



ORDINARY MEETING

AGENDA

24 JANUARY 2023

Your attendance is required at an Ordinary meeting of Council to be held in the Council Chambers, 232 Bolsover Street, Rockhampton on 24 January 2023 commencing at 9:00am for transaction of the enclosed business.

A handwritten signature in black ink, appearing to be "C. Pe", written in a cursive style.

CHIEF EXECUTIVE OFFICER
19 January 2023

Next Meeting Date: 14.02.23

Please note:

In accordance with the *Local Government Regulation 2012*, please be advised that all discussion held during the meeting is recorded for the purpose of verifying the minutes. This will include any discussion involving a Councillor, staff member or a member of the public.

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1 OPENING

- 1.1 Acknowledgement of Country

2 PRESENT

Members Present:

The Mayor, Councillor A P Williams (Chairperson)
Deputy Mayor, Councillor N K Fisher
Councillor S Latcham
Councillor C E Smith
Councillor C R Rutherford
Councillor M D Wickerson
Councillor D Kirkland
Councillor G D Mathers

In Attendance:

Mr E Pardon – Chief Executive Officer

3 APOLOGIES AND LEAVE OF ABSENCE

4 CONFIRMATION OF MINUTES

Minutes of the Ordinary Meeting held 13 December 2022

5 DECLARATIONS OF INTEREST IN MATTERS ON THE AGENDA

6 BUSINESS OUTSTANDING

Nil

7 PUBLIC FORUMS/DEPUTATIONS

Nil

8 PRESENTATION OF PETITIONS

Nil

9 COMMITTEE REPORTS

Nil

10 COUNCILLOR/DELEGATE REPORTS

Nil

11 OFFICERS' REPORTS

11.1 ROCKHAMPTON REGION ECONOMIC DEVELOPMENT STRATEGY 2023-2028 AND ROCKHAMPTON REGION ECONOMIC ACTION PLAN 2023-2028

| | |
|-----------------------------|---|
| File No: | 1291 |
| Attachments: | <ol style="list-style-type: none">1. Rockhampton Region Economic Development Strategy (RREDS) 2023-2028↓2. Rockhampton Region Economic Action Plan (REAP) 2023-2028↓ |
| Authorising Officer: | Greg Bowden - Executive Manager Advance Rockhampton |
| Author: | Mary Ryan - Economic Development Manager |

SUMMARY

This report presents to Council the final drafts of the Rockhampton Region Economic Development Strategy 2023-2028 (RREDS) and Rockhampton Region Economic Action Plan 2023-2028 (RREAP) following the public consultation and assessment period during November/December 2022.

OFFICER'S RECOMMENDATION

THAT Council endorses the Rockhampton Region Economic Development Strategy 2023-2028 and the Rockhampton Region Economic Action Plan 2023-2028.

COMMENTARY

The draft documents presented to Council in November 2022 were developed following consultation with residents, local businesses and key stakeholders through surveys, public information sessions, one on one consultations and submission-based public consultation to ensure that both documents meet the expectations of the broader community. Following formal community consultation in November and December 2022 these final documents were developed after careful assessment and consideration of the feedback received.

BACKGROUND

In 2021, Advance Rockhampton commenced the process of a comprehensive engagement with industry and community to create an economic development strategy and action plan that reflects a vision for the region's economic future and a plan to get there.

A combined 1,500 participants throughout a year-long engagement campaign provided information and their views which have been used alongside economic analysis to develop the Rockhampton Region Economic Development Strategy (the strategy) and the Rockhampton Region Economic Action Plan (the action plan) 2023-28, please see attached.

These two documents will guide councils' economic development focus over the coming five years with a goal to support growth in Rockhampton that guarantees we remain as the Economic Capital of Central Queensland, creating the jobs of the future and ensuring our region continues our progression to becoming a more vibrant, diverse and a progressive place to live, visit and invest.

Key industry sectors and growth opportunities were identified through the engagement and verified by the economic analysis. These include:

Defence, Irrigated Agriculture, Energy, Coal Mining and Mining Services, Non-coal Resources, Renewable Energy, Transport and Logistics, Professional Services, Residential Construction, Aged Care, International Education, the Visitor Economy and Major Events.

To achieve the goal, five key pillars have been developed in the strategy and action plan with goals, outcomes, key performance indicators and associated action items. These five key pillars are:

- Future jobs and Investment Attraction
- Infrastructure for Future Growth
- Regional Promotion and Major Events
- Regional Collaboration and Partnerships
- Talent Retention and Attraction

Advance Rockhampton engaged economic consultants, AEC to undertake and deliver a stakeholder engagement plan and economic analysis as part of the development of the strategy and action plan. As part of the stakeholder engagement Rockhampton Regional Council Councillors, leadership team and other key managers along with local business and industry groups were engaged with via surveys and face to face consultations. A significant body of work titled 'RREDS Economic Analysis' followed these consultations and formed part of the draft RREDS and RREAP documents.

The final step in stakeholder / community engagement was undertaken between November – December 2022 and provided council with public feedback to amend the draft strategic documents. The public consultation which was managed by Advance Rockhampton through a website survey portal, social media and local newspapers advertisement, which resulted in 71 people downloading the strategy a total of 83 times (some people have downloaded more than once) and 64 people downloaded the action plan a total of 74 times. 8 detailed feedback forms were received for consideration by Advance Rockhampton.

As a result of the final public consultation an additional key performance indicator to encourage external investment for new hotels and short-term accommodation has been added to Pillar 1: Future Jobs & Investment Attraction on page 21. Some minor editorial changes occurred to highlight previous and existing council documents that were considered in drafting this strategy and action plan. Following a detailed review of the feedback provided Advance Rockhampton can confirm the final draft documents reflect the feedback received. In the case of feedback raised on operational matters, these could form part of council's Operational Plan in the future; or will be opportunities for Advance Rockhampton to collaborate with third parties going forward. Example: Capricornia Chamber of Commerce 2023 workshops/collaboration opportunities.

PREVIOUS DECISIONS

Ordinary Council Meeting of 22 November 2022 endorsed the draft Rockhampton Region Economic Development Strategy 2023-2028 and the Rockhampton Region Economic Action Plan 2023-2028 and endorsed public consultation to be undertaken by Advance Rockhampton from 23 November 2022 to 14 December 2022.

BUDGET IMPLICATIONS

Costs associated with public consultation will be funded from within the Advance Rockhampton 2022-23 Operational Budget.

STAFFING IMPLICATIONS

No significant impact as consultation will be undertaken and managed by the Advance Rockhampton team. The Advance Rockhampton team and a number of internal stakeholders from across council have reviewed these documents to provide, update and confirm data.

CORPORATE/OPERATIONAL PLAN

3.1.1.1 Implement actions contained in the Rockhampton Region Economic Action Plan

3.2.2.1 Deliver industry development initiatives to strengthen and grow the key sectors of resources, construction, agriculture and water.

3.3.1.1 Develop a strategic tourism and marketing plan for the region in accordance with the Rockhampton Region Economic Development Strategy.

CONCLUSION

This Strategy and Action Plan identifies and highlights the future growth opportunities for our region to be achieved by focusing on the five key pillars.

**ROCKHAMPTON REGION ECONOMIC
DEVELOPMENT STRATEGY 2023-2028
AND ROCKHAMPTON REGION
ECONOMIC ACTION PLAN 2023-2028**

**Rockhampton Region Economic
Development Strategy (RREDS)
2023-2028**

Meeting Date: 24 January 2023

Attachment No: 1

A plan to realise the future growth opportunities in
Rockhampton Region

ADVANCEROCKHAMPTON.COM.AU

ROCKHAMPTON REGION ECONOMIC DEVELOPMENT STRATEGY 2023-2028

📍 Development of Rookwood Weir, Gogango

ADVANCE 
ROCKHAMPTON

Economic Development,
Tourism, Events
& Marketing

View of Rockhampton and Tunuba (Fitzroy River) from Nurim (Mount Archer)

ACKNOWLEDGEMENT OF COUNTRY

Rockhampton Regional Council would like to acknowledge the Traditional Custodians within our Region, the Darumbal People, the Gaangalu Nation People and the Barada Kabalbara Yetimarala People, and pay our respects to their Elders past, present and emerging.

We also acknowledge the Torres Strait Islander people whose land is in the Torres Strait but who live and work on Aboriginal land.



DISCLAIMER Rockhampton Regional Council will not be held liable under any circumstances in connection with or arising out of the use of the information contained in this document nor does it warrant that the information is free of errors or omissions. Information contained in this document is not intended to be a source of advice or analysis with respect to the material presented, and the information contained in this document does not constitute investment advice.



This Document

ECONOMIC DEVELOPMENT STRATEGY 2023-2028



Feeds into

ECONOMIC ACTION PLAN 2023-2028

ACKNOWLEDGEMENT OF CONSULTANCY

Rockhampton Regional Council greatly appreciates the time, effort, analysis and engagement provided by economic consultants AEC in the development of the Rockhampton Region Economic Development Strategy 2023-28

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**MAYOR TONY
WILLIAMS**

Mayor
Rockhampton Regional Council

AN INTRODUCTION FROM OUR MAYOR

SINCE COUNCIL'S DECISION IN 2015 TO ESTABLISH ITS OWN ECONOMIC DEVELOPMENT ARM, ADVANCE ROCKHAMPTON, THE LOCAL AND GLOBAL LANDSCAPE HAS CHANGED SIGNIFICANTLY.

The challenges of COVID-19, global supply chain shortages, domestic political changes, talent shortages with constrained housing supply across the nation have changed how we think about future economic growth.

Rockhampton Regional Council is committed to building one great region to live, visit and invest. To do this, we need an economic strategy and plan that continues to build resilience into our local economy, which includes strategic planning for growth, understanding community needs, industry development, investment attraction, building critical infrastructure and doing this as a fiscally responsible council.

We have seen several major infrastructure projects commence in our region over the past few years creating jobs and stimulating the local economy. And while we will continue to advocate for investment, our future must also be built on the development of our existing businesses, capturing new opportunities and creating sustainable job and population growth.

Our tourism and events offering has grown over the past few years and Council's Advance Rockhampton team has been working hard engaging with residents, businesses, visitors, and investors so that we can set the strategic economic direction for our Region.

In 2021, upon being elected as Mayor, I also assumed the role of Chair of the Advance Rockhampton Economic Development portfolio. Since this time, I have worked closely with the Council team to drive economic growth opportunities and to develop the Rockhampton Region Economic Development Strategy and Action Plan.

This strategy is the result of comprehensive stakeholder engagement through industry and community surveys, industry engagement sessions, one-on-one industry meetings and community consultation.

The strategy also took into account existing Council, Regional, State and Federal economic strategies, plans and papers including but not limited to the Advance Rockhampton Resources Masterplan, the Central Queensland Regional Plan, the Fitzroy Regional Transport Plan and the Our North, Our Future paper.

I wish to personally thank all those who took the time to be involved in this process and contribute to our Region's future. It cannot be done alone.

This Strategy and Action Plan will help consolidate current industry development, create the opportunities to build a great region into the future, and will continue to put 'Rocky on the Radar'.

Council will continue to work collaboratively with community, industry, state and federal governments and associated agencies to deliver on this strategy and action plan for a prosperous future in Rockhampton Region.



GREG BOWDEN
Executive Manager
Advance Rockhampton

AN INTRODUCTION FROM ADVANCE ROCKHAMPTON

COUNCIL AGREED IN 2015 THAT ROCKHAMPTON REGIONAL COUNCIL NEEDED TO TAKE DIRECT ACTION TOWARDS DEVELOPING ECONOMIC STRATEGY FOR ROCKHAMPTON REGION. ADVANCE ROCKHAMPTON WAS ESTABLISHED AND A PLEDGE WAS MADE BY COUNCIL TOWARDS WORKING WITH THE COMMUNITY AND INDUSTRY TO DRIVE FUTURE ECONOMIC DEVELOPMENT AND GROWTH IN OUR REGION.

As the economic development unit of Rockhampton Regional Council, Advance Rockhampton works to build the liveability, visitability and investability of the Region. Other key pillars include facilitating and advocating for increased industry innovation, strategic partnerships and industry collaboration.

Rockhampton Region is currently home to over 82,000 residents with a \$5.5 billion economy and supports 36,000 FTE jobs.

Historically and as the economic hub for Central Queensland, our Region has many strengths in agriculture, mining services, energy, construction, education and health services. Our strategic location as a logistics hub well serviced by road, rail, air and sea positions us positively for future opportunities as Northern, Central and Southern Australia continue to grow.

In 2021, we commenced the process of comprehensive engagement with industry and community, and subsequently engaged an external consultant to assist in preparation of this strategy and action plan.

THE KEY FOCUS AREAS IDENTIFIED WITHIN THIS STRATEGY AND ACTION PLAN INCLUDE:

- + Talent retention and attraction
- + Infrastructure for future growth
- + Future jobs and investment attraction
- + Regional promotion and major events
- + Regional collaboration and partnerships

OUR REGIONAL INDUSTRY SECTOR ADVANTAGES AND OPPORTUNITIES FOR THE FUTURE INCLUDE:

- + Energy and resources
- + Beef production and agriculture
- + Water security
- + Defence
- + Construction
- + Transport and logistics
- + Professional services
- + Education, health and aged care
- + Visitor economy and event attraction

By committing to these focus areas, consolidating our regional advantages and actively pursuing opportunities, the Rockhampton economy has the potential to become a \$12.9 billion economy by 2041 with a population of 148,000 creating the jobs of the future.

This will continue the commitment towards economic development made in 2015 and will 'Put Rocky on the Radar' across the country and internationally.

we consulted with our community on a vision for a prosperous Rockhampton Region and what needs to be done to achieve this



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ECONOMIC DEVELOPMENT STRATEGY 2023-2028

📍 Working with the wheat in South Yaamba

COMMUNITY ENGAGEMENT

ROCKHAMPTON REGION PRECINCT ACTIVATION

435 SURVEY PARTICIPANTS

March to April 2021 consultation period.
This survey focused on Rockhampton Region's business community.

MAIN MESSAGES FROM THE SURVEY

- + Commodities, construction and manufacturing sectors are leading regional confidence.
- + Industry requires more skilled staff urgently.
- + Positive perception of Rockhampton – business sector views the Region as being affordable, a good provider of education and having quality events but our city centre needs further work.
- + Work is required in the retail and hospitality sector to improve customer service.
- + Work is required to improve business to business engagement.
- + Major events bring economic benefits to the Region and more music focused events are a priority.

ADVANCE ROCKHAMPTON ECONOMIC DEVELOPMENT

1, 120 SURVEY PARTICIPANTS

July to September 2021 consultation period.
This survey focused on residents and the broader Rockhampton Region community.

MAIN MESSAGES FROM THE SURVEY

- + Rockhampton rates highly in terms of key social facilities with a clean and tidy feel.
- + Rockhampton neighbourhoods are seen as *functional, friendly, clean, and affordable*.
- + Rockhampton neighbourhoods rate below average for public transport, quality investment opportunities and having quality local events.
- + Priorities to enhance prosperity include: *increase capital infrastructure, investment attraction, and improve the CBD and its liveability*.
- + Types of events people want to see: *music festivals, sports and motor sports events, and family-friendly events*.

COMMUNITY ENGAGEMENT FEEDBACK WORKSHOPS

150 WORKSHOP PARTICIPANTS

March 2022 consultation period.
These workshops focused on the Region's business community, residents, and significant stakeholders.

MAIN MESSAGES FROM THE WORKSHOPS

- + Participants had a positive view of the Rockhampton economy.
- + Vision for Rockhampton: Key responses included *liveability, family-friendly, attractive to live, vibrant, and sustainable*.
- + How do participants see Rockhampton? Responses included a focus on *opportunity* and *diversity* that is *friendly* with a *community feel* and a range of liveability responses, including *comfortable, relaxed, affordable, and beautiful*.
- + Most significant external risk: *the potential impact of the future of the coal industry, and the risk of a general downturn in the mining industry*.
- + Most significant internal risks: *old thinking, complacency, unwillingness to change, and small town mindset*.
- + Key industry areas expected to grow quickly: *renewable energy, residential construction, irrigated agriculture, aged care, and defence*.

Nurim Boardwalk, Mount Archer

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ECONOMIC DEVELOPMENT STRATEGY 2023-2028

THE ROCKHAMPTON ECONOMY

ROCKHAMPTON IS RECOGNISED AS THE ECONOMIC HEART OF CENTRAL QUEENSLAND. IT IS HOME TO OVER 82,000 RESIDENTS AND IS BLESSED WITH OVER 300 DAYS OF SUNSHINE EACH YEAR.

Logistically, the Region is perfectly positioned as the gateway to Northern Australia as it is well serviced by road, rail, air and sea infrastructure.

Rockhampton has a \$5.5 billion economy, primarily driven by the healthcare and social assistance sectors followed by electricity, gas, water and waste services, construction, and mining. While the rate of economic growth in the Region has been less than the State's, Rockhampton's economy did not experience the same impacts from COVID-19 as the rest of Queensland and is now growing quickly.

KEY STATISTICS

POPULATION

| | |
|---|------------------------------------|
| Population | 82,904 |
| 2011 to 2021 population growth | 5% (16.5% in Queensland) |
| 2041 Current projected population | 99,664 |
| 2041 successful future projected population | 148,343 |

PROPERTY MARKET

| | |
|--|------------------|
| Residential building approvals, FY 2021/2022 | \$117.3 M |
| Non-residential building approvals, FY 2021/2022 | \$99.9 M |
| Rental vacancy rate | 0.4% |

REGIONAL IMPORTS

| | |
|---|------------------|
| Total imports | \$3.7 B |
| TOP 3 IMPORTS | |
| Manufacturing | \$1.4 B |
| Financial and insurance services | \$532.8 M |
| Professional, scientific and technical services | \$395.7 M |

EMPLOYMENT

| | |
|---------------------------------------|-------------------------------------|
| Labour force 2021 | 43,039 |
| Unemployed 2021 | 2,500 |
| Unemployment rate | 5.8% (5.5% in Queensland) |
| Full-time employees | 35,891 |
| 2041 successful future projected FTEs | 71,589 |

ECONOMY

| | |
|--------------------------------------|---------------------------------------|
| Gross regional product (GRP) | \$5.56 B |
| 2011 to 2021 GRP Growth | 13.6% (24.2% in Queensland) |
| 2041 successful future projected GRP | \$12.9 B |

TOURISM

DOMESTIC OVERNIGHT VISITORS IN 2021 (SOURCE: NATIONAL VISITOR SURVEY)

| | |
|-----------------------------|----------------|
| Total | 424,000 |
| Holiday | 24.33% |
| Visiting family and friends | 30.86% |
| Business | 29.40% |

REGIONAL EXPORTS

| | |
|--|------------------|
| Total exports | \$3.8 B |
| TOP 3 EXPORTS | |
| Electricity, gas, water and waste services | \$796.4 M |
| Manufacturing | \$698.2 M |
| Mining | \$666.9 M |

KEY EMPLOYERS

| | |
|--------------------------------|--------------|
| Healthcare and social services | 5,761 |
| Construction | 3,793 |
| Education and training | 3,411 |

Current statistics provided by Profileld using figures from the Australian Bureau of Statistics, forecast figures provided by AEC. Statistics are for the year of 2021 unless otherwise stated.



Working hard at SNW Parkhurst

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ECONOMIC DEVELOPMENT STRATEGY 2023-2028

Statistics provided by Profiled using figures from the Australian Bureau of Statistics.

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ECONOMIC DEVELOPMENT STRATEGY 2023-2028



MINING

Output/total sales **\$721.6M**
 Value add **\$408.39**
 Full-time employees **1,093**
 Growth (2011 to 2021) **20.9%**



TOURISM

Output/total sales **\$329.4M**
 Value add **\$184.3M**
 Full-time employees **3,164**
 Growth (2011 to 2021) **3.37%**



HEALTHCARE

Output/total sales **\$935.6M**
 Value add **\$631.2M**
 Full-time employees **5,761**
 Growth (2011 to 2021) **6.3%**



EDUCATION & TRAINING

Output/total sales **\$550.9M**
 Value add **\$372.3M**
 Full-time employees **3,441**
 Growth (2011 to 2021) **13.8%**



AGRICULTURE & FOOD MANUFACTURING

Output/total sales **\$1B**
 Value add **\$372.4M**
 Full-time employees **3,005**
 Growth (2011 to 2021) **79.8%**



ELECTRICITY SUPPLY

Output/total sales **\$1.25B**
 Value add **\$482.4M**
 Full-time employees **998**
 Growth (2011 to 2021) **-6.4%**



📍 Gaia art installation at Rockhampton Museum of Art as part of Rockhampton River Festival, Rockhampton City

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ECONOMIC DEVELOPMENT STRATEGY 2023-2028

REGIONAL HEALTHCARE FACILITIES

Rockhampton is also a regional health hub with the Rockhampton Hospital being the largest health care facility in Central Queensland. The hospital is a regional centre of clinical excellence for cardiovascular, cancer care, women's and children's services, and surgery and trauma as well as general health care services for local residents.

CQUNIVERSITY AUSTRALIA

CQUniversity Australia in Rockhampton provides local students, as well as those from the wider Central Queensland region, with an opportunity to continue their studies locally, helping to retain and build the future workforce in the Region.

REGIONAL PROFESSIONAL SERVICES HUB

Rockhampton is the regional professional service hub for central and western Queensland with \$190.5 million in professional, scientific and technical services exported annually (2019-20 estimates).

REGION'S LARGEST AIRPORT AND PROXIMITY TO BEACH AND BUSH (TOURISM)

Rockhampton Airport (ROK) provides flights to major cities including, Brisbane, Townsville, Cairns and Mackay and has a total throughput of 580,000 passengers every year. Rockhampton Airport is the largest airport in Central Queensland and is the and is the gateway for tourists to the Southern Great Barrier Reef and Australia's eastern Outback. The airport also provides essential connections for defence and other industries to Central and Western Queensland, including the Bowen and Galilee Basins.

NON-COAL RESOURCES

Rockhampton Region has a number of significant non-coal mineral deposits with high-demand minerals, such as gold, nickel and cobalt. There are also other deposits in neighbouring areas throughout Central Queensland. Former mines in the Region such as Mount Morgan and Mount Chalmers are also looking to return to production through mining of previously uneconomical resources and the processing of tailings.

TRANSPORT & LOGISTICS

Rockhampton is the regional logistics and transport hub for central and western Queensland and is an important freight hub. As the gateway to Northern Australia, the Region is well connected and serviced by superior road, rail, air and sea infrastructure.

DEFENCE INFRASTRUCTURE

Leveraging its proximity to the Shoalwater Bay Training Area, Rockhampton Airport, Port Alma, and the Bajool Magazine, Rockhampton Region is uniquely placed to support a permanent Australian Defence Force (ADF) presence. With experienced large equipment maintenance providers, Rockhampton provides future defence industry capability.

FITZROY RIVER

Fitzroy River has the largest river catchment system that exits on the eastern seaboard of Australia and is the primary water source for Rockhampton Region. It provides water for the city's population, growing agricultural and industrial sectors, and neighbouring population centres. Fitzroy River Barrage, Eden Bann Weir and Rookwood Weir are all reliant on the water in the Fitzroy River and its surrounding catchment areas.

RENEWABLE ENERGY RESOURCES

Rockhampton Region is home to considerable renewable energy resources, with a competitive advantage in wind and solar generation. Rockhampton also has a developing pipeline of large scale renewable energy projects, which could enable local manufacturing of renewable energy components. Following the Queensland Government announcement of 70% renewable energy by 2032, and the \$62 billion Queensland Energy and Jobs Plan, the Rockhampton Region has a significant opportunity to continue as an energy powerhouse.

*what we need to overcome
for our Region to not only
grow, but thrive*

CHALLENGES TO OVERCOME

 Fabrication works at SMW, Parkhurst

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ECONOMIC DEVELOPMENT STRATEGY 2023-2028

DEVELOPMENT AND INVESTMENT CONSTRAINED BY FLOOD RISKS

Implementing previously considered flood mitigation options will not only improve the flood immunity of the city, but also remove a perceived risk with investing in the Region.

PERCEIVED TO BE UNCULTURED AND LACKING CULTURAL FACILITIES

Continuing to invest in new cultural facilities, new events and supporting the development of the local arts industry will increase the range of cultural appreciation opportunities in the Region.

HOUSING SHORTAGE

Supporting an increase in the supply of housing in the region is critical – with a focus on the inclusion of diverse range of housing options – will remove a key barrier to unlock growth in the Region.

DISLOCATED SUPPLY CHAINS

Rockhampton needs to identify and invest in its local manufacturing capabilities for its major industries to capture value-adding possibilities for the Region, encouraging both business investment and employment growth.

LARGE IMPORTS OF PROFESSIONAL SERVICES TO THE REGION

Supporting the development of a professional services industry, through encouraging head office relocation to Rockhampton – coupled with local procurement initiatives within government agencies and large businesses – will build demand for renewal and growth in the Rockhampton CBD.

AGEING MUNICIPAL INFRASTRUCTURE

Updating the Rockhampton Regional Council Local Government Infrastructure Plan (LGIP) and revenue policy will enable council to invest in upgrading and delivering new infrastructure to support long-term growth without an impact on Council's long-term financial sustainability.

ROCKHAMPTON CITY'S TROPICAL HEAT

The city of Rockhampton experiences urban heat island effect – an effect where high-density paving and lack of ground cover cause the absorption and retention of heat. Urban design and planning elements can be introduced to mitigate heat in Rockhampton's urban spaces.

PUBLIC TRANSPORT DOES NOT MEET COMMUNITY EXPECTATIONS

An integrated public transport system would improve the liveability and visitability of both Rockhampton and the wider region, particularly for central business district workers and visitors.

THE REGION HAS UNREALISED POTENTIAL, BUT IS SLOW TO PROGRESS

A focused economic development strategy can set the regional development vision and give confidence to investors and the community at large about the Region's future.

WORKER SHORTAGE

Encouraging workers for in-demand industries to move to Rockhampton will help alleviate this problem and will remove a key barrier to unlock growth for these key industries in Rockhampton Region.



📍 Growing new opportunities in Alton Downs

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ECONOMIC DEVELOPMENT STRATEGY 2023-2028

*how we change
perspective on our
challenges and leverage
our strengths to foster
growth in our Region*

GROWTH OPPORTUNITIES



DEFENCE

Key opportunities for growth include a new army barracks (for the relocation of Army's 7th Brigade and a US Marine rotation), a new RAAF base for No 92 Wing (Maritime Surveillance – South Pacific), land and air platform deep maintenance and munitions manufacturing and stockpiling. Opportunities also exist for the ADF and international forces to store and maintain large equipment in the region along with working to build our defence industry capabilities.

IRRIGATED AGRICULTURE

By leveraging the water resource opportunity of the Fitzroy River, Rockhampton Region has the potential to expand from its current 2,700 ha of irrigated agriculture up to 40,600 ha (the total area of good quality soils). The expansion of irrigated agriculture may also support growth in the local processing sector. Crop opportunities include macadamias, mangoes, lychees, mandarins and high-value irrigated cropping.



INTERNATIONAL EDUCATION

As the home of CQUniversity Australia, Rockhampton has an opportunity to become an international education hub. Before COVID-19 Central Queensland supported approximately only 130 international students, whereas other regional centres – who also have an industrial heritage – were attracting significantly larger numbers, such as Ballarat 830, Townsville 940, Darwin 1,620, Toowoomba 1,750, Geelong 3,350, Newcastle 3,750, and Wollongong 6,300. Developing the international education market and attracting international students to Rockhampton can support considerable economic opportunity for the city, especially in the CBD.

NON-COAL RESOURCES

Leveraging the Region's mining expertise to develop non-coal resources can provide a considerable economic benefit for Rockhampton Region. Non-coal resources include gold, copper, pyrite. There are also large deposits of magnesium and salt across the Region.



PROFESSIONAL SERVICES

Rockhampton's largest import is professional services (estimated at over \$350 million per year), principally driven by a lack of major regional offices for large companies with their operations in the wider Central Queensland region. Importantly, most of these companies are government-owned corporations (such as Stanwell, Powerlink and Energy Queensland). Bringing professional services jobs back to Rockhampton would provide a considerable economic boost, especially for the Rockhampton CBD.

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ECONOMIC DEVELOPMENT STRATEGY 2023-2028



VISITOR ECONOMY

Visitation in Rockhampton Region is dominated by business travel and Visiting Friends and Relatives (VFR). Leisure travel (for holiday purposes) makes up a smaller proportion of Rockhampton Region's visitor nights (24%, compared to 39% in Queensland generally), despite having a number of high-quality tourism assets and being the gateway to the wider Central Queensland region. Increasing Rockhampton's leisure visitation (currently estimated at 257,000 in 2018) to rates of peer regions like Livingstone – 398,000 nights, Gladstone – 751,000 nights, Newcastle – 875,300 nights or Townsville – 973,100 nights, would drive additional economic activity in the local economy.



AGED CARE

Like many regions in Australia, Rockhampton Region has an ageing population. By 2040, over 20% of the Rockhampton population is expected to be aged over 65, placing additional stress on aged care services already struggling to meet demand. Supporting the development of new aged care services in the Region would not only generate new employment in high-paying healthcare roles but would also support population retention in the Region.



COAL MINING

The Central Queensland region is one of Australia's largest coal producing regions, for both thermal and metallurgical coal. Geopolitical tension and continued strong demand for energy commodities across the world are supporting sustained prices, leading to the prospective development of new coal mines within the Bowen and Galilee Basins. The development of new mines in the wider Central Queensland region is expected to generate increased economic activity in Rockhampton, boosting its role as a key service centre for the mining industry.



RENEWABLE ENERGY

As Australia diversifies its energy options, our Region is well positioned to play an important role in the next generation of renewable energy technologies. Rockhampton is already a logistics hub for traditional energy sources and can build this capability through hydrogen manufacturing facilities for transport and industry. Transitioning to the new generation of renewable technologies, and supporting Rockhampton's goal to have its own green hydrogen manufacturing facilities, will transition the region to a offering more diverse energy options in the future.



TRANSPORT & LOGISTICS

With the growth of key industries such as agriculture, food manufacturing, facilitated product manufacturing, non-coal resources and coal mining, Rockhampton has significant growth opportunities in transport logistics. Key opportunities to improve local supply chains include intermodal transport hubs and funding for beef corridors.



RESIDENTIAL CONSTRUCTION

The flow-on effects of increased economic activity, population and employment will require significant development of the housing market in the Region by construction of new residential dwellings throughout Parkhurst, Gracemere, and Rockhampton's CBD to accommodate the future workforce and population.

ECONOMIC DEVELOPMENT STRATEGY

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ECONOMIC DEVELOPMENT STRATEGY 2023-2028

THE MISSION

THE ECONOMIC MISSION IS TO SUPPORT ROCKHAMPTON TO ENSURE WE CONTINUE TO GROW AS THE CAPITAL OF CENTRAL QUEENSLAND AND THE REGION BECOMES A MORE VIBRANT, DIVERSE AND PROGRESSIVE PLACE TO LIVE, VISIT AND INVEST.

WE WILL APPROACH OUR MISSION THROUGH THESE **FIVE PILLARS**

P1

**FUTURE JOBS
& INVESTMENT
ATTRACTION**

P2

**INFRASTRUCTURE
FOR FUTURE
GROWTH**

P3

**REGIONAL
PROMOTION &
MAJOR EVENTS**

P4

**REGIONAL
COLLABORATION &
PARTNERSHIPS**

P5

**TALENT
RETENTION &
ATTRACTION**



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ECONOMIC DEVELOPMENT STRATEGY 2023-2028

P1 FUTURE JOBS & INVESTMENT ATTRACTION

AS THE ECONOMIC CAPITAL OF CENTRAL QUEENSLAND, ROCKHAMPTON REGION IS SITUATED AT THE NEXUS OF QUEENSLAND'S MAJOR TRANSPORT ROUTES. THE REGION, BEING WELL CONNECTED TO MAJOR RESOURCE DEPOSITS, RENEWABLE ENERGY PROJECTS, THE FITZROY FOOD BOWL, AND SHOALWATER BAY MILITARY TRAINING AREA OFFERS A WEALTH OF INVESTMENT OPPORTUNITIES.

CQUniversity Australia, North Rockhampton

GOAL**INCREASE RESIDENTIAL AND COMMERCIAL DEVELOPMENT****OUTCOME**

P1.A Strong regional property development including housing (both detached estates and multi-storey residential) and industrial land development.

KPI

- P1.A.1 Increased value add (\$M) for construction sector
- P1.A.2 Increased jobs for the construction sector
- P1.A.3 Develop an investment attraction strategy

GOAL**INCREASE MINING DEVELOPMENT AND SERVICES****OUTCOME**

P1.B Robust resources sector including metal ore mining (gold, copper, cobalt, nickel, silver etc) and exploration and mining support services for new coal mines.

KPI

- P1.B.1 Increased value add (\$M) for mining and support services
- P1.B.2 Increased jobs for mining and support services sector

GOAL**INCREASE LOCAL ADVANCED MANUFACTURING****OUTCOME**

P1.C Advanced manufacturing sector including metal smelting and refining, food, transport, and defence related industries.

KPI

- P1.C.1 Increased value add (\$M) for the advanced manufacturing sector
- P1.C.2 Increased jobs for the advanced manufacturing sector

GOAL**INCREASE SUSTAINABLE AGRICULTURAL DEVELOPMENT****OUTCOME**

P1.D Sustainable agricultural sector including irrigated agricultural opportunities, aquaculture, broadacre cropping, dryland cropping, grass raised beef, grain assist livestocking and local feed lotting.

KPI

- P1.D.1 Increased value add (\$M) for agriculture
- P1.D.2 Increased jobs for agricultural sector

GOAL**INCREASE PROFESSIONAL SERVICES IN ROCKHAMPTON****OUTCOME**

P1.E Development of further professional services, namely corporate office relocation and local procurement.

KPI

- P1.E.1 Increased professional service businesses in Rockhampton
- P1.E.2 Increased jobs in the professional services sector

GOAL**INCREASE REGIONAL ENERGY DIVERSIFICATION****OUTCOME**

P1.F Renewable energy development including wind, solar, battery storage, pumped hydro and hydrogen electrolysis.

KPI

- P1.F.1 Increased development of renewable energy assets in Rockhampton Region

GOAL**INCREASE VISITOR LENGTH OF STAY AND SPEND****OUTCOME**

P1.G Active visitor economy, through tourism, hotels and resorts, glamping and farm stays, tour operators and major events.

KPI

- P1.G.1 Increased visitor length of stay in Rockhampton Region
- P1.G.2 Increased spend from visitors who stay in Rockhampton Region
- P1.G.3 Encourage external investment for new hotels and short term accommodation

GOAL**CIRCULARISE THE REGION'S ECONOMY****OUTCOME**

P1.H Innovative circular economy activities that create resilience and opportunities in Rockhampton Region.

KPI

- P1.H.1 Creation and Implementation of the Rockhampton Regional Council Circular Economy Pathway




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ECONOMIC DEVELOPMENT STRATEGY 2023-2028

P2

INFRASTRUCTURE FOR FUTURE GROWTH

ROCKHAMPTON'S CENTRAL LOCATION ALONG MAJOR NORTH, SOUTH AND WEST TRANSPORT FREIGHT INFRASTRUCTURE ROUTES, ITS PROXIMITY TO MAJOR MINING AND RESOURCE DEVELOPMENT, COMBINED WITH ITS LARGE CUSTOMER BASE AND LABOUR FORCE CONSISTENTLY DRIVE GROWTH AND PROSPERITY TO THE REGION.

 Moving Forward, Gracemere

GOAL**SUPPORT POPULATION AND INDUSTRIAL GROWTH****OUTCOME**

P2.A Municipal water and sewerage infrastructure that supports continued residential, commercial and industrial growth.

KPI

P2.A.1 Resident and business satisfaction with water and sewerage infrastructure

GOAL**SUPPORT AGRICULTURAL GROWTH****OUTCOME**

P2.B Water and water infrastructure to support intensive agriculture and food manufacturing.

KPI

P2.B.1 Construction commitment for the raising of Eden Bann Weir and raising of the Fitzroy Barrage

GOAL**ESTABLISH A GREATER DEFENCE PRESENCE IN ROCKHAMPTON****OUTCOME**

P2.C A Defence estate that enables the relocation of the Army's 7th Brigade and RAAF No 92 Wing to Rockhampton.

KPI

P2.C.1 Establishment of the defence estate
P2.C.2 Create defence storage, maintenance and industry capabilities in the region

GOAL**IMPROVE AIR, ROAD, RAIL AND SEA TRANSPORTATION****OUTCOME**

P2.D Transport and freight infrastructure that supports efficient movement of goods to market and urban renewal and public transport.

KPI

P2.D.1 Sustained State and Federal Government expenditure into regional transportation infrastructure

P2.D.2 Development of an intermodal terminal either in Gracemere or Parkhurst

GOAL**INCREASE REGIONAL TOURISM OPPORTUNITIES****OUTCOME**

P2.E Tourism infrastructure that unlocks the Region's natural wonders and enables increased visitation to the Region.

KPI

P2.E.1 New and improved tourism infrastructure across the Region

GOAL**ATTRACT AND RETAIN RESIDENTS TO LIVE IN ROCKHAMPTON****OUTCOME**

P2.F Community infrastructure that supports a vibrant social environment that enables a positive perception of the Region.

KPI

P2.F.1 Increased annual migration to Rockhampton Region

P2.F.2 Resident satisfaction with community infrastructure

GOAL**ENABLE LOCAL RENEWABLE ENERGY TO THE NATIONAL ENERGY MARKET****OUTCOME**

P2.G Electricity network infrastructure that supports renewable energy projects to connect to the National Energy Market (NEM).

KPI

P2.G.1 Local renewable energy projects connected to the NEM

GOAL**IMPROVE TELECOMMUNICATIONS ACROSS THE REGION****OUTCOME**

P2.H Telecommunications infrastructure that overcomes localised mobile black spots and enables connectivity that drives business innovation.

KPI

P2.H.1 Resident satisfaction with telecommunications across the Region

GOAL**SUPPORT THE CONTINUED GROWTH OF QUALITY HEALTH AND EDUCATION FACILITIES****OUTCOME**

P2.I Health and education facilities that are planned for and delivered ensuring Rockhampton continues to be known as an education and health centre.

KPI

P2.I.1 Finalised precinct master plans that supports the community's growing health and education needs

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ECONOMIC DEVELOPMENT STRATEGY 2023-2028

P3

REGIONAL PROMOTION & MAJOR EVENTS

CONTRIBUTING NEARLY 2,100 FULL-TIME EQUIVALENT JOBS TO THE REGION, TOURISM PLAYS AN IMPORTANT PART IN ROCKHAMPTON'S ECONOMY. IT IS ONE OF ROCKHAMPTON REGION'S KEY INDUSTRIES, AND ADVANCE ROCKHAMPTON IS ACTIVELY PLAYING A LEAD ROLE IN TOURISM PLANNING, PRODUCT DEVELOPMENT, MARKETING AND PROMOTION, AND ATTRACTION OF MAJOR EVENTS TO THE REGION.

LIVEABILITY TAKES MANY FORMS AND MEANS MANY THINGS TO RESIDENTS, VISITORS AND INVESTORS. OUR AIM AT ROCKHAMPTON REGIONAL COUNCIL IS TO BUILD ONE GREAT REGION TO LIVE, VISIT AND INVEST.

📍 *Checking out the field at Pop Up Polo, Rockhampton*

GOAL**BUILD THE EXPLORE ROCKHAMPTON BRAND OFFERING****OUTCOME**

P3.A Increased awareness of the Region's various tourism experiences and more bookable products.

KPI

- P3.A.1 Increased awareness of the Explore Rockhampton brand
- P3.A.2 Increased amount of exposure across digital platforms for operators
- P3.A.3 An increase in the number of tourism products that are incorporated into tourism trade programs
- P3.A.4 Increased alignment with state tourism framework

GOAL**IMPROVE INCLUSIVITY FOR TOURISM AND EVENTS****OUTCOME**

P3.B Increase in the number of accessible, inclusive and diverse event and tourism offerings.

KPI

- P3.B.1 Event and tourism planning includes and articulates accessibility / inclusive approach

GOAL**INCREASE REGION'S VISITOR ECONOMY****OUTCOME**

P3.C Increase in the worth and economic impact of the tourism sector for the region.

KPI

- P3.C.1 Increased visitation numbers
- P3.C.2 Increased average length of stay
- P3.C.3 Increased visitor spend
- P3.C.4 Increased Rockhampton Airport passengers

GOAL**INCREASE OVERSEAS VISITATION IN ROCKHAMPTON****OUTCOME**

P3.D Renewed international partnerships with inbound tourism markets that were impacted by COVID-19.

KPI

- P3.D.1 Increased number of overnight stays of visitors from overseas

GOAL**BUILD INDIGENOUS EXPERIENCES****OUTCOME**

P3.E Identify, develop and promote indigenous experiences.

KPI

- P3.E.1 Increased number of indigenous experiences and products

GOAL**GROW ROCKHAMPTON'S EVENT REPUTATION****OUTCOME**

P3.F City-shaping events that are unique, high-quality offerings that increase visitation.

KPI

- P3.F.1 Resident and visitor satisfaction with Advance Rockhampton led events
- P3.F.2 Increased and more diverse range in our major event offering

GOAL**ROCKHAMPTON IS KNOWN AS A NATIONAL EVENT PROVIDER****OUTCOME**

P3.G Rockhampton hosts, develops and supports nationally recognised events.

KPI

- P3.G.1 Increased number of nationally recognised events

GOAL**ROCKHAMPTON RECOGNISED AS A SPORTING DESTINATION****OUTCOME**

P3.H Attraction and retention a variety of sporting events as well as successful capitalisation on event and tourism opportunities from the 2032 Brisbane Olympics and Paralympics.

KPI

- P3.H.1 Increased number of international, national, local and regional sporting events
- P3.H.2 Increased visitor economy and sporting economy initiatives planned for 2032

GOAL**IMPROVED AIRLINE CONNECTIVITY****OUTCOME**

P3.I New airline attraction and direct flights to major Australian cities.

KPI

- P3.I.1 Increased number of flights, flight legs and destinations



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ECONOMIC DEVELOPMENT STRATEGY 2023-2028

P4

REGIONAL COLLABORATION & PARTNERSHIPS

ADVANCE ROCKHAMPTON SUPPORTS AND ADVOCATES FOR THE REGION'S LOCAL BUSINESSES. WE HELP OUR BUSINESSES PREPARE FOR THE OPPORTUNITIES THAT COME OUT OF MAJOR SUPPLY CHAINS. FROM START-UP ENTREPRENEURS TO MINING EQUIPMENT TECHNOLOGY AND SERVICES SPECIALISTS, WE'RE HERE TO HELP BUSINESSES FIND THEIR ENTRY POINT INTO SUPPLY CHAIN NETWORKS.

Advanced manufacturing at Hastings Deering, Port Curtis

GOAL**INCREASE REGIONAL COLLABORATION****OUTCOME**

P4.A Regional economic opportunities are achieved through collaborative efforts undertaken by the Central Queensland Regional Organisation of Councils (CQROC) and other key organisations.

KPI

- P4.A.1 CQROC advocates for funding and policy changes that provides outcomes for Rockhampton Region
- P4.A.2 Strategically align with industry and government organisations who will contribute to growth in key industry sectors

GOAL**INCREASE BUSINESS INNOVATION****OUTCOME**

P4.B A regional business culture that strives for innovation and engages with regional and national innovation ecosystems.

KPI

- P4.B.1 Increase the number of local businesses that engage and adopt innovation

GOAL**INCREASE BUSINESS ACTIVITY****OUTCOME**

P4.C Connect local businesses with state, federal agencies, major projects and economic opportunities.

KPI

- P4.C.1 Local businesses obtain 80% or higher local content into major projects

GOAL**IMPROVE BUSINESS READINESS****OUTCOME**

P4.D Local businesses are prepared to realise major opportunities.

KPI

- P4.D.1 Local businesses engage with capacity building opportunities to improve business readiness
- P4.D.2 Increased number of local businesses including social enterprise and not-for-profit organisations

GOAL**INCREASE LOCAL EDUCATION EXPORT OPPORTUNITIES****OUTCOME**

P4.E Support CQUniversity Australia to grow the education sector as a key regional export.

KPI

- P4.E.1 CQUniversity Australia increases domestic and international student participation in Rockhampton

GOAL**INCREASE COLLABORATIVE NETWORKING****OUTCOME**

P4.F Local businesses are engaged with B2B networking opportunities and collaboratively drive regional priority industry areas.

KPI

- P4.F.1 Deliver stakeholder and network events that businesses engage with

GOAL**INCREASE INDUSTRY COLLABORATION****OUTCOME**

P4.G Work with industry to realise Rockhampton Region's economic potential.

KPI

- P4.G.1 Realise the Rockhampton Region Key Industry Growth Areas milestones with industry participation – 2031 and 2041



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ECONOMIC DEVELOPMENT STRATEGY 2023-2028

P5

TALENT RETENTION & ATTRACTION

LIVEABILITY, VISITABILITY AND INVESTABILITY TAKES MANY FORMS AND MEANS MANY THINGS TO RESIDENTS, VISITORS AND INVESTORS. OUR AIM AT ROCKHAMPTON REGIONAL COUNCIL IS TO BUILD ONE GREAT REGION TO LIVE, VISIT AND INVEST.

📍 Adventure playground at Fraser Park, Mount Archer

GOAL**UNDERSTAND THE REGION'S WORKFORCE CAPABILITY****OUTCOME**

P5.A Work with industry and stakeholders to understand current and future needs of the local workforce.

KPI

P5.A.1 Develop and Implement a Jobs Pipeline Study

GOAL**INCREASE THE REGION'S WORKFORCE CAPABILITY****OUTCOME**

P5.B Work with industry and stakeholders to implement actions to improve the Region's workforce capability.

KPI

P5.B.1 Reduced unemployment rate

GOAL**IMPROVE INDUSTRY AND STUDENT ENGAGEMENT****OUTCOME**

P5.C Increase student work awareness and experience opportunities through industry engagement initiatives.

KPI

P5.C.1 Number of High Schools and Tertiary providers that engage with industry facing opportunities

GOAL**ATTRACT AND RETAIN RESIDENTS VIA LIFESTYLE OPPORTUNITIES****OUTCOME**

P5.D New and improved lifestyle and recreational opportunities.

KPI

P5.D.1 New and improved lifestyle and recreational assets

GOAL**IMPROVE CITY LIFESTYLE AMENITIES AND EXPERIENCES****OUTCOME**

P5.E Deliver a more vibrant and activated Rockhampton CBD.

KPI

P5.E.1 Increased number of lifestyle focused businesses in the City that are accessible for a working population

GOAL**IMPROVE REGIONAL EDUCATION LEVELS****OUTCOME**

P5.F Deliver quality education programs for early childhood cohorts through to tertiary and adult cohorts that enables higher achievements in qualifications attained.

KPI

P5.F.1 Increased qualifications attained across vocational, advanced diploma, diploma, bachelor or higher degree

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FEDERAL AND STATE POLICY IMPROVEMENTS REQUIRED TO ACHIEVE ROCKHAMPTON REGION'S ECONOMIC MISSION

ECONOMIC DEVELOPMENT STRATEGY 2023-2028

AUSTRALIAN GOVERNMENT POLICY

AP .1 Relocate Army's 7th Brigade to Rockhampton
DEPARTMENT
DEFENCE

AP .2 Relocate RAAF's no.92 WG to Rockhampton
DEPARTMENT
DEFENCE

AP .3 Relocate Army's School of Armour to SWBTA
DEPARTMENT
DEFENCE

AP .4 Concentrate armoured vehicles in SWBTA
DEPARTMENT
DEFENCE

AP .5 Support sovereign aircraft maintenance in Rockhampton
DEPARTMENT
DEFENCE

AP .6 Northern Australia FBT exemption
DEPARTMENT
TREASURY

AP .7 Remote Tax Allowance increase
DEPARTMENT
TREASURY

AP .8 Expansion of the reinsurance pool to cover all types of buildings and infrastructure in northern Australia
DEPARTMENT
TREASURY

AP .9 Remove Commonwealth supported place caps at northern Australia-based universities (both domestic and international)
DEPARTMENT
EDUCATION

AP .10 Designated Area Migration Agreement (DAMA) for Rockhampton
DEPARTMENT
HOME AFFAIRS

AP .11 Skills and training to ensure the local workforce is qualified to deliver current and future skill needs of the Region's key industry sectors
DEPARTMENT
SKILLS & TRAINING

AP .12 Expansion of Great Barrier Reef investments to incorporate upgrading the environmental performance of municipal sewerage systems to reduce nutrient discharge loads
DEPARTMENT
ENVIRONMENT

AP .13 Introduce an energy capacity market to enable wholesale electricity markets to be available to meet peak electricity demand
DEPARTMENT
CLIMATE CHANGE & ENERGY

AP .14 Commonwealth investment into catalytic local infrastructure to support growth
DEPARTMENT
INFRASTRUCTURE, TRANSPORT & REGIONAL DEVELOPMENT

TO HELP ROCKHAMPTON REGION REACH ITS FULL POTENTIAL, AND TO REACH OUR ECONOMIC DEVELOPMENT GOALS, WE REQUIRE AND IN MOST CASES ADVOCATE FOR THE FOLLOWING POLICY CHANGES FROM STATE AND FEDERAL GOVERNMENTS.

QUEENSLAND GOVERNMENT POLICY

QP .1 Relocation of corporate head offices of key government owned corporations operating in Central Queensland into new CBD offices

DEPARTMENT
TREASURY (AS SHAREHOLDING MINISTER)

QP .2 Concentration of existing state services in Rockhampton Region into new CBD offices

DEPARTMENT
ENERGY, PUBLIC WORKS & PROCUREMENT

QP .3 Identification of Rockhampton as a designated defence industry hub

DEPARTMENT
STATE DEVELOPMENT, INFRASTRUCTURE, LOCAL GOVERNMENT & PLANNING

QP .4 Establish master plans for improved access to the Region's national parks

DEPARTMENT
ENVIRONMENT AND THE GREAT BARRIER REEF

QP .5 Removal of barriers to entry for more private ecotourism operators in national parks

DEPARTMENT
ENVIRONMENT AND THE GREAT BARRIER REEF

QP .6 Upgrading the environmental performance of municipal sewerage systems to reduce nutrient discharge loads

DEPARTMENT
ENVIRONMENT AND THE GREAT BARRIER REEF

QP .7 Retail electricity price competition, time-of-use metering

DEPARTMENT
ENERGY, PUBLIC WORKS & PROCUREMENT

QP .8 Rapid and reliable public transport in Rockhampton

DEPARTMENT
TRANSPORT & MAIN ROADS

QP .9 Use of existing rail infrastructure for regional passenger services

DEPARTMENT
TRANSPORT & MAIN ROADS

QP .10 Regulated east-west flights to Rockhampton

DEPARTMENT
TRANSPORT & MAIN ROADS

QP .11 Skilling and training funding to support local skilling of in-demand trades and professions

DEPARTMENT
EMPLOYMENT, SMALL BUSINESS & TRAINING

QP .12 Expand the availability of a diverse range of housing and accommodation

DEPARTMENT
COMMUNITIES AND HOUSING

QP .13 Expand first-home owner grants for the purchase of existing dwellings in the regions

DEPARTMENT
TREASURY

QP .14 Support car hire companies to implement an "open jaw" policy

DEPARTMENT
TOURISM, INNOVATION & SPORT

QP .15 Classify Rockynats as a "major event"

DEPARTMENT
TOURISM, INNOVATION & SPORT

QP .16 Water resources policy to update the Fitzroy Catchment Water Plan

DEPARTMENT
REGIONAL DEVELOPMENT AND MANUFACTURING AND MINISTER FOR WATER

QP .17 Introduction of catchment-wide water trading and contestability

DEPARTMENT
REGIONAL DEVELOPMENT AND MANUFACTURING AND MINISTER FOR WATER

QP .18 State investment to acquire industrial land in the Rockhampton Region

DEPARTMENT
STATE DEVELOPMENT, INFRASTRUCTURE, LOCAL GOVERNMENT & PLANNING

QP .19 Invest in future energy solutions at Stanwell

DEPARTMENT
ENERGY, PUBLIC WORKS & PROCUREMENT

QP .20 Invest in waste to energy solutions

DEPARTMENT
ENERGY, PUBLIC WORKS & PROCUREMENT

ECONOMIC FORECASTING

ACCOUNTING FOR THE POTENTIAL FOR STEP-CHANGE IN THE REGION'S GROWTH, ROCKHAMPTON HAS THE POTENTIAL TO GROW AT A CONSIDERABLY FASTER RATE THAN A BAU APPROACH TO GROWTH.

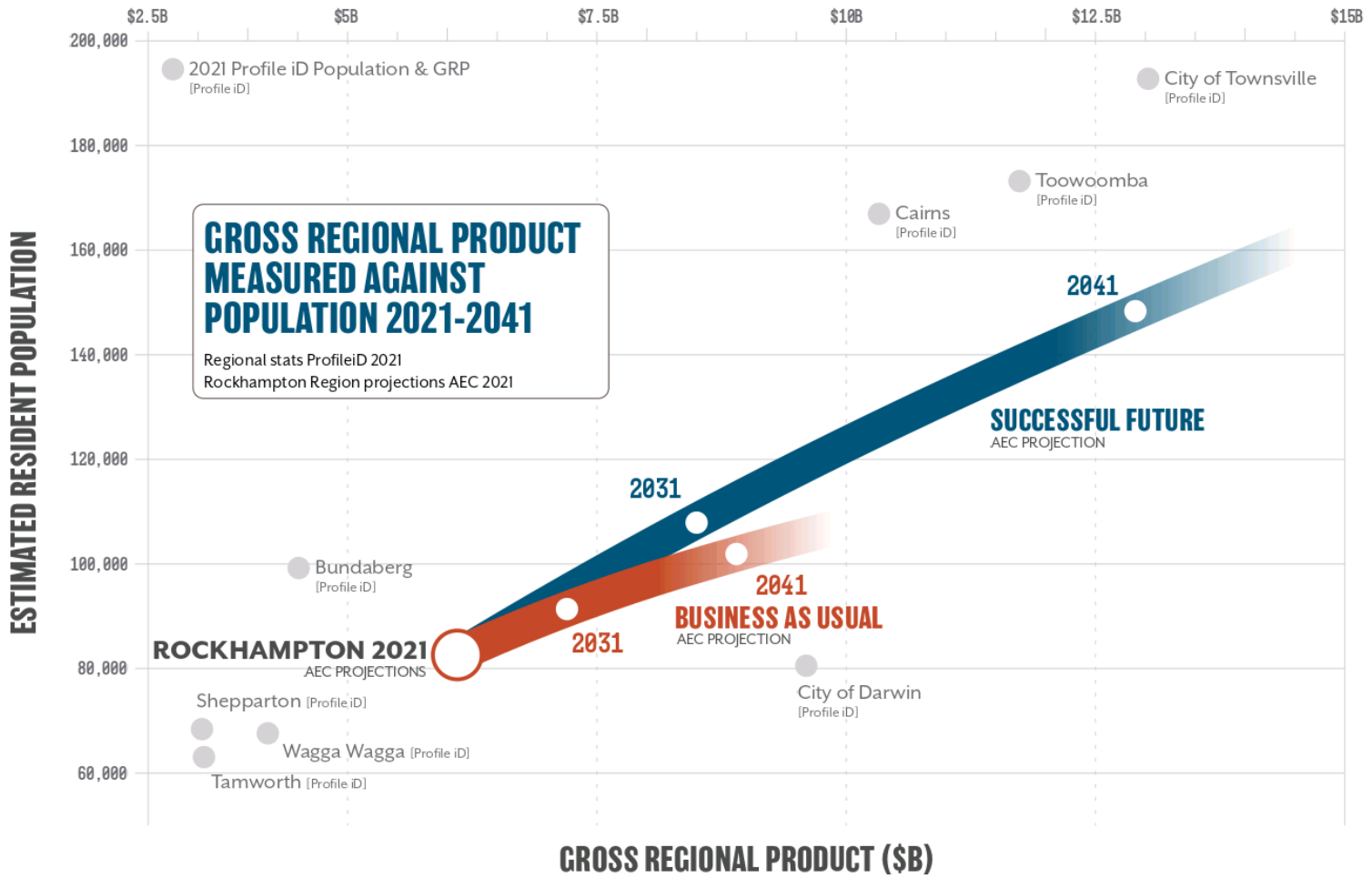
The key economic forecasts provide the following information:

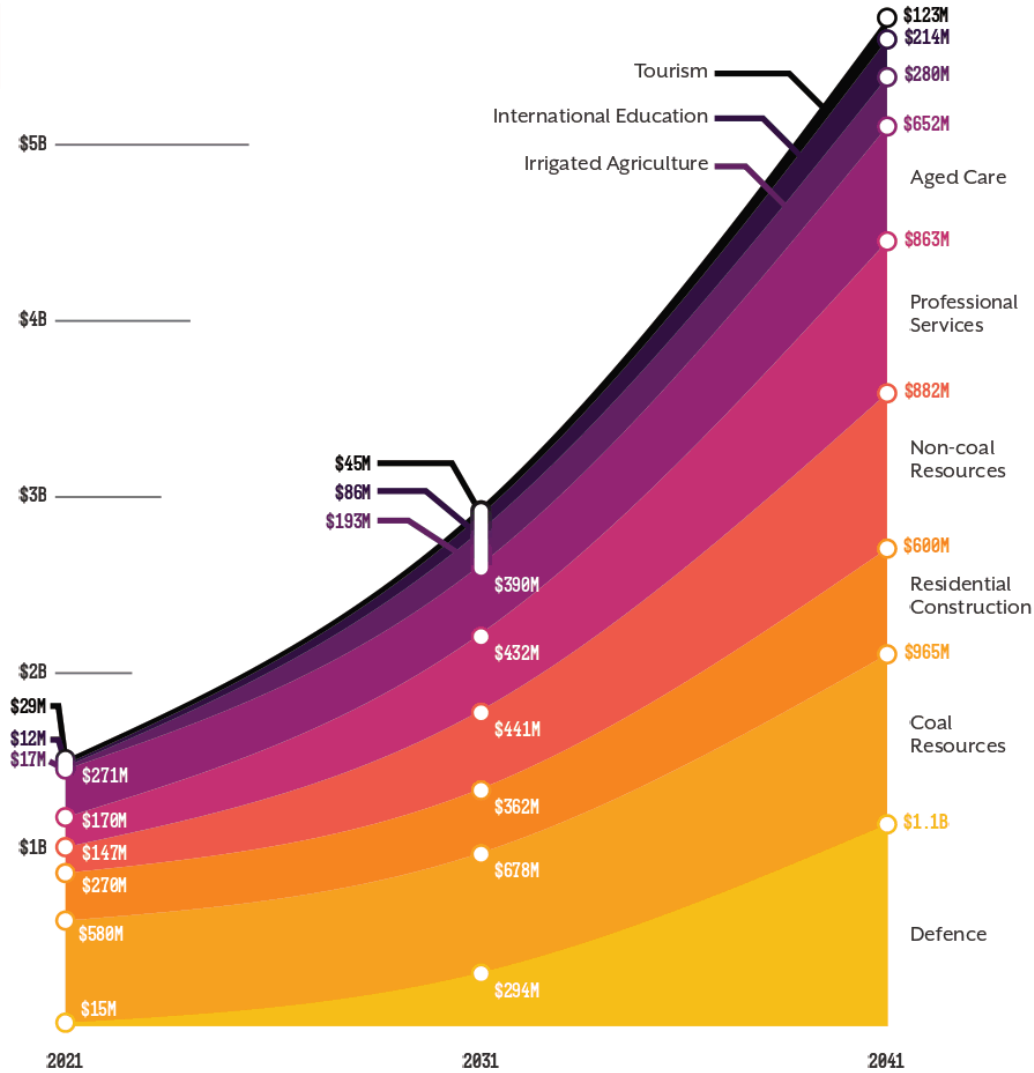
BUSINESS AS USUAL (BAU)

Where the economy will continue to grow by historic trends, in accordance with the Queensland Government projections.

SUCCESSFUL FUTURE

Where a series of step-changes in economic growth are realised, through catalytic infrastructure investment, internal industry growth and attraction of new major industries to the Region.



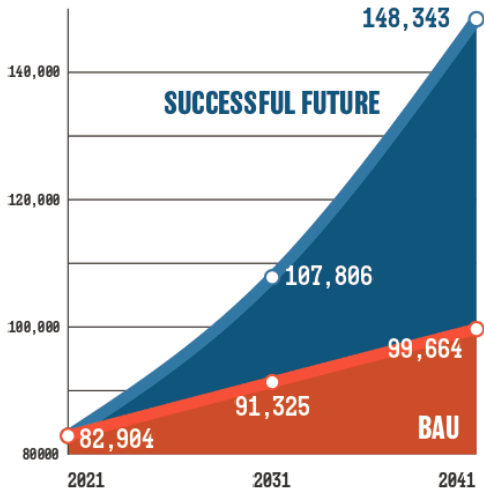


ROCKHAMPTON REGION KEY INDUSTRY GROWTH AREAS BY GROSS REGIONAL PRODUCT 2021-2041

AEC Projection

GROSS REGIONAL PRODUCT

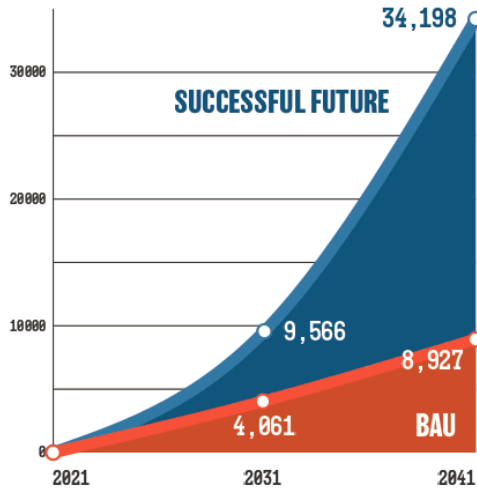
By 2041 the successful future projected GRP of Rockhampton is \$12.9 billion if the Region's opportunities are realised - this is a \$4.2 billion increase above business usual.



POPULATION GROWTH

The estimated residential population (ERP) of Rockhampton is 82,596, growing at a rate of 1.8% below the state population growth rate of 2.1%.

Realising the opportunities will enable annual population growth of 2.8% to 2051, higher than the BAU projection of 1.1%. By 2041, Rockhampton is expected to house 80% more people in a successful future scenario than 2021.

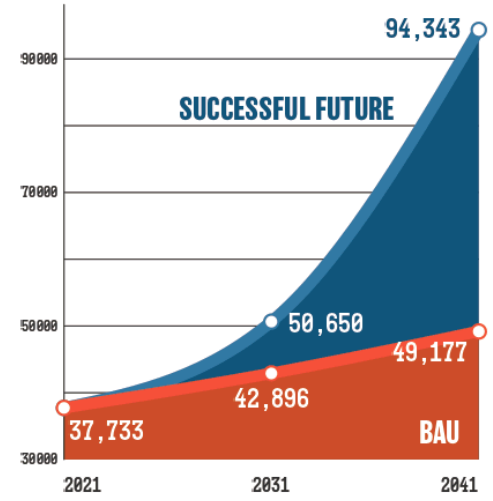


ADDITIONAL DWELLINGS

To house the Region's growing workforce, significant investment in residential dwellings is required.

With a successful future, the full development potential of Gracemere and Parkhurst will be realised, driving demand for a variety of housing options throughout the Region.

The growth of residential population in the city centre will support a transformation of business opportunity in the Rockhampton CBD.



LABOUR FORCE

With the investment into key opportunities within the Region, the labour force in the Region is expected to grow over the next 20 years.

Rockhampton's labour force is projected to grow at a rate of 2.9% in a successful future where opportunities presented are capitalised. This is more than double than the labour force growth rate at BAU of 1.2%.

ENVISIONING THE FUTURE OF ROCKHAMPTON

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ECONOMIC DEVELOPMENT STRATEGY 2023-2028

HIGH IMPACT AREAS

THE CENTRAL BUSINESS DISTRICT, FITZROY FOOD BOWL, GRACEMERE & GRACEMERE INDUSTRIAL AREA (GIA), AND PARKHURST WERE IDENTIFIED THROUGH ANALYSING INFORMATION FROM THE ROCKHAMPTON PRECINCT ACTIVATION SURVEY, THE ADVANCE ROCKHAMPTON ECONOMIC DEVELOPMENT SURVEY AND THE COMMUNITY ENGAGEMENT FEEDBACK WORKSHOPS, COUPLED WITH INDUSTRY GROWTH OPPORTUNITIES.

To grow the Region's economy, we will place extra focus on the following areas because there are significant opportunities to grow industries aligned with defence, agriculture, manufacturing, aged care, residential and commercial development.

WE WILL ACHIEVE THE HIGHEST IMPACT THROUGH **FOUR AREAS**

A1

**CENTRAL
BUSINESS
DISTRICT**

A2

**FITZROY
RIVER FOOD
BOWL**

A3

**GRACEMERE
AND THE
GIA**

A4

**PARKHURST
NORTHERN
CORRIDOR**





CENTRAL BUSINESS DISTRICT

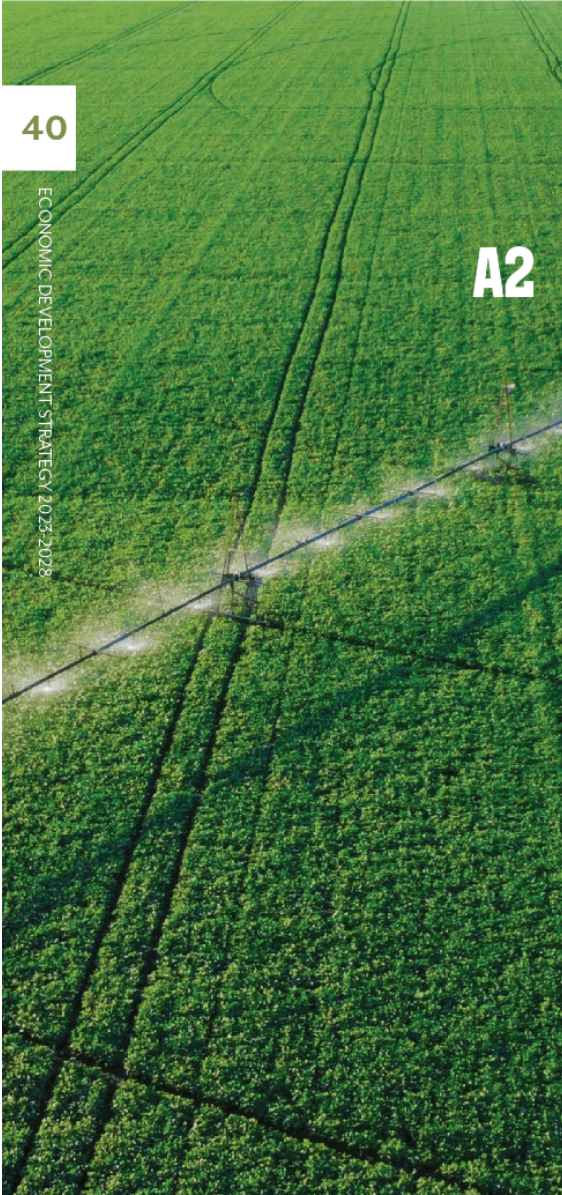
THE ROCKHAMPTON CBD HAS THE POTENTIAL TO BECOME A MAJOR PROFESSIONAL SERVICES HUB FOR CENTRAL QUEENSLAND. THIS GROWTH WILL BE SUPPORTED BY THE DEVELOPMENT OF NEW CULTURAL INFRASTRUCTURE TO AID IN THE TRANSFORMATION OF THE CBD, AS WELL AS ENCOURAGE FURTHER GROWTH WITHIN THE RESIDENTIAL COMMUNITY TO ENABLE A VIABLE DAY AND NIGHT TIME ECONOMY.

INFRASTRUCTURE REQUIREMENTS

- | | | |
|---|---|--|
| A1.01 Construction of Rocky Stadium and Browne Park Stadium | A1.04 Multi-storey car parking | A1.08 Western rail alignment (and subsequent removal of the heavy rail in the CBD) |
| A1.02 Redevelopment of the Rockhampton Showgrounds Complex | A1.05 Rockhampton Performing Arts and Conference Centre | A1.09 South Rockhampton flood levee |
| A1.03 CQUniversity Tafe Centre of Excellence | A1.06 All abilities jetty on the south side of the river. | A1.10 Agricultural Centre of Excellence |
| | A1.07 Green street beautification | |

INVESTMENT OPPORTUNITIES

- | | | |
|--------------------------------------|--------------------|--|
| + Dense residential development | + CBD office space | + Additional food and beverage retail services |
| + Hotel and short-term accommodation | | |



FITZROY RIVER FOOD BOWL

THE FITZROY FOOD BOWL CAN SUPPORT THE DEVELOPMENT OF A MORE DIVERSE REGIONAL ECONOMY. THE CONSTRUCTION OF NEW WATER STORAGE AND DISTRIBUTION INFRASTRUCTURE IN THE LOWER FITZROY WILL ENABLE A STEP-CHANGE IN AGRICULTURAL PRODUCTION IN ROCKHAMPTON REGION. RELIABLE WATER WILL SUPPORT THE DEVELOPMENT OF HIGH-VALUE IRRIGATED HORTICULTURAL AND BROADACRE PRODUCTS, WHICH IN TURN UNLOCKS FOOD MANUFACTURING OPPORTUNITIES AND HIGHER VALUE SUPPLY CHAINS.

INFRASTRUCTURE REQUIREMENTS

- A2. 01 Water distribution network
- A2. 02 Increased water storage (Eden Bann Weir raising and off-stream storage)
- A2. 03 Pumped hydro generation
- A2. 04 Glenroy River crossing and road upgrades
- A2. 05 CQLX upgrade
- A2. 06 Rockhampton Ring Road
- A2. 07 Parkhurst intermodal rail terminal
- A2. 08 Telecommunications upgrade (lower Fitzroy region)

INVESTMENT OPPORTUNITIES

- + Irrigation enterprises
- + Feed lotting enterprises
- + Agricultural services and supplies
- + Food processing and manufacturing
- + Freight and logistics services



Gracemere Industrial Area

GRACEMERE AND THE GIA

GRACEMERE IS ROCKHAMPTON'S SOUTHERN GROWTH CORRIDOR. DEVELOPMENT IN GRACEMERE CAN SUPPORT A TOTAL RESIDENTIAL POPULATION OF UP TO 20,000 RESIDENTS AND ENABLE CONSIDERABLE GROWTH IN THE REGION'S INDUSTRIAL LAND SUPPLY. DEVELOPMENT OF THE REGION'S AGRICULTURAL, DEFENCE AND MINING INDUSTRIES IS EXPECTED TO INCREASE DEMAND FOR INDUSTRIAL LAND, WHICH CAN BE ACCOMMODATED IN THE GRACEMERE INDUSTRIAL AREA (GIA). THE UPGRADE OF THE CAPRICORN HIGHWAY AND ROAD TRAIN ACCESS TO PORT ALMA AND GLADSTONE PORT WOULD PROVIDE AN IDEAL LOCATION FOR NEW FREIGHT LOGISTICS BUSINESSES.

INFRASTRUCTURE REQUIREMENTS

- A3.01 Water and sewage trunk extensions
- A3.02 CQLX upgrade
- A3.03 Rail station for commuter connection to Rockhampton and Gladstone
- A3.04 Gracemere high school
- A3.05 Green transport avenues
- A3.06 Stanwell intermodal rail terminal

INVESTMENT OPPORTUNITIES

- + Residential housing development
- + Commercial development
- + Industrial land development
- + Large scale manufacturing and processing
- + Food product manufacturing
- + Machinery and equipment manufacturing



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ECONOMIC DEVELOPMENT STRATEGY 2023-2028



A4

SMW Engineering, Parkhurst

PARKHURST

PARKHURST IS ROCKHAMPTON'S NORTHERN GROWTH CORRIDOR. DEVELOPMENT IN PARKHURST CAN SUPPORT A TOTAL RESIDENTIAL POPULATION OF UP TO 14,000 RESIDENTS AND ENABLE CONSIDERABLE GROWTH IN THE REGION'S INDUSTRIAL LAND SUPPLY. DEVELOPMENT OF THE REGION'S AGRICULTURAL, DEFENCE AND MINING INDUSTRIES IS EXPECTED TO INCREASE DEMAND FOR INDUSTRIAL LAND, WHICH CAN BE ACCOMMODATED IN THE PARKHURST INDUSTRIAL AREA. THE PROJECTED POPULATION GROWTH AS A RESULT OF THE POTENTIAL DEVELOPMENT OF AN ARMY BARRACKS CAN ALSO BE ACCOMMODATED WITH THE PARKHURST AREA. FURTHERMORE, THE INTERSECTION OF THE ROCKHAMPTON RING ROAD AND WESTERN RAIL ALIGNMENT PROVIDES A NEW HIGH QUALITY ACCESS POINT TO KEY TRANSPORT NETWORKS.

INFRASTRUCTURE REQUIREMENTS

- A4.01 Water and sewer trunk extensions (including north-south water connection)
- A4.02 Rockhampton Ring Road
- A4.03 Western rail alignment
- A4.04 Green transport avenues
- A4.05 Community centre and library
- A4.06 Parkhurst intermodal transport hub

INVESTMENT OPPORTUNITIES

- + Residential housing development
- + Commercial development
- + Industrial land development
- + Fabricated metal manufacturing
- + Non-metallic mineral product manufacturing
- + Chemical product manufacturing



Economic Development, Tourism,
Events and Marketing

220 Quay Street, Rockhampton Qld 4700
PO Box 1860, Rockhampton Qld 4700
07 4932 9000 or 1300 22 55 77
advancerockhampton.com.au

ARED-RREDS-13/01/23

**ROCKHAMPTON REGION ECONOMIC
DEVELOPMENT STRATEGY 2023-2028
AND ROCKHAMPTON REGION
ECONOMIC ACTION PLAN 2023-2028**

**Rockhampton Region Economic Action
Plan (REAP) 2023-2028**

Meeting Date: 24 January 2023

Attachment No: 2



A plan to realise the future growth opportunities in
Rockhampton Region

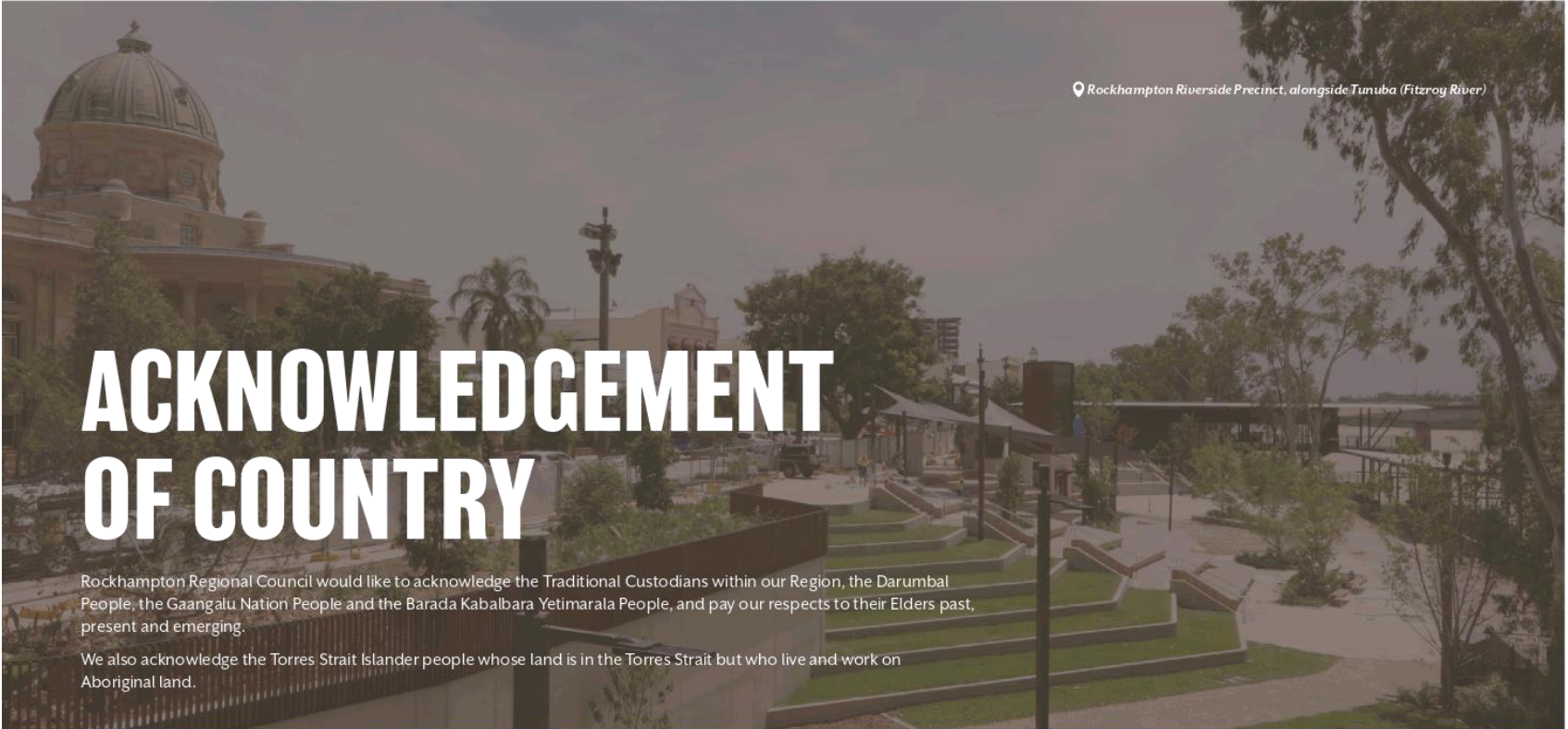
ADVANCEROCKHAMPTON.COM.AU

ROCKHAMPTON REGION ECONOMIC ACTION PLAN 2023-2028

Assessing the cotton crop, Alton Downs

ADVANCE 
ROCKHAMPTON

Economic Development,
Tourism, Events
& Marketing



Rockhampton Riverside Precinct, alongside Tunuba (Fitzroy River)

ACKNOWLEDGEMENT OF COUNTRY

Rockhampton Regional Council would like to acknowledge the Traditional Custodians within our Region, the Darumbal People, the Gaangalu Nation People and the Barada Kabalbara Yetimarala People, and pay our respects to their Elders past, present and emerging.

We also acknowledge the Torres Strait Islander people whose land is in the Torres Strait but who live and work on Aboriginal land.



DISCLAIMER Rockhampton Regional Council will not be held liable under any circumstances in connection with or arising out of the use of the information contained in this document nor does it warrant that the information is free of errors or omissions. Information contained in this document is not intended to be a source of advice or analysis with respect to the material presented, and the information contained in this document does not constitute investment advice.



ECONOMIC DEVELOPMENT STRATEGY 2023-2028



This document
ECONOMIC ACTION PLAN 2023-2028

ACKNOWLEDGEMENT OF CONSULTANCY

Rockhampton Regional Council greatly appreciates the time, effort, analysis and engagement provided by economic consultants AEC in the development of the Rockhampton Region Economic Development Strategy 2023-28

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**MAYOR TONY
WILLIAMS**

Mayor
Rockhampton Regional Council

AN INTRODUCTION FROM OUR MAYOR

SINCE COUNCIL'S DECISION IN 2015 TO ESTABLISH ITS OWN ECONOMIC DEVELOPMENT ARM, ADVANCE ROCKHAMPTON, THE LOCAL AND GLOBAL LANDSCAPE HAS CHANGED SIGNIFICANTLY.

The challenges of COVID-19, global supply chain shortages, domestic political changes, talent shortages with constrained housing supply across the nation have changed how we think about future economic growth.

Rockhampton Regional Council is committed to building one great region to live, visit and invest. To do this, we need an economic strategy and plan that continues to build resilience into our local economy, which includes strategic planning for growth, understanding community needs, industry development, investment attraction, building critical infrastructure and doing this as a fiscally responsible council.

We have seen several major infrastructure projects commence in our region over the past few years creating jobs and stimulating the local economy. And while we will continue to advocate for investment, our future must also be built on the development of our existing businesses, capturing new opportunities and creating sustainable job and population growth.

Our tourism and events offering has grown over the past few years and Council's Advance Rockhampton team has been working hard engaging with residents, businesses, visitors, and investors so that we can set the strategic economic direction for our Region.

In 2021, upon being elected as Mayor, I also assumed the role of Chair of the Advance Rockhampton Economic Development portfolio. Since this time, I have worked closely with the Council team to drive economic growth opportunities and to develop the Rockhampton Region Economic Development Strategy and Action Plan.

This strategy is the result of comprehensive stakeholder engagement through industry and community surveys, industry engagement sessions, one-on-one industry meetings and community consultation.

The strategy also took into account existing Council, Regional, State and Federal economic strategies, plans and papers including but not limited to the Advance Rockhampton Resources Masterplan, the Central Queensland Regional Plan, the Fitzroy Regional Transport Plan and the Our North, Our Future paper.

I wish to personally thank all those who took the time to be involved in this process and contribute to our Region's future. It cannot be done alone.

This Strategy and Action Plan will help consolidate current industry development, create the opportunities to build a great region into the future, and will continue to put 'Rocky on the Radar'.

Council will continue to work collaboratively with community, industry, state and federal governments and associated agencies to deliver on this strategy and action plan for a prosperous future in Rockhampton Region.

**GREG BOWDEN***Executive Manager*

Advance Rockhampton

AN INTRODUCTION FROM ADVANCE ROCKHAMPTON

COUNCIL AGREED IN 2015 THAT ROCKHAMPTON REGIONAL COUNCIL NEEDED TO TAKE DIRECT ACTION TOWARDS DEVELOPING ECONOMIC STRATEGY FOR ROCKHAMPTON REGION. ADVANCE ROCKHAMPTON WAS ESTABLISHED AND A PLEDGE WAS MADE BY COUNCIL TOWARDS WORKING WITH THE COMMUNITY AND INDUSTRY TO DRIVE FUTURE ECONOMIC DEVELOPMENT AND GROWTH IN OUR REGION.

As the economic development unit of Rockhampton Regional Council, Advance Rockhampton works to build the liveability, visitability and investability of the Region. Other key pillars include facilitating and advocating for increased industry innovation, strategic partnerships and industry collaboration.

Rockhampton Region is currently home to over 82,000 residents with a \$5.5 billion economy and supports 36,000 FTE jobs.

Historically and as the economic hub for Central Queensland, our Region has many strengths in agriculture, mining services, energy, construction, education and health services. Our strategic location as a logistics hub well serviced by road, rail, air and sea positions us positively for future opportunities as Northern, Central and Southern Australia continue to grow.

In 2021, we commenced the process of comprehensive engagement with industry and community, and subsequently engaged an external consultant to assist in preparation of this strategy and action plan.

THE KEY FOCUS AREAS IDENTIFIED WITHIN THIS STRATEGY AND ACTION PLAN INCLUDE:

- + Talent retention and attraction
- + Infrastructure for future growth
- + Future jobs and investment attraction
- + Regional promotion and major events
- + Regional collaboration and partnerships

OUR REGIONAL INDUSTRY SECTOR ADVANTAGES AND OPPORTUNITIES FOR THE FUTURE INCLUDE:

- + Energy and resources
- + Beef production and agriculture
- + Water security
- + Defence
- + Construction
- + Transport and logistics
- + Professional services
- + Education, health and aged care
- + Visitor economy and event attraction

By committing to these focus areas, consolidating our regional advantages and actively pursuing opportunities, the Rockhampton economy has the potential to become a \$12.9 billion economy by 2041 with a population of 148,000 creating the jobs of the future.

This will continue the commitment towards economic development made in 2015 and will 'Put Rocky on the Radar' across the country and internationally.

we consulted with our community on a vision for a prosperous Rockhampton Region and what needs to be done to achieve this



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ECONOMIC ACTION PLAN 2023-2028

*Working on the delivery fleet.
Rocky's Own Transport Company, Kawana*

COMMUNITY ENGAGEMENT

ROCKHAMPTON REGION PRECINCT ACTIVATION

435 SURVEY PARTICIPANTS

March to April 2021 consultation period.
This survey focused on Rockhampton Region's business community.

MAIN MESSAGES FROM THE SURVEY

- + Commodities, construction and manufacturing sectors are leading regional confidence.
- + Industry requires more skilled staff urgently.
- + Positive perception of Rockhampton – business sector views the Region as being affordable, a good provider of education and having quality events but our city centre needs further work.
- + Work is required in the retail and hospitality sector to improve customer service.
- + Work is required to improve business to business engagement.
- + Major events bring economic benefits to the Region and more music focused events are a priority.

ADVANCE ROCKHAMPTON ECONOMIC DEVELOPMENT

1, 120 SURVEY PARTICIPANTS

July to September 2021 consultation period.
This survey focused on residents and the broader Rockhampton Region community.

MAIN MESSAGES FROM THE SURVEY

- + Rockhampton rates highly in terms of key social facilities with a clean and tidy feel.
- + Rockhampton neighbourhoods are seen as *functional, friendly, clean, and affordable*.
- + Rockhampton neighbourhoods rate below average for public transport, quality investment opportunities and having quality local events.
- + Priorities to enhance prosperity include: *increase capital infrastructure, investment attraction, and improve the CBD and its liveability*.
- + Types of events people want to see: *music festivals, sports and motor sports events, and family-friendly events*.

COMMUNITY ENGAGEMENT FEEDBACK WORKSHOPS

150 WORKSHOP PARTICIPANTS

March 2022 consultation period.
These workshops focused on the Region's business community, residents, and significant stakeholders.

MAIN MESSAGES FROM THE WORKSHOPS

- + Participants had a positive view of the Rockhampton economy.
- + Vision for Rockhampton: Key responses included *liveability, family-friendly, attractive to live, vibrant, and sustainable*.
- + How do participants see Rockhampton? Responses included a focus on *opportunity* and *diversity* that is *friendly* with a *community feel* and a range of liveability responses, including *comfortable, relaxed, affordable, and beautiful*.
- + Most significant external risk: *the potential impact of the future of the coal industry, and the risk of a general downturn in the mining industry*.
- + Most significant internal risks: *old thinking, complacency, unwillingness to change, and small town mindset*.
- + Key industry areas expected to grow quickly: *renewable energy, residential construction, irrigated agriculture, aged care, and defence*.

ECONOMIC FORECASTING

ACCOUNTING FOR THE POTENTIAL FOR STEP-CHANGE IN THE REGION'S GROWTH, ROCKHAMPTON HAS THE POTENTIAL TO GROW AT A CONSIDERABLY FASTER RATE THAN A BAU APPROACH TO GROWTH.

The key economic forecasts provide the following information:

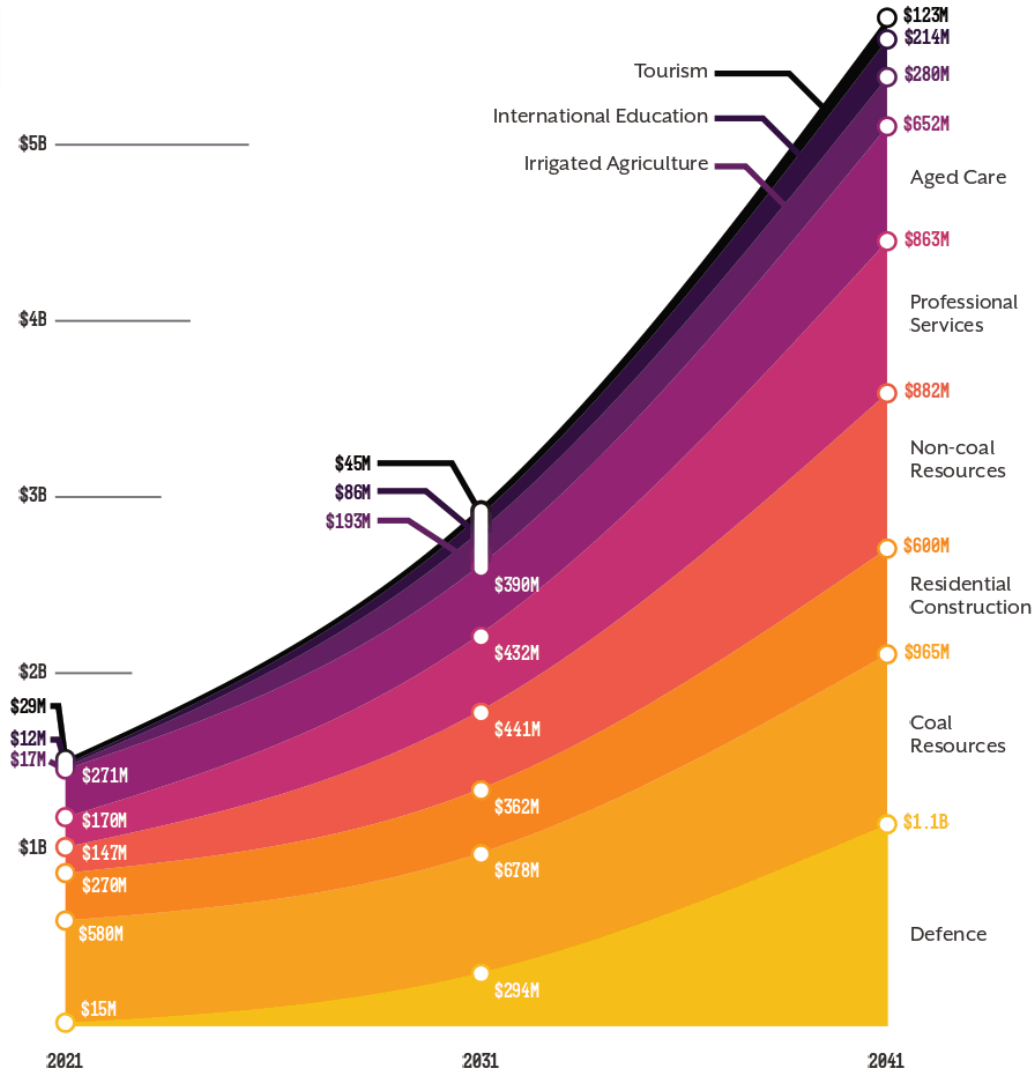
BUSINESS AS USUAL (BAU)

Where the economy will continue to grow by historic trends, in accordance with the Queensland Government projections.

SUCCESSFUL FUTURE

Where a series of step-changes in economic growth are realised, through catalytic infrastructure investment, internal industry growth and attraction of new major industries to the Region.



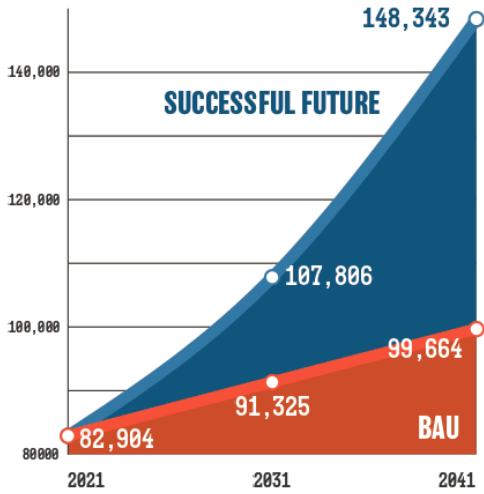


ROCKHAMPTON REGION KEY INDUSTRY GROWTH AREAS BY GROSS REGIONAL PRODUCT 2021-2041

AEC Projection

GROSS REGIONAL PRODUCT

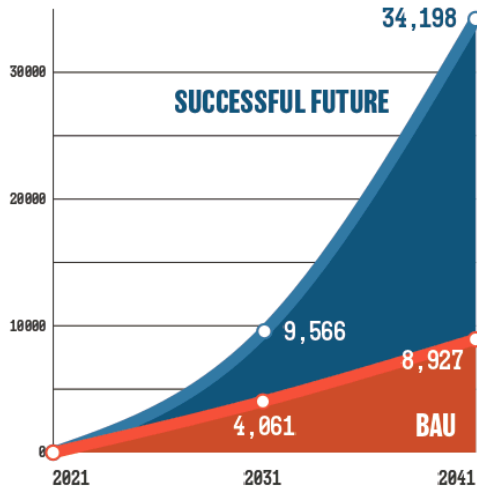
By 2041 the successful future projected GRP of Rockhampton is \$12.9 billion if the Region's opportunities are realised - this is a \$4.2 billion increase above business usual.



POPULATION GROWTH

The estimated residential population (ERP) of Rockhampton is 82,596, growing at a rate of 1.8% below the state population growth rate of 2.1%.

Realising the opportunities will enable annual population growth of 2.8% to 2051, higher than the BAU projection of 1.1%. By 2041, Rockhampton is expected to house 80% more people in a successful future scenario than 2021.

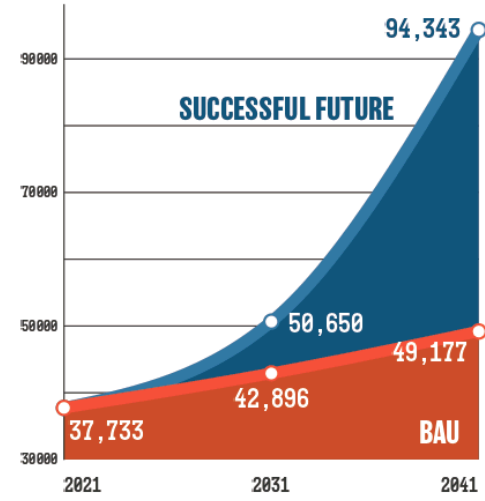


ADDITIONAL DWELLINGS

To house the Region's growing workforce, significant investment in residential dwellings is required.

With a successful future, the full development potential of Gracemere and Parkhurst will be realised, driving demand for a variety of housing options throughout the Region.

The growth of residential population in the city centre will support a transformation of business opportunity in the Rockhampton CBD.



LABOUR FORCE

With the investment into key opportunities within the Region, the labour force in the Region is expected to grow over the next 20 years.

Rockhampton's labour force is projected to grow at a rate of 2.9% in a successful future where opportunities presented are capitalised. This is more than double than the labour force growth rate at BAU of 1.2%.

ECONOMIC ACTION PLAN

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ECONOMIC ACTION PLAN 2023-2028



THE MISSION

THE ECONOMIC MISSION IS TO SUPPORT ROCKHAMPTON TO ENSURE WE CONTINUE TO GROW AS THE CAPITAL OF CENTRAL QUEENSLAND AND THE REGION BECOMES A MORE VIBRANT, DIVERSE AND PROGRESSIVE PLACE TO LIVE, VISIT AND INVEST.

WE WILL APPROACH OUR MISSION THROUGH THESE **FIVE PILLARS**

P1

**FUTURE JOBS
& INVESTMENT
ATTRACTION**

P2

**INFRASTRUCTURE
FOR FUTURE
GROWTH**

P3

**REGIONAL
PROMOTION &
MAJOR EVENTS**

P4

**REGIONAL
COLLABORATION &
PARTNERSHIPS**

P5

**TALENT
RETENTION &
ATTRACTION**



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ECONOMIC ACTION PLAN 2023-2028

P1

FUTURE JOBS & INVESTMENT ATTRACTION

📍 Rockhampton Food & Wine Festival on the bank of
Tunuba (Fitzroy River)

OUTCOME

P1.A Strong regional property development including housing (both detached estates and multi-storey residential) and industrial land development.

ACTIONS

- P1.A.AC1 Update market analysis to identify opportunities for retail attraction
- P1.A.AC2 Identify and promote opportunities to optimise and further develop the Region's industrial areas

OUTCOME

P1.B Robust resources sector including metal ore mining (gold, copper, cobalt, nickel, silver etc) and exploration and mining support services for new coal mines.

ACTIONS

- P1.B.AC1 Work with the local resources sector and support services to help secure economic opportunities
- P1.B.AC2 Host inbound and outbound investor delegations
- P1.B.AC3 Identify industry catalyst projects that will further encourage investment in the Region

OUTCOME

P1.C Advanced manufacturing sector including metal smelting and refining, food, transport, and defence related industries.

ACTIONS

- P1.C.AC1 Work with various sectors of the manufacturing industry to help secure economic opportunities
- P1.C.AC2 Undertake a supply chain analysis to understand key inward investment opportunities
- P1.C.AC3 Work with regional stakeholders to research biofuel opportunities and explore de-risking options such as a biofuel pilot
- P1.C.AC4 Work with other levels of government, industry organisations and local businesses to become defence ready

OUTCOME

P1.D Sustainable agricultural sector including irrigated agricultural opportunities, aquaculture, broadacre cropping, dryland cropping, grass raised beef, grain assist livestocking and local feed lotting.

ACTIONS

- P1.D.AC1 Invest in project de-risking (business cases) to ensure agricultural projects are investment ready
- P1.D.AC2 Identify industry catalyst projects that will further encourage investment in the Region
- P1.D.AC3 Investigate the feasibility of a food processing and logistics facility for the region

OUTCOME

P1.E Development of further professional services, namely corporate office relocation and local procurement.

ACTIONS

- P1.E.AC1 Advocate to the Queensland State Government to relocate agencies to the Rockhampton CBD
- P1.E.AC2 Encourage corporate offices to establish in the CBD
- P1.E.AC3 Identify key professional service gaps and niche industry requirements to promote new market investment

OUTCOME

P1.F Renewable energy development including wind, solar, battery storage, pumped hydro and hydrogen electrolysis.

ACTIONS

- P1.F.AC1 Engage with renewable energy sector highlighting local supply chain capability
- P1.F.AC2 Identify and promote the investment opportunities in the Region to maintain existing industries whilst accelerating growth industries
- P1.F.AC3 Develop a regional marketing plan for Renewable Energy Project Opportunities

OUTCOME

P1.G Active visitor economy, through tourism, hotels and resorts, glamping and farm stays, tour operators and major events.

ACTIONS

- P1.G.AC1 Develop accessible and inclusive tourism offerings
- P1.G.AC2 Encourage external investment for major events and attractions to the Region

OUTCOME

P1.H Innovative circular economy activities that create resilience and opportunities in Rockhampton Region.

ACTIONS

- P1.H.AC1 Engage industry in the development of the Circular Economy
- P1.H.AC2 Implement Circular Economy activities across council activities and work with key industry sectors to show the benefits of what a Circular Economy can deliver for them



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ECONOMIC ACTION PLAN 2023-2028

P2 INFRASTRUCTURE FOR FUTURE GROWTH

📍 Construction of the Rookwood Weir, Fitzroy River, south-west of Rockhampton

OUTCOME

P2.A Municipal water and sewerage infrastructure that supports continued residential, commercial and industrial growth.

ACTIONS

- P2.A.AC1 Plan infrastructure requirements to overcome constraints of economic growth
- P2.A.AC2 Investigate and secure funding mechanisms that assist the region to overcome growth constraints
- P2.A.AC3 Review and update RRC's Local Government Infrastructure Plan (LGIP) and infrastructure charges to enable future growth
- P2.A.AC4 RRC to work with developers to plan for new water and sewerage infrastructure
- P2.A.AC5 RRC to project manage/build where necessary strategic water assets
- P2.A.AC6 FRW to deliver and maintain municipal water and sewer assets
- P2.A.AC7 RRC to work with Queensland Government to ensure urban water security

OUTCOME

P2.B Water and water infrastructure to support intensive agriculture and food manufacturing.

ACTIONS

- P2.B.AC1 Advocate to the Minister for Regional Development and Water for water infrastructure upgrades
- P2.B.AC2 Advocate for development of a business case and subsequent raising of Eden Bann Weir
- P2.B.AC3 Undertake planning and seek funding for the raising of the Fitzroy Barrage
- P2.B.AC4 Continue agricultural business readiness and planning to maximise water resources
- P2.B.AC5 Actively engage in the Water Plan (Fitzroy Basin) 2011 review to mitigate risk and maximise opportunities

P2.B.AC6 Continue to support sunwater and agriculture businesses to capitalise on opportunities

OUTCOME

P2.C A Defence estate that enables the relocation of the Army's 7th Brigade and RAAF No 92 Wing to Rockhampton.

ACTIONS

- P2.C.AC1 Advocate to the Minister for Defence to relocate Army Brigades and RAAF Wing
- P2.C.AC2 Undertake further planning to de-risk the relocation proposition engaging suitable advocates to highlight our key regional advantages
- P2.C.AC3 Plan and secure sites for the Army's 7th Brigade and RAAF No 92 Wing
- P2.C.AC4 Investigate defence supply chain opportunities and increase industry capability development efforts

OUTCOME

P2.D Transport and freight infrastructure that supports efficient movement of goods to market and urban renewal and public transport.

ACTIONS

- P2.D.AC1 Continue engaging TMR and DITR regarding future infrastructure needs
- P2.D.AC2 Step-up advocacy efforts to secure state and federal government investment in key freight and logistics projects

OUTCOME

P2.E Tourism infrastructure that unlocks the Region's natural wonders and enables increased visitation to the Region.

ACTIONS

- P2.E.AC1 Plan and seek funding for tourism infrastructure

OUTCOME

P2.F Community infrastructure that supports a vibrant social environment that enables a positive perception of the Region.

ACTIONS

- P2.F.AC1 Plan and seek funding for urban infrastructure
- P2.F.AC2 Develop precinct concept plans for the central business district, Fitzroy food bowl, Parkhurst and Gracemere
- P2.F.AC3 Evolve RRC's planning scheme to support future growth and development
- P2.F.AC4 Update the CQ Regional Plan to reflect contemporary practice

OUTCOME

P2.G Electricity network infrastructure that supports renewable energy projects to connect to the National Energy Market (NEM).

ACTIONS

- P2.G.AC1 Advocate to the NEM for local renewable energy connection

OUTCOME

P2.H Telecommunications infrastructure that overcomes localised mobile black spots and enables connectivity that drives business innovation.

ACTIONS

- P2.H.AC1 Engage with NBN Co, Telstra and other providers to improve telecommunications

OUTCOME

P2.I Health and education facilities that are planned for and delivered ensuring Rockhampton continues to be known as an education and health centre.

ACTIONS

- P2.I.AC1 Update the planning scheme to support new residential growth and assist in the development of new master plans for health and education facilities



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ECONOMIC ACTION PLAN 2023-2028

P3 REGIONAL PROMOTION & MAJOR EVENTS

Rockhampton Airport, West Rockhampton

VH-Q01

OUTCOME

P3.A Increased awareness of the Region's various tourism experiences and more bookable products.

ACTIONS

- P3.A.AC1 Focus promotion on Hero Experience Pillars: Natural Encounters, Adventure & Discovery, Lifestyle & Culture, Heritage & History and Events
- P3.A.AC2 Capitalise on drive and fly market through continuation of the Explore Rockhampton strategic destination marketing campaign
- P3.A.AC3 Grow and distribute the Rocky Host Program for front-line customer service education
- P3.A.AC4 Grow and develop the bookable tourism experiences and products and build the operator digital capacity
- P3.A.AC5 Develop new tours and experiences in the Explore Rockhampton self-guided tour app

OUTCOME

P3.B Increase in the number of accessible, inclusive and diverse event and tourism offerings.

ACTIONS

- P3.B.AC1 Plan and implement initiatives that improve tourism accessibility and inclusivity
- P3.B.AC2 Increase overnight visitor expenditure and length of stay through awareness of accessible and inclusive destination offerings

OUTCOME

P3.C Increase in the worth and economic impact of the tourism sector for the region.

ACTIONS

- P3.C.AC1 Develop the visitor economy segments: leisure, corporate, sporting, event, education
- P3.C.AC2 Invest in growth sectors: fishing, MTB, farm stay (beef), indigenous, eco/sustainable tourism
- P3.C.AC3 Develop co-op funded opportunities and campaigns with local operators

OUTCOME

P3.D Renewed international partnerships with inbound tourism markets that were impacted by COVID-19.

- P3.D.AC1 Plan and implement campaigns that focus on post COVID-19 opportunities for renewed international markets

OUTCOME

P3.E Identify, develop and promote indigenous experiences.

ACTIONS

- P3.E.AC1 Work with traditional custodians to promote existing products and experiences
- P3.E.AC2 Work with traditional custodians to develop new products and experiences
- P3.E.AC3 Connect non-indigenous tourism operators with traditional custodians to encourage the inclusion of indigenous culture and awareness

OUTCOME

P3.F City-shaping events that are unique, high-quality offerings that increase visitation.

ACTIONS

- P3.F.AC1 Consolidate and grow the Rockhampton Region major events calendar – already hosting major events, including RockyNats, Rocky River Run, CapriCon, Rockhampton River Festival, Pop Up Polo, Capricorn Food and Wine Festival and the Rockhampton Show
- P3.F.AC2 Lock in multi year contracts for large scale events and opportunities
- P3.F.AC3 Promote out of region for destination events
- P3.F.AC4 Formulate and implement an event attraction strategy
- P3.F.AC5 Collaborate with other event touring schedules to include Rockhampton

P3.F.AC6 Partner with Tourism and Events Queensland for event funding and promotion opportunities

OUTCOME

P3.G Rockhampton hosts, develops and supports nationally recognised events.

ACTIONS

- P3.G.AC1 Support and attract event organisations to the Region
- P3.G.AC2 Collaborate with Beef Australia through our long term MOU to continue to deliver future Beef events in Rockhampton

OUTCOME

P3.H Attraction and retention a variety of sporting events as well as successful capitalisation on event and tourism opportunities from the 2032 Brisbane Olympics and Paralympics.

ACTIONS

- P3.H.AC1 Promote and distribute Sporting Destination Guide within the Australian sporting community
- P3.H.AC2 Identify 2032 Olympics and Paralympics opportunities in line with the Region's strengths and develop designated plans and campaigns to increase visitation pre, during and post 2032

OUTCOME

P3.I New airline attraction and direct flights to major Australian cities.

ACTIONS

- P3.I.AC1 Advocate to new and existing airlines to extend their service offerings at Rockhampton Airport



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ECONOMIC ACTION PLAN 2023-2028

P4 REGIONAL COLLABORATION & PARTNERSHIPS

 CQUniversity Australia, North Rockhampton

OUTCOME

P4.A Regional economic opportunities are achieved through collaborative efforts undertaken by the Central Queensland Regional Organisation of Councils (CQROC) and other key organisations.

ACTIONS

- P4.A.AC1 Meet, collaborate and work with CQROC on a mutually beneficial regional opportunities
- P4.A.AC2 Continue advocacy efforts with CQROC to secure funding for the Beef Corridors initiative, bulk water infrastructure developments, better telecommunications to assist agriculture and resource industry development
- P4.A.AC3 Work with CQROC to further advocate to the Minister for Defence for Central Queensland's role to be expanded to enable the ADF to shape, deter and respond to issues of national security from the broader region
- P4.A.AC4 Collaborate and develop new and existing partnerships that enhance key industry sector growth and innovation such as Small Business Friendly Council Initiative, Ai Hub, Chamber of Commerce

OUTCOME

P4.B A regional business culture that strives for innovation and engages with regional and national innovation ecosystems.

ACTIONS

- P4.B.AC1 Establish workshops between local businesses and groups including the AI Hub, Advance Queensland and other innovation hubs
- P4.B.AC2 Identify innovation and cross fertilisation opportunities and engage industries including agriculture, defence, energy, manufacturing, resources and transport & logistics to assist industry development
- P4.B.AC3 Partner with Rockhampton Region's manufacturing hubs and industry to drive innovation development and uptake

OUTCOME

P4.C Connect local businesses with state, federal agencies, major projects and economic opportunities.

ACTIONS

- P4.C.AC1 Establish and support major projects focused briefing sessions
- P4.C.AC2 Regularly update local businesses on grant opportunities, and available support
- P4.C.AC3 Develop and implement industry capability strategies and directory

OUTCOME

P4.D Local businesses are prepared to realise major opportunities.

ACTIONS

- P4.D.AC1 Facilitate workshops to support local business readiness for post COVID-19 economic resilience opportunities
- P4.D.AC2 Identify and communicate opportunities for funding to assist local business development
- P4.D.AC3 Continue to support digital readiness and online development workshops for small business

OUTCOME

P4.E Support CQUniversity Australia to grow the education sector as a key regional export.

ACTIONS

- P4.E.AC1 Assist CQUniversity Australia through Study Rockhampton and industry engagement opportunities
- P4.E.AC2 Collaborate with CQUniversity Australia to develop course content relevant to the key regional industry sectors

OUTCOME

P4.F Local businesses are engaged with B2B networking opportunities and collaboratively drive regional priority industry areas.

ACTIONS

- P4.F.AC1 Host quarterly business networking events, in partnership with local business groups
- P4.F.AC2 Enable periodic strategic stakeholder meetings with CQUniversity to identify and collaborate on opportunities to develop the Region
- P4.F.AC3 Work with partners including CQUniversity, Fitzroy Basin Association and the Department of Agriculture and Fisheries to enable an annual Rockhampton Region focused agricultural development exhibition focused on innovation
- P4.F.AC4 Host periodic leaders lunch sessions for industries including agriculture, energy and resources
- P4.F.AC5 Host regular industry breakfast sessions that enable networking opportunities for industries including civil construction, residential construction, manufacturing, energy and resources
- P4.F.AC6 Work with key industry sector partners to deliver a bi-annual future energy and resources forum

OUTCOME

P4.G Work with industry to realise Rockhampton Region's economic potential.

ACTIONS

- P4.G.AC1 Host regular strategic engagements with state and federal government agencies and industry
- P4.G.AC2 Work with industry to de-risk industry development opportunities in aged care, agriculture, construction, defence, manufacturing, resources, transport & logistics and the visitor economy



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ECONOMIC ACTION PLAN 2023-2028

P5 TALENT RETENTION & ATTRACTION

 Hastings Deering, Port Curtis

OUTCOME

P5.A Work with industry and stakeholders to understand current and future needs of the local workforce.

ACTIONS

- P5.A.1 Develop and implement an Industry Stakeholder Engagement Plan
- P5.A.2 Collaborate and engage with industry to deliver a Jobs Pipeline Study
- P5.A.3 Engage with residents, business owners and property owners on ideas and strategies to deliver a more vibrant and activated Rockhampton CBD

OUTCOME

P5.B Work with industry and stakeholders to implement actions to improve the Region's workforce capability.

ACTIONS

- P5.B.AC1 Continue supporting the Local Jobs Program, Skilling Queenslanders for Work and other State and Federal Government workforce capability initiatives
- P5.B.AC2 Implement actions from the Jobs Pipeline Study
- P5.B.AC3 Develop a rolling "Live and Work in Rockhampton" campaign

OUTCOME

P5.C Increase student work awareness and experience opportunities through industry engagement initiatives..

ACTIONS

- P5.C.AC1 Work with CQUniversity Australia and state high schools on initiatives that up-skill the local student body
- P5.C.AC2 Collaborate with educational institutions to deliver a yearly careers development expo for student retention

OUTCOME

P5.D New and improved lifestyle and recreational opportunities.

ACTIONS

- P5.D.AC1 Identify, plan and deliver new and improved local lifestyle and recreational opportunities
- P5.D.AC2 Continue to develop key recreational assets that will attract and retain residents such as The Showgrounds Masterplan, Mount Archer, Pilbeam Theatre, Rockhampton Zoo, The Common, sporting facilities and our recreational fishing strategy

OUTCOME

P5.E Deliver a more vibrant and activated Rockhampton CBD.

ACTIONS

- P5.E.AC1 Continue improvements to the Rockhampton CBD which will assist in further restaurant, café and the night time economy
- P5.E.AC2 Engage with residents, business owners and property owners on ideas and strategies to deliver a more vibrant and activated Rockhampton CBD
- P5.E.AC3 Regularly assess place making livability innovations abroad that could assist the modernisation and offering within the CBD

OUTCOME

P5.F Deliver quality education programs for early childhood cohorts through to tertiary and adult cohorts that enables higher achievements in qualifications attained.

ACTIONS

- P5.F.AC1 Support early childhood, state and high schools are properly funded through advocacy efforts
- P5.F.AC2 Work with CQUniversity Australia to ensure tertiary subjects and facilities are properly funded through advocacy efforts

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ECONOMIC ACTION PLAN 2023-2028

FEDERAL AND STATE POLICY IMPROVEMENTS REQUIRED TO ACHIEVE ROCKHAMPTON REGION'S ECONOMIC MISSION

TO HELP ROCKHAMPTON REGION REACH ITS FULL POTENTIAL, AND TO REACH OUR ECONOMIC DEVELOPMENT GOALS, WE REQUIRE AND IN MOST CASES ADVOCATE FOR THE FOLLOWING POLICY CHANGES FROM STATE AND FEDERAL GOVERNMENTS.

AUSTRALIAN GOVERNMENT POLICY

AP .1 Relocate Army's 7th Brigade to Rockhampton
DEPARTMENT
DEFENCE

AP .2 Relocate RAAF's no.92 WG to Rockhampton
DEPARTMENT
DEFENCE

AP .3 Relocate Army's School of Armour to SWBTA
DEPARTMENT
DEFENCE

AP .4 Concentrate armoured vehicles in SWBTA
DEPARTMENT
DEFENCE

AP .5 Support sovereign aircraft maintenance in Rockhampton
DEPARTMENT
DEFENCE

AP .6 Northern Australia FBT exemption
DEPARTMENT
TREASURY

AP .7 Remote Tax Allowance increase
DEPARTMENT
TREASURY

AP .8 Expansion of the reinsurance pool to cover all types of buildings and infrastructure in northern Australia
DEPARTMENT
TREASURY

AP .9 Remove Commonwealth supported place caps at northern Australia-based universities (both domestic and international)
DEPARTMENT
EDUCATION

AP .10 Designated Area Migration Agreement (DAMA) for Rockhampton
DEPARTMENT
HOME AFFAIRS

AP .11 Skills and training to ensure the local workforce is qualified to deliver current and future skill needs of the Region's key industry sectors
DEPARTMENT
SKILLS & TRAINING

AP .12 Expansion of Great Barrier Reef investments to incorporate upgrading the environmental performance of municipal sewerage systems to reduce nutrient discharge loads
DEPARTMENT
ENVIRONMENT

AP .13 Introduce an energy capacity market to enable wholesale electricity markets to be available to meet peak electricity demand
DEPARTMENT
CLIMATE CHANGE & ENERGY

AP .14 Commonwealth investment into catalytic local infrastructure to support growth
DEPARTMENT
INFRASTRUCTURE, TRANSPORT & REGIONAL DEVELOPMENT

QUEENSLAND GOVERNMENT POLICY

QP .1 Relocation of corporate head offices of key government owned corporations operating in Central Queensland into new CBD offices

DEPARTMENT
TREASURY (AS SHAREHOLDING MINISTER)

QP .2 Concentration of existing state services in Rockhampton Region into new CBD offices

DEPARTMENT
ENERGY, PUBLIC WORKS & PROCUREMENT

QP .3 Identification of Rockhampton as a designated defence industry hub

DEPARTMENT
STATE DEVELOPMENT, INFRASTRUCTURE, LOCAL GOVERNMENT & PLANNING

QP .4 Establish master plans for improved access to the Region's national parks

DEPARTMENT
ENVIRONMENT AND THE GREAT BARRIER REEF

QP .5 Removal of barriers to entry for more private ecotourism operators in national parks

DEPARTMENT
ENVIRONMENT AND THE GREAT BARRIER REEF

QP .6 Upgrading the environmental performance of municipal sewerage systems to reduce nutrient discharge loads

DEPARTMENT
ENVIRONMENT AND THE GREAT BARRIER REEF

QP .7 Retail electricity price competition, time-of-use metering

DEPARTMENT
ENERGY, PUBLIC WORKS & PROCUREMENT

QP .8 Rapid and reliable public transport in Rockhampton

DEPARTMENT
TRANSPORT & MAIN ROADS

QP .9 Use of existing rail infrastructure for regional passenger services

DEPARTMENT
TRANSPORT & MAIN ROADS

QP .10 Regulated east-west flights to Rockhampton

DEPARTMENT
TRANSPORT & MAIN ROADS

QP .11 Skilling and training funding to support local skilling of in-demand trades and professions

DEPARTMENT
EMPLOYMENT, SMALL BUSINESS & TRAINING

QP .12 Expand the availability of a diverse range of housing and accommodation

DEPARTMENT
COMMUNITIES AND HOUSING

QP .13 Expand first-home owner grants for the purchase of existing dwellings in the regions

DEPARTMENT
TREASURY

QP .14 Support car hire companies to implement an "open jaw" policy

DEPARTMENT
TOURISM, INNOVATION & SPORT

QP .15 Classify Rockynats as a "major event"

DEPARTMENT
TOURISM, INNOVATION & SPORT

QP .16 Water resources policy to update the Fitzroy Catchment Water Plan

DEPARTMENT
REGIONAL DEVELOPMENT AND MANUFACTURING AND MINISTER FOR WATER

QP .17 Introduction of catchment-wide water trading and contestability

DEPARTMENT
REGIONAL DEVELOPMENT AND MANUFACTURING AND MINISTER FOR WATER

QP .18 State investment to acquire industrial land in the Rockhampton Region

DEPARTMENT
STATE DEVELOPMENT, INFRASTRUCTURE, LOCAL GOVERNMENT & PLANNING

QP .19 Invest in future energy solutions at Stanwell

DEPARTMENT
ENERGY, PUBLIC WORKS & PROCUREMENT

QP .20 Invest in waste to energy solutions

DEPARTMENT
ENERGY, PUBLIC WORKS & PROCUREMENT

INFRASTRUCTURE REQUIRED FOR GROWTH

ROCKHAMPTON NEEDS THE FOLLOWING INFRASTRUCTURE TO UNLOCK FUTURE GROWTH. WE WILL ADVOCATE FOR THIS INFRASTRUCTURE TO HELP THE REGION MEET ITS FULL 2041 POTENTIAL.

MUNICIPAL WATER AND SEWERAGE INFRASTRUCTURE

- + North Rockhampton Sewerage Treatment Plant augmentation
- + Gracemere and South Rockhampton Sewage Treatment Strategy
- + North-South Rockhampton water main connection
- + Gracemere Water Supply Strategy (distribution and reservoir augmentations)
- + Water and wastewater network servicing growth areas (LGIP projects)
- + Water main upgrades (Parkhurst and Gracemere)
- + Sewer main upgrades (Parkhurst and Gracemere)
- + Mount Morgan treated water pipeline (from Gracemere)

BULK WATER AND DISTRIBUTION INFRASTRUCTURE

- + Raising Eden Bann Weir
- + Rural water distribution network(s) business case and subsequent delivery
- + Raising of the Fitzroy River Barrage

THE DEFENCE ESTATE

- + Army Barracks For Army's 7th Brigade and US Marine and British Army rotations (AUKUS)
- + RAAF Base for No 92 Wing (maritime surveillance)
- + Defence equipment storage and maintenance facilities

TELECOMMUNICATIONS INFRASTRUCTURE

- + Fitzroy Food Bowl
- + Mobile black spots (4G/5G)
- + NBN FTTP upgrade

TRANSPORT AND FREIGHT INFRASTRUCTURE

- + Rockhampton Ring Road
- + Central Queensland beef corridors
- + Glenroy Road and Crossing upgrades
- + North Coast Rail realignment at Rockhampton
- + CQLX Upgrades
- + Rockhampton Airport freight facilities upgrades (including Bay 7 and freight)
- + Bruce Highway and Capricorn Highway upgrades
- + Intermodal rail terminal (Parkhurst or Gracemere)
- + Electric vehicle charging infrastructure
- + Parkhurst Access Strategy
- + Parkhurst Industrial Area Road Upgrades
- + Rockhampton CBD bus interchange and car parking

TOURISM INFRASTRUCTURE

- + Rockhampton Botanic Gardens and Zoo development scheme, design and business case
- + Rockhampton Performing Arts And Exhibition Centre
- + Dreamtime Cultural Centre refurbishment
- + Southside all abilities floating jetty
- + Development of mountain bike and walking trails
- + Development of marine infrastructure such as boat ramps and land based fishing opportunities
- + Rockhampton Stadium and Browne Park Re-development

URBAN INFRASTRUCTURE

- + South Rockhampton Flood Levee
- + North Rockhampton flood mitigation works
- + Rockhampton Airport levee
- + Improved urban public transport network
- + Heavy rail commuter network: Gracemere <-> Rockhampton <-> Gladstone
- + CBD multi-storey car park
- + Rockhampton Showgrounds Complex redevelopment
- + Regional sporting precinct
- + High School In Gracemere

ENERGY RELATED INFRASTRUCTURE

- + Network connections to known renewable energy zones
- + Connecting renewable energy developments
- + Biofuel renewable energy developments
- + Waste to energy developments

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ECONOMIC ACTION PLAN 2023-2028

INVESTMENT OPPORTUNITIES

ROCKHAMPTON HAS A RANGE OF PRIVATE INVESTMENT OPPORTUNITIES ACROSS MULTIPLE HIGH-GROWTH SECTORS.



PROPERTY DEVELOPMENT

- + Housing estates
- + Multi-storey residential (CBD)
- + Hotels and serviced apartments
- + Industrial land development
- + Retail and hospitality development



RESOURCES

- + Metal ore mining (gold, copper, cobalt, nickel, silver, magnesium)
- + Mining exploration services
- + Mining support services for new mines



HEALTH

- + Aged and palliative care services
- + Retirement accommodation and Over 55 living
- + Medical serviced offices and day surgery facilities



MANUFACTURING

- + Metal smelting and refining
- + Food manufacturing
- + Transport manufacturing
- + Renewable energy generator components
- + Waste and recycling
- + Defence related industry
- + Fertiliser and biochar manufacturing
- + Chemical manufacturing



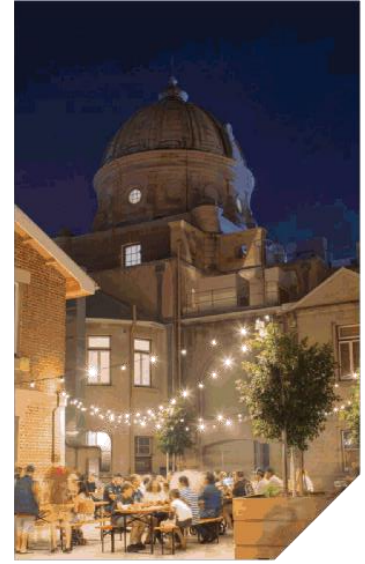
AGRICULTURE

- + Irrigated agricultural opportunities
- + Land-based aquaculture
- + Broadacre cropping
- + Dryland cropping in support of local feed lotting
- + Feedlots
- + Agricultural support services
- + Agricultural machinery products and maintenance
- + Beef supply chain developments
- + Genetics research and development



PROFESSIONAL SERVICES

- + Corporate office relocation
- + Set up office to service key industry opportunities
- + Local procurement – increase awareness of local capability
- + Renewable energy
- + Wind, Solar, Pumped Hydro
- + Electric vehicle charging stations
- + Hydrogen electrolysis



TOURISM

- + Hotels and resorts
- + Hospitality – Restaurants, wine bar, boutique brewery and cafes
- + Glamping and farm stays
- + Tour operators
- + Major events
- + Destination events
- + Unanchored event opportunities



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ECONOMIC ACTION PLAN 2023-2028

MEASURING SUCCESS

ADVANCE ROCKHAMPTON WILL PUBLISH AN ANNUAL PERFORMANCE REPORT TO TRACK PROGRESS AND ENSURE ACCOUNTABILITY.



Mountain biking at the No. 7 Dam, Mount Morgan

SUCCESS WILL BE MEASURED BY

M1 PERFORMANCE

Did we deliver on our specified actions outlined in the Economic Action Plan? Did our actions have a positive effect on our KPIs outlined in the Economic Development Strategy?

MEASURED BY

- M1 . A Completed actions
- M1 . B KPIs met



M2 EFFECTIVENESS

Did our actions bring about the achievement of our goals and outcomes in the Economic Development Strategy?

MEASURED BY

- M2 . A Overall progression of our five pillars
- M2 . B Outcomes met or progressed

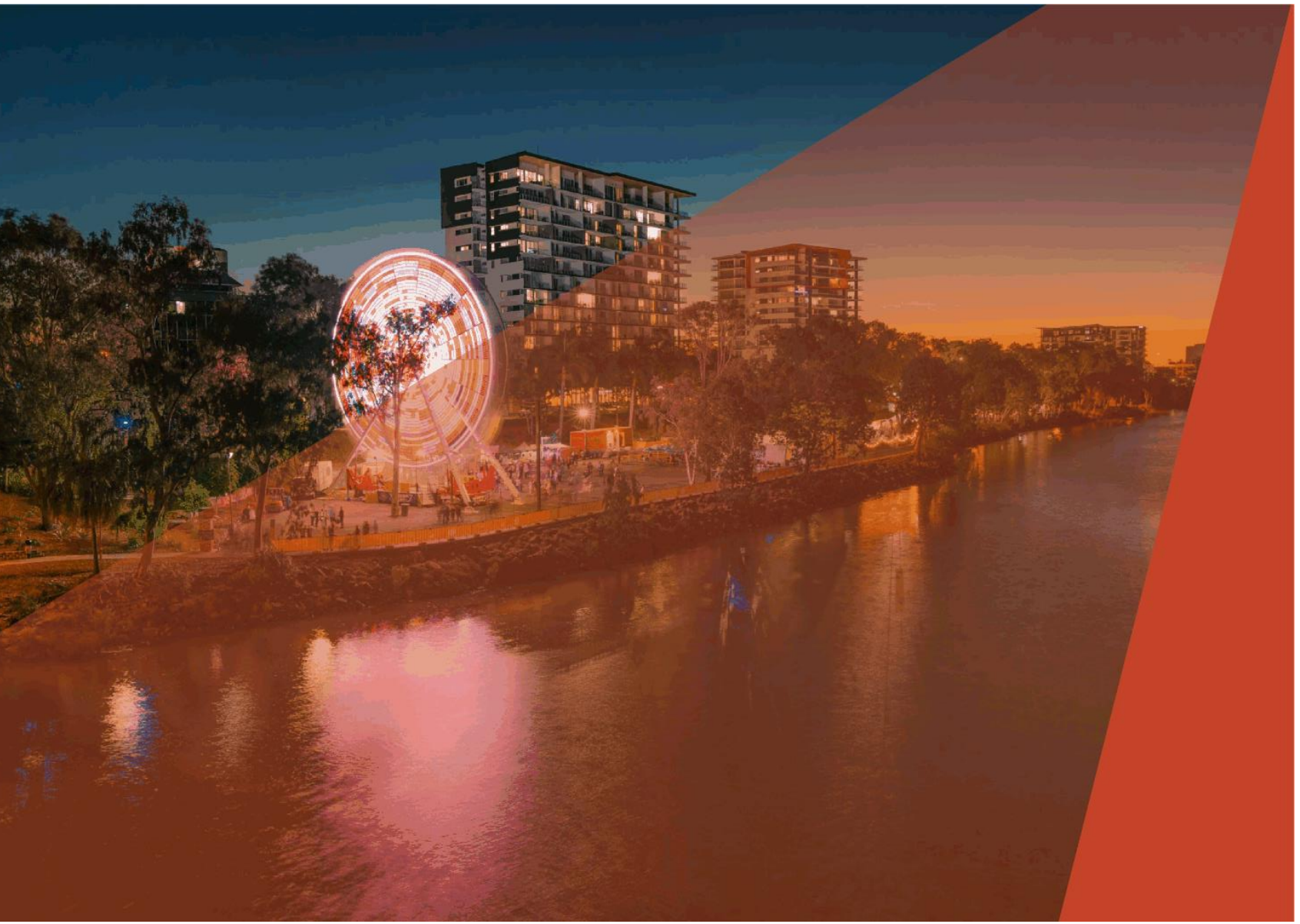


M3 IMPACT

Did our actions bring about quantifiable change in Rockhampton Region?

MEASURED BY

- M3 . A Employment – total FTE Jobs
- M3 . B Gross regional product (GRP)
- M3 . C Value of construction – residential and non-residential
- M3 . D Total overnight visitation and visitor spend
- M3 . E Economic diversity index
- M3 . F Regional population and net regional migration
- M3 . G Business counts
- M3 . H Confidence of local industry in the Rockhampton economy and direction
- M3 . I Estimated external investment attraction







Economic Development, Tourism,
Events and Marketing

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ARED-RREAP-13/01/23

11.2 SPONSORSHIP OF INFOFISH AUSTRALIA SUNTAG FORUM

File No: 11715
Attachments: 1. SunTag RRC Sponsorship [↓](#)
Authorising Officer: Greg Bowden - Executive Manager Advance Rockhampton
Author: Zac Garven - Tourism Coordinator

SUMMARY

A request for sponsorship for the InfoFish Australia SunTag Forum event to be held in Brisbane on Friday 3 February 2023 is presented to Council for consideration.

OFFICER'S RECOMMENDATION

THAT Council approves the allocation of \$2,000 (ex GST) in funding for sponsorship of the InfoFish Australia SunTag Forum event to be held in Brisbane on Friday 3 February 2023.

COMMENTARY

Hosted by Fisheries Queensland and the Department of Agriculture and Fisheries (DAF), InfoFish Australia is holding a forum celebrating their 1,000,000th tagged fish with a focus upon sustainability, citizen science and the use of data for strategy and fishing tourism.

In attendance will be the DAF Minister, Hon. Mark Furner MP as well as Minister for Small Business Di Farmer (attendance to be confirmed) Deputy Director General, Forestry and Fisheries Graeme Bolton, Executive Director, Fisheries Queensland Dallas D'Silva, Hallprint Pty Ltd (major supplier of tags to the world) David Hall, Fisheries Research and Development Corporation Matt Barwick.

Of importance, the SunTag InfoFish program had its genesis in Rockhampton and greatly contributed to the creation of the Rockhampton Region Recreational Fishing Development Strategy.

Mayor Tony Williams and Advance Rockhampton Tourism Coordinator have been invited to present at the forum – a great opportunity to promote the Rockhampton region fishing product and highlight the 'Fishing the Fitzroy' initiative.

A request for Council to sponsor this event has been received for \$2,000.00 ex GST and it is recommended that Council supports this request.

PREVIOUS DECISIONS

Previously Council have worked with InfoFish and Bill Sawynok for the development of the Rockhampton Region Recreational Fishing Development Strategy adopted in 2016.

BUDGET IMPLICATIONS

This sponsorship and Tourism Coordinator travel charges will be allocated from the Advance Rockhampton budget.

STAFFING IMPLICATIONS

No major implications although the Advance Rockhampton Tourism Coordinator will attend the forum.

CORPORATE/OPERATIONAL PLAN

3.2.4.1 Develop stakeholder and business events and leverage key partnerships.

CONCLUSION

On assessment of the request for sponsorship it is recommended Council approve the allocation for sponsorship outlined in the report.

SPONSORSHIP OF INFOFISH AUSTRALIA SUNTAG FORUM

SunTag RRC Sponsorship

Meeting Date: 24 January 2023

Attachment No: 1



CELEBRATING 1,000,000 TAGGED FISH SPONSORSHIP REQUEST

Infofish, Suntag and its partner programs around Australia are holding a Celebration Forum and Dinner in Brisbane on 3 February 2023 to acknowledge achieving a world first milestone by a volunteer fish tagging program of tagging 1,000,000 fish. The forum is being hosted by Fisheries Queensland and will be opened by the Minister for Fisheries, Mark Furner.

As the Suntag program originated in Rockhampton and the Fitzroy River was where much of the success of the program was developed over the past 36 years it is appropriate that Rockhampton feature strongly in the celebrations. Mayor Tony Williams has indicated he will attend the celebrations.

We are seeking sponsorship of \$2,000+GST from the Rockhampton Regional Council of the forum. As a sponsor, Mayor Tony Williams will be invited to be a guest speaker at both the Forum and the Dinner and will have the opportunity to talk to the key invitees.

Key invitees are:

Minister for Fisheries Mark Furner
Minister for Small Business Di Farmer (attendance to be confirmed)
Deputy Director General, Forestry and Fisheries Graeme Bolton
Executive Director, Fisheries Queensland Dallas D'Silva
Hallprint Pty Ltd (major supplier of tags to the world) David Hall
Fisheries Research and Development Corporation Matt Barwick

As well it is anticipated that there will be an announcement of a video conference of all the leading volunteer tagging programs around the world to be held mid-year with Suntag and Infofish playing a leading role. There will be the opportunity for Mayor Tony Williams to participate on the world stage with Rockhampton in the spotlight.

Bill Sawynok
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11.3 REGIONAL ARTS DEVELOPMENT FUND 2022-2023 ROUND 1 FUNDING RECOMMENDATIONS

File No: 2837
Attachments: Nil
Authorising Officer: John Webb - Manager Communities and Culture
Alicia Cutler - General Manager Community Services
Author: Mark Millett - Coordinator Major Venues

SUMMARY

Applications received for Round One of the 2022-23 Regional Arts Development fund have been assessed by the RADF committee and five applications are recommended for funding.

An application to join the committee was received and their appointment to the Committee is recommended.

OFFICER'S RECOMMENDATION

THAT:

1. Council endorse the person listed below in table (A) to be appointed to the Regional Arts Development Fund Committee; and
2. Council endorses the applications listed below in Table (B) for funding from the Regional Arts Development fund:

Table (A) – Applicants recommended for Endorsement to the RADF committee

| <i>Name of Applicant</i> | <i>Skills and Expertise</i> |
|--------------------------|---|
| Janice Labbett | Visual Artist, Museums and Cultural Heritage experience |

TABLE (B) – Applications recommended for RADF Funding

| Applicant | Purpose of grant | Grant Recommended |
|-------------------------|--|-------------------|
| CQ Contemporary Artists | Skills development Workshop in contemporary experimental monoprinting techniques. The Workshop, with Sandra Pearce, an experienced artist and workshop facilitator with proven ability to deliver quality learning outcomes, will share valuable skills development and knowledge with local artists | \$3810 |
| Denvah Music | Recording a film clip for my new single 'Typical' which is due to be released next The objectives for this project are fourfold. <ol style="list-style-type: none"> 1. To partner with local industry, businesses and other arts in a collaborative project. 2. To produce a film clip that the community can take pride in. 3. To showcase home-grown Rockhampton talent, businesses and a small part of this beautiful region to wider Australian audience. 4. To further enhance my music career development and opportunities. | \$4485 |

| | | |
|---|---|--------|
| Rockhampton Photography Club | Photographic Society of Qld Convention 2023. This grant will be used towards the cost of hosting the PSQ Annual Convention being held in Rockhampton – Bringing top photography experts as presenters to central Queensland. | \$9900 |
| Royal Queensland Art Society Rockhampton Branch | Palette Knife techniques in Oils at weekend workshop – This project is to bring renowned artist and tutor, Todd Whisson, to provide professional development opportunity for local artists. | \$1794 |
| Oliver Skrzyzpczynski | Discomfort Zone Theatre Professional development in the area of Communications Strategy | \$2117 |

COMMENTARY

Nine applications were received with a total requested amount of \$44,280 and all nine applications were assessed by the RADF Committee. Of these nine applications, one was deemed ineligible as they did not meet RADF Criteria outlined in the RADF guidelines. Three applications required more information and clarity to be considered for funded in the future. The remaining five applications were assessed, deemed eligible and desirable to fund, totaling a funding amount of \$22,196.

BACKGROUND

The Regional Arts Development Fund (RADF) is a joint funding program of the Queensland Government (administered by Arts Queensland) and the Rockhampton Regional Council that focuses on the development of quality art and arts practice in our region

PREVIOUS DECISIONS

RADF Round 2 2021-22 awarded \$36,209.00 for funding on 26 July 2022. The current membership of the RDAF Committee and the capacity to add members on an ad hoc basis was endorsed on 25 October 2022.

BUDGET IMPLICATIONS

The recommended funding amount for RADF round 1 2022-23 is \$22,196.00.

The total Community Grant funding pool for RADF 2022-23 is \$86,427 leaving \$64,231 unallocated and available for further RADF Rounds and quick response grants for eligible applicants.

LEGISLATIVE CONTEXT

Nil

LEGAL IMPLICATIONS

Nil

STAFFING IMPLICATIONS

Nil

RISK ASSESSMENT

N/A

CORPORATE/OPERATIONAL PLAN

Corporate Plan 2022-2027:

Our Community

- We provide opportunities for people to contribute to their communities
- We support our people and community groups through our programs and resources
- Our services, activities and community assets provide opportunities to celebrate our culture and creative arts, and preserve the Region's heritage

CONCLUSION

The Regional Arts Development Fund Committee recommends five applications for funding, with a total recommended funding amount of \$22,196 along with the appointment of Janice Labbett to the RADF Committee.

11.4 FEES AND CHARGES - ROCKHAMPTON HERITAGE VILLAGE

| | |
|-----------------------------|---|
| File No: | 7816 |
| Attachments: | Nil |
| Authorising Officer: | Alicia Cutler - General Manager Community Services |
| Author: | John Webb - Manager Communities and Culture |

SUMMARY

The intention of this report is to submit an amendment to Council's Fees and Charges Schedule specific to the Rockhampton Heritage Village.

OFFICER'S RECOMMENDATION

THAT in accordance with the requirements of the *Local Government Act 2009* Council adopts the following changes to the Fees and Charges Schedule:

- the inclusion of market stallholder fees for Rockhampton Heritage Village for the remainder of 2022-2023 financial year; and
- the amended Shearing Shed hire schedule for Rockhampton Heritage Village ahead of the 2023-2024 financial year for the purposes of promotion and bookings in the 2024 calendar year and beyond.

COMMENTARY

Rockhampton Regional Council operates the Rockhampton Heritage Village located at 296 Boundary Road, Parkhurst. Following a review of the onsite operational requirements, it is proposed the below amendments are adopted to support the operations onsite.

BACKGROUND - Markets

In 2021 the Friends Association of the Heritage Village declared they were unable to continue the operation of the monthly markets events and approached Council to take over the coordination and operation. It was identified that with the existing resourcing onsite, it would not be operationally viable to continue markets on a typically monthly basis however three markets per year could be achieved.

During the initial stages of market operation by Heritage Village staff, the site holder fee remained the same as per the site holder fee previously set by the Friends Association (\$25 per standard site). In July 2022, an operational pricing adjustment was implemented with a sliding scale starting at \$35 for a standard site. Over the 2022 calendar year, the markets have grown in popularity and success.

The markets aim to be a family friendly event with live music, eateries, amusement rides and Heritage Village operated vintage rides offered for \$3 per person.

There is dedicated expenditure required for each event including significant lighting equipment for the carparking areas, marketing, staffing wages to facilitate event operation, bump-in, bump-out and money handling.

In addition to the income drawn from site holder fees, a \$2 entry fee is charged for those aged 14 and above. It is intended that with the price increase to stallholder fees, this entry fee is removed. This recommendation is based on community feedback and will reduce resourcing requirements for the management of entry for each event. As the heritage buildings are not open during markets free site attendance does not devalue the standard Heritage Village attendance fee of \$5.

Proposed Market Fees in 2023 Calendar Year

It is anticipated that the increase in stallholder fees will offset the \$2 entry fee, ensuring this community event remains accessible for the entire community to enjoy.

Additionally, these fees become more consistent with other local markets within the region.

Stallholder fees are not currently included in the adopted fees and charges schedule.

| Stallholder fees | |
|---|---|
| Food van/truck (includes access to power). <i>Limited availability.</i> | \$75.00 (<i>Increase of \$25</i>) |
| Standard stall site (6x3m) | \$50.00 (<i>Increase of \$15</i>) |
| Corner site (6x3m – two-sided frontage) <i>Limited availability</i> | \$60.00 (<i>Increase of \$20</i>) |
| Car site (6x6m) <i>Limited availability</i> | \$75.00 (<i>Increase of \$25</i>) |
| Amusements (POA) <i>Limited availability</i> | POA |
| Other market fees | |
| Vintage rides | \$3 per person (<i>Remain the same</i>) |
| \$2 entry fee (14 years and above) | <i>Remove</i> |

BACKGROUND – The Australian Shearing Shed

The Australian Shearing Shed is the function space located within the Rockhampton Heritage Village, traditionally hired as a wedding and function venue.

Within the 2022-2023 budget, expenditure for the Shearing Shed (including wages) is budgeted at \$120,000 with a budgeted income of \$100,000. Following a recent review of the fees and charges, it has been identified that the venue expenditure and operational costs are higher than previously forecast.

The current fees and charges are as below:

| | |
|--|--|
| <i>Dry Hire - min. 3 hours (Local NFP only) Mon -Thu</i> | <i>\$80.00 per hour</i> |
| <i>Classic Function Package</i> | <i>\$2,200.00 per function</i> |
| <i>Premium Function Package</i> | <i>\$3,000.00 per function -No longer offered</i> |
| <i>Signature Function Package</i> | <i>\$5,000.00 per function</i> |

Packages will become an all-inclusive rate including venue management staffing wages, ceremony location charges, additional add-ons such as wine barrels and tablecloths, set up and pack down costs, security check and alarm armed, all of which were previously charged as additional add-on fees.

The Classic Function Package is a single day hire during Monday to Thursday and the Signature Function Package is a weekend, three day hire to accommodate set up and pack down.

It is proposed that the below prices are adopted and promoted to current and future enquiries for bookings in 2024 calendar year and beyond to offset the costs of running the venue.

| | |
|--|--|
| <i>Dry Hire - min. 3 hours (Local NFP only) Mon -Thurs</i> | <i>\$80.00 per hour</i> |
| <i>Classic Function Package (Mon – Thurs)</i> | <i>\$2,500.00 per function (Increase of \$300)</i> |
| <i>Signature Function Package (Fri- Sun)</i> | <i>\$5,000.00 per function</i> |

PREVIOUS DECISIONS

Nil

BUDGET IMPLICATIONS

The fees and charges will offset the identified operating costs for the Rockhampton Heritage Village.

LEGISLATIVE CONTEXT

The fees and charges in the schedules may be amended at any time throughout the year in accordance with legislation.

LEGAL IMPLICATIONS

No legal implications

STAFFING IMPLICATIONS

There are no implications to Council permanent staffing levels arising from this report.

RISK ASSESSMENT

Risk limited to non-acceptance of fees by comparatively small customer base.

CORPORATE/OPERATIONAL PLAN

This recommendation responds to corporate plan objective –

5.3.1 Efficient and effective management of Council's finances

CONCLUSION

The fees for the Rockhampton Heritage Village should be increased as indicated to ensure management of Council budget position.

11.5 SALE OF COUNCIL LAND - 337 CAMPBELL STREET

| | |
|-----------------------------|--|
| File No: | 1680 |
| Attachments: | 1. Map 2. Adjoining owner consultation (Confidential) |
| Authorising Officer: | Megan Younger - Manager Corporate and Technology Services Marnie Taylor - Acting General Manager Corporate Services |
| Author: | Michelle Mills - Property and Resumptions Officer Kellie Roberts - Coordinator Property and Insurance |

SUMMARY

Coordinator Property and Insurance reporting on a request to purchase Council land located at 337 Campbell Street, Rockhampton City.

OFFICER'S RECOMMENDATION

THAT pursuant to section 236(1)(c)(iv) of the *Local Government Regulation 2012* and item 5.3 of Council's Encroachment on Public Land policy, the Chief Executive Officer (Property and Resumptions Officer) be authorised to negotiate and enter into contracts for the sale of 337 Campbell Street, Rockhampton City (Lot 15 on RP600265) to MKL Retirement Property Pty Ltd Tte and TTPH Pty Ltd, the adjoining owners of 57-59 Derby Street (Lot 8 on RP600265) and 228-234 Kent Street (Lot 13 on RP600265), subject to the following conditions:

1. The sale price for each sale will be determined by an independent valuation report;
2. The purchasers must amalgamate the adjoining part of 337 Campbell Street with their adjoining lots;
3. All costs incurred will be paid by the purchasers, whether separately or jointly, including but not limited to the valuation report, stamp duty, survey costs, planning application costs, and registration fees; and
4. The Chief Executive Officer is authorised to sign the Owner's Consent to allow the purchasers to lodge the Development Application for the required Boundary Realignment.

COMMENTARY

Council received written requests to purchase Council property located at 337 Campbell Street, Rockhampton City (Lot 15 on RP600265) from two adjoining owners, MKL Retirement Property Pty Ltd Tte ("**MKL**") and TTPH Pty Ltd ("**TTPH**"). MKL have requested to purchase only part of the Council land that is adjacent their property (Lot 8 on RP600265) as shown in Green in Attachment 1. TTPH has requested to purchase the balance of the Council land that is adjacent their property (Lot 13 on RP600265) as shown in Red in Attachment 1.

337 Campbell Street is 175m² in size and zoned low impact industry. The land was acquired by Council in 2004 due rates arrears.

Comments received from relevant Council Officers in relation to the disposal resulted in no objections, subject to amalgamation with the purchasers adjoining land.

Under the Local Government Regulation 2012, Council has the ability to sell directly to an adjoining owner without going to tender or auction, provided that the property is not suitable to sell on the open market, no other adjoining owner wishes to purchase it, it is in the public interest not to sell on the open market, and it is sold in accordance with the sound contracting principles.

Given the size of the property and the encroachment (shed), the property is not suitable to be sold on the open market and is only suitable to be sold to the encroaching and adjoining owners.

337 Campbell Street has three adjoining property owners, including the two interested purchasers. The third adjoining owner has confirmed they have no interest in acquiring the Council property (see Confidential Attachment 2).

BACKGROUND

Officers have discussed the process involved with the two interested adjoining owners should Council resolve to sell 337 Campbell Street and collaboration between the two would be required to allow the Development Application for the Boundary Realignment to proceed.

PREVIOUS DECISIONS

There are no previous decisions relating to the sale of this Council owned property.

BUDGET IMPLICATIONS

The proposed sale prices for each portion of 337 Campbell Street would be determined by an independent market valuation (at the purchaser's expense) to ensure that land is sold in accordance with sound contracting principles.

LEGISLATIVE CONTEXT

Section 236 of the Local Government Regulation 2012 details a series of exceptions when disposing of a valuable non-current asset (land). Section 236(1)(c)(iv), (2) and (3) describes the process for disposal of land to an adjoining property owner.

236 Exceptions for valuable non-current asset contracts

- (1) *Subject to subsections (2) to (4), a local government may dispose of a valuable non-current asset other than by tender or auction if—*
 - (c) *for the disposal of land or an interest in land—*
 - (iv) *the land is disposed of to a person who owns adjoining land if—*
 - (A) *the land is not suitable to be offered for disposal by tender or auction for a particular reason, including, for example, the size of the land or the existence of particular infrastructure on the land; and*
 - (B) *there is not another person who owns other adjoining land who wishes to acquire the land; and*
 - (C) *it is in the public interest to dispose of the land without a tender or auction; and*
 - (D) *the disposal is otherwise in accordance with sound contracting principles;*
- (2) *An exception mentioned in subsection (1)(a) to (e) applies to a local government disposing of a valuable non-current asset only if, before the disposal, the local government has decided, by resolution, that the exception may apply to the local government on the disposal of a valuable non-current asset other than by tender or auction.*
- (3) *A local government may only dispose of land or an interest in land under this section if the consideration for the disposal would be equal to, or more than, the market value of the land or the interest in land, including the market value of any improvements on the land.*

As per Council's Encroachment on Public Land policy and procedure, the category of the encroachment on the Council land is 'exclusive' and therefore, the owner of Lot 13 on RP600265 applying to purchase part of the Council land is considered appropriate to deal with the existing encroachment. Clause 5.3 of the policy stipulates that any actions to remedy encroachments under this policy must be adopted by Council.

LEGAL IMPLICATIONS

The purchasers will each be required to enter into a REIQ Contract of Sale.

STAFFING IMPLICATIONS

Existing resources within Property and Insurance can adequately manage the sale of the property.

RISK ASSESSMENT

Not applicable.

OPERATIONAL PLAN

1.1.2 Our budgets are financially sustainable and provide value and accountability to the community.

1.1.3 We have effective governance with accountable decision-making practices.

CONCLUSION

It is recommended that pursuant to section 236(1)(c)(iv) of the Local Government Regulation 2012 and item 5.3 of Council's Encroachment on Public Land policy, the Chief Executive Officer (Property and Resumptions Officer) be authorised to negotiate and enter into contracts for the sale of 337 Campbell Street (Lot 15 on RP600265) to two of the adjoining owners, MKL Retirement Property Pty Ltd Tte and TTPH Pty Ltd, subject to conditions.

Further, that the Chief Executive Officer is authorised to sign the Owner's Consent to allow the Development Application for the Boundary Realignment to proceed for this transaction.

SALE OF COUNCIL LAND 337 CAMPBELL STREET

Map

Meeting Date: 24 January 2023

Attachment No: 1

Map 1 of 2 - 337 Campbell Street, Rockhampton City (Lot 15 on RP600265)



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11.6 RENEWAL OF LEASE - TELECOMMUNICATIONS TOWER, 10 PILBEAM DRIVE, MT ARCHER

File No: 10919
Attachments: 1. [Map](#)
Authorising Officer: Megan Younger - Manager Corporate and Technology Services
Marnie Taylor - Acting General Manager Corporate Services
Author: Kellie Roberts - Coordinator Property and Insurance

SUMMARY

Coordinator Property & Insurance reporting on a request to renew the lease to BAI Communications Pty Ltd for premises situated at part of 10 Pilbeam Drive, Mt Archer (Lot 10 on RP617127), for telecommunication tower purposes.

OFFICER'S RECOMMENDATION

THAT:

1. Pursuant to Section 236(1)(c)(iii) of the Local Government Regulation 2012 (Qld), Council approve the renewal of the Lease to BAI Communications Pty Ltd A.C.N 086 048 562 for the premises located at part of 10 Pilbeam Drive, Mt Archer (Lot 10 on RP617127); and
2. Council authorises the Chief Executive Officer (Coordinator Property & Insurance) to negotiate the terms and conditions of the lease in preparation for execution by the delegated Officer.

COMMENTARY

BAI Communications Pty Ltd (formerly known as Broadcast Australia Pty Ltd) (“BAI”) currently lease a telecommunications tower site (264m²) from Council on top of Mt Archer, being on part of 10 Pilbeam Drive. The lease has expired on 31 December 2022 and is currently on a monthly holding over for the duration of the lease renewal negotiations.

BAI have requested a lease renewal term of 5 years plus 3 x 5 year options for the continuation of television and radio broadcasting, and other communication services.

The current rent paid is \$2,664.57 + GST per annum and BAI have requested that the renewed lease commence at \$2,750 + GST and increased annually by 3%.

However, in accordance with legislative requirement, the rent must be equal to or greater than market value, as determined by an independent valuer.

It is also recommended that BAI pay for the costs of the renewal of lease, including but not limited to the market rent valuation report, survey plan, BAI's legal costs and titles registration fees.

PREVIOUS DECISIONS

There are no previous decisions that relate to this site.

BUDGET IMPLICATIONS

There are no budget implications identified. If the lease is renewed, the valuation report will ensure that the correct market rent is charged and that the lease is being renewed under sound contracting principles.

LEGISLATIVE CONTEXT

Section 236 of the Local Government Regulation 2012 details a series of exceptions when disposing of an interest (lease) in a valuable non-current asset (land). Section 236(1)(c)(iii), (2),(3) and (5) describes the process for renewing the lease of land to the existing tenant of the land.

236 Exceptions for valuable non-current asset contracts

- (1) *Subject to subsections (2) to (4), a local government may dispose of a valuable non-current asset other than by tender or auction if—*
 - (c) *for the disposal of land or an interest in land—*
 - (iii) *the disposal is for the purpose of renewing the lease of land to the existing tenant of the land;*
- (2) *An exception mentioned in subsection (1)(a) to (e) applies to a local government disposing of a valuable non-current asset only if, before the disposal, the local government has decided, by resolution, that the exception may apply to the local government on the disposal of a valuable non-current asset other than by tender or auction.*
- (3) *A local government may only dispose of land or an interest in land under this section if the consideration for the disposal would be equal to, or more than, the market value of the land or the interest in land, including the market value of any improvements on the land.*
- (5) *For subsection (3), a written report about the market value of land or an interest in land from a valuer registered under the Valuers Registration Act 1992 who is not an employee of the local government is evidence of the market value of the land or the interest in land.*

LEGAL IMPLICATIONS

There are no legal implications.

STAFFING IMPLICATIONS

Resources within Property and Insurance can adequately manage the lease renewal process.

RISK ASSESSMENT

A risk assessment is not necessary in relation to this matter.

OPERATIONAL PLAN

1.1.3 We have effective governance with accountable decision-making practices.

CONCLUSION

It is recommended that Council renews the lease to BAI Communications Pty Ltd over part of 10 Pilbeam Drive, Mt Archer for the telecommunications site. Further, that the tenant is responsible for all costs associated with the lease renewal.

**RENEWAL OF LEASE -
TELECOMMUNICATIONS TOWER,
10 PILBEAM DRIVE, MT ARCHER**

Map

Meeting Date: 24 January 2023

Attachment No: 1

Lease site - BAI Communications Pty Ltd, part 10 Pilbeam Drive, Mt Archer



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Lease site - BAI Communications Pty Ltd, part 10 Pilbeam Drive, Mt Archer



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11.7 SUMMARY BUDGET MANAGEMENT REPORT FOR THE PERIOD ENDED 31 DECEMBER 2022**File No:** 8148**Attachments:**

1. [Income Statement - December 2022](#)
2. [Key Indicator Graphs - December 2022](#)

Authorising Officer: Evan Pardon - Chief Executive Officer**Author:** Marnie Taylor - Chief Financial Officer

SUMMARY

The Chief Financial Officer presenting the Rockhampton Regional Council Summary Budget Management Report for the period ended 31 December 2022.

OFFICER'S RECOMMENDATION

THAT the Rockhampton Regional Council Summary Budget Management Report for the period ended 31 December 2022 be received.

COMMENTARY

The attached financial report and graphs have been compiled from information within Council's TechnologyOne system. The reports presented are as follows:

1. Income Statement (Actuals and Budget for the period 1 July 2022 to 31 December 2022), Attachment 1.
2. Key Indicators Graphs, Attachment 2.

The attached financial statement provides Council's position after six months of the 2022/23 financial year. Results should be approximately 50% of budget.

The following commentary is provided in relation to the Income Statement:

Total Operating Revenue is at 49% of the adopted budget. Key components of this result are:

- Net Rates and Utility Charges are at 47% of budget. Council's rates and utility charges for the first six months of the financial year ending 31 December 2022 have been raised and were due on 7 September 2022.
- Grants and Subsidies are ahead of budget at 53%. Council has received the majority of grant funding budgeted for 22/23 for both CQ Home Assist and Airport.
- Interest Revenue is ahead of budget at 76% due to higher than forecast cash holdings and increasing interest rates for investments.
- Other Income is ahead of budget at 70% due to receipt of payments for contract works and improving revenue from increased Airport activity.
- All other revenue items are in proximity to budget.

Total Operating Expenditure is at 47% of the adopted budget. Key components of this result are:

- Contractors and consultants are at 45%. Professional consultancies and other contractors are below budget due to the timing of works planned during the year. It is expected that as the year progresses these works will be completed and paid.
- Asset operational expenses are at 44% due to the timing of payments for services such as electricity.

- Administrative expenses are at 40% as the estimated timing of expenditure for the majority of this account group is later in the financial year for events managed by Community and Culture Unit and Advance Rockhampton.
- Finance Costs are at 54% due to the timing of interest payments. Payments will be higher at the start of the financial year pending the final repayments for some older loans in March 2023 and June 2023.
- All other expenditure items are in proximity to budget.

The following commentary is provided in relation to capital income and expenditure, as well as investments and loans:

Total Capital Income is at 24% of the monthly budget review. The majority of capital revenue budgeted to be received in 2022/23 is from grants and subsidies tied to performance obligations. As capital works progress through the year and meet performance milestones, grants will be claimed.

Total Capital Expenditure is at 29% of the monthly budget review with some major projects yet to fully ramp up. The level of capital expenditure is expected to increase in coming months.

Total Investments are \$92.3M at 31 December 2022.

Total Loans are \$141.9M at 31 December 2022.

CONCLUSION

Half way through the financial year, operational income and expenses are mostly in line with expectations.

The capital program saw \$52.9M spent during the first six months of the financial year and will need to gain momentum over the coming months to deliver the projects budgeted for the 2022/23 financial year.

**SUMMARY BUDGET MANAGEMENT
REPORT FOR THE PERIOD ENDED
31 DECEMBER 2022**

Income Statement - December 2022

Meeting Date: 24 January 2023

Attachment No: 1



Income Statement
For Period July 2022 to December 2022
50% of Year Gone

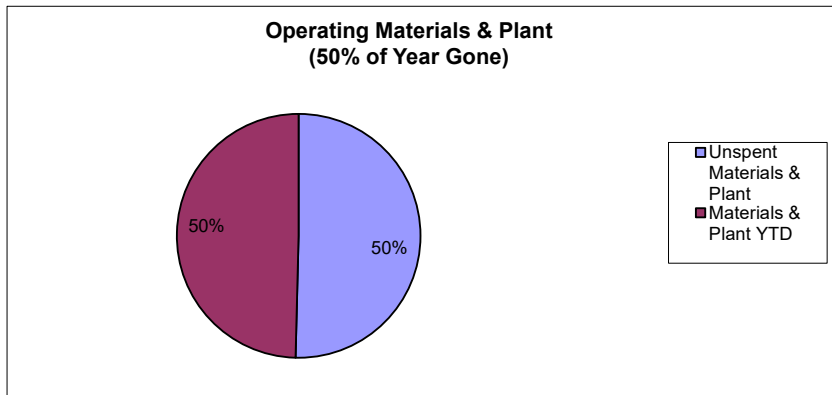
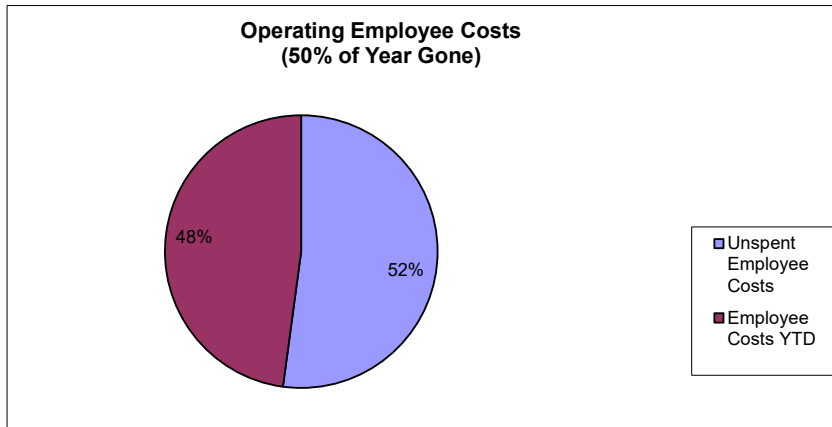
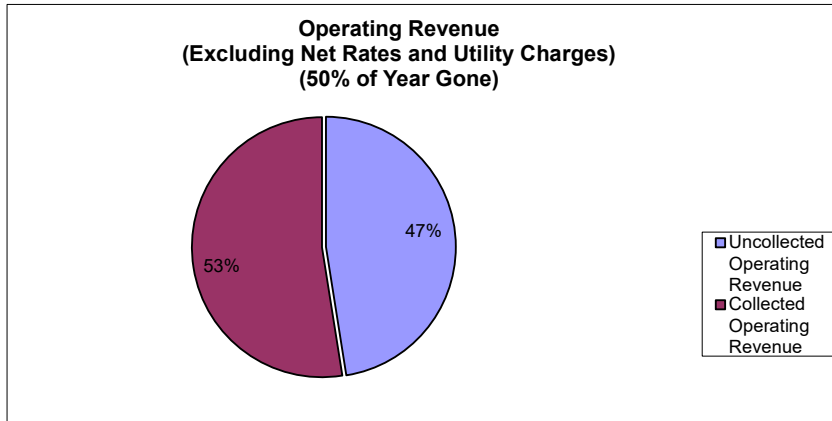
| | Adopted Budget | Monthly Budget Review | YTD Actual | Commitments | YTD Actuals (inc commitments) | % of Monthly Budget Review | |
|--|--------------------------|----------------------------------|----------------------|--------------------|--|---------------------------------------|----------|
| | \$ | \$ | \$ | \$ | \$ | | |
| OPERATING | | | | | | | 01 06 |
| Revenues | | | | | | | |
| Net rates and utility charges | (174,337,236) | (174,337,236) | (82,267,171) | 0 | (82,267,171) | 47% A | |
| Fees and Charges | (32,822,227) | (31,754,733) | (15,888,186) | 0 | (15,888,186) | 50% A | |
| Private and recoverable works | (6,483,251) | (6,483,251) | (3,328,046) | 0 | (3,328,046) | 51% A | |
| Rent/Lease Revenue | (3,415,046) | (3,404,536) | (1,752,138) | 0 | (1,752,138) | 51% A | |
| Grants Subsidies & Contributions | (7,264,926) | (8,782,366) | (4,698,511) | 0 | (4,698,511) | 53% A | |
| Interest revenue | (2,484,000) | (2,484,000) | (1,886,227) | 0 | (1,886,227) | 76% A | |
| Other Income | (7,049,627) | (5,244,990) | (3,697,046) | 0 | (3,697,046) | 70% A | |
| Total Revenues | (233,856,313) | (232,491,112) | (113,517,325) | 0 | (113,517,325) | 49% A | |
| Expenses | | | | | | | |
| Employee Costs | 91,570,444 | 91,986,273 | 43,832,394 | 176,907 | 44,009,301 | 48% A | |
| Contractors & Consultants | 23,779,130 | 24,874,343 | 11,125,244 | 10,904,789 | 22,030,033 | 45% A | |
| Materials & Plant | 19,169,823 | 19,060,132 | 9,505,908 | 5,052,581 | 14,558,489 | 50% A | |
| Asset Operational | 29,103,480 | 26,488,344 | 11,705,721 | 1,853,883 | 13,559,604 | 44% A | |
| Administrative expenses | 15,548,412 | 15,420,567 | 6,121,271 | 2,066,083 | 8,187,354 | 40% A | |
| Depreciation | 60,358,856 | 60,358,856 | 30,190,577 | 0 | 30,190,577 | 50% A | |
| Finance costs | 4,688,250 | 4,688,250 | 2,523,796 | 0 | 2,523,796 | 54% A | |
| Other Expenses | 1,171,865 | 1,190,365 | 512,616 | 11,211 | 523,827 | 43% A | |
| Total Expenses | 245,390,260 | 244,067,130 | 115,517,527 | 20,065,453 | 135,582,980 | 47% A | |
| Transfer / Overhead Allocation | | | | | | | |
| Transfer / Overhead Allocation | (7,895,456) | (7,915,455) | (4,432,943) | 0 | (4,432,943) | 56% A | |
| Total Transfer / Overhead Allocation | (7,895,456) | (7,915,455) | (4,432,943) | 0 | (4,432,943) | 56% A | |
| TOTAL OPERATING POSITION (SURPLUS)/DEFICIT | 3,638,491 | 3,660,562 | (2,432,740) | 20,065,453 | 17,632,712 | -66% A | |
| CAPITAL | Carry Over Budget | Monthly Budget Review | YTD Actual | Commitments | YTD Actuals (inc commitments) | % of Monthly Budget Review | |
| Total Developers Contributions Received | (5,763,000) | (5,763,000) | (1,105,260) | 0 | (1,105,260) | 19% | |
| Total Capital Grants and Subsidies Received | (57,796,166) | (60,255,261) | (16,408,907) | 0 | (16,408,907) | 27% | |
| Total Proceeds from Sale of Assets | (7,086,814) | (7,086,814) | (63,432) | 0 | (63,432) | 1% | |
| Total Capital Income | (70,645,980) | (73,105,075) | (17,577,600) | 0 | (17,577,600) | 24% | |
| Total Capital Expenditure | 199,084,421 | 180,818,458 | 52,858,726 | 94,988,874 | 147,847,600 | 29% | |
| Net Capital Position | 128,438,441 | 107,713,383 | 35,281,126 | 94,988,874 | 130,270,000 | 33% | |
| TOTAL INVESTMENTS | | | 92,331,509 | | | | |
| TOTAL BORROWINGS | | | 141,943,588 | | | | |

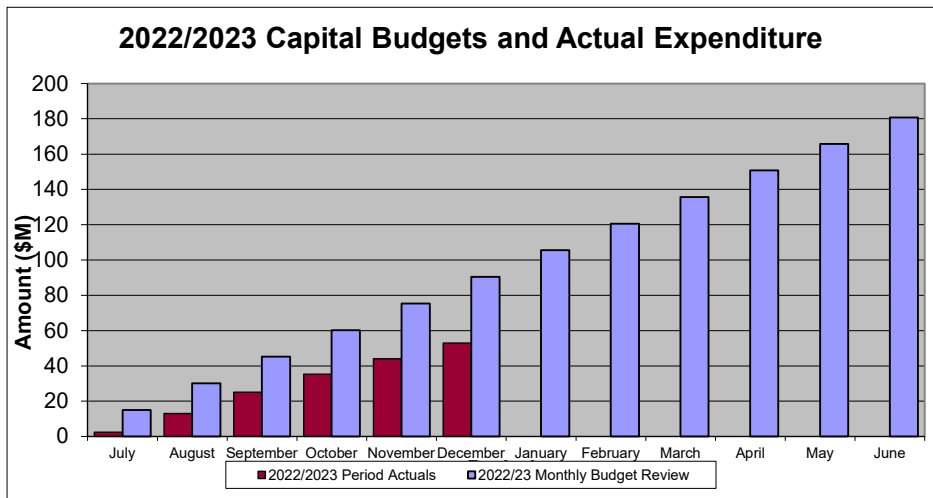
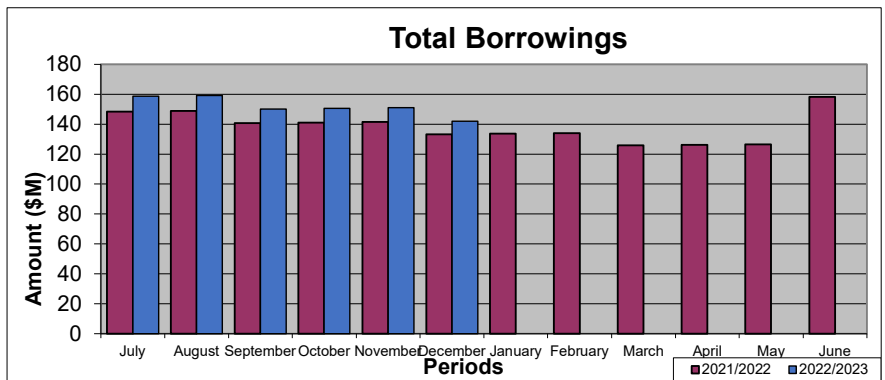
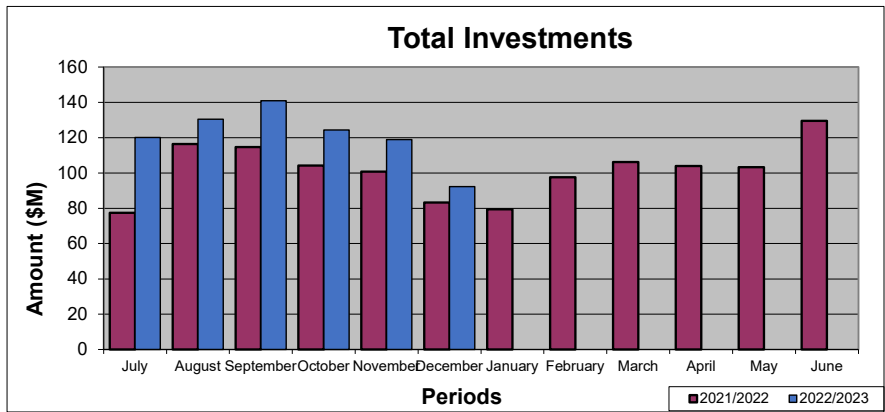
SUMMARY BUDGET MANAGEMENT REPORT FOR THE PERIOD ENDED 31 DECEMBER 2022

Key Indicator Graphs - December 2022

Meeting Date: 24 January 2023

Attachment No: 2





11.8 HOUSING CONSTRUCTION GRANT POLICY - RESCIND

File No: 1291
Attachments: 1. [Housing Construction Grant Policy](#)↓
Authorising Officer: Ross Cheesman - Deputy Chief Executive Officer
Author: Marnie Taylor - Chief Financial Officer

SUMMARY

The Housing Construction Grant Policy is due to be rescinded as all eligible applications have been finalised and the date for approval and payment of grants under this policy has now passed.

OFFICER'S RECOMMENDATION

THAT the Housing Construction Grant Policy be rescinded.

COMMENTARY

This report is presented to Council to rescind the Housing Construction Grant Policy as is required under Council's Governance Administration Framework Policy.

This Policy had an initial lifespan until 30 June 2020, however this was extended in 2020 and 2021 to 30 June 2022.

BACKGROUND

The Housing Construction Grant Policy was adopted by Council on 24 July 2019. Since commencing Council has received 185 applications, with 131 meeting the eligibility criteria and grants being issued. At the time of adoption, a budget of \$1,000,000 was allocated for this Housing Incentive. At the conclusion of the policy period on 30 June 2022, Council paid a total of \$655,000 under this Policy.

The original application criteria were that applications had to be with Council between 1 August 2019 and 30 June 2020. This was extended twice to 2021 and again to 30 June 2022.

PREVIOUS DECISIONS

On 24 July 2019, Council resolved that:

'...

- (b) *Council approve the implementation of the Resource Industry Relocation Incentive Program of up to \$2,500.00 per eligible applicant as outlined in the report;*
- (c) *Council approve a Housing Construction Incentive Grant Program for local residents and relocating resource industry workers of up to \$5,000.00 per applicant; and*
- (d) *Council authorise the Chief Executive Officer to finalise, approve and monitor the terms and conditions for the abovementioned incentives.'*

On 20 August 2019, Council resolved to '*adopt the draft Housing Construction Policy.*'

On 8 December 2020 Council resolved to '*adopt amendments to the Housing Construction Grant Policy as outlined within the report.*'

On 25 May 2021, Council resolved that:

'adopt amendments to the Housing Construction Grant Policy as outlined within the report.'

BUDGET IMPLICATIONS

An initial budget of \$1,000,000 was allocated as part of this policy, the total value of approved grants paid by Council is \$655,000.

LEGISLATIVE CONTEXT

There is no relevant legislation to Council applicable.

LEGAL IMPLICATIONS

There are no identified legal implications to Council relevant to this matter.

STAFFING IMPLICATIONS

There will be no implications to Council permanent staffing levels if Council rescinds the Housing Construction Grant Policy.

RISK ASSESSMENT

There is no foreseeable risk to Council if Council rescinds the Housing Construction Grant Policy.

CORPORATE/OPERATIONAL PLAN

Corporate Plan 2017-2022 – section 2.2 - Value add to the strengths of industry to deepen regional economic activity.

CONCLUSION

As all eligible grants have been paid under this Policy, and the date for application of 30 June 2022 has now passed it is recommended that Council rescind this Policy.

HOUSING CONSTRUCTION GRANT POLICY - RESCIND

Housing Construction Grant Policy

Meeting Date: 24 January 2023

Attachment No: 1

HOUSING CONSTRUCTION GRANT POLICY

COMMUNITY POLICY



1 Scope

This policy applies to residents living and constructing new homes in the Region.

2 Purpose

The purpose of this policy is to provide residents in the Region an incentive and support to build a new home in the Region with the aim of:

- (a) Increasing the number of new homes within the Region;
- (b) Stimulating activity across the building and construction industries; and
- (c) Facilitating future population growth in the Region.

3 Related Documents

3.1 Primary

Nil

3.2 Secondary

Building Act 1975

Local Government Act 2009

Local Government Regulations 2012

Housing Construction Grant Procedure

Rockhampton Region Planning Scheme 2015

4 Definitions

To assist in interpretation, the following definitions apply:

| | |
|--------------------------------------|--|
| CEO | Chief Executive Officer A person who holds an appointment under section 194 of the <i>Local Government Act 2009</i> . This includes a person acting in this position |
| Comprehensive Home Building Contract | A contract under which a builder licensed with the Queensland Building and Construction Commission undertakes to build a new home from the start of building work to the point where the new home is ready for occupation and, if for any reason, the work to be carried out under the contract is not completed, includes any further contract under which the work is to be completed. |

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|-------------------------------|----------------------|-------------|--------------------|
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| | |
|----------------------|--|
| Consideration | For an eligible transaction means: (a) For a contract to have a new home built — the total consideration payable for the building work; or (b) For the building of a new home by an owner builder — the actual costs to the owner of carrying out the work, excluding any allowance for the owner builder's own labour. |
| Council | Rockhampton Regional Council |
| Councillor/s | The Mayor and Councillors of Council, within the meaning of the <i>Local Government Act 2009</i> . |
| Dwelling | A building or part of a building used or capable of being used as a self-contained residence that must include the following: (a) Food preparation facilities; (b) A bath or shower; (c) A toilet and wash basin; and (d) Clothes washing facilities. This term includes outbuildings, structures and works normally associated with a dwelling. |
| Eligible Transaction | Either: (a) A comprehensive home building contract made by the owner of land in the Region, or a person who will on completion of the contract be the owner of land in the Region, to have a new home built on the land, if the contract is made on or after 1 August 2019; or (b) The building of a new home in the Region by an owner builder if an owner builder permit is issued by the Queensland Building and Construction Commission on or after 1 August 2019. |
| HCG | Housing Construction Grant |
| Immediate Family | Includes spouse, de-facto spouse, child, ex-nuptial child, stepchild, adopted child, parent, sibling, grandparent or grandchild. |
| Individual | Any living human at least 18 years of age as at 1 August 2019. That is, an individual is not a company, trust or deceased person. |
| Interested Person | A person who is, or will be, on completion of the eligible transaction to which the application relates, an owner of the relevant new home. |

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| | |
|----------|--|
| KMP | Key management personnel or key management person. KMP of Council for the purpose of this policy are: (a) The Mayor; (b) Councillors; (c) The CEO; (d) The Deputy Chief Executive Officer/General Manager Corporate Services; (e) Executive Manager Advance Rockhampton; (f) General Manager Regional Services; (g) General Manager Community Services; (h) Executive Manager Workforce and Governance; (i) Chief Financial Officer; (j) Manager Office of the Mayor; and (k) Manager Strategy and Planning. The definition excludes any persons acting in the roles for less than a four week period, unless otherwise nominated by the CEO. |
| New Home | A single-detached dwelling situated on a single lot. |
| Region | Rockhampton Regional Area defined by the Local Government Areas of Queensland. |

5 Policy Statement

This policy is a discretionary program which seeks to provide the Region's residents an incentive and support to build a new home in the Region in order to increase the number of new homes within the Region, stimulate activity across the building and construction industries and facilitate future population growth in the Region.

An application for a HCG must be made to Council between 1 August 2019 and 30 June 2020.

The number of applications approved under this policy will be strictly limited to 200 in number.

5.1 Eligibility Criteria

To be eligible under this policy all interested persons must be applicants and individuals must meet the following criteria.

5.1.1 Individual to be an Australian Citizen or Permanent Resident

An individual making an application under this policy must be an Australian citizen or permanent resident.

If an application is made under this policy by more than one individual and one of the individuals is an Australian citizen or permanent resident, it is not necessary for the other or others to be an Australian citizen or permanent residents.

5.1.2 Individual to be a Resident of the Region

An individual making an application under this policy must provide evidence that they live in the Region at the time an application is made and at the time of payment of the HCG.

If an application is made by more than one individual and one of the individuals provides evidence that they live in the Region at the time an application is made and at the time of payment of the HCG, it is not necessary for the other or others to live in the Region at the relevant time(s).

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5.2 Ineligible Transactions and Applications

The following transactions and applications will be ineligible for the HCG:

- (a) Where Council is satisfied that the contract that formed the basis of the eligible transaction replaces a contract made before 1 August 2019 and that earlier contract was a comprehensive home building contract to build the same or substantially similar new home;
- (b) Where Council is satisfied that a contract that formed the basis of an eligible transaction for the construction (or purported construction) of a new home does not constitute a genuine construction of the new home. For these purposes, Council may take into account:
 - (i) Whether the parties to the contract are related parties or close associates;
 - (ii) Whether the transaction is not at arm's length; or
 - (iii) Such other matters as Council considers appropriate,
- (a) Applications received from KMP and their immediate families.

5.3 Approvals and Payments

5.3.1 Approval of Applications

The CEO, Deputy Chief Executive Officer or Chief Financial Officer may approve applications under this policy. Despite anything contained in this policy, Council reserves the right to impose any condition to an approved application or withdraw any approval granted at any time.

5.3.2 Amount of HCG

The amount of the HCG payable under this policy in respect of any single eligible transaction is the lesser of the following:

- (a) The consideration for the eligible transaction; or
- (b) \$5,000.00.

Only one HCG is payable:

- (a) Per individual; and
- (b) Per eligible transaction.

5.3.3 When HCG is Payable

An approved application under this policy is payable if:

- (a) An individual or, if there are two or more of them, complies with the eligibility criteria; and
- (b) The transaction for which the HCG is sought is still an eligible transaction; and
- (c) The applicant has provided Council with either:
 - (i) A Form 21 – Final Inspection Certificate confirming construction of the new home was completed on or before 30 June 2022; or
 - (ii) Written evidence:
 - a. From a builder certified in accordance with the *Building Act 1975* confirming foundations of the new home have been laid; and
 - b. Confirming that the first progress payment for the building works under the Comprehensive Home Building Contract has been made (i.e. a copy of a receipt or letter from the applicant's builder or financial institution confirming payment of the first progress payment).

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5.3.4 Payment of HCG

The HCG must be paid to:

- (a) The individual (or individuals in the case of a joint application); or
- (b) A financial institution to whom the individual directs in writing the HCG be paid.

5.3.5 Payment of HCG (where there are two or more individuals)

If there is more than one individual in an approved application and the HCG is payable, Council will pay the HCG in equal portions to each approved applicant unless agreed otherwise by all approved applicants.

6 Review Timelines

This policy is reviewed when any of the following occur:

- (a) The related information is amended or replaced; or
- (b) Other circumstances as determined from time to time by Council.

7 Document Management

| | |
|------------------------|--------------------------------|
| Sponsor | Chief Executive Officer |
| Business Owner | Deputy Chief Executive Officer |
| Policy Owner | Chief Financial Officer |
| Policy Quality Control | Legal and Governance |



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**11.9 WHOLE OF COUNCIL CORPORATE PERFORMANCE REPORT FOR PERIOD
ENDING DECEMBER 2022**

File No: 1392
Attachments: 1. WOC December Report 2022 [↓](#)
Authorising Officer: Evan Pardon - Chief Executive Officer
Author: Marnie Taylor - Acting General Manager Corporate Services

SUMMARY

Deputy Chief Executive Officer presenting the Whole of Council Corporate Performance Report for period ending 31 December 2022 for Councillor's information.

OFFICER'S RECOMMENDATION

THAT the Whole of Council Corporate Performance Report for period ending 31 December 2022 be 'received'.

COMMENTARY

The Whole of Council Corporate Performance Report for period ending 31 December 2022 is presented for Council's consideration.

**WHOLE OF COUNCIL CORPORATE
PERFORMANCE REPORT
FOR PERIOD ENDING DECEMBER 2022**

WOC December Report 2022

Meeting Date: 24 January 2023

Attachment No: 1

Whole of Council



Corporate Performance Report

01 December 2022 – 31 December 2022

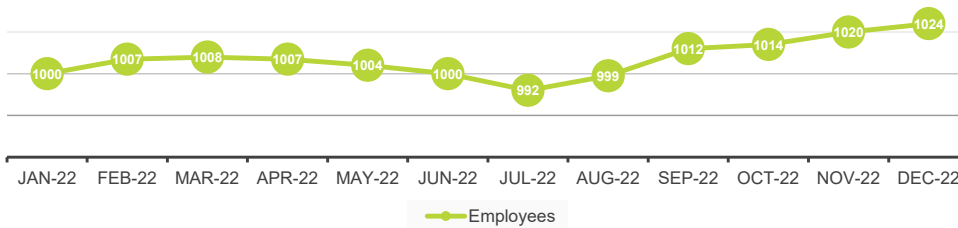
Corporate Performance Report | 01 December 2022 – 31 December 2022

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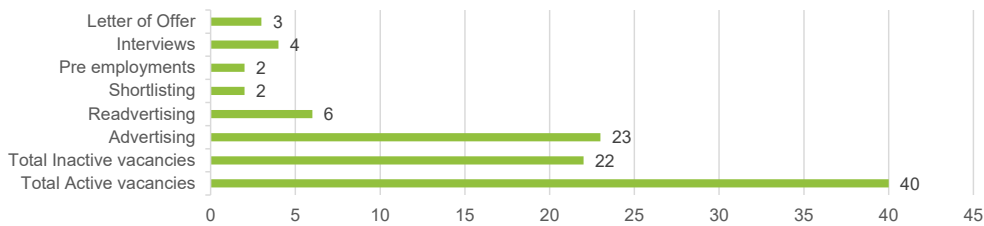
CORPORATE SERVICES
Human Resources

WORKFORCE



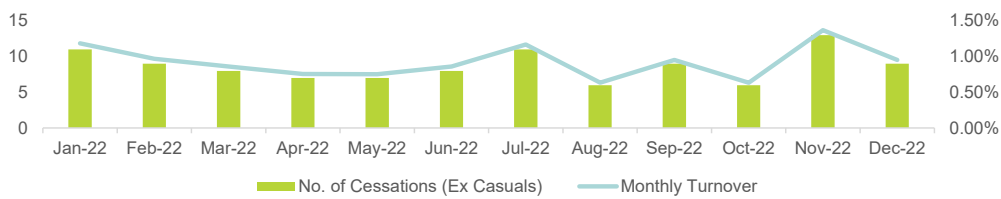
Commentary: Our workforce includes the total number of employees employed by Council including full time, part time and casual employees (excludes labour hire and contractors).

RECRUITMENT



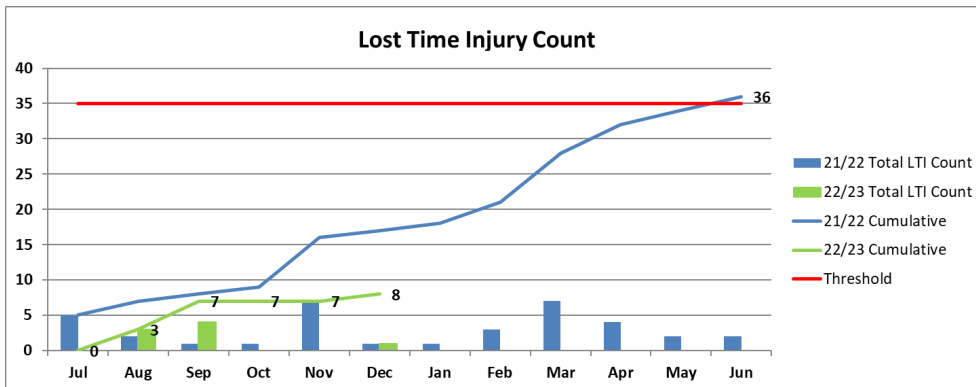
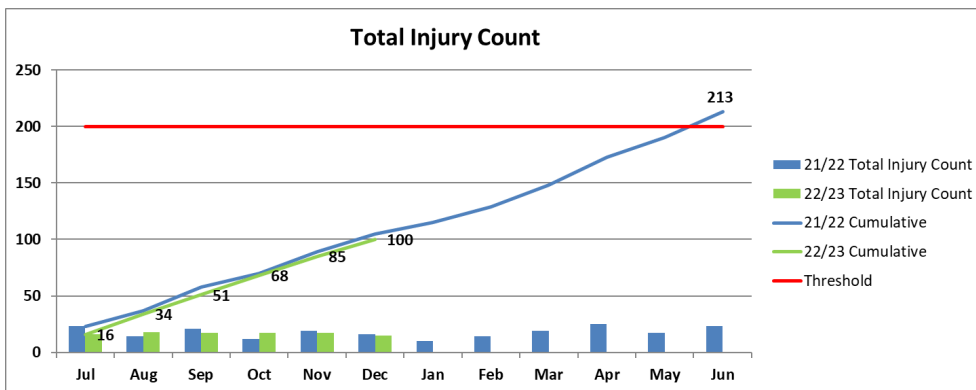
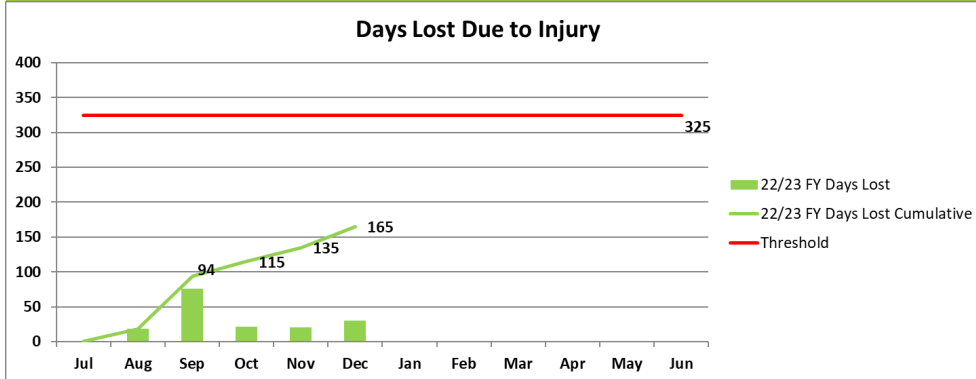
Commentary: Active vacancies are those positions currently being recruited. Inactive vacancies are positions that are currently under review or on hold.

STAFF TURNOVER - 10.99%



Commentary: Staff turnover for the previous 12 months is 10.99%. This is considered to be an acceptable level of employee turnover. Casual employees are excluded from staff turnover calculations.

Safety

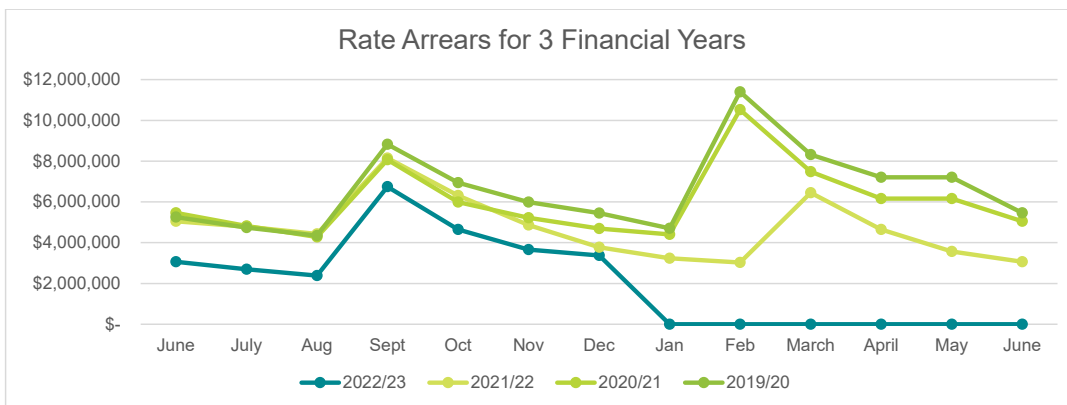
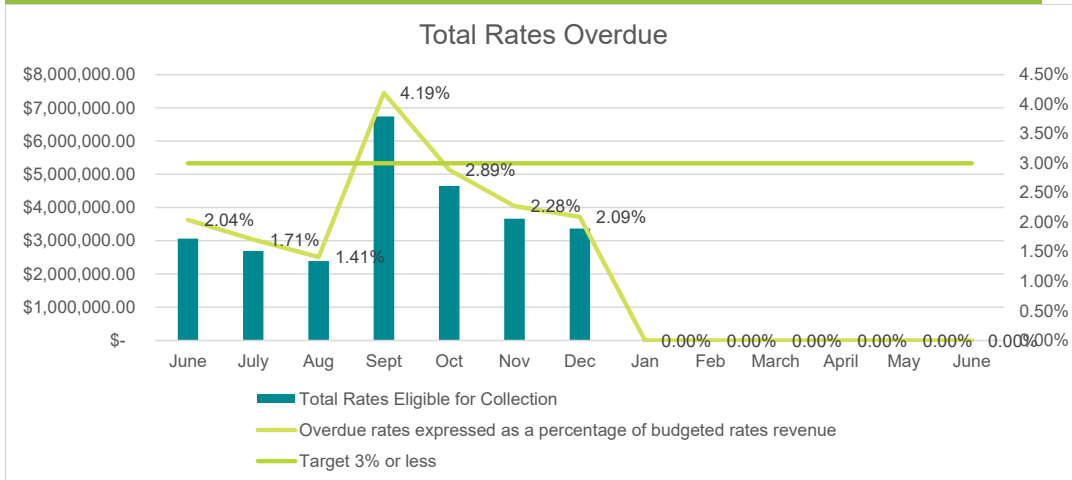


Corporate Performance Report | 01 December 2022 – 31 December 2022

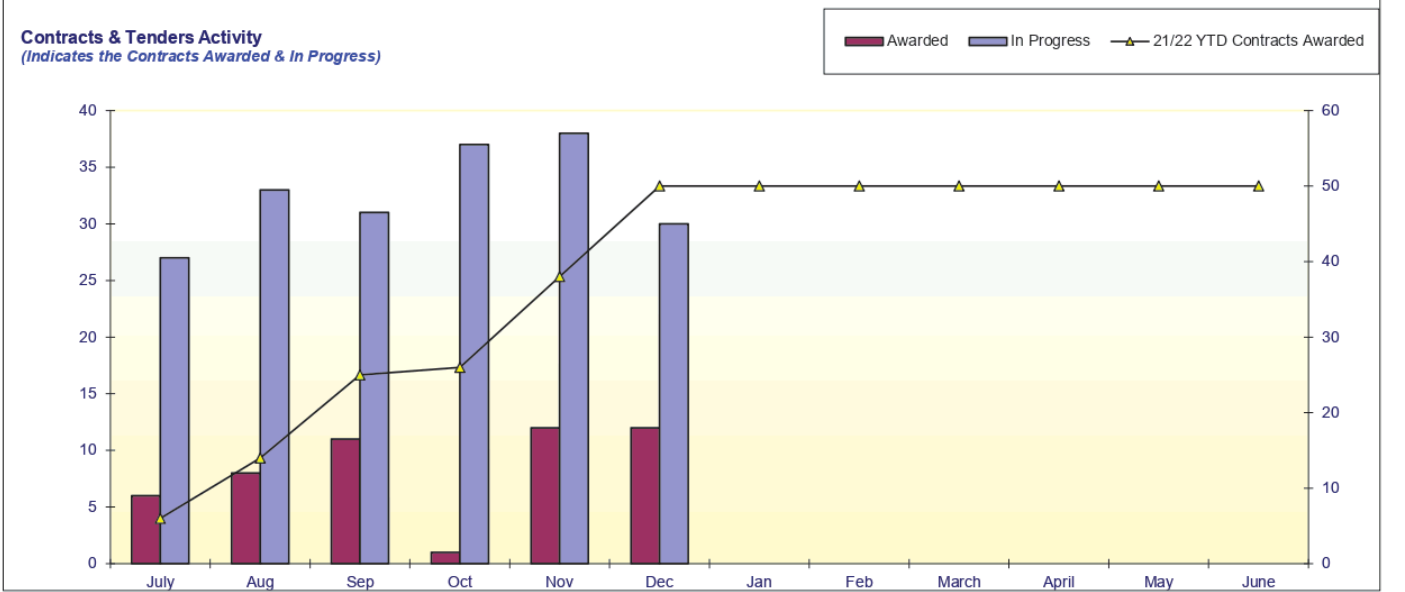
Service Level Statistics

| Service Level | Target | Current Performance |
|---|--------|---------------------|
| Maintain the ratio of customer queries satisfied by Customer Service Officers, without referral to departments. | 80% | 93% |
| IT support services provided within service levels outlined in the IT Service Catalogue. | 90% | 90% |
| Ensure availability of system up-time during core business hours (excluding planned outages). | 99% | 99.98% |
| Process records on the day of receipt as per Recordkeeping Charter. | 95% | 100% |
| Ensure supplier payments are made within stated trading terms. | 90% | 89% |

Rates



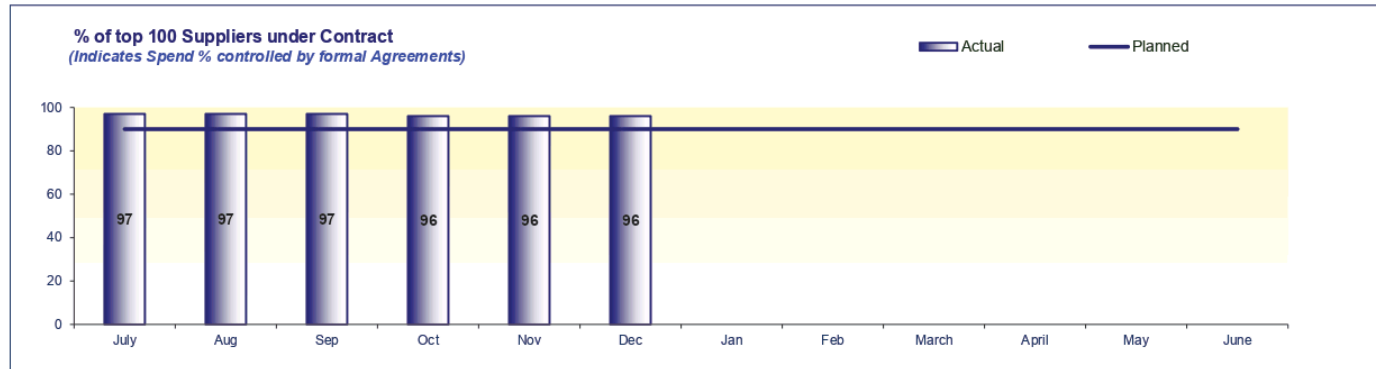
Procurement & Logistics



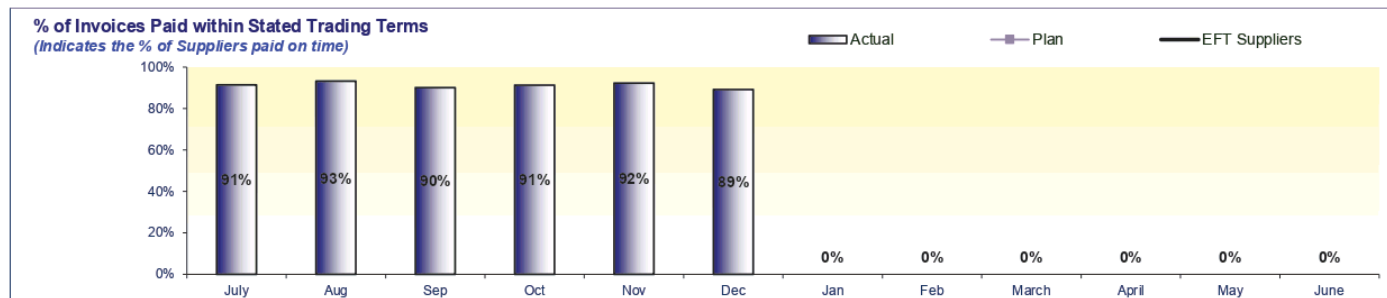
- Contracts Awarded: 12**
- QUO15270 - Cell C Quality Assurance Officer - AECOM Australia Pty Ltd - \$67,660
 - CON15234 - GWTP Chlorine Monorail Replacement - Mac's Engineering Enterprises Pty Ltd - \$34,965
 - TEN15157 - Register of Pre-Qualified Suppliers for Consultancy Services - Various - SOR
 - QUO15301 - Cell C Geosynthetic QA Laboratory - Sowilo Eight Pty Ltd - \$33,278
 - TEN15241 - Supply of Pipes, Fittings & Valves for Mt Morgan Water Supply Trunk Mains - Clover Pipelines Pty Ltd - \$3,999,908
 - QUO15332 - Airport Wildlife Management Program 2023 - Avisure Pty Ltd - \$49,733
 - TEN15287 - Bitumen Reseal Program 2022-2023 - Boral Resources (Qld) Pty Limited - \$999,978
 - TEN15256 - Lakes Creek Road Piggy Back Expansion - Cell C - Calibre Earthmoving & Environmental Pty Ltd - \$3,477,132
 - TEN15263 - Supply & Delivery of Calcium Hydroxide (Hydrated Lime) - Aquadex Pty Ltd - SOR
 - TEN15300 - Supply & Delivery of Essential Power Generator for City Hall - Lawless-Pyne Electrical Pty Ltd - \$327,997
 - CON15345 - Supply & Delivery of Geodesign Flood Barriers - Hydro Response Ltd - \$301,092
 - QUO15307 - Circular Economy Framework - Mike Ritchie & Associates Pty Ltd - \$45,660

Contracts in Progress: 30

TENXXXX - RPQS Landscaping, Irrigation and Turf - Document Development
 TENXXXX - Service Maintenance of Airconditioning - Document Development
 TEN14685 - Provision of Security Services - Closing 7 December - Under Evaluation
 TEN14963 - Recyclable Processing Services 2023-2033 - Close 18 January 2023
 TEN15082 - RPQS for the Provision of Pre-Employment Drug & Alcohol Testing - Closed 21 September - Under Evaluation
 QUO15102 - Natural Disaster Damage Inspections - Document Development
 CON15123 - Preventative Maintenance BMS Pilbeam Theatre - Document Development
 TEN15177 - Cladding Replacement of Shed at Airport - On Hold
 TEN15239 - Provision of Dam Engineering Services - Close 16 November - Under Evaluation
 TEN15245 - Lift Maintenance Services - Close 16 November
 TEN15267 - Flood Risk Management Studies - Closes 2 November - Under Evaluation
 TEN15274 - D & C Three Water Pump Stations for Mt Morgan Water Supply Project - Close 25 January
 TEN15275 - D & C Lamella Plates in Sedimentation Tanks at GWTP, Stage 2 - Close 11 January
 QUO15288 - Mobile Thermal Camera Monitoring Solution - Close 9 November - Under Evaluation
 TEN15294 - Kershaw Gardens Playground Precinct Pathway Upgrade - Stage 1 - Document Development
 TEN15296 - Maintenance to Wetplay Equipment & Northside Pool Waterslide - Document Development
 QUO15297 - Energy Efficiency Audit Report - Closing 7 December - Under Evaluation
 TEN15295 - Lease of Land and Transfer of Building Ownership - 125 Robinson St - Closing 11 January
 TEN15302 - Long Term Water Treatment & Distribution Strategy - Closing 14 December - Under Evaluation
 TEN15304 - Mt Morgan Pool Redevelopment - Closing 18 January 2023
 CON15308 - Maintenance of Panomera Camera Systems - Development
 QUO15317 - Design, Manufacture and Installation of Cabinetry at GWTP - Closing 9 December - Under Evaluation
 TEN15327 - Irrigation System for Norbridge Park Sports Field - Closing 11 January
 TEN15239 - Botanic Gardens Zoo Carpark - Closing 1 February
 TEN15336 - Stormwater Outlet Works at Wharf & Wood Streets, Depot Hill - Closing 1 February
 TEN15331 - Slurry Seal Program 2022-2023 - Closing 25 January
 TEN15338 - RPQS Prescription Safety Glasses - Documentation Development
 TEN15337 - RPQS Pest Eradication & Termite Inspection Services - Documentation Development
 TEN15341 - Supply of Security Screening and Front of House Services at Rockhampton Airport - Documentation Development
 TEN15344 - Major Sporting and Events Precinct Master Plan - Documentation Development



The operational target is to have 90% of Council's top 100 suppliers covered by formal agreements. To date 97% of Council's top 100 suppliers are under formal agreements. The top 100 suppliers are the 100 suppliers with the largest reported quarterly Council expenditure and is reported quarterly.



For this month, 89% of supplier invoices were paid within the Supplier's agreed payment terms (Op Target - 90% of Suppliers paid on time). The number of suppliers being paid by electronic funds transfer (EFT) is currently at 99% (target 90%).

Customer Request Statistics

Customer Requests Completed Monthly & Top 5 Customer Requests

| | July | August | September | October | November | December | January | February | March | April | May | June |
|----------------------------------|---|---|--|---|---|--|---------|----------|-------|-------|-----|------|
| Requests Logged | 3212 | 3936 | 3313 | 3528 | 3513 | 2953 | | | | | | |
| Same month Completed | 2454 | 3080 | 2523 | 2527 | 2602 | 2228 | | | | | | |
| % completed same month | 76% | 78% | 76% | 71% | 74% | 75% | | | | | | |
| Completed Total for Month | 3559 | 4425 | 3610 | 3535 | 4243 | 3167 | | | | | | |
| Total Pending | 2174 | 2085 | 2052 | 2235 | | 1961 | | | | | | |
| Top 5 Requests for Month | Financial Rates Search Assets and Facilities Management Wandering & restrained for collection Duty Planner (new enquiry) Water Leak (Asset) | Financial Rates Search Water Meter Replacement Assets and Facilities Management (Assets) Duty Planner (new enquiry) Wandering & Restrained for Collection | Financial Rates Search Water Meter Replacement Duty Planner (new enquiry) Assets and Facilities Management (Assets) Duty Planner (new enquiry) Missed General Bin Service/FRC | Financial Rates Search Assets & Facilities Management (Asset) Replacement Bin RRC (Damaged/Lost/Strain) Duty Planner (New Enquiry) _ Vector Misting | Financial Rates Search Assets & Facilities Management (Asset) Duty Planner (new enquiry) Water Leak (Asset) Wandering & Restrained for Collection | Financial Rates Search Water Replacement Water Leak Asset Assets & Facilities Management Wandering & Restrained for Collection | | | | | | |

Total outstanding customer requests up to 3 months old: **1281** Current Under investigation Long Term up to 3 months old: **304**

Total outstanding customer requests between 3 to 6 months old: **249** Current Under investigation Long Term between 3 to 6 months old: **108**

Total outstanding customer requests greater than 6 months old: **431** Current Under investigation Long Term greater than 6 months old: **191**

Request Completed: Requested task or action has been completed (not just work order raised), or complaint has been investigated, action taken and correspondence finalised.

Conquest Work Order: A Work Order has been raised for maintenance, repair or future planned action.

Investigation Long Term: Requested task, action or complaint assigned to internal or external investigation, may include, but not limited to: Insurance, Planning, Legal, Civil or Domestic matter

COMMUNITY SERVICES

Directorate

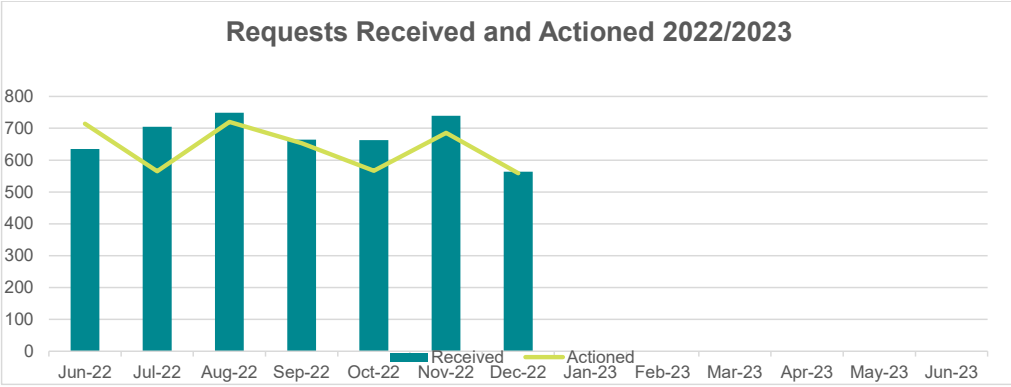
POINTS OF INTEREST

- Installation of festive season included erection of Christmas sign on Fitzroy Bridge, banners, garland and lighting in East Street, erection of Christmas Tree and decorating Customs House in Quay Street as well as lighting at Mount Morgan.
- A 'One Team' Council effort was involved in collaborating with the Rescue Helicopter Christmas Fair held on 3rd December 2022 incorporating the Mayor turning on the lights of Christmas Tree.
- Successful inaugural release of the *Community Assistance Program Newsletter* which currently has 53 community organisations subscribing to it.
- Volunteer 'End of Year' Thank You events held at the Zoo and Heritage Village

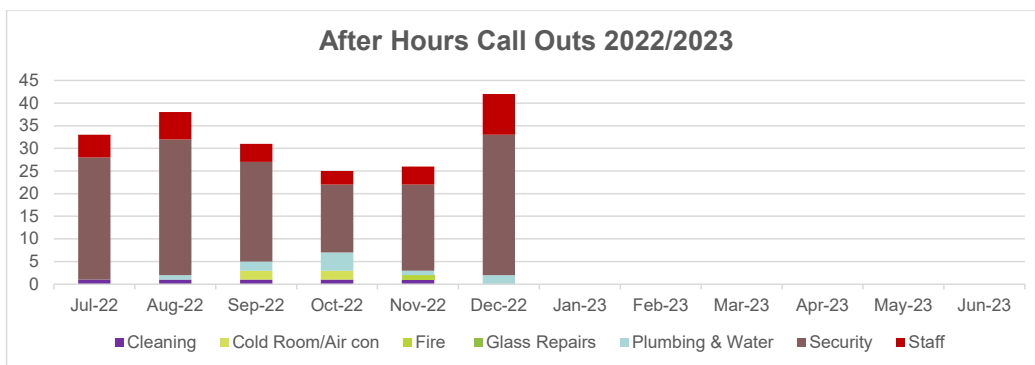
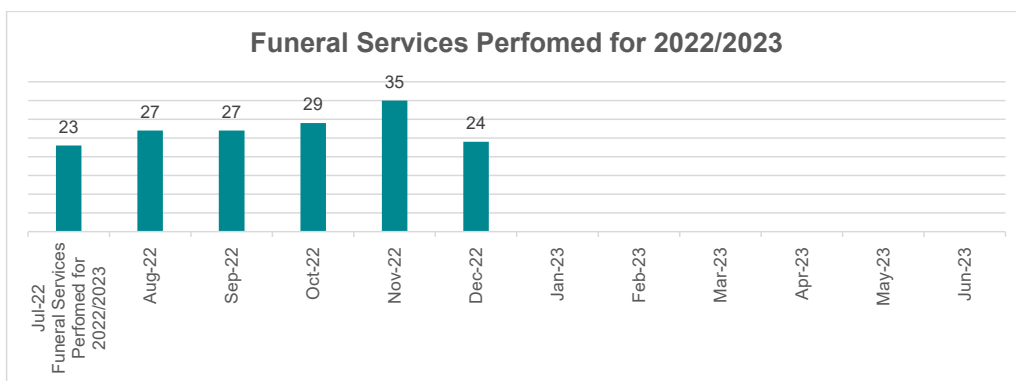
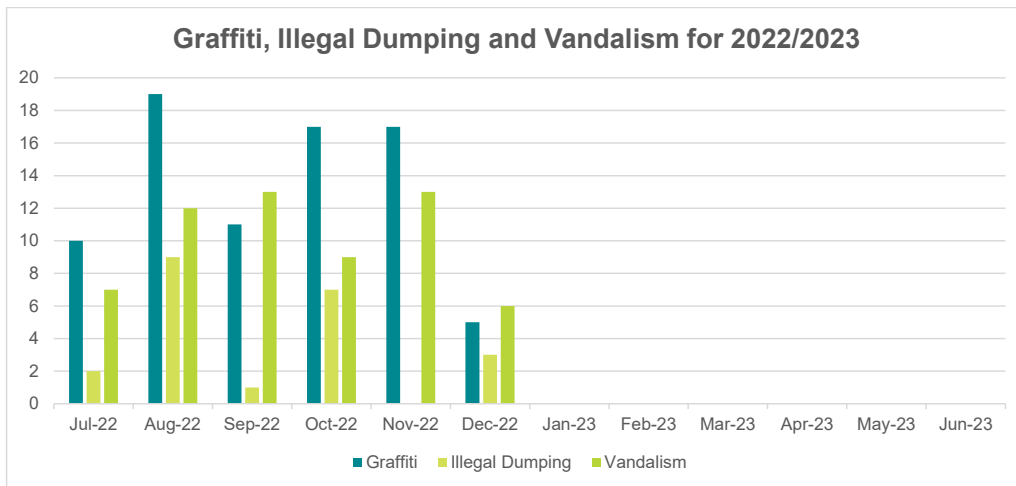
Community Assets & Facilities

POINTS OF INTEREST

- Southside Wet Play reopened after maintenance 10/12/22
- Kershaw Gardens Wyatt's Web Shade Sail over metal slide reinstated 13/12/22
- Joyce Harding Park; new playground equipment installation completed
- Eddie Baker Park Playground renewal works completed
- Ollie Smith Park – Construction of footpath works completed
- Haigh Park – Construction of footpath works completed
- Bill Birch Park new retaining wall works completed
- Mobile Skate Park moved to All Blacks Park, to remain until end of February
- As of the 1st December 2022, the Capricorn West Apex Club Inc. became the owner of the Michael O'Hanlon clubhouse.
- As of the 1st December, the Mount Morgan Citizen's Club Inc. became the owners of all buildings and site improvements at 78 East Street, Mount Morgan.



Corporate Performance Report | 01 December 2022 – 31 December 2022



Communities & Culture

POINTS OF INTEREST

MAJOR VENUES

A busy end to the year 2022 for Major Venues, with the Pilbeam Theatre and WRCC hosting dance school end of year concerts and presentations. Markets and Christmas events filled the Rockhampton showgrounds, and the Music Bowl hosted our Mayors Carol's by Candlelight raising funds for local charity - Headspace. Our 2023 Musical production of "Into the Woods" was cast (and a strong cast at that) and the creatives have begun work on the costume and set creation. Meetings with Saloon Cars and Solo Bike Clubs were held in order to work toward a motorsports season in 2023 that accommodates both 2 and 4 wheels. Meetings are positive, and both clubs get along well.

LIBRARY ATTENDANCE

The introduction of craft tables at all libraries throughout December proved extremely popular, with nearly 1500 people of all ages taking the opportunity to craft, create and colour. These tables are one of a number of new 'passive programs' that will be implemented progressively throughout the year. Defined as *programs that allow patrons to participate with minimal to no staff direction - typically an activity that runs itself and patrons can participate in spontaneously*, passive programming allows libraries to increase programming engagement with less staff resources. The programs introduced already have more than doubled the monthly program attendance figure, and it is hoped those increases will continue as new programs are brought on line.

Other regular active programming will continue (eg Read'n'Rhyme, STEM and art & craft clubs), as well as some new offering such as quarterly workshops highlighting History Centre resources and Virtual Reality gaming. Libraries will also continue a successful partnership with Services Australia in 2023, with a full schedule of free Financial Information Seminars (FIS) on offer across all branches. 24 sessions will be held throughout the year, on topics such as managing your superannuation, disability and Carer payments, planning for retirement, home equity and insurance.

| LIBRARY STATISTICS | YTD 22/23 | 21/22 | 20/21 | 19/20 | SLQ target | QLD average | Current RRL |
|---------------------------|---------------|---------------|---------------|---------------|---------------------|-------------|-------------|
| Loans (physical & online) | 210,485 | 427,335 | 356,574 | 383,771 | 5-8 per capita | 7.07 | 1.7 |
| Physical Items | 177,775 | 177,999 | 190,880 | 204,043 | 0.85-1.5 per capita | 1.16 | 2.16 |
| Physical Visits | 77,570 | 143,145 | 123,157 | 183,604 | 4.8 per capita | 2.34 | 0.64 |
| Program Attendance | 11,254 | 11,385 | 472 | 17,354 | 0.4 per capita | 0.2 | 0.07 |
| Active Members | 19,310 | 20,217 | 22,340 | 25,601 | 44% of popn | 39.99% | 23.87% |
| New Members | 1,393 | 2,606 | 2,176 | 3,153 | (no target) | | |
| Customer Queries | 33,422 | 65,031 | 22,564 | 51,799 | (no target) | | |

HISTORY CENTRE ATTENDANCE 22 /23

| | Jul | Aug | Sep | Oct | Nov | Dec | Jan | Feb | Mar | Apr | May | Jun | YTD 22/23 | 21/22 | 20/21 |
|------------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----------|-------|-------|
| Attendance | 170 | 125 | 164 | 145 | 167 | 75 | | | | | | | 604 | 1,403 | 1,557 |

CHILDCARE STATISTICS UTILISATION % 22/23

| | Jul | Aug | Sep | Oct | Nov | Dec | Jan | Feb | Mar | Apr | May | Jun | YTD 22/23 | 21/22 | 20/21 |
|---------------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----------|-------|-------|
| Utilisation % | 87 | 99 | 91 | 95 | 93 | 85 | | | | | | | 93 | 95 | 95 |

MAJOR EVENTS ATTENDANCE

| Venue Attendance | YTD 22/23 | 21/22 |
|-----------------------|-----------|---------|
| Pilbeam | 41,221 | 52,176 |
| Showgrounds | 56,291 | 146,947 |
| Mt Morgan Showgrounds | 1,485 | N/a |
| Walter Reid | 3,829 | 6,641 |
| 62 Victoria Parade | 1,779 | 822 |

HERITAGE VILLAGE ATTENDANCE

| Heritage Village Visitor Types | YTD 22/23 | 21/22 | 20/21 | 19/20 |
|--------------------------------|--------------|--------------|----------|--------------|
| General Admittance | 3,566 | 4,738 | Closed | 2,365 |
| School Tours Numbers | 1,073 | 1066 | Closed | 1,747 |
| Other Tour Numbers | 235 | 202 | Closed | 277 |
| TOTAL | 4,874 | 6,006 | 0 | 4,389 |

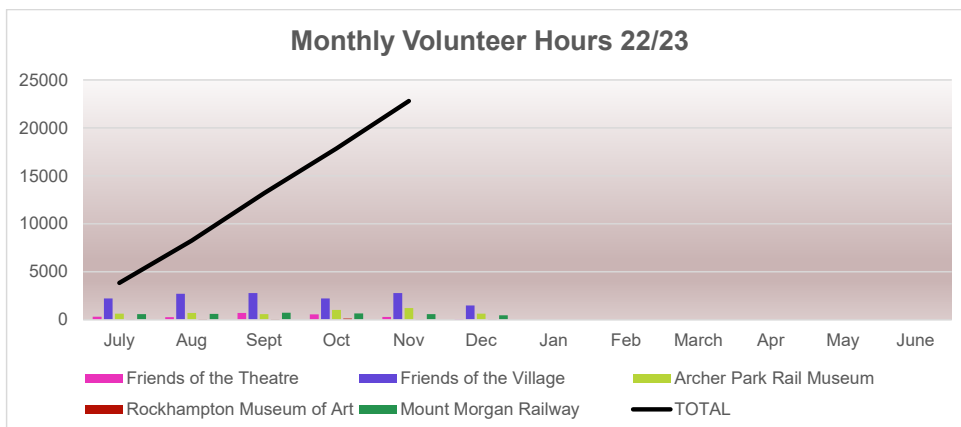
| Heritage Village Events & Markets | YTD 22/23 | 21/22 | 20/21 | 19/20 |
|---|--------------|--------------|----------|--------------|
| School Holiday Activities July – 6 day period (rain affected) | 256 | 1,801 | Closed | 1,520 |
| School Holiday Activities Sept – 6 day period | - | 803 | Closed | 797 |
| School Holiday Activities Easter | - | 967 | Closed | N/a |
| Cultural Festival | - | 1,570 | Closed | N/a |
| Markets | 7,600 | 2,944 | Closed | 5,596 |
| Emergency Service Day, Halloween | 1,300 | - | Closed | 1,241 |
| TOTAL | 9,156 | 8,085 | 0 | 9,154 |

Corporate Performance Report | 01 December 2022 – 31 December 2022

Number of Function Bookings

| Shearing Shed | Jul | Aug | Sep | Oct | Nov | Dec | Jan | Feb | Mar | Apr | May | Jun | YTD 22/23 | 21/22 |
|---------------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----------|-------|
| Actuals | 7 | 5 | 5 | 5 | 3 | 3 | | | | | | | 22 | 15 |

MONTHLY VOLUNTEER HOURS



RAIL MUSEUMS ATTENDANCE

| Museum Attendance | YTD 22/23 | 21/22 | 20/21 | 19/20 |
|---------------------|-----------|-------|-------|-------|
| Archer Park Museum | 3,799 | 4,713 | 4,072 | 5,211 |
| Mount Morgan Museum | 1,820 | 2,834 | 4,350 | 1,686 |

ROCKHAMPTON MUSEUM OF ART

| RMOA Activity | YTD | 21/22 |
|---------------------|----------|--------|
| Programs | 168 | 124 |
| Member Events | 7 | 9 |
| Group Tour Bookings | 32 | 9 |
| Corporate Hire | 8 | 15 |
| Exhibitions | 8 | 9 |
| Artist in Residence | 60 Days | Na |
| Shop Sales | \$52,881 | Na |
| Attendance | 45,417 | 32,248 |

HOME ASSIST**State Government – Department of Communities, Housing & Digital Economy****– Home Assist Program**

| Measured Service Type | Reporting Month | Hrs/ Monthly Output Target | Year To Date Actual | Output Service Delivery Targets |
|-----------------------|-----------------|----------------------------|---------------------|---------------------------------|
| Info Refer | 372 hrs | 105.68 hrs | 1,736 hrs | 1,429.76 |
| Home Maintenance | 952 hrs | 775.04 hrs | 4,892 hrs | 9,300.56 |

CQ Home Assist Secure assisted 513 State Funded client's homes with a total of 1,110 jobs in December 2022. State funding only record the first time the home is provided a service in the current financial year (even though we may have visited the home on 3 occasions to do work in the current Financial Year)

CHSP – Federal Funding**Federal Government – Department of Health – Commonwealth Home****Support Program (CHSP)**

| Measured Service Type | Current Monthly Outputs | Monthly Output Service Delivery Target | YTD Actual | Financial Service Target | Year Delivery |
|--|-------------------------|--|------------------|--------------------------|---------------|
| Garden Maintenance | 191 Hrs | See below | See below | See below | |
| Major Home Maintenance | 273 Hrs | See below | See below | See below | |
| Minor Home Maintenance #incl Field Officer Travel, First Interviews/Info Refers Minor Home Maintenance Field Officer Additional Hours | 297 Hrs | See below | See below | See below | |
| Total Measure output hours | 761 Hrs | 467.75 Hrs | 4,791 Hrs | 5,613 Hrs | |
| Complex & Simple Mods | \$19,565 | \$40,403 | \$221,503 | \$489,288 | |

CQ Home Assist Secure serviced 449 Federally Funded client's homes, with a total of 971 jobs in December 2022. Federal funding report monthly on how many clients were provided a service in the month in total for each month. The program CQ Home Assist Secure handled a total of 2,744 calls in December 2022. As at the 01st December 2022 the CQ Home Assist Program had 9,558 registered clients. The reduced number of clients (in relation to previous months) is due to the deactivation of Home Care Package recipients. CQ Home Assist has not provided "fee for service" to Home Care Package Providers as sub-contractors for twelve months.

Parks

POINTS OF INTEREST

Botanics Highlights

- 430m² turf installed around new playground construction.
- Irrigation upgrade and new controller installation which service's 20 stations at the Japanese Garden.
- Irrigation installation at playground to cater for new landscaping and plantings for new playground.
- Ongoing efforts with Flying Fox management to maintain and control numbers particularly around the kiosk areas.
- Rotation of staff and section within Botanic Gardens.

Kershaw Gardens

- Began preparations for school and Christmas holidays.
- Damp soil from recent rains allowed us to aerate some areas in central.
- Controlled Broadleaf weeds in several turf locations around the gardens before it went to seed.
- Team participation for Parks Growing Great spaces promotional videos -Lights on Electronic playground fixed in time for holidays by CAF -Shade sail was reinstalled in playground after being repaired by CAF - Excavator work for some irrigation repair and also to prepare holes for 15 large trees in central and along road to waterfall.
- Continued mowing, weeding, spraying and irrigation maintenance with reduced staff over the Christmas and New Year break.

ZOO VISITATION, ENCOUNTERS & COMMUNITY INVOLVEMENT

- Rockhampton Zoo trialled earlier staff starts and finishes (7.30am to 4.30pm, instead of 8am to 5pm) in preparation for new zoo opening hours. Following the successful week-long trial, the team commenced longer public opening hours: 9am to 4.15pm (instead of 10am to 4pm). This has received good feedback from the public, and guests have been arriving for the 9am opening time.
- Rockhampton Zoo's Christmas tree decorating competition, which ran from 9 to 21 December, was a big success. There were over 30 competition entries, and two winners. The winners each receive a free Meerkat Encounter for up to four participants.
- Rockhampton Zoo held a public first birthday party for Mzuri, the zoo's youngest chimpanzee. This included cake, lollies and cookies for the public, and primate cake and other healthy treats for the chimpanzee troop. More than 80 members of the public attended the birthday celebration.
- Rockhampton Zoo held a Volunteer Christmas party to say thank you to our team of volunteers. Ten volunteers attended, in addition to the zoo staff and Cnr Rutherford. The party included food, soft drinks and games. Very positive feedback was given by the volunteers who attended.
- Holly (chimpanzee) passed away. We are waiting for autopsy results.
- Tuson (white-cheeked gibbon) passed away. We are waiting for autopsy results.

| Measure | Measurement | December 2022 | December 2021 |
|-----------------------|--------------------|--------------------------------------|---------------|
| Zoo Visitors | Numbers | 13,216 | 13,632 |
| Animal Encounters | Encounters Sold | 38 | 30 |
| | \$ Sold | \$14,900.00 | \$9000 |
| | Encounters Free | 0 | 2 |
| | \$ Equivalent Free | 0 | \$600 |
| Volunteers / Students | Volunteer Hours | 315 | 296.5 |
| | Student Hours | 196 | 19 |
| Guest donations | Donation \$ | Cash: \$2,047.55 Online: \$160.36 | \$2,641.20 |

PARKS OPERATION & ARBORICULTURE STREETSCAPES

- A successful media opportunity took place at Kele Park as part of the Queens Jubilee Grant submitted by Brothers AFL, with support from the Sport & Recreation team. Mayor and Councillors were in attendance along with 7 NEWS to commemorate the Queen and the 30 new trees that will be planted with the grant money at Kele Park to vastly improve the shade cover at the facility.
- A tree planting program was implemented at the Clay Target Shooting Club down behind the Southside Ski Gardens. The project with assistance from Sport & Recreation, involved planting over 200 trees that will eventually form a continuous wall that will allow shooters a consistent background while tracking their targets in the air. The community group was more than impressed with the service Council had offered and expressed their many appreciations.

Natural Areas & Community Programs

- Jobs QLD December 5th to 8th Gracemere line marking netball/Basketball court.



- Jobs QLD December 9th Koala fodder planting along Yeppoon



- Jobs QLD December 12th to 23rd repaving existing pathway network at Botanic Gardens to improve safety issues.



Parks Bookings

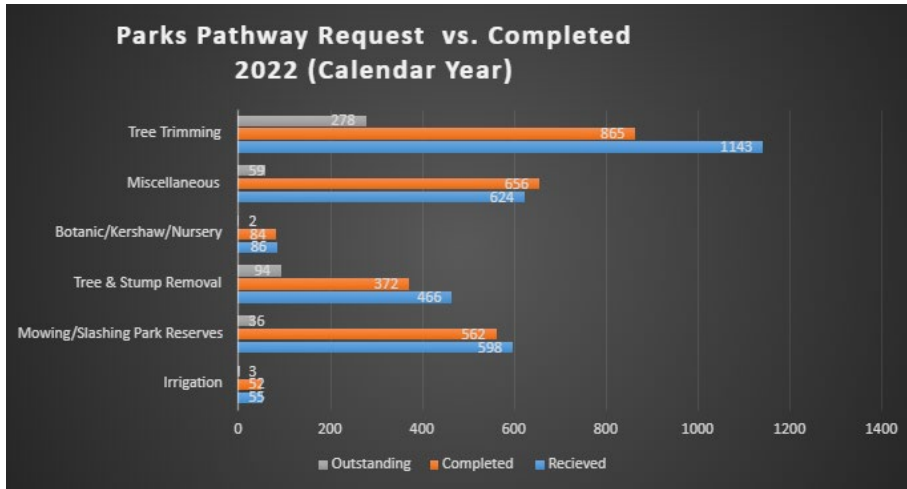
- There was a total of **49 park bookings** during December.

SPORTS AND RECREATION

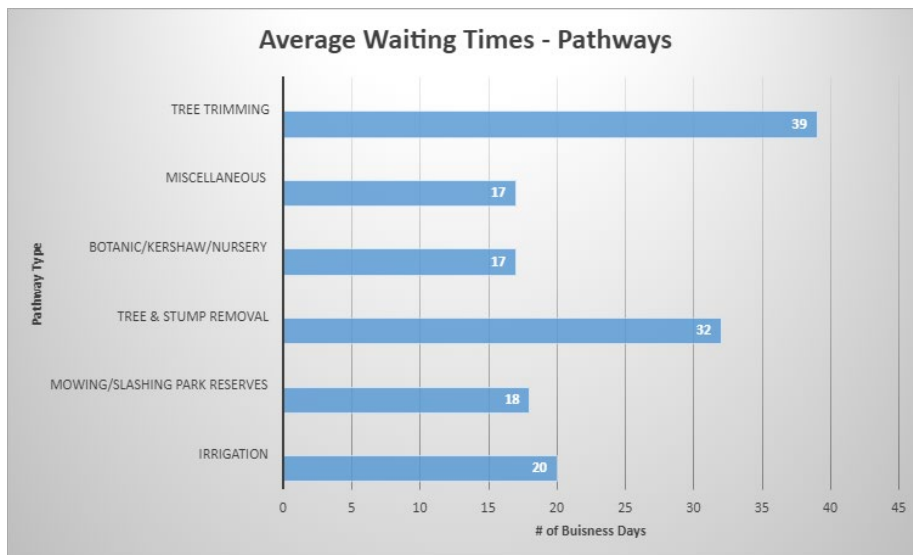
Sport & Recreation

- Tom Nutley Field, Colts Rugby Union home ground, saw the completion of a bollard installation program designed to help prevent field damage from reckless hoons and mitigate on-going maintenance costs. This program was a joint effort between Colts Rugby Union and Rockhampton Regional Council to better support and improve the facility for future usage.

PARKS PATHWAY REQUESTS



Commentary: Annual total Pathways received by **Type** with a total of **2,972** Pathways received at a **87%** completion rate.



Commentary: Average age of Pathways received by **Type** ranging from a minimum of 17 Business Days and a maximum of 39 business days.

Planning & Regulatory Services

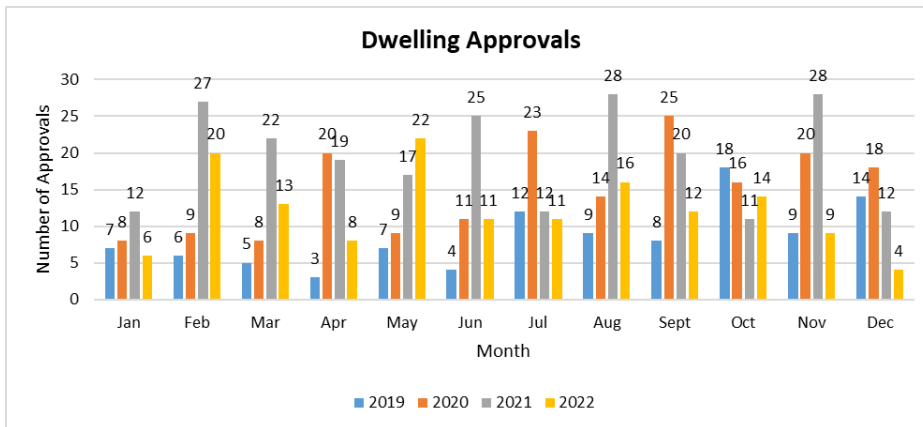
POINTS OF INTEREST

- A development application has been received for a 64 unit/townhouse style development on Dean Street.
- Local Laws has completed the non-renewed systematic inspection program with 1,907 dog records being updated from the 1,818 owners' Officers made contact with.
- The trunk works at Edenbrook are now complete and have been accepted on-defects. These works consist of approximately 1km of major urban collector road and associated drainage, major sewage pumping station and associated rising main / gravity main. These works total in excess of \$6M and will provide for future growth in the northern Parkhurst areas.
- In conjunction with the above trunk works, the survey plan for the initial stages of the Osciadia Estate at Edenbrook have been released with the balance stages to be released in the coming weeks. This will bring approximately 70 lots to market.
- The significant stormwater works within Cheney Street are complete and have been accepted on-defects. These works not only assist with the development of The Gardens Estate off German Street but provide a broader benefit to the surrounding area.
- The Pest Management Team have trialed the use of a drone (through a contractor) to aerial spray water weeds, mainly water lettuce at Nord Say Lagoon in South Yaamba. This is another tool to control water weeds in areas that are difficult to access by boat or land. No complaints were received as a result of this activity.

CUSTOMER REQUESTS RECEIVED

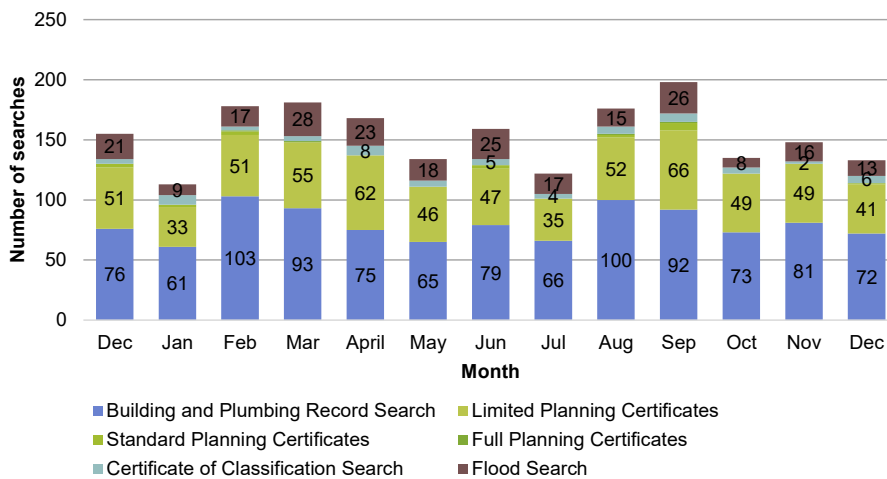
| 2022/2023 | | | | | | | | | | | | | |
|-----------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|-------|
| | Jul-22 | Aug-22 | Sep-22 | Oct-22 | Nov-22 | Dec-22 | Jan-23 | Feb-23 | Mar-23 | Apr-23 | May-23 | Jun-23 | TOTAL |
| Received | 1054 | 1360 | 1112 | 1261 | 1226 | 1022 | 0 | 0 | 0 | 0 | 0 | 0 | 7035 |
| 2021/2022 | | | | | | | | | | | | | |
| | Jul-21 | Aug-21 | Sep-21 | Oct-21 | Nov-21 | Dec-21 | Jan-22 | Feb-22 | Mar-22 | Apr-22 | May-22 | Jun-22 | TOTAL |
| Received | 1239 | 1178 | 1255 | 1169 | 1456 | 1188 | 1129 | 1257 | 1302 | 1076 | 1328 | 1420 | 14997 |

DWELLING APPROVALS



PROPERTY SEARCHES

Property Searches Completed in the last 12 Months

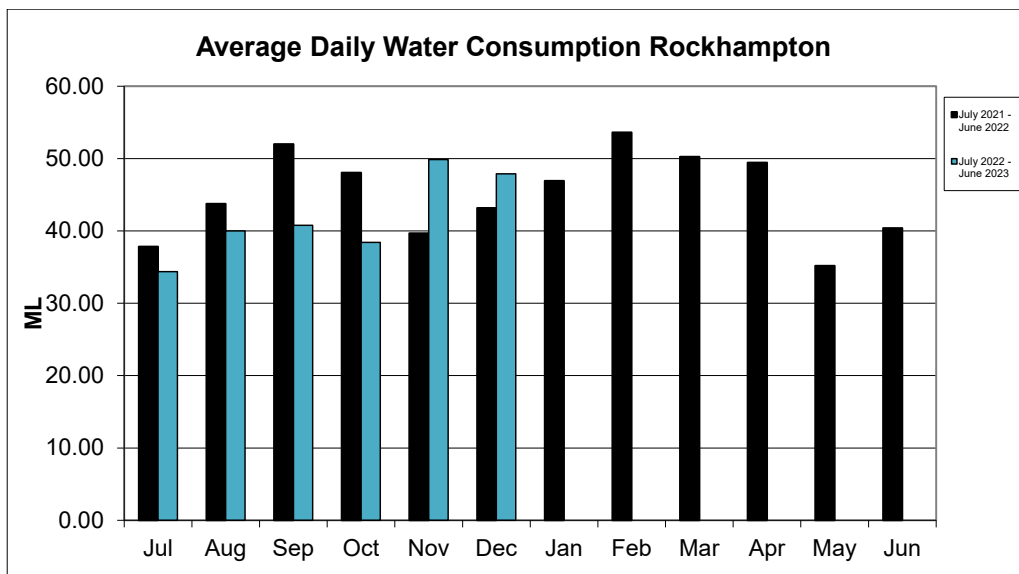


REGIONAL SERVICES
Fitzroy River Water

Drinking Water Supplied

Data is presented in graphs from July 2021 to June 2022 and July 2022 to June 2023.

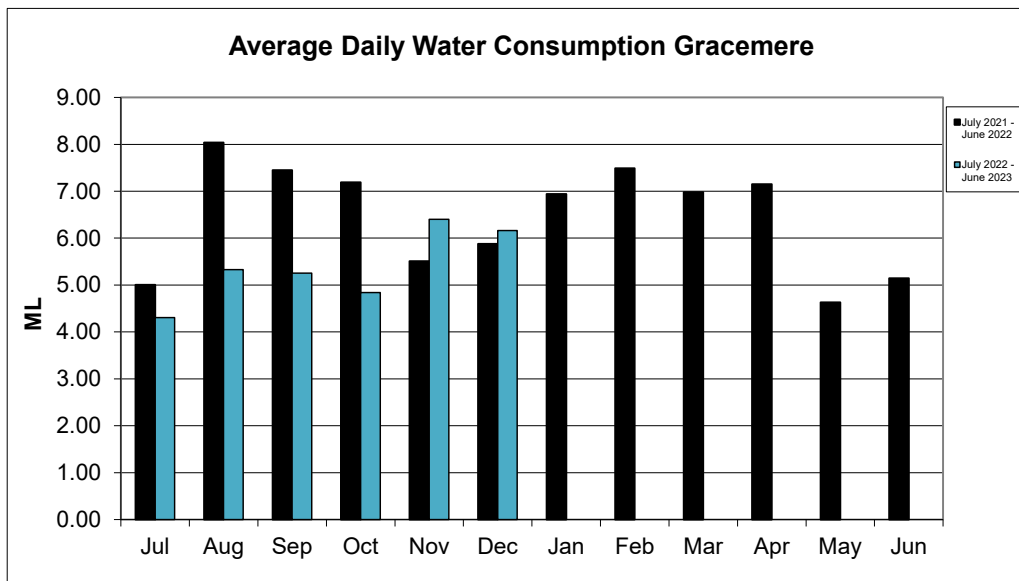
Rockhampton



Average daily water consumption during December (47.90 ML per day) decreased compared to that recorded in November (49.86 ML per day) and was higher than that reported in the same period last year. The decreased consumption was due to the significant rainfall in early December.

The Fitzroy Barrage Storage is currently at 100% of accessible storage volume and is therefore well above the threshold in the Drought Management Plan used to trigger the implementation of water restrictions.

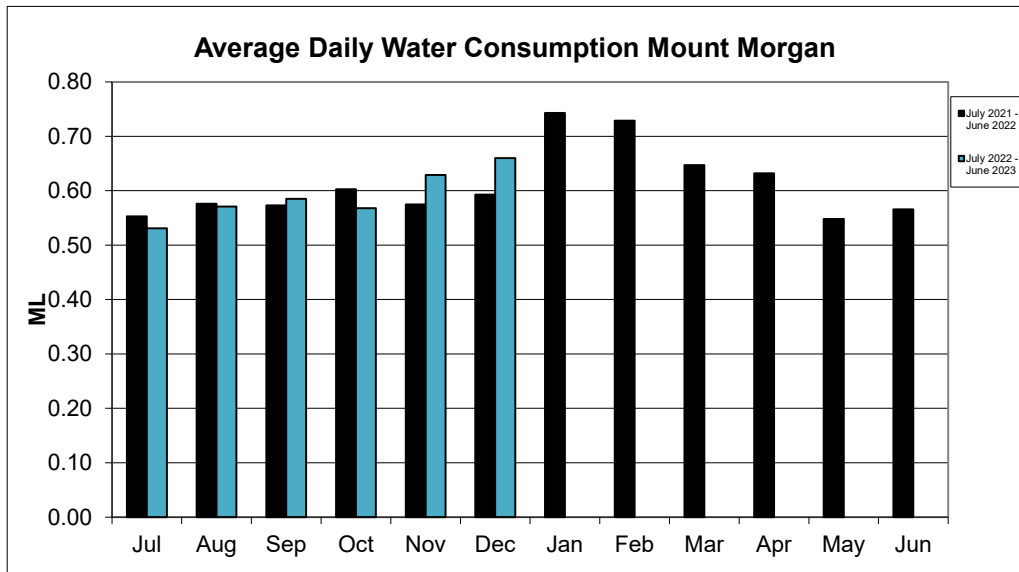
Gracemere



Average daily water consumption during December (6.16 ML per day) decreased compared to that recorded in November (6.40 ML per day) and was higher than that reported in the same period last year. The decreased consumption was due to the significant rainfall in early December.

The Fitzroy Barrage Storage is currently at 100% of accessible storage volume and is therefore well above the threshold in the Drought Management Plan used to trigger the implementation of water restrictions.

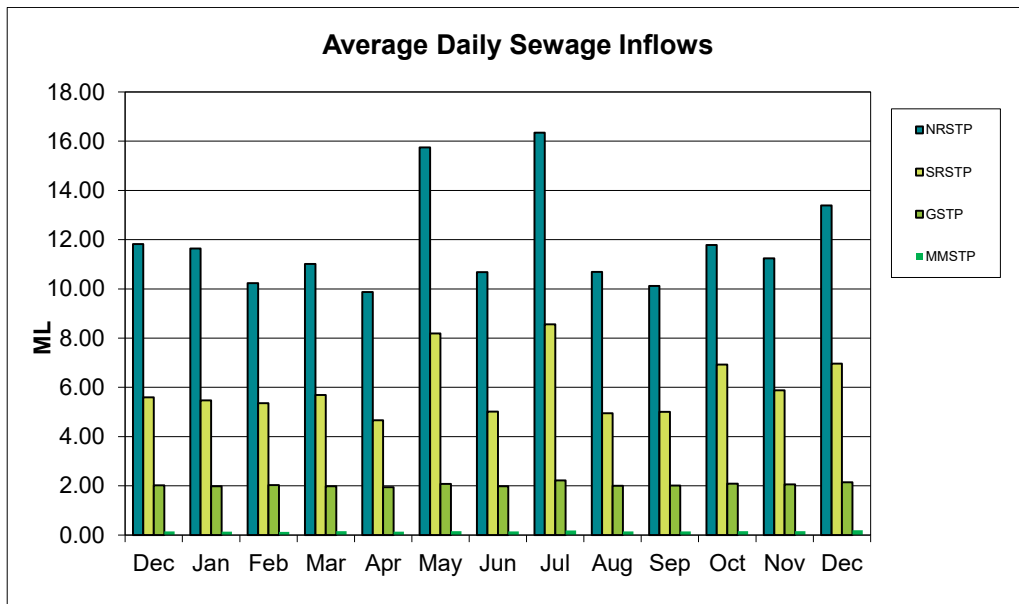
Mount Morgan



Average daily water consumption during December (0.66 ML per day) increased compared to that recorded in November (0.63 ML per day) and was higher than that reported in the same period last year. The increased consumption was primarily due to the lack of significant rainfall in December, with a significant water main break on Bridge Street, Mount Morgan also contributing.

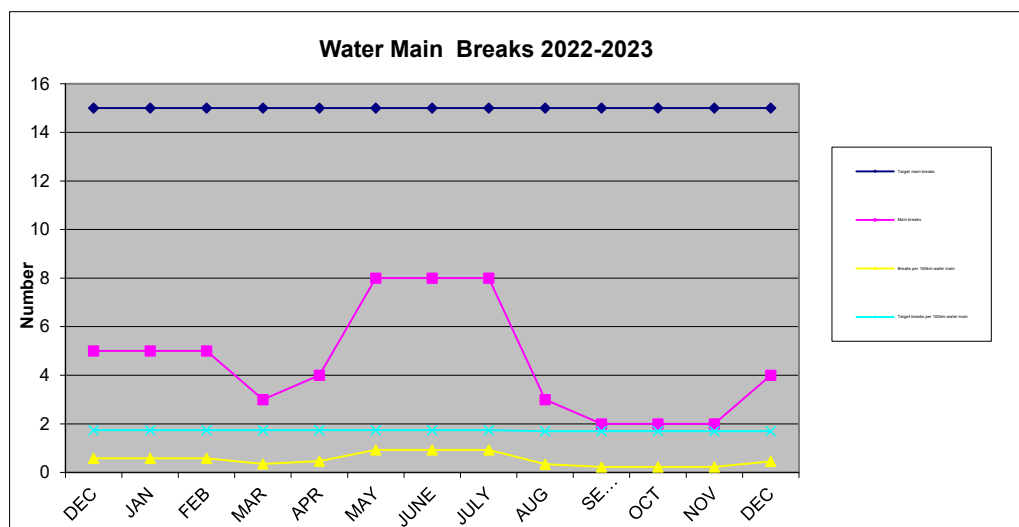
Mount Morgan remains on Level 6 Water Restrictions. Mount Morgan No. 7 Dam storage is currently at 43%. The town water supply continues to be 100% reliant on tankered potable water from Gracemere.

Sewage Inflows to Treatment Plants



Average daily sewage inflows during December increased in all STPs. The increased inflows were due to the significant rainfall in early December. Inflows from all STPs were higher compared to that recorded in the same period last year.

Regional Water Main Breaks



Performance

Target achieved with water main breaks continuing to trend at an acceptable level. Changing weather conditions, reduced consumption periods and ground movement could well be contributing factors to recent failures.

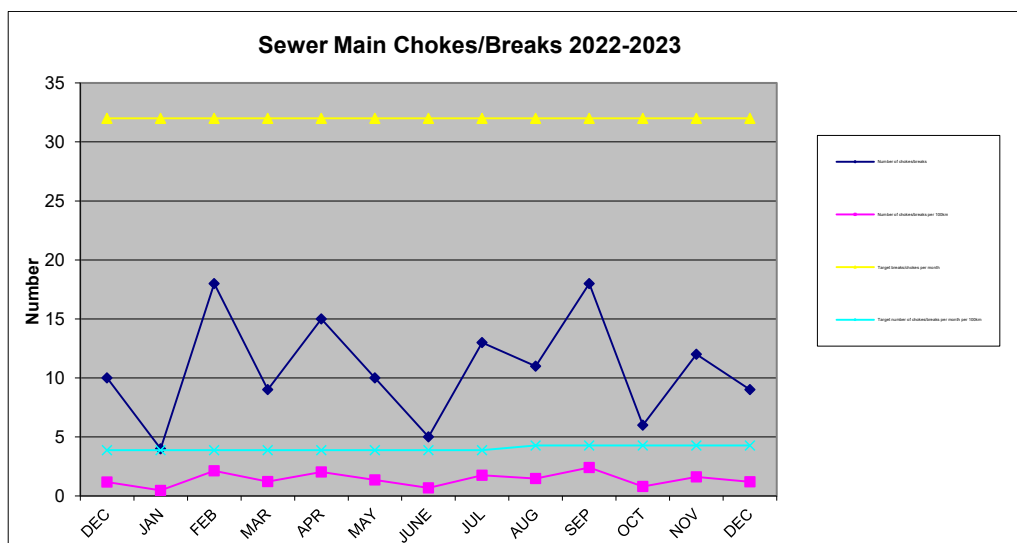
Response to Issues

Continued defect logging, district metering and pressure management will contribute to a reduction in failure occurrences. Water mains experiencing repeated failures are assessed against specific criteria for inclusion in the annual Water Main Replacement program.

| | Number of Main Breaks | Target Main Breaks | Breaks per 100 km | Target Breaks per 100 km | Rolling average per 100 km |
|----------|-----------------------|--------------------|-------------------|--------------------------|----------------------------|
| December | 4 | 15 | 0.45 | 1.70 | 0.40 |

| Locality | Main Breaks |
|-----------------------|-------------|
| Rockhampton | 4 |
| Mount Morgan | 0 |
| Regional Total | 4 |

Rockhampton Regional Sewer Main Chokes/Breaks



Performance

Target achieved with a continued decrease from previous months; it is still evident that mainline sewer blockages are continuing to remain at an acceptable level in line with capital sewer refurbishment programs.

Issues and Status

Data indicates that a high percentage of blockages/overflows continue to be caused by fat build up and defective pipes resulting in tree root intrusion.

Response to Issues

Continued defect logging and CCTV inspection following each individual blockage for prioritisation and inclusion in the Capital Sewer Main Relining program. Rehabilitation programs are also in place annually for the repair of defective mainlines, property connections (jump ups), access chambers and combined lines.

| | Number of chokes/breaks | Target chokes/breaks per month | Number of chokes/breaks per 100 km | Target number of chokes / breaks per month per 100km | Rolling 12 month average per 100 km chokes / breaks |
|-----------------------|-------------------------|--------------------------------|------------------------------------|--|---|
| December | 9 | 32 | 1.2 | 4.28 | 1.54 |
| Locality | | Surcharges | | Mainline Blockages | |
| Rockhampton | | 5 | | 9 | |
| Mount Morgan | | 0 | | 0 | |
| Regional Total | | 5 | | 9 | |

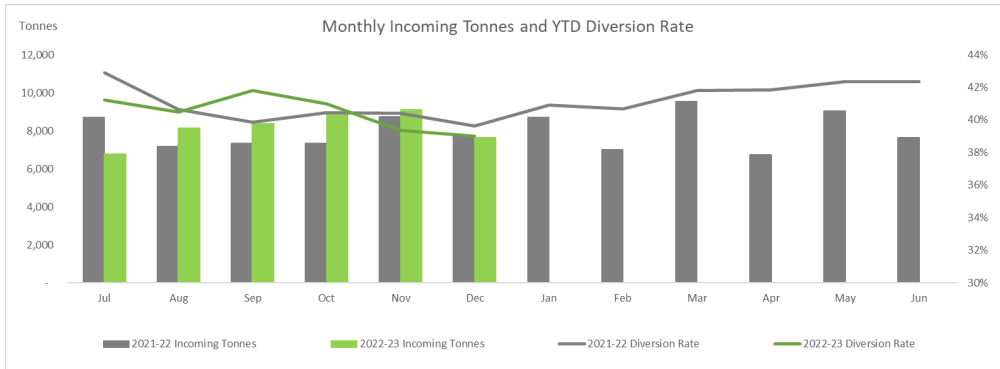
Water Meter Replacement

| | Number completed | FY to date totals |
|-----------------------|-------------------------|--------------------------|
| Reactive Replacement | 100 | 548 |
| Planned Replacement | 0 | 0 |
| Regional Total | 100 | 548 |

Water meter replacements continue to be carried out on a reactive basis, failed meters and meters meeting select criteria are replaced. Reinstatement of the capital water meter replacement program is being considered for upcoming financial years.

Rockhampton Regional Waste and Recycling

Total Incoming Tonnes



Reading this Chart

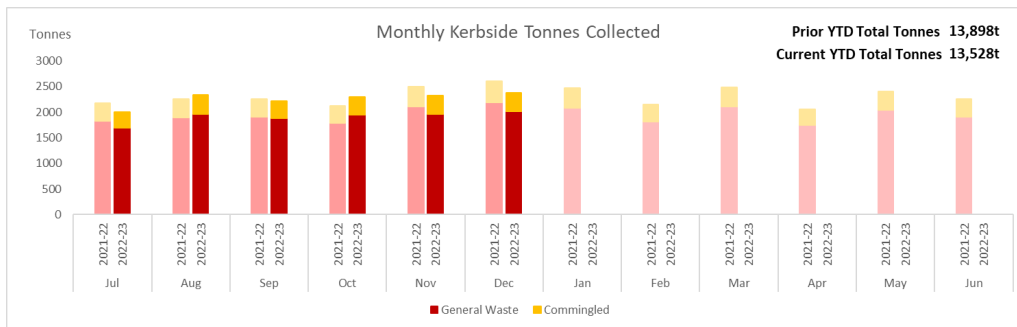
Diversion rate is % of incoming waste we recover as opposed to burying in landfill. This is a strategic KPI measuring our progress to zero waste to landfill by 2050. Incoming tonnes is an indicator of the waste generation trends in our region, and the impact our current strategies are having on reducing those trends. Current year performance is shown in green.

Current Commentary

Activity levels continued strong growth in November, driven mainly by high quantities of asbestos continued to be brought in by Civil Operations from the McMillan Avenue project. As a result, YTD diversion rate has now dropped to 39%, well below strategic target of 56%. December saw usual seasonal drop in overall tonnes due to lower commercial activity through holiday period.

Corporate Performance Report | 01 December 2022 – 31 December 2022

Kerbside Tonnes



Reading this Chart

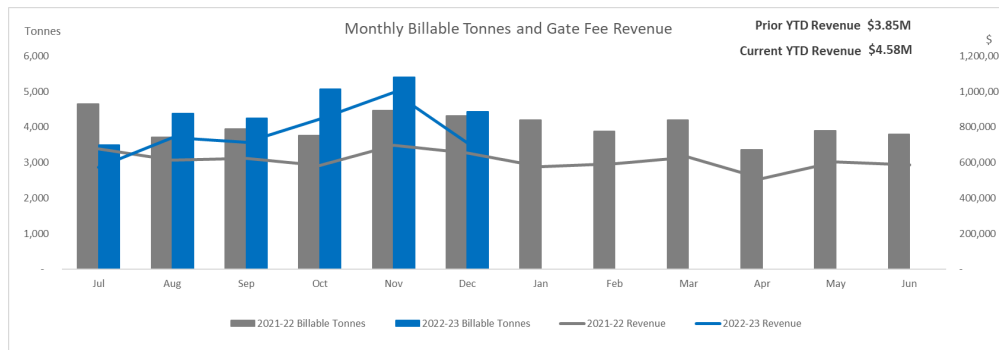
Showing total waste generation and recovery rates at the kerbside, providing an indicator of the extent to which we are diverting household waste and meeting our strategic KPI to reduce household waste by 25% by 2050.

Current Commentary

YTD kerbside tonnages are tracking a little below last year, with diversion rate remain consistent with prior year. We are currently collecting an average of 2,250 tonnes per month, of which 15% is being recovered via the commingled recycling bin.

Corporate Performance Report | 01 December 2022 – 31 December 2022

Billable Tonnes



Reading this Chart

This is a critical measure of waste facility activity levels, the long-term financial sustainability of the business unit, as well as being a relatively strong indicator of economic activity levels in our region. Current year performance is shown in blue.

Current Commentary

November followed the trend set in October of a significant increase in tonnes and revenue driven by the asbestos revenue earned from the McMillan Avenue project, with total revenue hitting a new all-time monthly high of \$944K. Other strong revenue earners in the period were green waste, inert construction waste and domestic self-haul. Green waste tonnes have settled consistently around the 1,000 tonnes per month mark since August, providing a consistent revenue stream, whilst representing a 20% drop compared with incoming tonnes prior to the re-introduction of charging.

ADVANCE ROCKHAMPTON**Key Regional Statistics**

Gross Regional Product – \$5.56B (June 2021)

Population – 82,904 (June 2021)

Unemployment Rate – 5.5% (June 2022)

Labour Force – 41,836 (June 2022)

GST Registered Businesses – 5,808 (June 2022)

House Rental Vacancy Rate – 0.4% (Sep 2022)

Industry Development Infrastructure Project Updates**ASMTI Shoalwater Bay Project**

- Part of a \$2.25B investment in Central and Northern Queensland.
- Procurement Complete – 86% local employment
- Total workers: 1590
- Completion expected - 2024

Construction of Rookwood Weir

- Project Cost: \$367 million
- 67% Complete
- Local workforce: 253 (13 Trainees/ Apprentices)
- Completion expected Mid-Late 2023

Renewable Energy Projects

- Bouldercombe Battery Storage: Commenced August 2022, Forecast completion June 2023
- Boulder Creek Wind Farm: Forecast commencement Mid 2023, Forecast completion Mid 2025
- Clarke Creek Wind Farm (Stage One): Commenced July 2022, Forecast completion Mid 2025
- Mount Hopeful Wind Farm: Forecast commencement Early 2024, Forecast completion 2026
- Moah Creek Project: Forecast commencement 2025, Forecast completion Late 2026

Olive Downs Coking Coal Complex– Pembroke Resources

- Project Cost: \$1.0B
- Construction commenced April 2022
- Forecast 500-700 jobs during construction, 1000+ ongoing
- Production forecast commencement 2023

Alliance Airlines MRO

- Project Cost: \$60M
- Bay 8 Apron: 100% complete | Hanger Roof: 90% complete Carpark drainage: 75 % complete
- Completion expected- early 2023

Events

- CBD Christmas Fair | 3 December 2022 - good attendance, awaiting final numbers from Capricorn Helicopter Rescue.
- NYE Fireworks | 1 January 2023 - well received and good crowds for both session times.
- Australia Day | 26 January 2023 - programming and planning complete, Ambassador confirmed – Dr Barbara Woodhouse. Grant funding received. Program expanded to include Australia Day Awards, Great Australian Bites event 3.30 to 6.00 PM and the inaugural Country on Kershaw event from 6.00 to 9.00 PM featuring Taylor Moss, Lewis McKee and Denvah
- Rockynats 03 | 7-9 April 2023 - Deed of Variation fully executed, procurement of contractors underway, Community and Stakeholder Engagements conducted.
- Rocky River Run | 21 May 2023 - sponsor negotiations ongoing.
- Rockhampton Agricultural Show | 14-16 June 2023 - Show holiday officially confirmed, Show Grant Funding \$51k confirmed, Committee Meeting date claimer sent for 12 January 2023, Sponsorship Prospectus being updated, proposed section planning complete and proposed show day program under development.
- Rockhampton River Festival | 28-30 July 2023 - Festivals Australia Grant submission unsuccessful (15 successful /128 Applications), concept planning progressing, Sponsorship Prospectus being reviewed.
- CapriCon Pop Culture Convention | 2 September 2023 - sponsor prospectus on hold until program is finalised, discussions underway with potential guests, vendor applications are open and have had strong interest.
- Social Media: @Rockynats: Facebook Fans 26,980 and Website 11,962 visits

Tourism Infrastructure

Hotel, Flights and Explore Rockhampton Visitor Information Centre

| Hotels & Flights | Hotels Average Occupancy | Hotels Average Daily Rate | Total Arrivals | Total Departures |
|------------------|--------------------------|---------------------------|----------------|------------------|
| TY | 57% | \$177.66 | 20.5K | 21.3K |
| LY | 67% | \$170.50 | 18.7K | 18.4K |
| VAR | -10% | +\$7.16 | +1.8K | +2.9K |

Note: Skytrans data not available for this month's figures

| Explore Rockhampton VIC | Walk-ins | Intrastate | Interstate | International |
|-------------------------|----------|------------|------------|---------------|
| TM | 515 | 303 | 136 | 76 |
| LM | 349 | 302 | 46 | 1 |
| VAR | +166 | +1 | +90 | +75 |

Note: It is pleasing to see a significant increase in both interstate and international visitors as opposed to this time last year when Covid was still impacting visitation.

Tourism Positioning and Marketing

Billboards

- Rockhampton Airport toilets (departures lounge) – 16.5K Reach
- Rockhampton Airport static entry/exit sign - 32K Reach
- Rockhampton Airport Digital exit sign – 32K Reach
- POA Billboard, Bruce Highway (Inbound to Rockhampton) – 285.5k Reach
- Bishopp Marine Pde Southport (10K Thready) - 1.35M REACH
- Bishopp Hope Island Rd (10K Thready) - 1.57M REACH

Social

- Come and Say G'Day boosted post - 5.2K REACH
- Fishing The Fitzroy boosted post - 10.2K REACH
- 10K Thready boosted post - 90K REACH

SEM (Search Engine Marketing)

- Explore Rockhampton campaign - 17.1K REACH
- 10K Thready campaign - 110K REACH

Print

- Fishing The Fitzroy: half page ad \$10K thready (Fish & Boat magazine) - 15K REACH
- Editorial - Meerkat Encounters (Holidays with Kids Magazine) - 67K REACH

Digital, TV + Radio

- Cinema: 30 second video (Meerkat Encounter/10K Thready) - 35K REACH
- 4RO: 30 second ad and Kat's adventures

Social Media

@ExploreRockhampton

| | Facebook | | | Instagram | | |
|------------|----------|-------|--------|-------------|------------|-----------|
| | Reach | Views | Likes | Impressions | Engagement | Followers |
| TM | 16.7K | 1.1K | 10,213 | 31.1K | 1K | 2,799 |
| LM | 8K | 829 | 10,199 | 21.5K | 632 | 2,772 |
| VAR | +8.7K | +271 | +14 | +9.6K | +412 | +27 |

NB: Whilst visitors to the website decreased this month, page views increased due to a number of blogs, our events calendar and the \$10K Thready competition.

@MyRockhampton

| | Facebook | | | | |
|------------|----------|--------|--------|-------------|-------------|
| | Reach | Views | Likes | Impressions | Engagements |
| TM | 30.25K | 2245 | 14.69K | 142.94K | 7.07K |
| LM | 16.55K | 1192 | 15.92K | 57.82K | 2.52K |
| VAR | +13.7K | +1.05K | -1.23K | +85.12K | +4.55K |

NB: Christmas light and event posts around the festive season gathered plenty of traction.

@AdvanceRockhampton

| | LinkedIn | | | |
|------------|-------------|-------------|-------------|-----------|
| | Impressions | Engagements | Post Clicks | Followers |
| TM | 15K | 2115 | 1732 | 1825 |
| LM | 23.46K | 3307 | 2521 | 1782 |
| VAR | -8.46K | -1192 | -789 | +43 |

NB: Quiet time of year with several business shutdown periods.

@FishingTheFitzroy

| | Facebook | | |
|------------|----------|-------|--------|
| | Reach | Views | Likes |
| TM | 63.3K | 506 | 24,101 |
| LM | 80.1K | 596 | 24,096 |
| VAR | -16.8K | -90 | +5 |

NB: There has been an overall drop in FTF Facebook engagement the last two months. The river has been in heavy flow creating less interest in the page/fishing resulting in less images to share. We will look at ways to freshen the page to increase engagement in 2023.

11.10 ROCKHAMPTON REGIONAL COUNCIL - 2022 CREDIT REVIEW

File No: 2114

Attachments: 1. **Rockhampton Regional Council - 2022 Credit Review**[↓](#)

Authorising Officer: Evan Pardon - Chief Executive Officer

Author: Marnie Taylor - Acting General Manager Corporate Services

SUMMARY

The results of the Credit Review process by Queensland Treasury Corporation (QTC) on behalf of the Department of State Development, Infrastructure, Local Government and Planning has been received and rated Council with a Moderate Rating with a Neutral Outlook.

OFFICER'S RECOMMENDATION

THAT the Credit Review Report provided by Queensland Treasury Corporate (QTC) be received.

COMMENTARY

As part of the procedures for submitting borrowing applications, Council was selected by the Department of State Development, Infrastructure, Local Government and Planning to participate in a detailed Credit Review in 2022.

QTC performed a Credit Review process for Council based on information provided by Council and known to QTC up to 30 September 2022. Council's Debt (Borrowings) Policy adopted as part of Council's 2022/2023 Budget, forecast Council's borrowings at \$33m for the current year, resulting in the Credit Review being undertaken.

A Credit Review evaluates Council's:

- Current financial position
- Financial performance and forecasts, including assessing:
 - Ongoing financial viability
 - Debt funding requirements
 - Financial targets and strategies to achieve those targets
- Capital expenditure and asset sustainability
- Strategic and regional economic issues

The outcome of the Credit Review has resulted in Council's rating being maintained at **Moderate** with a **Neutral** outlook, as identified in the attached letter.

The Moderate rating reflects Council's high council-controlled revenue, balanced operating results and adequate financial flexibility. QTC has noted that borrowings are relatively high and are forecast to increase over the medium term, however debt levels are forecast to remain manageable, notwithstanding debt serviceability metrics are currently below preferred benchmark levels, due to Council's deliberate strategy implemented in 2016 to repay some of its existing higher interest loans over a shorter term.

The debt serviceability metrics are forecast to improve significantly following the expiry of the early payout loans in the next 12 months. QTC also notes the pressures regarding population growth which was highlighted by management during discussions which is

predicted to be potentially lower than current projections. Other challenges around reduced financial assistance grants and potential ratepayer affordability were also considered.

The large capital expenditure program brings execution risk and potential liquidity pressures.

The Neutral outlook reflects the expectation that there are no known foreseeable events over the next 24 months that would have an impact on Council's capacity to meet its financial commitments or result in a change in rating. QTC also highlights that although there are risks to Council achieving the forecasts requiring careful management, the credit profile is expected to remain consistent with the Moderate rating.

BACKGROUND

Council was advised by the Department of State Development, Infrastructure, Local Government and Planning in August 2022 that Council was scheduled to be subject to a QTC-commissioned Credit Review in the 2022/2023 financial year.

Council is considered a "Tier 2" Council as it has borrowings of between \$20m and \$200m, and as a result, it is subject to a Credit Review every two years.

Council's previous Credit Review was undertaken during the 2020/2021 financial year and the rating has remained unchanged from Moderate with a Neutral outlook.

PREVIOUS DECISIONS

As identified in the Background, Council's previous rating remains unchanged.

BUDGET IMPLICATIONS

It is anticipated that the outcome of the Credit Review will support Council's application for borrowings for 2022/2023, which has been submitted to the Department in accordance with Council's adopted budget.

It is of note that Council's Long Term Financial Forecast identifies borrowings will exceed \$200m in future years, which would result in Council being subject to annual Credit Reviews.

LEGISLATIVE CONTEXT

The Credit Rating has demonstrated that Council is financially sustainable and able to maintain its financial capital and infrastructure capital over the long term, which is a key requirement for Council in accordance with the *Local Government Act 2009*.

LEGAL IMPLICATIONS

There are no legal implications associated with the Credit Review.

STAFFING IMPLICATIONS

There are no staffing implications associated with the Credit Review.

RISK ASSESSMENT

There are potential future financial and reputational risks for Council if the Credit Rating was to drop below Moderate, therefore it is important that Council continues to undertake regular budget reviews and closely monitor income and expenditure, ensuring the Asset Management Plan is aligned to the Long Term Financial Forecast.

CORPORATE/OPERATIONAL PLAN

The Credit Review aligns with "Goal 1.1 – We are fiscally responsible" contained in the Corporate Plan 2022-2027 and Operational Plan 2022/2023.

CONCLUSION

Overall the review has identified that there are no known foreseeable events that would have a direct impact on Council's capacity to meet its financial commitments.

It is expected that the Department will consider the advice provided by QTC to assess Council's application for borrowing, which was submitted in October 2022. The Credit

Review is expected to provide sufficient information to demonstrate that Council has adequate financial capacity to maintain and service its proposed financing arrangements.

ROCKHAMPTON REGIONAL COUNCIL - 2022 CREDIT REVIEW

Rockhampton Regional Council – 2022 Credit Review

Meeting Date: 24 January 2023

Attachment No: 1



21 December 2022

Mr Evan Pardon
Chief Executive Officer
Rockhampton Regional Council
PO Box 1860
Rockhampton QLD 4700

Dear Eva,

Rockhampton Regional Council – 2022 Credit Review

We are pleased to advise that Queensland Treasury Corporation (QTC) has completed the Credit Review process for Rockhampton Regional Council (RRC). This process is based on information provided by RRC and known to QTC up to 7 December 2022. It does not necessarily reflect information provided or events occurring subsequent to that date.

RRC's credit rating has been affirmed as **Moderate** with a **Neutral** outlook.

The **Moderate** rating reflects RRC's high council-controlled revenue, balanced operating results and adequate financial flexibility. Borrowings are relatively high and are forecast to increase over the medium term, however debt levels are forecast to remain manageable. Debt serviceability metrics are currently below preferred benchmark levels, however this is partly due to Council's deliberate strategy implemented in 2016, to repay some of its existing higher interest loans over a shorter term. These metrics are forecast to improve significantly following the expiry of these loans in the next 12 months. These factors are partly offset by the pressures regarding population growth, which Council management has advised could be lower than current projections, reduced financial assistance grants and potential ratepayer affordability challenges. Council is forecasting a large capital expenditure program, which brings execution risk and potential liquidity pressures.

The **Neutral** outlook reflects the expectation that there are no known foreseeable events over the next 24 months that would have an impact on RRC's capacity to meet its financial commitments or result in a change in rating. While there are risks to achieving the forecasts that will need to be carefully managed, Council's credit profile is expected remain consistent with the Moderate rating.

We would like to thank you and your staff for their assistance and cooperation in responding to our information requests as part of the Credit Review process.

QTC would be pleased to present to RRC the outcomes of our Credit Review. If you wish to arrange for a presentation or have any questions in relation to the Credit Review, please contact Robyn Usher on 3017 6341.

Sincerely

A handwritten signature in blue ink, appearing to read 'Philip Noble'.

Philip Noble
Chief Executive

LEVEL 31, 111 EAGLE STREET, BRISBANE QUEENSLAND AUSTRALIA 4000
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QTC's Local Government Credit Rating and Outlook Definitions

| RATINGS | |
|---------------|---|
| ● Very Strong | The local government's capacity to meet its financial commitments in the short, medium and long-term is very strong. This capacity is very unlikely to be affected by adverse changes in general business and economic conditions including unforeseen financial shocks. It is also very unlikely to be affected by adverse changes to its business and operating environment. The capacity to manage core business risks is very strong. |
| ● Strong | The local government's capacity to meet its financial commitments in the short, medium and long-term is strong. This capacity is not likely to be affected by adverse changes in general business and economic conditions including unforeseen financial shocks. It is also not likely to be affected by adverse changes to its business and operating environment. The capacity to manage core business risks is strong. |
| ● Sound | The local government's capacity to meet its financial commitments in the short, medium and long-term is sound. This capacity may be more vulnerable to adverse changes in general business and economic conditions including unforeseen financial shocks. It may also be more vulnerable to adverse changes to its business and operational environment. The capacity to manage core business risks is sound. |
| ● Moderate | The local government's capacity to meet its financial commitments is moderate in the short to medium-term but is at an acceptable level in the long-term. This capacity may be weakened by adverse changes in general business and economic conditions including unforeseen financial shocks. It may also be weakened by adverse changes to its business and operational environment. The capacity to manage core business risks is moderate. |
| ● Weak | The local government's capacity to meet its financial commitments is weak in the short to medium-term and remains limited in the long-term. This capacity is likely to be weakened by adverse changes in general business and economic conditions including unforeseen financial shocks. It is also likely to be weakened by adverse changes to its business and operational environment. The capacity to manage core business risks is weak. |
| ● Very Weak | The local government's capacity to meet its financial commitments is very weak in the short to medium-term, and is very limited in the long-term. This capacity is very likely to be impaired by adverse changes in general business and economic conditions including unforeseen financial shocks. It is also very likely to be impaired by adverse changes to its business and operational environment. The rating also indicates that the local government may experience difficulties in managing its core business risks and may need assistance from higher levels of government. |
| ● Distressed | The local government has no capacity to meet its financial commitments in the short, medium and long-term. It has no capacity to withstand adverse changes in general business and economic conditions including unforeseen financial shocks. It also has no capacity to withstand adverse changes to its business and operating environment. The local government is unlikely to have the capacity to manage core business risks and may need structural reforms and assistance from higher levels of government. |

A ratings outlook generally focuses on the potential movement in an entity's rating in the short term (ie, less than 24 months). Outlooks may be neutral, positive, negative or developing.

| OUTLOOKS | |
|------------|---|
| Neutral | Existing financial performance is consistent with the assigned rating. There are no known foreseeable events that would have a direct impact on the local government's capacity to meet its financial commitments. There is a low likelihood of a rating change over a one to two year period. |
| Positive | As a result of a foreseeable event or circumstance occurring, there is the potential for enhancement in the local government's capacity to meet its financial commitments (short and/or long-term). Such enhancement may result in a change in its rating over a one to two year period. However, it does not necessarily indicate that a rating change may be forthcoming. |
| Negative | As a result of a foreseeable event or circumstance occurring, there is the potential for deterioration in the local government's capacity to meet its financial commitments (short and/or long-term). Such deterioration may result in a change in its rating over a one to two year period. However, it does not necessarily indicate that a rating change may be forthcoming. |
| Developing | A single or a series of potential events or circumstances have been identified which indicate heightened probability of a significant direct impact on the financial sustainability of the local government, the final financial impact of which is uncertain. This means the rating may be raised, lowered or affirmed over the following one to two years. |

11.11 SALE OF PROPERTIES FOR OVERDUE RATES - 2023

File No: 521
Attachments: 1. Eligible Properties for 2023 Land Sale (Confidential)
Authorising Officer: Evan Pardon - Chief Executive Officer
Author: Marnie Taylor - Acting General Manager Corporate Services

SUMMARY

Council has the authority pursuant to section 140(2) of the Local Government Regulation 2012 to sell the land described in this report for overdue rates and charges.

OFFICER'S RECOMMENDATION

THAT Council:

- (a) proceed with action to sell the properties as listed below (Property ID's provided) for overdue rates as provided for in *the Local Government Regulation 2012, Chapter 4, Part 12; and*
- (b) Delegate to the Chief Executive Officer its power to take all further steps under *Chapter 4, Part 12, Division 3 of the Local Government Regulation 2012* to effect sale of the land (including, for avoidance of doubt, the power to end sale proceedings).

| | | |
|----------|----------|----------|
| 770646 | 782496 | 827700 |
| 770927 | 785181 | 828165 |
| 772751 | 41179758 | 41093722 |
| 774638 | 786000 | 40858213 |
| 774649 | 786515 | 40909235 |
| 775925 | 790606 | 842148 |
| 776005 | 789160 | 842182 |
| 40760166 | 790146 | 842732 |
| 41120426 | 772257 | 843175 |
| 777285 | 779399 | 843591 |
| 777878 | 40198664 | 41095404 |
| 778725 | 40807439 | 41102684 |
| 778747 | 825778 | 41121728 |
| 779914 | 40236491 | 41153951 |
| 781839 | 826398 | 41234018 |
| 782125 | 827212 | 41234019 |
| 782374 | 827319 | |

COMMENTARY

Under the provisions of the *Local Government Regulation 2012* Council has the authority to recover rates and charges through a land sale process where the amounts have been overdue for three or more years.

A number of properties meeting the criteria have been identified as being eligible for land sale and a list of properties has been prepared for Councils resolution to proceed with the land sale process.

Provided in the confidential attachment are details of properties with significant rate arrears that are recommended to be sold to recover overdue rates.

Process Overview & Anticipated Timeline

In summary the main steps required to action the process for recovery of unpaid rates by land sale involves the following steps.

1. Advise the property owners that the property is eligible for land sale.
Step one has been completed with letters sent mid November 2022
2. Report to Council as to eligible properties and obtain a resolution to proceed with the land sale process. From this point the rates and charges plus interest must be paid in full before the property can be withdrawn from land sale.
3. Upon resolution by Council a Notice of Intention to Sell will be issued to the owners and mortgagees.
4. From the date of the Notice of Intention to sell the ratepayer has an amnesty period of three (3) months in which to pay all outstanding amounts.
5. After the expiration of the three (3) month amnesty period but before the expiration of six (6) months from the date on the Notice of Intention to Sell, procedures to sell the land by public auction will commence. The property can only be withdrawn from sale if the total amount outstanding is paid in full prior to the auction.

The last land sale action by Council commenced in October 2021 and of the 93 properties where land sale action commenced, 3 went to auction.

The list attached has 50 properties that are eligible for sale, with an outstanding rates and charges total of approximately \$1 million. It is expected (as with previous years) that only a small number will proceed to auction.

Within the legislated period it is proposed the Auction would be scheduled for May/June 2023.

CONCLUSION

It is recommended that Council resolve to sell the properties for overdue rates as outlined in the report. This is in accordance with the *Local Government Regulation 2012, Chapter 4, Part 12*.

12 NOTICES OF MOTION

Nil

13 QUESTIONS ON NOTICE

Nil

14 URGENT BUSINESS/QUESTIONS

Urgent Business is a provision in the Agenda for members to raise questions or matters of a genuinely urgent or emergent nature, that are not a change to Council Policy and can not be delayed until the next scheduled Council or Committee Meeting.

15 CLOSED SESSION

In accordance with the provisions of section 254J(3) of the *Local Government Regulation 2012*, a local government may resolve to close a meeting to the public to discuss confidential items, such that its Councillors or members consider it necessary to close the meeting.

RECOMMENDATION

THAT the meeting be closed to the public to discuss the following items, which are considered confidential in accordance with section 254J(3) of the *Local Government Regulation 2012*, for the reasons indicated.

16.1 Legal Matters Report - 1 October 2022 - 31 December 2022

In accordance with section 254J(3)(e) of the *Local Government Regulation 2012* it is considered necessary to close the meeting to discuss legal advice obtained by the local government or legal proceedings involving the local government including, for example, legal proceedings that may be taken by or against the local government.

16 CONFIDENTIAL REPORTS

16.1 LEGAL MATTERS REPORT - 1 OCTOBER 2022 - 31 DECEMBER 2022

File No: 1392

Attachments: 1. Legal Matters Report - 1 October 2022 to 31 December 2022

Authorising Officer: Damon Morrison - Manager Workforce and Governance
Marnie Taylor - Acting General Manager Corporate Services

Author: Shannon Jennings - Acting Coordinator Legal and Governance

In accordance with section 254J(3)(e) of the *Local Government Regulation 2012* it is considered necessary to close the meeting to discuss legal advice obtained by the local government or legal proceedings involving the local government including, for example, legal proceedings that may be taken by or against the local government.

SUMMARY

Presenting an update of current legal matters that Council is involved in as at 31 December 2022.

17 CLOSURE OF MEETING