

SPECIAL MEETING

AGENDA

9 JULY 2015

Your attendance is required at a Special meeting of Council to be held in the Council Chambers, 232 Bolsover Street, Rockhampton on 9 July 2015 commencing at 9.00am for transaction of the enclosed business.

CHIEF EXECUTIVE OFFICER

2 July 2015

Please note:

In accordance with the *Local Government Regulation 2012*, please be advised that all discussion held during the meeting is recorded for the purpose of verifying the minutes. This will include any discussion involving a Councillor, staff member or a member of the public.

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1 OPENING

2 PRESENT

Members Present:

The Mayor, Councillor M F Strelow (Chairperson)

Councillor C E Smith

Councillor C R Rutherford

Councillor G A Belz

Councillor S J Schwarten

Councillor A P Williams

Councillor R A Swadling

Councillor N K Fisher

In Attendance:

Mr E Pardon - Chief Executive Officer

3 APOLOGIES AND LEAVE OF ABSENCE

4 DECLARATIONS OF INTEREST IN MATTERS ON THE AGENDA

5 OFFICERS' REPORTS

5.1 2015/2016 OPERATIONAL PLAN

File No: 8320

Attachments: 1. 2015/16 Operational Plan - Office of CEO

2. 2015/16 Operational Plan - Corporate

Services

3. 2015/16 Operational Plan - Regional Services

4. 2015/16 Operational Plan - Community

Services

Authorising Officer: Evan Pardon - Chief Executive Officer

Author: Ross Cheesman - General Manager Corporate Services

SUMMARY

General Manager Corporate Services presenting the 2015/2016 Operational Plan for adoption in accordance with s174 of the Local Government Regulation 2012.

OFFICER'S RECOMMENDATION

THAT the 2015/2016 Operational Plan as attached be adopted pursuant to s174 of the *Local Government Regulation 2012.*

COMMENTARY

As per *s174* of the *Local Government Regulation 2012* Council is required to adopt an Operational Plan each financial year. This is an annual document and, in simple terms, its purpose is to advise how Council intends to address its Corporate Plan over the coming financial year; including the associated budget provisions. Given the Plan's close relationship with the budget, it is traditionally presented for adoption at Council's budget meeting. Please note that the budget figures contained in the attached Plan are preliminary until such time as Council adopts its final 2015/2016 budget.

BACKGROUND

The proposed 2015/2016 Operational Plan (as attached) was presented to the Budget Workshop on 25 June 2015. No amendments to the Plan were proposed at the workshop.

LEGISLATIVE CONTEXT

As per s174 of the Local Government Regulation 2012 Council is required to adopt an Annual Operational Plan. The Local Government Regulation 2012 allows this Plan to be altered, by resolution, at any time during the year.

CONCLUSION

It is recommended that the attached 2015/2016 Operational Plan be adopted as Council's annual Operational Plan for the 2015/2016 financial year.

2015/2016 OPERATIONAL PLAN

2015/16 Operational Plan - Office of CEO

Meeting Date: 9 July 2015

Attachment No: 1



CEO DIRECTORATE

 Section Budget Summary

 Budget
 Adopted
 Actual YTD

 Operating Revenue
 -\$1,000
 \$0

 Operating Expenses
 \$1,126,302
 \$0

 Capital Revenue
 \$0
 \$0

 Capital Expenses
 \$0
 \$0

CORPORATE PLAN ACTIVITIES

Provide leadership, corporate oversight and strategic direction

CEO Directorate - The Office of the CEO directorate is led by Council's Chief Executive Officer who is responsible for managing the Council in a way that promotes the effective, efficient and economical management of public resources, excellence in service delivery, continual improvement, responsiveness to the Council's policies and priorities and establishing and implementing goals and practices in accordance with the policies and priorities of the Council. The directorate consists of three units; Governance Support, internal Audit and Regional Development.

| KEY PERFORMANCE INDICATORS | TARGET | TIMEFRAME |
|--|--------|-----------|
| Compliance with Customer Service Requests | 100% | QTR |
| Compliance with statutory and regulatory requirements including safety, risk and other legislative matters | 100% | QTR |
| Achievement of Capital Projects within adopted budget and approved timeframes | 100% | QTR |
| Achievement of Operational Projects within adopted budget and approved timeframes | 100% | QTR |
| Delivery of services and activities in accordance with Council's adopted Service Levels | 100% | QTR |

| ACTIVITIES LEGEND | | | |
|-------------------|------------------------------|--|--|
| R | Risk of Incompletion / Delay | | |
| OK | On Target | | |
| AT | Ahead of Target | | |
| С | Complete | | |
| | Incomplete (Q4 only) | | |

| Q1 | Q1-Q2 | Q1-Q3 | Q1-Q4 |
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| Q1 | Q2 | Q3 | Q4 | ANNUAL | COMMENTS |
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GOVERNANCE SUPPORT

| Section Budget Guillinary | | | | | |
|---------------------------|-------------|------------|--|--|--|
| Budget | Adopted | Actual YTD | | | |
| Operating Revenue | -\$30,900 | \$0 | | | |
| Operating Expenses | \$3,245,612 | \$0 | | | |
| Capital Revenue | \$0 | \$0 | | | |

CORPORATE PLAN ACTIVITIES

Capital Expenses

- 1. Work collaboratively with other Council departments to increase awareness of Council's services
- Use a variety of communication channels to regularly and accurately deliver Council messages and maintain a positive reputation
- Increase staff familiarisation and compliance with the Community Engagement Policy, Framework and Procedure across Council
- Work collaboratively with other Council departments to deliver campaigns which encourage responsible resident behaviour
- 5. Provide professional agenda management services
- 6. Manage relevant civic events
- '. Facilitate Councillor interactions with constituents

Executive Support - provides executive administrative support to the Mayor, Councillors and CEO including co-ordinating diaries, responding to correspondence, speech writing, report writing, managing customer service request logging diaries, report writing, managing customer service request logging and appointments, obtaining information and or background material required for meetings or enquiries and facilitating travel arrangements in liaison with the Committee Support unit. Plan and co-ordinate civic events to ensure the expectations of Mayor, Councilions and CEO are met.

| KEY PERFORMANCE INDICATORS | TARGET | TIMEFRAME |
|--|--------|-----------|
| Compliance with Customer Service Requests | 100% | QTR |
| Compliance with statutory and regulatory requirements including safety, risk and other legislative matters | 100% | QTR |
| Achievement of Capital Projects within adopted budget and approved timeframes | 100% | QTR |
| Achievement of Operational Projects within adopted budget and approved timeframes | 100% | QTR |
| Delivery of services and activities in accordance with Council's adopted Service Levels | 100% | QTR |

| ACTIVITIES LEGEND | | | | |
|-------------------|------------------------------|--|--|--|
| R | Risk of Incompletion / Delay | | | |
| OK | On Target | | | |
| AT | Ahead of Target | | | |
| С | Complete | | | |
| 1 | Incomplete (Q4 only) | | | |

| Q1 | Q1-Q2 | Q1-Q3 | Q1-Q4 |
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Committee Support - provides administrative support to the CEO including managing Council's committee meeting processes by collation of reports, creation of agendas for the Council and Committee meetings, providing a minute taking service for Council and Committee meetings, process Councilior's distribution of the meeting action sheets, process Councilior's distribution of the meeting action sheets, process Councilior's discretionary funds in accordance with policy and statutory reporting requirements, manage corporate travel arrangements and facilitate citizenship ceremonies in accordance with statutory requirements.

| KEY PERFORMANCE INDICATORS | TARGET | TIMEFRAME |
|--|--------|-----------|
| Compliance with Customer Service Requests | 100% | QTR |
| Compliance with statutory and regulatory requirements including safety, risk and other legislative matters | 100% | QTR |
| Achievement of Capital Projects within adopted budget and approved timeframes | 100% | QTR |
| Achievement of Operational Projects within adopted budget and approved timeframes | 100% | QTR |
| Delivery of services and activities in accordance with Council's adopted Service Levels | 100% | QTR |

Communications - provides Council's corporate communications through a variety of methods. The unit works closely with the Mayor, Counciliors, Leadership Team, Council departments and media outlets to deliver Council's internal and external communication messages through the appropriate media options. Manages, monitors and seeks refund content and responses for Council's corporate social media channels. Develops marketing and communication plans in partnership with Council units to enhance project deliverables through timely, effective communications. Facilitate Council's Community Engagement policy and framework by providing advice to Mayor, Counciliors, CEO and management team.

| KEY PERFORMANCE INDICATORS | TARGET | TIMEFRAME |
|--|--------|-----------|
| Compliance with Customer Service Requests | 100% | QTR |
| Compliance with statutory and regulatory requirements including safety, risk and other legislative matters | 100% | QTR |
| Achievement of Capital Projects within adopted budget and approved timeframes | 100% | QTR |
| Achievement of Operational Projects within adopted budget and approved timeframes | 100% | QTR |
| Delivery of services and activities in accordance with Council's adopted Service Levels | 100% | QTR |

| Q1 | Q2 | Q3 | Q4 | ANNUAL | COMMENTS |
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INTERNAL AUDIT

| Section Budget Summary | | | | |
|------------------------|-----------|------------|--|--|
| Budget | Adopted | Actual YTD | | |
| Operating Revenue | \$0 | \$0 | | |
| Operating Expenses | \$260,893 | \$0 | | |
| Capital Revenue | \$0 | \$0 | | |
| Capital Expenses | \$0 | \$0 | | |
| | | | | |

CORPORATE PLAN ACTIVITIES

- 1. Provide assurance, consulting and assigned investigation services
- 2. Provide independent reporting to an audit committee
- 3. Facilitate an audit advisory committee of Council

Internal Audit - undertakes risk-based review of all management operations, systems, activities and processes, independent and objective (unbiased) assessment and reviews based on professional internal audit (land other) standards, independent reporting directly to an audit committee of Council, protection of the public interest, professional consulting (non-audit activities) services, assurance (audit activities) services in-house, fraud related services and risk management related services.

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| KEY PERFORMANCE INDICATORS | TARGET | TIMEFRAME |
| Compliance with Customer Service Requests | 100% | QTR |
| Compliance with statutory and regulatory requirements including safety, risk and other legislative matters | 100% | QTR |
| Achievement of Capital Projects within adopted budget and approved timeframes | 100% | QTR |
| Achievement of Operational Projects within adopted budget and approved timeframes | 100% | QTR |
| Delivery of services and activities in accordance with Council's adopted Service Levels | 100% | QTR |

| | ACTIVITIES LEGEND |
|----|------------------------------|
| R | Risk of Incompletion / Delay |
| OK | On Target |
| AT | Ahead of Target |
| С | Complete |
| | Incomplete (Q4 only) |

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REGIONAL DEVELOPMENT

| Section Budget Summary | | |
|------------------------|-------------|------------|
| Budget | Adopted | Actual YTD |
| Operating Revenue | -\$316,000 | \$0 |
| Operating Expenses | \$3,493,335 | \$0 |
| Capital Revenue | \$0 | \$0 |
| Capital Expenses | \$0 | \$0 |

CORPORATE PLAN ACTIVITIES

- Implement a growth management framework which facilitates economic growth whilst preserving the Region's character
- 2. Manage the Region's growth framework to compliment state legislation and policy
- Promote the sustainable development of natural and physical resources and the maintenance of ecological processes and genetic diversity
- Promote the sharing of responsibility for resource management and planning between the different spheres of government, the community and industry
- 5. Deliver and facilitate community events and celebrations
- 6. Manage relevant civic events
- 7. Increase the reach and consistency of key branding and associated taglines for the Rockhampton Region
- 8. Use a variety of communication channels to regularly and accurately deliver Council messages and maintain a positive reputation
- Act as a Council ambassador to support development of key projects across the Region, in line with Council's strategic direction.
- 10. Assist industry and developers with business expansion within the Region and advocate associated benefits
- 11. Collaborate with government agencies to identify and foster the development of new industries in the Region
- 12. Collaborate with Capricorn Enterprise to ensure the delivery of services to promote the tourist potential and economic development of our Region
- 13. Assist developers through the development application process to facilitate economic growth

Regional Promotions - facilitates and manages community events, develops strategic plans for the promotion of the Rockhampton Region, implements the promotion action plan for Rockhampton as an ideal location to live and work, works with other Council departments to improve the liveability of the Rockhampton region and develops event stategies.

| KEY PERFORMANCE INDICATORS | TARGET | TIMEFRAME |
|--|--------|-----------|
| Compliance with Customer Service Requests | 100% | QTR |
| Compliance with statutory and regulatory requirements including safety, risk and other legislative matters | 100% | QTR |
| Achievement of Capital Projects within adopted budget and approved timeframes | 100% | QTR |
| Achievement of Operational Projects within adopted budget and approved timeframes | 100% | QTR |
| Delivery of services and activities in accordance with Council's adopted Service Levels | 100% | QTR |

| , | ACTIVITIES LEGEND |
|----|------------------------------|
| R | Risk of Incompletion / Delay |
| OK | On Target |
| AT | Ahead of Target |
| С | Complete |
| | Incomplete (Q4 only) |

| Q1 | Q1-Q2 | Q1-Q3 | Q1-Q4 |
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Strategic Planning - provides strategic planning services to cater for future growth demands and changing demographics as well as optimising quality of life and economic development opportunities for the region's residents and businesses by planning for the provision of essential infrastructure, appropriately zoned land, services and community amenities. All planning products will manifest principally in the main statutory planning instrument; the Planning Scheme (Town Plan).

| KEY PERFORMANCE INDICATORS | TARGET | TIMEFRAME |
|--|--------|-----------|
| Compliance with Customer Service Requests | 100% | QTR |
| Compliance with statutory and regulatory requirements including safety, risk and other legislative matters | 100% | QTR |
| Achievement of Capital Projects within adopted budget and approved timeframes | 100% | QTR |
| Achievement of Operational Projects within adopted budget and approved timeframes | 100% | QTR |
| Delivery of services and activities in accordance with Council's adopted Service Levels | 100% | QTR |

| Q1 | Q2 | Q3 | Q4 | ANNUAL | COMMENTS |
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Economic Development - increase economic development within the Rockhampton Regional Council area.

| KEY PERFORMANCE INDICATORS | TARGET | TIMEFRAME | Q1 | Q2 | Q3 | Q4 | ANNUAL | COMMENTS |
|--|--------|-----------|----|----|----|----|--------|----------|
| Compliance with Customer Service Requests | 100% | QTR | | | | | 0% | |
| Compliance with statutory and regulatory requirements including safety, risk and other legislative matters | 100% | QTR | | | | | 0% | |
| Achievement of Capital Projects within adopted budget and approved timeframes | 100% | QTR | | | | | 0% | |
| Achievement of Operational Projects within adopted budget and approved timeframes | 100% | QTR | | | | | 0% | |
| Delivery of services and activities in accordance with Council's adopted Service Levels | 100% | QTR | | | | | 0% | |

2015/2016 OPERATIONAL PLAN

2015/16 Operational Plan - Corporate Services

Meeting Date: 9 July 2015

Attachment No: 2



CORPORATE SERVICES DIRECTORATE

Section Budget Summary

| Adopted | Actual YTD |
|-----------|-------------------------|
| \$0 | \$0 |
| \$534,011 | \$0 |
| \$0 | \$0 |
| \$0 | \$0 |
| | \$0 \$534,011 \$0 |

CORPORATE PLAN ACTIVITIES

. Provide leadership, corporate oversight and strategic direction

Corporate Services Directorate - provides the oversight of the Corporate Services department. Corporate Services department contains the financial functions of Council as well as procurement and supply, information technology, workforce and strategy, fleet management, property management and customer service. In addition to this airport operations are also included.

| KEY PERFORMANCE INDICATORS | TARGET | TIMEFRAME |
|--|--------|-----------|
| Compliance with Customer Service Requests | 100% | QTR |
| Compliance with statutory and regulatory requirements including safety, risk and other legislative matters | 100% | QTR |
| Achievement of Capital Projects within adopted budget and approved timeframes | 100% | QTR |
| Achievement of Operational Projects within adopted budget and approved timeframes | 100% | QTR |
| Delivery of services and activities in accordance with Council's adopted Service Levels | 100% | QTR |

| ACTIVITIES LEGEND | | | | | | | |
|-------------------|------------------------------|--|--|--|--|--|--|
| R | Risk of Incompletion / Delay | | | | | | |
| OK | On Target | | | | | | |
| AT | Ahead of Target | | | | | | |
| С | Complete | | | | | | |
| 1 | Incomplete (Q4 only) | | | | | | |

| Q1 | Q1-Q2 | Q1-Q3 | Q1-Q4 |
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| Q1 | Q2 | Q3 | Q4 | ANNUAL | COMMENTS |
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AIRPORT SERVICES

Section Budget Summary

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|-----------------------|---------------|------------|--|--|--|--|
| Budget | Adopted | Actual YTD | | | | |
| Operating Revenue | -\$16,117,904 | \$0 | | | | |
| Operating Expenses | \$16,117,904 | \$0 | | | | |
| Capital Revenue | \$0 | \$0 | | | | |
| Capital Expenses | \$1,695,000 | \$0 | | | | |

CORPORATE PLAN ACTIVITIES

Operate and maintain the Rockhampton Airport to meet the transport needs of the regional community and in a manner that provides a commercial return.

Airport Unit - is a commercialised business unit with the key objective to operate a profitable and financially sustainable airport business that is resilient and progressive through over changing times. The airport's main activities are convantical and landside. Aeronautical involves managing the airside of the airport including the runways, taxiways and aprons in a safe and efficient manner. The landside component of the business involves the commercial activities related to management of the terminal precinct including the terminal and car parking operations as well as property leases on airport.

| KEY PERFORMANCE INDICATORS | TARGET | TIMEFRAME |
|--|--------|-----------|
| Compliance with Customer Service Requests | 100% | QTR |
| Compliance with statutory and regulatory requirements including safety, risk and other legislative matters | 100% | QTR |
| Achievement of Capital Projects within adopted budget and approved timeframes | 100% | QTR |
| Achievement of Operational Projects within adopted budget and approved timeframes | 100% | QTR |
| Delivery of services and activities in accordance with Council's adopted Service Levels | 100% | QTR |

| | ACTIVITIES LEGEND |
|----|------------------------------|
| R | Risk of Incompletion / Delay |
| OK | On Target |
| AT | Ahead of Target |
| С | Complete |
| 1 | Incomplete (Q4 only) |

| Q1 | Q1-Q2 | Q1-Q3 | Q1-Q4 |
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COMMERCIAL BUSINESS UNIT

The Airport Annual Performance Plan will be adopted by Council on xxx 2015. This plan is a requirement of \$175 Local Government Regulation 2012.



CORPORATE AND TECHNOLOGY SERVICES

Section Budget Summary

| Adopted | Actual YTD |
|--------------|---|
| -\$1,081,200 | \$0 |
| \$9,345,135 | \$0 |
| -\$505,000 | \$0 |
| \$4,950,000 | \$0 |
| | -\$1,081,200 \$9,345,135 -\$505,000 |

CORPORATE PLAN ACTIVITIES

- Champion a customer service culture that complies with Council's statutory obligations and Customer Service Charter
- 2. Deliver fleet and plant asset management in an efficient operating environment
- 3. Efficiently manage and optimise use of Council's property portfolio

4. Manage and effectively administer Council's contract and tendering, inventory and purchasing processes in accordance with relevant legislative requirements and organisational needs

- 5. Strategically plan and actively manage Council's information systems to meet Council's needs
- Ensure Council's recordkeeping practices are in accordance with legislative, policy obligations and Council's Recordkeeping Charter
- 7. Ensure Council operations are performed considering and addressing all potential risk occurrences to Council and the community

Customer Service Centre - the first point of contact for customers with front-counter services in Rockhampton, Gracemere and Mount Morgan, and a call centre based in Rockhampton. Customer service also provides QGAP (QLD Government Agency Program) services and facilitates, park events and hall bookings.

| KEY PERFORMANCE INDICATORS | TARGET | TIMEFRAME |
|--|--------|-----------|
| Compliance with Customer Service Requests | 100% | QTR |
| Compliance with statutory and regulatory requirements including safety, risk and other legislative matters | 100% | QTR |
| Achievement of Capital Projects within adopted budget and approved timeframes | 100% | QTR |
| Achievement of Operational Projects within adopted budget and approved timeframes | 100% | QTR |
| Delivery of services and activities in accordance with Council's adopted Service Levels | 100% | QTR |

Procurement and Logistics - ensures well governed and disciplined procurement activities and inventory management practices which comply with legislative and policy requirements whilst meeting organisational needs now and into the future. The unit consists of four interrelated sub-units Purchasing Compliance, Accounts Payable, Contracts and Tenders and Logistics (3 x stores) undertaking centralised purchasing for Fitzroy River Water, Civil Operations and Rockhampton Regional Waste and Recycling.

| KEY PERFORMANCE INDICATORS | TARGET | TIMEFRAME |
|--|--------|-----------|
| Compliance with Customer Service Requests | 100% | QTR |
| Compliance with statutory and regulatory requirements including safety, risk and other legislative matters | 100% | QTR |
| Achievement of Capital Projects within adopted budget and approved timeframes | 100% | QTR |
| Achievement of Operational Projects within adopted budget and approved timeframes | 100% | QTR |
| Delivery of services and activities in accordance with Council's adopted Service Levels | 100% | QTR |

| | ACTIVITIES LEGEND |
|----|------------------------------|
| R | Risk of Incompletion / Delay |
| OK | On Target |
| AT | Ahead of Target |
| С | Complete |
| | Incomplete (Q4 only) |

| Q1 | Q1-Q2 | Q1-Q3 | Q1-Q4 |
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2015 - 2016 OPERATIONAL PLAN CORPORATE SERVICES

Information Systems - a combined unit responsible for information technology and records management services. Information Technology Services' role is to acquire, manage and support information and communication technology related equipment and services for the organisation. Records Management oversees and assists with the management of Council records and is responsible for ensuring that Council's official records are captured and managed in a way that improves business processes and fulfils legislative requirements. Records also coordinates the right to information and information privacy processes.

| KEY PERFORMANCE INDICATORS | TARGET | TIMEFRAME |
|--|--------|-----------|
| Compliance with Customer Service Requests | 100% | QTR |
| Compliance with statutory and regulatory requirements including safety, risk and other legislative matters | 100% | QTR |
| Achievement of Capital Projects within adopted budget and approved timeframes | 100% | QTR |
| Achievement of Operational Projects within adopted budget and approved timeframes | 100% | QTR |
| Delivery of services and activities in accordance with Council's adopted Service Levels | 100% | QTR |

Property and Insurance - manages Council owned and controlled properties by ensuring Council's and the community's interests are appropriately risk managed through the negotiation and establishment of formal lease arrangements. Also responsible for the effective and efficient management of the day-to-day insurance claims processing (including liaising with Council's insurers, assessors, repair agents and claimants), land resumptions, acquisitions and sales and enterprise risk management.

| KEY PERFORMANCE INDICATORS | TARGET | TIMEFRAME |
|--|--------|-----------|
| Compliance with Customer Service Requests | 100% | QTR |
| Compliance with statutory and regulatory requirements including safety, risk and other legislative matters | 100% | QTR |
| Achievement of Capital Projects within adopted budget and approved timeframes | 100% | QTR |
| Achievement of Operational Projects within adopted budget and approved timeframes | 100% | QTR |
| Delivery of services and activities in accordance with Council's adopted Service Levels | 100% | QTR |

Fleet Services - custodianship and management responsibility of all fleet vehicles, plant and equipment assets above the \$5,000 capitalisation threshold and/or all assets requiring registration with Queensland Transport. This includes capital and recurrent budgeting, renewal and maintenance planning and disposal ensuring fit for purpose, safe, reliable and cost effective fleet, plant and equipment, enabling Council to deliver an optimum level of service. Council has a fleet asset base comprising just over 800 assets with a replacement value of approximately \$52.50.

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| KEY PERFORMANCE INDICATORS | TARGET | TIMEFRAME |
| Compliance with Customer Service Requests | 100% | QTR |
| Compliance with statutory and regulatory requirements including safety, risk and other legislative matters | 100% | QTR |
| Achievement of Capital Projects within adopted budget and approved timeframes | 100% | QTR |
| Achievement of Operational Projects within adopted budget and approved timeframes | 100% | QTR |
| Delivery of services and activities in accordance with Council's adopted Service Levels | 100% | QTR |

| Q1 | Q2 | Q3 | Q4 | ANNUAL | COMMENTS |
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| Q1 | Q2 | Q3 | Q4 | ANNUAL | COMMENTS |
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| [| Q1 | Q2 | Q3 | Q4 | ANNUAL | COMMENTS |
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 Section Budget Summary

 Budget
 Adopted
 Actual YTD

 Operating Revenue
 \$483,280
 \$0

 Resourcing Revenue
 -\$70,513,449
 \$0

\$0 Operating Expenses \$5,968,618 \$0 Resourcing Expenses -\$26,787,772 \$0 \$0 Capital Revenue \$0 \$0 \$0 Capital Expenses Resourcing Capital Revenue -\$1,000,000 \$0 \$500,000 \$0 Resourcing Capital Expenses

CORPORATE PLAN ACTIVITIES

Page (15)

- . Provide an Asset Services Section focusing on a clear communicative process and accurate data.
- 2. Provide professional accounting and financial management functions and ensure statutory compliance is
- Manage the Council rating function in aspects of maintenance, levying and collection of rate revenue for Council.
- Manage the treasury functions of Council to ensure effective and optimised cash management as well as compliance with taxation.
- 5. Provide accurate Geographical Information System (GIS) and spacial data information

Assets and GIS - manages, supports and develops Council's corporate GIS system ensuring records are accurately maintained and users' needs are supported. In addition, the systems are continually developed for optimisation. Provides an interface to custodians of non-current assets to ensure asset registers and asset management plans are maintained. The information is used for future investment decisions and legislative compliance.

| KEY PERFORMANCE INDICATORS | TARGET | TIMEFRAME |
|--|--------|-----------|
| Compliance with Customer Service Requests | 100% | QTR |
| Compliance with statutory and regulatory requirements including safety, risk and other legislative matters | 100% | QTR |
| Achievement of Capital Projects within adopted budget and approved timeframes | 100% | QTR |
| Achievement of Operational Projects within adopted budget and approved timeframes | 100% | QTR |
| Delivery of services and activities in accordance with Council's adopted Service Levels | 100% | QTR |

| ACTIVITIES LEGEND | | | | | | |
|-------------------|------------------------------|--|--|--|--|--|
| R | Risk of Incompletion / Delay | | | | | |
| OK | On Target | | | | | |
| AT | Ahead of Target | | | | | |
| С | Complete | | | | | |
| 1 | Incomplete (Q4 only) | | | | | |

| Q1 | Q1-Q2 | Q1-Q3 | Q1-Q4 |
|----|-------|-------|-------|
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| Q1 | Q2 | Q3 | Q4 | ANNUAL | COMMENTS |
|----|----|----|----|--------|----------|
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Financial Systems - manages, supports and develops Council's corporate financial system ensuring financial records are accurately maintained and users' needs are supported. In addition, the systems are continually developed for optimisation.

| KEY PERFORMANCE INDICATORS | TARGET | TIMEFRAME |
|--|--------|-----------|
| Compliance with Customer Service Requests | 100% | QTR |
| Compliance with statutory and regulatory requirements including safety, risk and other legislative matters | 100% | QTR |
| Achievement of Capital Projects within adopted budget and approved timeframes | 100% | QTR |
| Achievement of Operational Projects within adopted budget and approved timeframes | 100% | QTR |
| Delivery of services and activities in accordance with Council's adopted Service Levels | 100% | QTR |

Revenue and Accounting - provides the oversight of the financial governance of Council including long term financial forecasting, budget preparation and financial reporting within legislative requirements whilst meeting the organisational needs in this regard. The four interrelated sub-units related are Financial Accounting, Commercial Accounting, Treasury and Rates.

| KEY PERFORMANCE INDICATORS | TARGET | TIMEFRAME |
|--|--------|-----------|
| Compliance with Customer Service Requests | 100% | QTR |
| Compliance with statutory and regulatory requirements including safety, risk and other legislative matters | 100% | QTR |
| Achievement of Capital Projects within adopted budget and approved timeframes | 100% | QTR |
| Achievement of Operational Projects within adopted budget and approved timeframes | 100% | QTR |
| Delivery of services and activities in accordance with Council's adopted Service Levels | 100% | QTR |

| Q1 | Q2 | Q3 | Q4 | ANNUAL | COMMENTS |
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| Q1 | Q2 | Q3 | Q4 | ANNUAL | COMMENTS |
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WORKFORCE AND STRATEGY

| Section Budget Summary | | | | | | | | |
|------------------------|-------------|------------|--|--|--|--|--|--|
| Budget | Adopted | Actual YTD | | | | | | |
| Operating Revenue | -\$32,000 | \$0 | | | | | | |
| Operating Expenses | \$4,009,848 | \$0 | | | | | | |
| Capital Revenue | \$0 | \$0 | | | | | | |
| Capital Expenses | \$0 | \$0 | | | | | | |

CORPORATE PLAN ACTIVITIES

Page (17)

- . Implement and oversee a compliant safety management system
- 2. Provide rehabilitation and injury management support services
- 3. Manage Council's training and development programs
- 4. Provide human resource and industrial relations advisory support services
- 5. Provide payroll services to all of Council
- 6. Manage Council's strategic business planning function
- 7. Administer an appropriate corporate governance program
- 8. Manage investigations as authorised by the CEO in accordance with legislation and Council's Complaints Management Process

Safety and Training - provides specialist advisory services to all Council departments for the functions of Workplace Health & Safety, Training and Injury Management.

| KEY PERFORMANCE INDICATORS | TARGET | TIMEFRAME |
|--|--------|-----------|
| Compliance with Customer Service Requests | 100% | QTR |
| Compliance with statutory and regulatory requirements including safety, risk and other legislative matters | 100% | QTR |
| Achievement of Capital Projects within adopted budget and approved timeframes | 100% | QTR |
| Achievement of Operational Projects within adopted budget and approved timeframes | 100% | QTR |
| Delivery of services and activities in accordance with Council's adopted Service Levels | 100% | QTR |

Human Resources and Payroll - provides human resources and payroll services across the organisation.

The Human Resources sub-rayion - provides indimate resources and approvinservince across tine organisation. The Human Resources sub-unit is focused on delivering quality consultancy services to all Council departments enabling the achievement of objectives, while maintaining compliance with relevant legislation, policies and procedures and upholding the Council's values. The Payroll sub-unit is responsible for the provision of an accurate and timely payroll resources.

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|--|--------|-----------|
| KEY PERFORMANCE INDICATORS | TARGET | TIMEFRAME |
| Compliance with Customer Service Requests | 100% | QTR |
| Compliance with statutory and regulatory requirements including safety, risk and other legislative matters | 100% | QTR |
| Achievement of Capital Projects within adopted budget and approved timeframes | 100% | QTR |
| Achievement of Operational Projects within adopted budget and approved timeframes | 100% | QTR |
| Delivery of services and activities in accordance with Council's adopted Service Levels | 100% | QTR |

| | ACTIVITIES LEGEND | | | | | |
|----|------------------------------|--|--|--|--|--|
| R | Risk of Incompletion / Delay | | | | | |
| OK | On Target | | | | | |
| AT | Ahead of Target | | | | | |
| С | Complete | | | | | |
| I | Incomplete (Q4 only) | | | | | |

| Q1 | Q1-Q2 | Q1-Q3 | Q1-Q4 |
|----|-------|-------|-------|
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| Q1 | Q2 | Q3 | Q4 | ANNUAL | COMMENTS |
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| Q1 | Q2 | Q3 | Q4 | ANNUAL | COMMENTS |
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Industrial Relations and Investigations - provides internal investigation services, Award/Agreement interpretation and industrial relations advice, while managing the relationship between Council, the Crime and Corruption Commission and the Queensland Ombudsman for matters of a more serious nature.

| KEY PERFORMANCE INDICATORS | TARGET | TIMEFRAME |
|--|--------|-----------|
| Compliance with Customer Service Requests | 100% | QTR |
| Compliance with statutory and regulatory requirements including safety, risk and other legislative matters | 100% | QTR |
| Achievement of Capital Projects within adopted budget and approved timeframes | 100% | QTR |
| Achievement of Operational Projects within adopted budget and approved timeframes | 100% | QTR |
| Delivery of services and activities in accordance with Council's adopted Service Levels | 100% | QTR |

Corporate Improvement and Strategy - provides corporate policy evaluation, delegation instrumentation, strategic organisational planning, local government law advice and general corporate governmence.

| KEY PERFORMANCE INDICATORS | TARGET | TIMEFRAME |
|--|--------|-----------|
| Compliance with Customer Service Requests | 100% | QTR |
| Compliance with statutory and regulatory requirements including safety, risk and other legislative matters | 100% | QTR |
| Achievement of Capital Projects within adopted budget and approved timeframes | 100% | QTR |
| Achievement of Operational Projects within adopted budget and approved timeframes | 100% | QTR |
| Delivery of services and activities in accordance with Council's adopted Service Levels | 100% | QTR |

| Q1 | Q2 | Q3 | Q4 | ANNUAL | COMMENTS |
|----|----|----|----|--------|----------|
| | | | | 0% | |
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2015/2016 OPERATIONAL PLAN

2015/16 Operational Plan - Regional Services

Meeting Date: 9 July 2015

Attachment No: 3



REGIONAL SERVICES DIRECTORATE

Section Budget Summary

| Budget | Adopted | Actual YTD |
|--------------------|-----------|------------|
| Operating Revenue | \$0 | \$0 |
| Operating Expenses | \$783,989 | \$0 |
| Capital Revenue | \$0 | \$0 |
| Capital Expenses | \$0 | \$0 |

CORPORATE PLAN ACTIVITIES

Provide leadership, corporate oversight and strategic direction

Regional Services Directorate - overall corporate management and coordination of the service delivery and strategic direction of Civil Operations, Planning, Engineering, Fitzroy River Water and Rockhampton Regional Waste & Recycling. The directorate also provides media and community awareness programs for those areas.

| KEY PERFORMANCE INDICATORS | TARGET | TIMEFRAME |
|---|--------|-----------|
| Compliance with Customer Service Requests | 100% | QTR |
| Compliance with statutory and regulatory requirements including safety, risk and other legislative matters | 100% | QTR |
| Achievement of Capital Projects within adopted budget and approved timeframes | 100% | QTR |
| Achievement of Operational Projects within adopted budget and approved timeframes | 100% | QTR |
| Delivery of services and activities in accordance with Council's adopted Service Levels | 100% | QTR |

| | ACTIVITIES LEGEND | | | | | |
|------------|------------------------------|--|--|--|--|--|
| R | Risk of Incompletion / Delay | | | | | |
| OK | On Target | | | | | |
| AT | Ahead of Target | | | | | |
| C Complete | | | | | | |
| 1 | Incomplete (Q4 only) | | | | | |

| | Q1 | Q1-Q2 | Q1-Q3 | Q1-Q4 |
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| Q1 | Q2 | Q3 | Q4 | ANNUAL | COMMENTS |
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CIVIL OPERATIONS

| ection Budget Summary | | | | | |
|-----------------------|--------------|----------|--|--|--|
| Budget | Adopted | Actual Y | | | |
| Operating Revenue | -\$4,887,300 | \$0 | | | |
| | 4 | | | | |

| Buuget | Adopted | Actual FID |
|--------------------|---------------|------------|
| Operating Revenue | -\$4,887,300 | \$0 |
| Operating Expenses | \$29,999,160 | \$0 |
| Capital Revenue | -\$14,074,057 | \$0 |
| Capital Expenses | \$35,614,203 | \$0 |
| | | |

CORPORATE PLAN ACTIVITIES

Page (21)

1. Provide value for money construction, maintenance and community response services for transport and

Urban Operations - manages the construction and maintenance of road pavements and surfacings, bridges, kerb and channel, footpaths and cycle ways, stormwater drainage systems, guardrail, street signs, linemarking and traffic signals that are not on State controlled roads, and road lighting for the urban areas of Rockhampton, Parkhurst, Gracemere and Mt Morgan.

| KEY PERFORMANCE INDICATORS | TARGET | TIMEFRAME | |
|---|--------|-----------|--|
| Compliance with Customer Service Requests | 100% | QTR | |
| Compliance with statutory and regulatory requirements including safety, risk and other legislative matters | 100% | QTR | |
| Achievement of Capital Projects within adopted budget and approved timeframes | 100% | QTR | |
| Achievement of Operational Projects within adopted budget and approved timeframes | 100% | QTR | |
| Delivery of services and activities in accordance with Council's | 100% | QTR | |

Rural Operations - manages the construction and maintenace of sealed and unsealed road pavements, bridges, stormwater drainage systems, guardrail, road signs and linemarking in the rural towns and areas of the Region.

| | | _ |
|---|--------|-----------|
| KEY PERFORMANCE INDICATORS | TARGET | TIMEFRAME |
| Compliance with Customer Service Requests | 100% | QTR |
| Compliance with statutory and regulatory requirements including safety, risk and other legislative matters | 100% | QTR |
| Achievement of Capital Projects within adopted budget and approved timeframes | 100% | QTR |
| Achievement of Operational Projects within adopted budget and approved timeframes | 100% | QTR |
| Delivery of services and activities in accordance with Council's adopted Service Levels | 100% | QTR |

| | ACTIVITIES LEGEND | | | | |
|---|--------------------------------|----------------------|--|--|--|
| | R Risk of Incompletion / Delay | | | | |
| ١ | OK On Target | | | | |
| | AT Ahead of Target | | | | |
| | С | Complete | | | |
| | 1 | Incomplete (Q4 only) | | | |

| Q1 | Q1-Q2 | Q1-Q3 | Q1-Q4 |
|----|-------|-------|-------|
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| Q1 | Q2 | Q3 | Q4 | ANNUAL | COMMENTS |
|----|----|----|----|--------|----------|
| | | | | 0% | |
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| Q1 | Q2 | Q3 | Q4 | ANNUAL | COMMENTS |
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DEVELOPMENT & BUILDING

Section Budget Summary

| Budget | Adopted | Actual YTD |
|--------------------|--------------|------------|
| Operating Revenue | -\$2,580,500 | \$0 |
| Operating Expenses | \$2,868,828 | \$0 |
| Capital Revenue | \$0 | \$0 |
| Capital Expenses | \$0 | \$0 |

CORPORATE PLAN ACTIVITIES

- 1. Provide regulatory and compliance services in line with statutory requirements and best practice
- 2. Contribute to the fair, orderly and sustainable use and development of the Region's resources

Assist in the implementation of a growth management framework which facilitates economic growth whilst preserving the region's character

 Plan and deliver programmes, partnerships, regulation and education relevant to activities associated with town planning and operational works

 Plan and deliver programmes, partnerships, regulation and education relevant to activities associated with building, plumbing and drainage and general planning compliance

Building Compliance - undertakes three primary functions including inspections and certification for building and plumbing, and ensuring compliance of all land use and development activities.

| KEY PERFORMANCE INDICATORS | TARGET | TIMEFRAME |
|---|--------|-----------|
| Compliance with Customer Service Requests | 100% | QTR |
| Compliance with statutory and regulatory requirements including safety, risk and other legislative matters | 100% | QTR |
| Achievement of Capital Projects within adopted budget and approved timeframes | 100% | QTR |
| Achievement of Operational Projects within adopted budget and approved timeframes | 100% | QTR |
| Delivery of services and activities in accordance with Council's adopted Service Levels | 100% | QTR |

| Ī | ACTIVITIES LEGEND | | | | | |
|---|-------------------|------------------------------|--|--|--|--|
| | R | Risk of Incompletion / Delay | | | | |
| | OK | On Target | | | | |
| | AT | Ahead of Target | | | | |
| | С | Complete | | | | |
| | T I | Incomplete (Q4 only) | | | | |

| Q1 | Q1-Q2 | Q1-Q3 | Q1-Q4 |
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| Q1 | Q2 | Q3 | Q4 | ANNUAL | COMMENTS |
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Development Assessment - manages development applications for material changes of use, reconfigurations of lots, operational works and building works assessable against the planning scheme through the Integrated Development Assessment System under the Sustainable Planning Act 2009. The unit supports this primary role with ancillary services such as pre-lodgement meetings, negotiating decision notices, issuing infrastructure charges notices and managing development assessment matters in the Planning and Environment Court which involve Council as a party.

| KEY PERFORMANCE INDICATORS | TARGET | TIMEFRAME |
|---|--------|-----------|
| Compliance with Customer Service Requests | 100% | QTR |
| Compliance with statutory and regulatory requirements including safety, risk and other legislative matters | 100% | QTR |
| Achievement of Capital Projects within adopted budget and approved timeframes | 100% | QTR |
| Achievement of Operational Projects within adopted budget and approved timeframes | 100% | QTR |
| Delivery of services and activities in accordance with Council's adopted Service Levels | 100% | QTR |

Planning Administration - coordinates the workplace administration, allocation of customer requests, procurement and financial management for the Development and Building section.

| KEY PERFORMANCE INDICATORS | TARGET | TIMEFRAME |
|---|--------|-----------|
| Compliance with Customer Service Requests | 100% | QTR |
| Compliance with statutory and regulatory requirements including safety, risk and other legislative matters | 100% | QTR |
| Achievement of Capital Projects within adopted budget and approved timeframes | 100% | QTR |
| Achievement of Operational Projects within adopted budget and approved timeframes | 100% | QTR |
| Delivery of services and activities in accordance with Council's adopted Service Levels | 100% | QTR |

| Q1 | Q2 | Q3 | Q4 | ANNUAL | COMMENTS |
|----|----|----|----|--------|----------|
| | | | | 0% | |
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| Q1 | Q2 | Q3 | Q4 | ANNUAL | COMMENTS |
|----|----|----|----|--------|----------|
| | | | | 0% | |
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ENGINEERING SERVICES

Section Budget Summary

| Adopted | Actual YTD |
|--------------|---|
| -\$156,500 | \$0 |
| \$4,194,868 | \$0 |
| -\$2,203,750 | \$0 |
| \$200,000 | \$0 |
| | -\$156,500 \$4,194,868 -\$2,203,750 |

CORPORATE PLAN ACTIVITIES

- Provide engineering, infrastructure planning and project management services to meet the current and future needs of the community and organisation
- 2. Maintain a disaster management response capacility able to meet the community's needs when required.

Infrastructure Operations - responsible for the provision of engineering advice, assessment of development applications and compliance inspections involving reconfiguration of lots, material change of use and operational works as they relate to traffic, transport, stormwater, water supply and sewerage reticulation networks.

| KEY PERFORMANCE INDICATORS | TARGET | TIMEFRAME |
|---|--------|-----------|
| Compliance with Customer Service Requests | 100% | QTR |
| Compliance with statutory and regulatory requirements including safety, risk and other legislative matters | 100% | QTR |
| Achievement of Capital Projects within adopted budget and approved timeframes | 100% | QTR |
| Achievement of Operational Projects within adopted budget and approved timeframes | 100% | QTR |
| Delivery of services and activities in accordance with Council's adopted Service Levels | 100% | QTR |

Civil Design - responsible for the engineering survey and design of civil works principally undertaken by the Regional Services department, or other Council departments undertaking various projects when required.

| KEY PERFORMANCE INDICATORS | TARGET | TIMEFRAME |
|---|--------|-----------|
| Compliance with Customer Service Requests | 100% | QTR |
| Compliance with statutory and regulatory requirements including safety, risk and other legislative matters | 100% | QTR |
| Achievement of Capital Projects within adopted budget and approved timeframes | 100% | QTR |
| Achievement of Operational Projects within adopted budget and approved timeframes | 100% | QTR |
| Delivery of services and activities in accordance with Council's adopted Service Levels | 100% | QTR |

| ACTIVITIES LEGEND | | | | | |
|-------------------|------------------------------|--|--|--|--|
| R | Risk of Incompletion / Delay | | | | |
| OK | On Target | | | | |
| AT | Ahead of Target | | | | |
| С | Complete | | | | |
| 1 | Incomplete (Q4 only) | | | | |

| Q1 | Q1-Q2 | Q1-Q3 | Q1-Q4 | |
|----|-------|-------|-------|--|
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| Q1 | Q2 | Q3 | Q4 | ANNUAL | COMMENTS |
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| | | | | 0% | |
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| Q1 | Q2 | Q3 | Q4 | ANNUAL | COMMENTS |
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Strategic Infrastructure - responsible for the investigation and planning of new and upgraded infrastructure within the roads, pathways, cyclepaths, public transport, stormwater, floodplain management, reticulated water supply and sewerage networks within the Region. The unit is also responsible for the development and implementation of traffic and road safety initiatives.

| KEY PERFORMANCE INDICATORS | TARGET | TIMEFRAME |
|---|--------|-----------|
| Compliance with Customer Service Requests | 100% | QTR |
| Compliance with statutory and regulatory requirements including safety, risk and other legislative matters | 100% | QTR |
| Achievement of Capital Projects within adopted budget and approved timeframes | 100% | QTR |
| Achievement of Operational Projects within adopted budget and approved timeframes | 100% | QTR |
| Delivery of services and activities in accordance with Council's adopted Service Levels | 100% | QTR |

Support Services - responsible for the provision of administrative support to the Engineering Services and Civil Operations sections.

| KEY PERFORMANCE INDICATORS | TARGET | TIMEFRAME |
|---|--------|-----------|
| Compliance with Customer Service Requests | 100% | QTR |
| Compliance with statutory and regulatory requirements including safety, risk and other legislative matters | 100% | QTR |
| Achievement of Capital Projects within adopted budget and approved timeframes | 100% | QTR |
| Achievement of Operational Projects within adopted budget and approved timeframes | 100% | QTR |
| Delivery of services and activities in accordance with Council's adopted Service Levels | 100% | QTR |

Disaster Management - responsible for the planning, preparation, mitigation and operational response strategies required to ensure Council has the appropriate response capability and processes in place to assist the local community to be prepared for, respond to and recover from disaster events. The unit also provides support to the State Emergency Service through the provision of a SES Local Controller.

| KEY PERFORMANCE INDICATORS | TARGET | TIMEFRAME |
|---|--------|-----------|
| Compliance with Customer Service Requests | 100% | QTR |
| Compliance with statutory and regulatory requirements including safety, risk and other legislative matters | 100% | QTR |
| Achievement of Capital Projects within adopted budget and approved timeframes | 100% | QTR |
| Achievement of Operational Projects within adopted budget and approved timeframes | 100% | QTR |
| Delivery of services and activities in accordance with Council's adopted Service Levels | 100% | QTR |

| Q1 | Q2 | Q3 | Q4 | ANNUAL | COMMENTS |
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| Q1 | Q2 | Q3 | Q4 | ANNUAL | COMMENTS |
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FITZROY RIVER WATER

Section Budget Summary

| occion baager oummary | | |
|-----------------------|---------------|------------|
| Budget | Adopted | Actual YTD |
| Operating Revenue | -\$59,757,120 | \$0 |
| Operating Expenses | \$56,234,135 | \$0 |
| Capital Revenue | -\$2,947,750 | \$0 |
| Capital Expenses | \$17,796,502 | \$0 |

CORPORATE PLAN ACTIVITIES

- 1. Operate water supplies and networks to ensure future regional water demand (potable water) is sustainable
- 2. Operate and maintain sewerage network and treatment assets including re-use schemes

Treatment and Supply - manages the planning, construction, operations and maintenance of water and sewage treatment plants, water and sewage pump stations, water reservoirs, and water storages enabling the delivery of high quality, safe, reliable and cost effective water and sewerage services to our customers. The unit also manages trade waste licensing, drinking water and environmental compliance reporting for FRW.

| KEY PERFORMANCE INDICATORS | TARGET | TIMEFRAME |
|---|--------|-----------|
| Compliance with Customer Service Requests | 100% | QTR |
| Compliance with statutory and regulatory requirements including safety, risk and other legislative matters | 100% | QTR |
| Achievement of Capital Projects within adopted budget and approved timeframes | 100% | QTR |
| Achievement of Operational Projects within adopted budget and approved timeframes | 100% | QTR |
| Delivery of services and activities in accordance with Council's adopted Service Levels | 100% | QTR |

Network Services - manages the construction and maintenance of trunk and reticulation water and sewerage pipe network, water and sewage treatment plants, water and sewage pump stations, water reservoirs, and water storages enabling the delivery of high quality, safe, reliable and cost effective water and sewerage services to our customers. The unit also conducts water meter reads, new water and sewerage connections and administers irrigator contracts for FRW.

| KEY PERFORMANCE INDICATORS | TARGET | TIMEFRAME |
|---|--------|-----------|
| Compliance with Customer Service Requests | 100% | QTR |
| Compliance with statutory and regulatory requirements including safety, risk and other legislative matters | 100% | QTR |
| Achievement of Capital Projects within adopted budget and approved timeframes | 100% | QTR |
| Achievement of Operational Projects within adopted budget and approved timeframes | 100% | QTR |
| Delivery of services and activities in accordance with Council's adopted Service Levels | 100% | QTR |

| | ACTIVITIES LEGEND | | | | | |
|----|------------------------------|--|--|--|--|--|
| R | Risk of Incompletion / Delay | | | | | |
| OK | On Target | | | | | |
| AT | Ahead of Target | | | | | |
| С | Complete | | | | | |
| | Incomplete (Q4 only) | | | | | |

| Q1 | Q1-Q2 | Q1-Q3 | Q1-Q4 | |
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| Q1 | Q2 | Q3 | Q4 | ANNUAL | COMMENTS |
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| | Q1 | Q2 | Q3 | Q4 | ANNUAL | COMMENTS |
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COMMERCIAL BUSINESS UNIT

The FRW Performance Plan will be adopted by Council on xxxx 2015. This plan is a requirement of s175 Local Government Regulation 2012.



ROCKHAMPTON REGIONAL WASTE & RECYCLING

Section Budget Summary

| Budget | Adopted | Actual YTD |
|--------------------|---------------|------------|
| Operating Revenue | -\$18,922,985 | \$0 |
| Operating Expenses | \$15,919,881 | \$0 |
| Capital Revenue | \$0 | \$0 |
| Capital Expenses | \$3,000,000 | \$0 |

CORPORATE PLAN ACTIVITIES

 Provide waste management facilities and services which meet the community's needs through the development and implementation of a Strategic Waste Management Plan

Collections - provision of a reliable kerbside collection service for waste and recyclables from domestic and some commercial premises from within declared waste areas across the Regional Council area. Adminstration of kerbside recycling collections contract.

| KEY PERFORMANCE INDICATORS | TARGET | TIMEFRAME |
|---|--------|-----------|
| Compliance with Customer Service Requests | 100% | QTR |
| Compliance with statutory and regulatory requirements including safety, risk and other legislative matters | 100% | QTR |
| Achievement of Capital Projects within adopted budget and approved timeframes | 100% | QTR |
| Achievement of Operational Projects within adopted budget and approved timeframes | 100% | QTR |
| Delivery of services and activities in accordance with Council's | 100% | QTR |

Waste Operations - provision and management of waste and recycling transfer and disposal facilities that are accessible and provided in a sustainable manner.

| KEY PERFORMANCE INDICATORS | TARGET | TIMEFRAME |
|--|--------|-----------|
| Compliance with Customer Service Requests | 100% | QTR |
| Compliance with statutory and regulatory requirements including safety, risk and other legislative matters | 100% | QTR |
| Achievement of Capital Projects within adopted budget and approved timeframes | 100% | QTR |
| Achievement of Operational Projects within adopted budget and approved timeframes | 100% | QTR |
| Delivery of services and activities in accordance with Council's adopted Service Levels | 100% | QTR |

| | ACTIVITIES LEGEND | | | | | | | |
|--|----------------------|------------------------------|--|--|--|--|--|--|
| | R | Risk of Incompletion / Delay | | | | | | |
| | OK | On Target | | | | | | |
| | AT | Ahead of Target | | | | | | |
| | С | Complete | | | | | | |
| | Incomplete (Q4 only) | | | | | | | |

| Q1 | Q1-Q2 | Q1-Q3 | Q1-Q4 |
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| Q1 | Q2 | Q3 | Q4 | ANNUAL | COMMENTS |
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| Q1 | Q2 | Q3 | Q4 | ANNUAL | COMMENTS |
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COMMERCIAL BUSINESS UNIT

The Rockhampton Regional Waste & Recycling Performance Plan will be adopted by Council on xxxx 2015. This plan is a requirement of \$175 Local Government Regulation 2012.

2015/2016 OPERATIONAL PLAN

2015/16 Operational Plan - Community Services

Meeting Date: 9 July 2015

Attachment No: 4



2015 - 2016 OPERATIONAL PLAN COMMUNITY SERVICES

COMMUNITY SERVICES DIRECTORATE

| Section Budget Summar | У | |
|-----------------------|-------------|------------|
| Budget | Adopted | Actual YTD |
| Operating Revenue | -\$26,200 | \$0 |
| Operating Expenses | \$1,021,575 | \$0 |
| Capital Revenue | \$0 | \$0 |
| Capital Expenses | \$0 | \$0 |

CORPORATE PLAN ACTIVITIES

1. Provide leadership, corporate oversight and strategic direction

Community Services Directorate - provides overall corporate management and coordination of the service delivery and strategic direction of the Arts and Heritage, Communities and Facilities, Community Standards and Compilance and Parks sections.

| KEY PERFORMANCE INDICATORS | TARGET | TIMEFRAME |
|---|--------|-----------|
| Compliance with Customer Service Requests | 100% | QTR |
| Compliance with statutory and regulatory requirements including safety, risk and other legislative matters | 100% | QTR |
| Achievement of Capital Projects within adopted budget and approved timeframes | 100% | QTR |
| Achievement of Operational Projects within adopted budget and approved timeframes | 100% | QTR |
| Delivery of services and activities in accordance with Council's adopted Service Levels | 100% | QTR |

Special Projects - provides the specialised project management and contractual oversight of identified cross-functional projects and activities within Council.

| KEY PERFORMANCE INDICATORS | TARGET | TIMEFRAME |
|---|--------|-----------|
| Compliance with Customer Service Requests | 100% | QTR |
| Compliance with statutory and regulatory requirements including safety, risk and other legislative matters | 100% | QTR |
| Achievement of Capital Projects within adopted budget and approved timeframes | 100% | QTR |
| Achievement of Operational Projects within adopted budget and approved timeframes | 100% | QTR |
| Delivery of services and activities in accordance with Council's adopted Service Levels | 100% | QTR |

| ACTIVITIES LEGEND | | | |
|-------------------|------------------------------|--|--|
| R | Risk of Incompletion / Delay | | |
| OK | On Target | | |
| AT | Ahead of Target | | |
| С | Complete | | |
| I | Incomplete (Q4 only) | | |

| Q1 | Q1-Q2 | Q1-Q3 | Q1-Q4 |
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| Q1 | Q2 | Q3 | Q4 | ANNUAL | COMMENTS |
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2015 - 2016 OPERATIONAL PLAN COMMUNITY SERVICES

ARTS & HERITAGE

Section Budget Summary

| Budget | Adopted | Actual YTD |
|--------------------|--------------|------------|
| Operating Revenue | -\$4,312,250 | \$0 |
| Operating Expenses | \$7,184,156 | \$0 |
| Capital Revenue | \$0 | \$0 |
| Capital Expenses | \$302,000 | \$0 |

CORPORATE PLAN ACTIVITIES

Develop and deliver targeted arts and heritage programs
 Deliver and facilitate community events and celebrations

Venue Operations - manages the Council's major venues including the Pilbeam Theatre, Walter Reid Cultural Centre and the Rockhampton Showgrounds while also providing auxiliary services such as food and beverage, ticketing and production services. The unit also delivers the See it Live Theater program.

| KEY PERFORMANCE INDICATORS | TARGET | TIMEFRAME |
|---|--------|-----------|
| Compliance with Customer Service Requests | 100% | QTR |
| Compliance with statutory and regulatory requirements including safety, risk and other legislative matters | 100% | QTR |
| Achievement of Capital Projects within adopted budget and approved timeframes | 100% | QTR |
| Achievement of Operational Projects within adopted budget and approved timeframes | 100% | QTR |
| Delivery of services and activities in accordance with Council's adopted Service Levels | 100% | QTR |

Heritage Services - manages the Rockhampton Heritage Village, presenting and preserving the region's historical collections.

| concentration. | | |
|---|--------|-----------|
| KEY PERFORMANCE INDICATORS | TARGET | TIMEFRAME |
| Compliance with Customer Service Requests | 100% | QTR |
| Compliance with statutory and regulatory requirements including safety, risk and other legislative matters | 100% | QTR |
| Achievement of Capital Projects within adopted budget and approved timeframes | 100% | QTR |
| Achievement of Operational Projects within adopted budget and approved timeframes | 100% | QTR |
| Delivery of services and activities in accordance with Council's adopted Service Levels | 100% | QTR |

Art Gallery - manages the Rockhampton Art Gallery to meet community expectations through art collection, management and development local and visiting exhibition presentation and inclusive and developmental public programs

| and development, local and visiting exhibition presentation and inclusive and developmental public programs. | | | |
|---|--------|-----------|--|
| KEY PERFORMANCE INDICATORS | TARGET | TIMEFRAME | |
| Compliance with Customer Service Requests | 100% | QTR | |
| Compliance with statutory and regulatory requirements including safety, risk and other legislative matters | 100% | QTR | |
| Achievement of Capital Projects within adopted budget and approved timeframes | 100% | QTR | |
| Achievement of Operational Projects within adopted budget and approved timeframes | 100% | QTR | |
| Delivery of services and activities in accordance with Council's adopted Service Levels | 100% | QTR | |

| ACTIVITIES LEGEND | | |
|--------------------------------|----------------------|--|
| R Risk of Incompletion / Delay | | |
| OK | On Target | |
| AT | Ahead of Target | |
| С | Complete | |
| | Incomplete (Q4 only) | |

| Q1 | Q1-Q2 | Q1-Q3 | Q1-Q4 |
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| Q1 | Q2 | Q3 | Q4 | ANNUAL | COMMENTS |
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| Q1 | Q2 | Q3 | Q4 | ANNUAL | COMMENTS |
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2015 - 2016 OPERATIONAL PLAN COMMUNITY SERVICES

COMMUNITIES & FACILITIES

Section Budget Summary

| Budget | Adopted | Actual YTD |
|--------------------|--------------|------------|
| Operating Revenue | -\$3,748,892 | \$0 |
| Operating Expenses | \$18,719,843 | \$0 |
| Capital Revenue | -\$669,500 | \$0 |
| Capital Expenses | \$1,797,000 | \$0 |

CORPORATE PLAN ACTIVITIES

- 1. Deliver a range of individual and organisational development services and programmes
- 2. Provide and maintain regional library services
- 3. Deliver targeted social programs relating to child care, youth and aged services

4. Facilitate community safety

Page (31)

5. Deliver facilities maintenance programs and projects

Library Unit (Client Services, Collections and Systems) - provides the community with access to community hubs of resources, services, programs and spaces for recreation, information, literacy (including digital literacy) development, learning and social connection.

| KEY PERFORMANCE INDICATORS | TARGET | TIMEFRAME |
|---|--------|-----------|
| Compliance with Customer Service Requests | 100% | QTR |
| Compliance with statutory and regulatory requirements including safety, risk and other legislative matters | 100% | QTR |
| Achievement of Capital Projects within adopted budget and approved timeframes | 100% | QTR |
| Achievement of Operational Projects within adopted budget and approved timeframes | 100% | QTR |
| Delivery of services and activities in accordance with Council's adopted Service Levels | 100% | QTR |

Facilities - responsible for the delivery of minor capital projects, maintenance, cleaning and security services for Council's building assets.

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| KEY PERFORMANCE INDICATORS | TARGET | TIMEFRAME |
| Compliance with Customer Service Requests | 100% | QTR |
| Compliance with statutory and regulatory requirements including safety, risk and other legislative matters | 100% | QTR |
| Achievement of Capital Projects within adopted budget and approved timeframes | 100% | QTR |
| Achievement of Operational Projects within adopted budget and approved timeframes | 100% | QTR |
| Delivery of services and activities in accordance with Council's adopted Service Levels | 100% | QTR |

| ACTIVITIES LEGEND | | | | | | |
|--------------------------------|----------------------|--|--|--|--|--|
| R Risk of Incompletion / Delay | | | | | | |
| OK | On Target | | | | | |
| AT | Ahead of Target | | | | | |
| С | Complete | | | | | |
| | Incomplete (Q4 only) | | | | | |
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| Q1 | Q1-Q2 | Q1-Q3 | Q1-Q4 |
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2015 - 2016 OPERATIONAL PLAN COMMUNITY SERVICES

Home Assist - delivers the CQ Home Assist Program to provide safety related information and referral to home owners, tonants with a disability or aged over 60 years, and subsidised assistance with home maintenance, modifications and repairs for eligible clients to assist them to remain living in their homes.

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|---|--------|-----------|
| KEY PERFORMANCE INDICATORS | TARGET | TIMEFRAME |
| Compliance with Customer Service Requests | 100% | QTR |
| Compliance with statutory and regulatory requirements including safety, risk and other legislative matters | 100% | QTR |
| Achievement of Capital Projects within adopted budget and approved timeframes | 100% | QTR |
| Achievement of Operational Projects within adopted budget and approved timeframes | 100% | QTR |
| Delivery of services and activities in accordance with Council's adopted Service Levels | 100% | QTR |

City Child Care Centre - provides quality long day and occasional care for children from six weeks to school age in accordance with the Early Years Learning Framework and National Quality Standard.

| KEY PERFORMANCE INDICATORS | TARGET | TIMEFRAME |
|---|--------|-----------|
| Compliance with Customer Service Requests | 100% | QTR |
| Compliance with statutory and regulatory requirements including safety, risk and other legislative matters | 100% | QTR |
| Achievement of Capital Projects within adopted budget and approved timeframes | 100% | QTR |
| Achievement of Operational Projects within adopted budget and approved timeframes | 100% | QTR |
| Delivery of services and activities in accordance with Council's adopted Service Levels | 100% | QTR |

Communities and Facilities Management - provides overall workplace administrative for the Communities and Facilities section, and has responsibility for council's grants and sponsorship program. CCTV network and Cardax system, community halls, and community development programs.

| KEY PERFORMANCE INDICATORS | TARGET | TIMEFRAME |
|---|--------|-----------|
| Compliance with Customer Service Requests | 100% | QTR |
| Compliance with statutory and regulatory requirements including safety, risk and other legislative matters | 100% | QTR |
| Achievement of Capital Projects within adopted budget and approved timeframes | 100% | QTR |
| Achievement of Operational Projects within adopted budget and approved timeframes | 100% | QTR |
| Delivery of services and activities in accordance with Council's adopted Service Levels | 100% | QTR |

| Q1 | Q2 | Q3 | Q4 | ANNUAL | COMMENTS |
|----|----|----|----|--------|----------|
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2015 - 2016 OPERATIONAL PLAN COMMUNITY SERVICES

COMMUNITY STANDARDS AND COMPLIANCE

Section Budget Summary

| Budget | Adopted | Actual YTD |
|--------------------|--------------|------------|
| Operating Revenue | -\$1,291,900 | \$0 |
| Operating Expenses | \$5,082,486 | \$0 |
| Capital Revenue | \$0 | \$0 |
| Capital Expenses | \$0 | \$0 |
| | | |

CORPORATE PLAN ACTIVITIES

- Provide regulatory and compliance services in line with statutory requirements and best practice
 Plan and deliver programmes, partnerships, regulation and education relevant to Environment and Public Health
- 3. Implement Pest Management Plan actions to control declared pests
- 4. Implement Vector Management Plan actions to establish vector control measures
- 5. Provide compliance and regulatory services in line with legislative and community standards
- 6. Plan and deliver Local Laws programs, partnerships, regulation and education

Environment and Public Health - responsible for licensing and inspecting activities particularly food businesses, environmentally relevant activities and higher risk personal appearance services as well as investigating complaints relating to environmental nuisance, public health risks and licensed activities and being a conduit for State based requirements.

| KEY PERFORMANCE INDICATORS | TARGET | TIMEFRAME |
|---|--------|-----------|
| Compliance with Customer Service Requests | 100% | QTR |
| Compliance with statutory and regulatory requirements including safety, risk and other legislative matters | 100% | QTR |
| Achievement of Capital Projects within adopted budget and approved timeframes | 100% | QTR |
| Achievement of Operational Projects within adopted budget and approved timeframes | 100% | QTR |
| Delivery of services and activities in accordance with Council's adopted Service Levels | 100% | QTR |

Pest Management - responsible for controlling declared pests, plants and animals on Council controlled land, inspecting and investigating declared pest activities and/or complaints and being a conduit for State based requirements.

| KEY PERFORMANCE INDICATORS | TARGET | TIMEFRAME |
|---|--------|-----------|
| Compliance with Customer Service Requests | 100% | QTR |
| Compliance with statutory and regulatory requirements including safety, risk and other legislative matters | 100% | QTR |
| Achievement of Capital Projects within adopted budget and approved timeframes | 100% | QTR |
| Achievement of Operational Projects within adopted budget and approved timeframes | 100% | QTR |
| Delivery of services and activities in accordance with Council's adopted Service Levels | 100% | QTR |

| ACTIVITIES LEGEND | | | | | | |
|--------------------------------|----------------------|--|--|--|--|--|
| R Risk of Incompletion / Delay | | | | | | |
| OK | On Target | | | | | |
| AT | Ahead of Target | | | | | |
| С | Complete | | | | | |
| | Incomplete (Q4 only) | | | | | |

| Q1 | Q1-Q2 | Q1-Q3 | Q1-Q4 |
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| Q1 | Q2 | Q3 | Q4 | ANNUAL | COMMENTS |
|----|----|----|----|--------|----------|
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2015 - 2016 OPERATIONAL PLAN COMMUNITY SERVICES

Vector Managment - responsible for the management of designated pests on Council controlled land, inspecting and investigating public health risk activities and/or complaints and being a conduit for State based requirements.

| KEY PERFORMANCE INDICATORS | TARGET | TIMEFRAME |
|---|--------|-----------|
| Compliance with Customer Service Requests | 100% | QTR |
| Compliance with statutory and regulatory requirements including safety, risk and other legislative matters | 100% | QTR |
| Achievement of Capital Projects within adopted budget and approved timeframes | 100% | QTR |
| Achievement of Operational Projects within adopted budget and approved timeframes | 100% | QTR |
| Delivery of services and activities in accordance with Council's adopted Service Levels | 100% | QTR |
| | | |

Local Laws - enforces State Government Acts and Council's Local Laws in relation to environmental nuisances, animals, overgrown land, signage, parking and illegal use of Council land.

| KEY PERFORMANCE INDICATORS | TARGET | TIMEFRAME |
|---|--------|-----------|
| Compliance with Customer Service Requests | 100% | QTR |
| Compliance with statutory and regulatory requirements including safety, risk and other legislative matters | 100% | QTR |
| Achievement of Capital Projects within adopted budget and approved timeframes | 100% | QTR |
| Achievement of Operational Projects within adopted budget and approved timeframes | 100% | QTR |
| Delivery of services and activities in accordance with Council's adopted Service Levels | 100% | QTR |

Community Standards and Compliance Management - coordinates the workplace administration, allocation of customer requests, procurement and financial management for the Community Standards and Compliance section and assessment and decision making on relevant applications

| assessment and decision making on relevant applications | | | | | | | |
|---|--------|-----------|--|--|--|--|--|
| KEY PERFORMANCE INDICATORS | TARGET | TIMEFRAME | | | | | |
| Compliance with Customer Service Requests | 100% | QTR | | | | | |
| Compliance with statutory and regulatory requirements including safety, risk and other legislative matters | 100% | QTR | | | | | |
| Achievement of Capital Projects within adopted budget and approved timeframes | 100% | QTR | | | | | |
| Achievement of Operational Projects within adopted budget and approved timeframes | 100% | QTR | | | | | |
| Delivery of services and activities in accordance with Council's adopted Service Levels | 100% | QTR | | | | | |

| Q1 | Q2 | Q3 | Q4 | ANNUAL | COMMENTS |
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2015 - 2016 OPERATIONAL PLAN COMMUNITY SERVICES

PARKS

Section Budget Summary

| Budget | Adopted | Actual YTD |
|--------------------|--------------|------------|
| Operating Revenue | -\$1,982,500 | \$0 |
| Operating Expenses | \$19,370,331 | \$0 |
| Capital Revenue | -\$682,500 | \$0 |
| Capital Expenses | \$4,120,000 | \$0 |

CORPORATE PLAN ACTIVITIES

Plan for appropriate open space within the Region.

2. Ensure botanical collections are maintained and developed

3. Provide a well maintained and managed zoological collection

4. Provide developmental programs for sporting and recreational groups

5. Maintain the Region's sports fields, parks, gardens, playgrounds and open spaces

6. Deliver regional cemetery and associated services that meet current and future burial and remembrance needs

Parks Recreation Services - manages the presentation, heritage conservation and maintenance of the Rockhampton Botanic Cardens and Zoo, Kershaw Gardens, and burial and memorial services at the Region's cemeteries. This unit is the liaison between Council and the various user groups of Council's parks, sport and recreation facilities to assist in building active and healthy communities.

| KEY PERFORMANCE INDICATORS | TARGET | TIMEFRAME |
|---|--------|-----------|
| Compliance with Customer Service Requests | 100% | QTR |
| Compliance with statutory and regulatory requirements including safety, risk and other legislative matters | 100% | QTR |
| Achievement of Capital Projects within adopted budget and approved timeframes | 100% | QTR |
| Achievement of Operational Projects within adopted budget and approved timeframes | 100% | QTR |
| Delivery of services and activities in accordance with Council's adopted Service Levels | 100% | QTR |

| ١ | | ACTIVITIES LEGEND |
|---|----|------------------------------|
| | R | Risk of Incompletion / Delay |
| | OK | On Target |
| | AT | Ahead of Target |
| | С | Complete |
| | | Incomplete (Q4 only) |

| Q1 | Q1-Q2 | Q1-Q3 | Q1-Q4 |
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| Q1 | Q2 | Q3 | Q4 | ANNUAL | COMMENTS |
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2015 - 2016 OPERATIONAL PLAN COMMUNITY SERVICES

Parks Operations - manages the construction and maintenance of local parks and playgrounds, street trees and landscape. Amenity and cleansing activities in the high use urban areas of the region are also the responsibility of this unit.

| KEY PERFORMANCE INDICATORS | TARGET | TIMEFRAME |
|---|--------|-----------|
| Compliance with Customer Service Requests | 100% | QTR |
| Compliance with statutory and regulatory requirements including safety, risk and other legislative matters | 100% | QTR |
| Achievement of Capital Projects within adopted budget and approved timeframes | 100% | QTR |
| Achievement of Operational Projects within adopted budget and approved timeframes | 100% | QTR |
| Delivery of services and activities in accordance with Council's adopted Service Levels | 100% | QTR |
| | | |

Parks Management - coordinates the workplace administration, allocation of customer work requests, park bookings, procurement and financial management for the Parks section.

| KEY PERFORMANCE INDICATORS | TARGET | TIMEFRAME |
|---|--------|-----------|
| Compliance with Customer Service Requests | 100% | QTR |
| Compliance with statutory and regulatory requirements including safety, risk and other legislative matters | 100% | QTR |
| Achievement of Capital Projects within adopted budget and approved timeframes | 100% | QTR |
| Achievement of Operational Projects within adopted budget and approved timeframes | 100% | QTR |
| Delivery of services and activities in accordance with Council's adopted Service Levels | 100% | QTR |

| Q1 | Q2 | Q3 | Q4 | ANNUAL | COMMENTS |
|----|----|----|----|--------|----------|
| | | | | 0% | |
| | | | | 0% | |
| | | | | 0% | |
| | | | | 0% | |
| | | | | 0% | |

| Q1 | Q2 | Q3 | Q4 | ANNUAL | COMMENTS |
|----|----|----|----|--------|----------|
| | | | | 0% | |
| | | | | 0% | |
| | | | | 0% | |
| | | | | 0% | |
| | | | | 0% | |

5.2 ADOPTION OF 2015/2016 BUDGET

File No: 8785

Attachments: 1. Rockhampton Regional Council Budget

2015/2016

Authorising Officer: Drew Stevenson - Acting General Manager Corporate

Services

Author: Alicia Cutler - Manager Finance

SUMMARY

In accordance with Chapter 5, Part 2, Division 3 of the Local Government Regulation 2012, a local government must adopt, for each financial year a budget for its Operations prior to 1 August in the financial year. The budget papers were circulated via memo to all Councillors on 25 June 2015. At the time of writing only very minor changes were proposed for the Capital Program, which as they are not substantial, will be held to the first Budget Revision.

OFFICER'S RECOMMENDATION

THAT

- 1. Council receive and adopt the 2015/16 Budget including forward estimates in accordance with Section 169 of the *Local Government Regulation 2012* comprising:
 - a) The Budgeted Income and Expenditure Statement, Budgeted Statement of Financial Position, Budgeted Statement of Cashflows and Budgeted Statement of Changes in Equity for the 2015/16 financial year, 2016/17 financial year and 2017/18 financial year;
 - b) One Page Budget Summary for the 2015/2016 financial year; and
 - c) The relevant measures of Financial Sustainability for 2015/2016 and the next nine financial years.
- 2. Council adopt the Revenue Statement as tabled and more specifically:
 - a) Pursuant to Section 81 of the *Local Government Regulation 2012*, the categories into which rateable land is categorised and the description of each of those categories for the financial year beginning 1 July 2015 is as set out in Section 3 of the Revenue Statement.
 - b) Pursuant to Section 81 of the *Local Government Regulation 2012*, Council delegates to the CEO the power to identify the rating category to which each parcel of rateable land belongs, as set out in Section 3 of the Revenue Statement.
 - c) Pursuant to Sections 80 and 81 of the *Local Government Regulation 2012*, Council will make and levy a differential general rate on all parcels of rateable land included in each category for the financial year beginning 1 July 2015, as set out in Section 3 of the Revenue Statement.
 - d) Pursuant to Section 77 of the *Local Government Regulation 2012*, Council will make and levy a minimum differential general rate on all parcels of rateable land in the Local Government area for the financial year beginning 1 July 2015 as set out in Section 3 the Revenue Statement.
 - e) Pursuant to Section 116 of the *Local Government Regulation 2012*, Council will limit the percentage increase in the differential general rate. The limitation on increases for the financial year beginning 1 July 2015 shall be as set out in Section 4 of the Revenue Statement.
 - f) Pursuant to Section 94 of the *Local Government Regulation 2012*, Council will make and levy a special charge for the purpose of raising revenue for each

- Rural Fire Brigade for the financial year beginning 1 July 2015, as set out in Section 5 of the Revenue Statement.
- g) Pursuant to Section 103 of the Local Government Regulation 2012, Council will make and levy a separate charge on all parcels of rateable land for the purposes of defraying part of the cost of maintenance of the road network for the financial year beginning 1 July 2015, as set out in Section 6 the Revenue Statement.
- h) Pursuant to Section 103 of the *Local Government Regulation 2012*, Council will make and levy a separate charge on all parcels of rateable land for the purposes of defraying part of the cost of formulating and implementing initiatives for environmental protection, enhancement and conservation for the financial year beginning 1 July 2015, as set out in Section 6 the Revenue Statement.
- Pursuant to Section 99 of the Local Government Regulation 2012, Council make and levy Utility Charges for Water, Sewerage and Waste & Recycling for the financial year beginning 1 July 2015, as set out in Section 7 of the Revenue Statement.
- j) Pursuant to Section 118 of the *Local Government Regulation 2012*, all rates and charges shall be due and payable within 35 days of the issue date of a notice to pay as set out in Section 10 of the Revenue Statement.
- k) Pursuant to Section 133 of the Local Government Regulation 2012, Council will charge interest on overdue rates and charges at an interest rate of 11% per annum, compounded on daily rests, on rates and charges remaining outstanding 30 days after the due date as set out in Section 11 of the Revenue Statement.
- I) Pursuant to Section 130 of the Local Government Regulation 2012, Council will allow a discount of 10% on gross Council rates and charges excluding all special charges, separate charges or water consumption charges, provided payment of the full amount outstanding and overdue rates and interest is paid by the due date as set out in Section 12 of the Revenue Statement.
- m) Pursuant to Chapter 4, Part 10 of the *Local Government Regulation 2012*, Council allows rating concessions in the manner described in Section 13 of the Revenue Statement.
- 3. Council adopt the Debt Policy in accordance with Section 192 of the Local Government Regulation 2012.
- 4. Council adopt the Long Term Financial Forecast as provided, which includes the Income and Expenditure as well as the value of Assets, Liabilities and Equity for Rockhampton Regional Council, in accordance with Sections 169 & 171 of the Local Government Regulation 2012.
- 5. Council receives the financial position for the 2014/15 financial period as contained in the attached report in accordance with Section 205 of the *Local Government Regulation* 2012.
- 6. In accordance with Section 169(3)(i) of the Local Government Regulation 2012, Council receive the estimated statement for each significant business activities and commercial business units.
- 7. Council receives the remainder of the documentation as working papers to support the 2015/16 adopted budget including the 2015/16 Approved Capital List and Budget Report.

COMMENTARY

The attached budget Documentation is fairly self-explanatory and details the range of documents presented for Council approval.

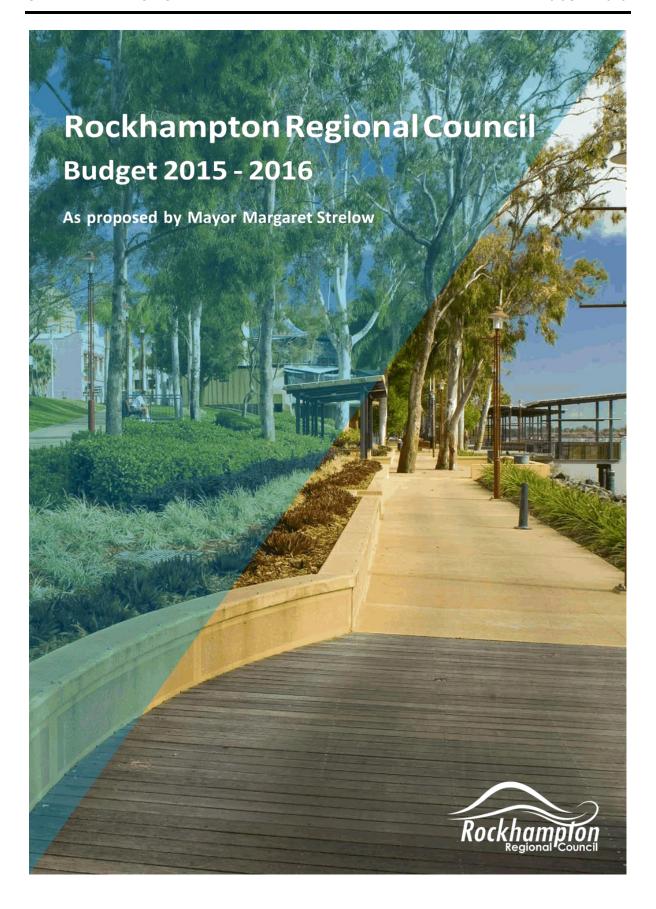
The Budget report on Page 1, describes the budget in plain words and is a good overall summary of the budget.

ADOPTION OF 2015/2016 BUDGET

Rockhampton Regional Council Budget 2015/2016

Meeting Date: 9 July 2015

Attachment No: 1



2015/2016 BUDGET



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2015/2016 BUDGET



2015/2016 Budget Report

2015/2016 Budget Report

The 15/16 Budget has been one of the most difficult budgets to prepare in a long-time. This Budget is one that responds well to the tough economic climate by keeping rates low but still provides investment in Economic Development Initiatives that should assist in making Rockhampton the region that our Community values and others admire.

During the 14/15 year, Queensland Treasury Corporation (QTC) undertook a Credit Review of Council's Financial Plan as well as Governance operations. The result was a Moderate rating with neutral outlook. This was a substantial achievement as it meant that the rating was not eroded by de-amalgamation, but was maintained. The report had many positive comments in respect of the Organisation and suggested the path forward would lead to further improvement in our credit rating. This budget continues on that path forward and responds to other concerns raised by QTC in ensuring discipline around capital investment and keeping rate increases to a minimum.

The notable highlights of the 15-16 Budget are:

- Average Residential Ratepayer Increase only 1.9%
- Operational Surplus of \$7.53million
- No increase in Loans
- On-track with Long Term Financial Plan
- Disaster Recovery Monies for Kershaw and Botanic Gardens
- CBD Investment & Attraction and continued relief of Infrastructure Charges to encourage investment
- Increased Event funding to make our region vibrant and interesting
- Further Investment in Cedric Archer Park to fill the large recreational and sporting needs in the Gracemere area (\$1.8million over 2 years).
- Increased Investment in Stormwater Drainage \$3million allocated in 15/16
- Continued with small wins of the 14/15 budget of 'free green waste', \$2 pool entry, more resurfacing for Roads, increased rebates to sporting clubs, increased Pensioner Rebate (at a maximum of \$250)

The remnants of Tropical Cyclone Marcia and getting things back on track

One of the key reasons the budget has been tough is that the Organisation is still dealing with the recovery aspects of Tropical Cyclone Marcia. In the 14/15 year, there was substantial expenditure toward clearing and removal of debris and providing assistance to those in need via the Disaster Co-ordination Centre. Over \$23million has been expended, of which we are estimating approximately \$10million might be our costs. That is, we are not eligible to claim under insurance or Natural Disaster Relief provided by State and Federal Government. This has had a substantial impact upon Councils Finances and has meant that funds that would have been available for some nicer lifestyle improvements, or infrastructure requirements have had to take a back seat. Having said this, the effort and co-operation of all involved in the recovery has been outstanding and everyone who was involved deserves our many thanks.

There are a number of Recovery Projects that are not yet completed which have impacted on the result of Council. These are:

- Repair of Pilbeam Drive (Mt Archer) \$10million
- Kershaw Gardens Restoration \$1.2million
- Botanic Gardens Restoration \$525,000
- Remaining tree clearing \$600,000 from parks
- Various Insurance repair works. Since the cyclone event Council has been working progressively to repair and reinstate the insured assets.

Operating Result

The Operating Result for the 15/16 year is estimated at \$7.53million, which includes \$4.28million of revenue that relates to the Disaster Claims brought forward from 14/15 year. The normal operating result is therefore \$3.3million which is lower than initially forecast due to the following reasons:

- There has been substantial pressure on the revenue raised from Fees and Charges due to a drop of activity. This is noticeable in the area of Development Applications, Airport Landing Fees and Landfill Entrance fees.
- Council has budgeted \$400,000 for the cost of the Quadrennial Election which will take place in March 2016.
- The Operations of the Waste Transfer Station will commence in 2015/16 with an estimated additional cost of \$300,000.
- New Events funding of \$515,000
- Increased allocation for Regional Economic Development of \$750,000
- Increased tree planting to allow for the lost trees and shade of \$100,000
- A lower growth in rateable properties has been forecast meaning less rating revenue.
- Continuation of disaster recovery and clearing in Parks of \$600,000.

Rating

There has been a new valuation issued for rating purposes which means that there are a number of properties that have changed substantially in value from the year before. Overall this revaluation has meant only a small increase in values of 0.7%, however there are many suburbs that reduced more than the average and many that increased more than the average.

In the Urban Residential categories from Category 9 -12, there was 33% of properties that received an increased value, 25% of properties that received a decline in value and 42% of properties that had no change in value. This makes it very difficult to explain as what we show as the average, will be quite different to what is shown on the actual rate notice.

Council does however, work on the rate base as a whole and has increased the General Rates revenue by 3.3% and Service Rates revenue by 2.2%.

The following is a summary of the Average Residential Ratepayer:

| | Rockhamp | Rockhampton Region | | | | | | |
|--------------|------------|--------------------|------------------|-----------------|--|--|--|--|
| | 2014/2015 | 2015/2016 | Difference \$ | Difference % | | | | |
| Valuation | \$114,478 | \$116,352 | \$1,874 | 1.6% | | | | |
| General Rate | \$912.28 | \$939.26 | \$26.99 | 3.0% | | | | |
| Water Access | \$344.70 | \$352.30 | \$7.60 | 2.2% | | | | |
| Sewerage | \$557.90 | \$570.20 | \$12.30 | 2.2% | | | | |
| Waste/Rec. | \$394.60 | \$384.10 | -\$10.50 | -2.7%* | | | | |
| Road Levy | \$433.80 | \$447.70 | \$13.90 | 3.2% | | | | |
| Env. Levy | \$49.40 | \$51.00 | \$1.60 | 3.2% | | | | |
| Gross | \$2,692.68 | \$2,744.56 | \$51.89 | 1.9% | | | | |
| Discount | (\$264.33) | (\$269.36) | (\$5.03) | 1.9% | | | | |
| Net | \$2,428.35 | \$2,475.21 | \$46.86 | 1.9% | | | | |

^{*}It should be noted that the Waste and Recycling Charge has reduced as a result of the removal of the Carbon Tax that was built into this charge originally. Water and Sewerage Charges have all been increased by 2.2% and Cleansing Charge has first been reduced for the removal of Carbon Tax and then increased by 2.2%, therefore showing a -2.7% decrease comparing to last year.

A Summary of Councils operating Revenue and Expenditure is shown below:

| | \$'(000) |
|--------------------------------------|-----------|
| Rates & Charges Revenue | \$127,927 |
| Fees and Charges | \$26,435 |
| Grants & Subsidies | \$12,994 |
| Interest Received | \$2,136 |
| Private Works | \$7,475 |
| Other Revenue such as Leases, Rents, | \$9,204 |
| Sponsorships, Donations etc) | |
| Total Operating Revenue | \$186,221 |

A Summary of Councils operating Expenditure is shown below:

| | \$'(000) |
|-----------------------------|-----------|
| Employee Costs | \$72,845 |
| Finance Costs | \$8,854 |
| Contractors & Materials | \$50,174 |
| Depreciation | \$45,569 |
| Other Expenses | \$1,249 |
| Total Operating Expenditure | \$178,693 |

A summary of Council's Operating Result is provided as follows:

| Normal Operating Surplus | \$3,248 |
|------------------------------------|---------|
| Add Monies expected to be received | \$4,280 |
| relating to TC Marcia | |
| Budgeted Operating Surplus | \$7,528 |

This surplus has been partly kept in the bank (to offset the losses incurred during the 14/15 year from TC Marcia) and partly allocated toward funding our Capital Program.

Capital Program

Capital Expenditure is budgeted at \$69.9million, which is lower than previous budgets even with the inclusion of the large repair project of Pilbeam Drive (estimate of \$10million). The Organisation is in the process of right-sizing its Capital Program which has been impacted by both de-amalgamation as well as ongoing reconstruction from Natural Disasters. The ultimate goal of the forward Capital Program is to ensure that the existing service levels of assets are maintained. Asset Management Plans continue to be embellished which will guide Council in their decision making around the scarce Capital Funds that are available.

Increased allocations for Stormwater Drainage

TC Marcia is the third disaster event in a five year period and there are a number of properties in the Rockhampton Region that have been impacted by poor stormwater drainage in each event. Council has boosted its allocation towards improving stormwater drainage in these key areas with the view that over the 10 year period, the majority will be dealt with. An allocation of approximately \$3million per year has been made to improve Stormwater Drainage.

Kershaw Gardens

The fact that Kershaw Gardens is an old Landfill has hindered the recovery efforts of damage in these gardens substantially. Council is keen to ensure all the right corrective processes are undertaken to ensure these gardens are safe for the future. This however comes with substantial costs as the landfill cap has been breached and requires remedy. Full information to the extent of damage and rectification is still in progress, however Council has allocated significant funds \$1.2million towards this project.

Cedric Archer Park

There has been a further contribution towards improving Cedric Archer Park in Gracemere (\$1.8 million over two years) which will see this venue become the major sport and recreation precinct and social hub for Gracemere.

<u>Pools</u>

\$1million dollars has been allocated to improving the North Rockhampton pool facility which has not opened since the cyclone. There are a number of aspects at this site that require renewal and it is envisaged that this site will be a returned to a basic pool and wading pool facility. The support of the South Rockhampton Pool Development has been positive and Council will this year add additional shade of \$50,000. The new Cafe site at this site should also be very popular with the visitors to the Park and Pool. \$70,000 has also been allocated for Mount Morgan pool with the goal of heating this

facility. The residents on the Mountain do not at present have access to a heated facility which will not only assist with health benefits, but provide a longer swimming season for the youth.

Heritage Buildings requiring rejuvenation

Council has a number of beautiful heritage buildings that continue to require investment to keep them beautiful. Allocation has been made to undertake repairs to the Walter Reid Centre façade for \$600,000 and replace the Customs House Roof for \$200,000.

Quay Street Street-Scaping

\$7.1million over 3 years has been allocated to reconstructing Quay Street from Fitzroy to William Street. It is envisaged that this street-scaping will provide the streets and footpaths with a badly needed refurbishment.

More Road Resurfacing

Council is continuing with investing in reseals with an estimated of 36 kilometres of roads to be resealed in the 15/16 year. This will improve the overall condition of our Road Network.

Piggyback expansion of Lakes Creek Landfill

After a number of various options around the Region's next Landfill site, a new option has been explored in the past 18 months and revealed to be the most viable option financially. It is proposed to maximise the existing site further which should provide a further 20 years capacity for the residents of Rockhampton. The commencement of this expansion has been provided for at \$1.2million for the 15/16 year.

Water & Sewerage Projects

As always there continues to be substantial investment in the Water and Sewerage Network which is not always as observable as the other assets group. For the majority of people as long as the tap turns and the toilet flushes they are happy. Of course, many projects are required for these things to happen consistently. For the 15/16 year, there is an estimated \$17.8million, which includes projects such as:

- North Rockhampton Sewerage Treatment Plant Electrical Renewal \$500,000
- Rockhampton Sewerage Treatment plan Pipeline Network \$1,000,000
- Sewer Main Relining \$600,000
- Mount Morgan Sewered Area Extension \$500,000
- Athelstane Reservoir to Gracemere Trunk Main duplication \$1,000,000
- Water Main Replacements \$3.3 million
- Glenmore Highlift Pump Station Completion \$2.5million
- Barrage renewals \$200,000

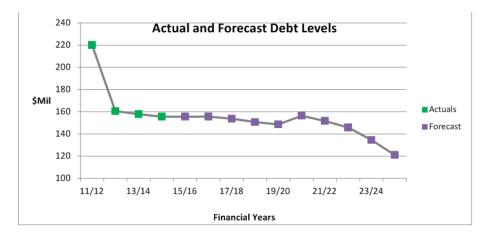
Reliance on Debt

For the first time since amalgamation, there is no reliance on debt to fund the Capital Expenditure Program.

This has required substantial discipline by Council to keep within the limits set within the financial plan. Debt is used as an overall source of funds for Capital Programs and good budget management has seen debt decline progressively for the last 2 years, despite an increase being projected in Budget. This year, the Budget shows no increase in Loans.

| Rockhampton Regional Council (excludin LSC) | g |
|---|----------------------|
| Movement in Loans 2013/14 | \$2,699,090 Decrease |
| Movement in Loans 2014/15 | \$1,728,240 Decrease |
| Movement in Loans Budget 2015/16 | Nil |

The graph below shows overall debt balances historically and into the future. Note the large reduction shown in 11/12 is a result of removing the debt related to Livingstone Shire Council. The peak in the outer years is reflective of Asset Management Requirements.



Sustainability Indicators

The following table provides a comparison of the Sustainability indicators that are projected in the 15/16 Budget to those in the last credit review. All Ratios are within Sustainability guidelines and in line with our overall Long Term Financial Plan. Ten year sustainability indicators can be viewed within the budget papers supplied, which all show trends of improvement.

| Measures of Financial Sustainability & Required Disclos | ure | | | |
|--|------------|-----------------------------|--|--|
| | Forecast | Credit Review Projection | Explanatory Comments | |
| | 30/06/2016 | 30/06/2016 | | |
| 1 Operating Surplus Ratio - Target Benchmark between 0% and 10% | | | | |
| (Net Operating Surplus / Total Operating Revenue) (%) | 4.0% | 5.6% | Less Surplus due to lower growti and slower activity as well as ongoing impacts of TC Marcia | |
| 2 Net Financial Asset / Liability Ratio - Target Benchmark not greater th | a | | Worsenened due to impact of To | |
| ((Total Liabilities - Current Assets) / Total Operating Revenue) (%) | 63.5% | 54.8% | Marcia with cash funds being utilised as well as the lower Operating Revenue compared Credit Review | |
| 3 Asset Sustainability Ratio - Target Benchmark greater than 90% | | | | |
| (Capital Expenditure on the Replacement of Assets (renewals) / Depreciation Expense) (%) | 121.6% | 98.7% | The Higher Capital Expenditure is result of the reconstruction effor | |
| 4 Interest Cover Ratio - Target benchmark between 0% and 5% | | | following TC Marcia | |
| 3-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1 | | | | |
| (Net Interest Expense / Total Operating Revenue) (%) | 3.6% | 3.2% | Higher due to Operational Reven reduction | |
| 5 Debt Service Cover Ratio - Target benchmark greater than 2 times | | | | |
| ((Net Operating Cash Flows + Interest Expense) / (Interest Expense Prior Year Current Interest Bearing Liabilities)) | 3.4 | 3.4 | On Track with Financial Plan | |

Conclusion

The 15/16 Budget documents demonstrate that Council has the required discipline to meet its financial goals, whilst still allowing some scope for investment in Economic Development and providing incentives for the Region to grow. Council has come through a period of serious financial challenges with three major natural disasters in five years and the de-amalgamation. This budget has been formed conservatively for the next challenge of slower economic times however it does allow some scope to react to opportunities that may arise for the region. Council's sound financial base as well as the solid infrastructure provided in the Rockhampton Region and our solid population base will no doubt continue to make Rockhampton an attractive option for growth in years to come.

2015/2016 BUDGET



2015/2016
Budget &
Forward
Projections

Budgeted Income and Expenditure Statement

For the periods ending 30 June 2016 to 2024

| | 2015-2016 | 2016-2017 | 2017-2018 | 2018-2019 | 2019-2020 | 2020-2021 | 2021-2022 | 2022-2023 | 2023-2024 | 2024-2025 |
|---|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|-------------|
| | s | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ |
| Revenue | | | | | | | | | | |
| Rates and utility charges | 140,341,772 | 148,133,925 | 155,833,727 | 163,933,839 | 172,455,079 | 181,419,339 | 190,849,656 | 200,770,261 | 211,206,649 | 222,185,638 |
| Less discounts and pensioner remissions | (12,364,787) | (13,118,754) | (13,800,930) | (14,518,578) | (15,273,543) | (16,067,768) | (16,903,292) | (17,782,263) | (18,706,941) | (19,679,70 |
| Net rates and utility charges | 127,976,985 | 135,015,171 | 142,032,797 | 149,415,261 | 157,181,536 | 165,351,571 | 173,946,364 | 182,987,998 | 192,499,708 | 202,505,93 |
| Fees and charges | 26,435,224 | 27,620,833 | 28,860,155 | 30,155,650 | 31,509,890 | 32,925,569 | 34,405,504 | 35,952,643 | 37,570,073 | 39,261,02 |
| Operating grants, subsidies and contributions | 12,994,007 | 10,418,330 | 10,504,760 | 10,767,379 | 11,036,564 | 11,312,477 | 11,595,290 | 11,885,172 | 12,182,300 | 12,486,85 |
| Interest revenue | 2,136,031 | 1,870,058 | 1,868,680 | 1,993,109 | 1,934,580 | 1,591,923 | 1,872,558 | 1,975,289 | 2,165,266 | 2,245,409 |
| Sales - contract and recoverable works | 7,475,280 | 7,736,915 | 8,007,707 | 8,287,977 | 8,578,056 | 8,878,288 | 9,189,028 | 9,510,644 | 9,843,516 | 10,188,038 |
| Rental Income | 2,940,659 | 3,014,175 | 3,089,530 | 3,166,768 | 3,245,937 | 3,327,086 | 3,410,263 | 3,495,519 | 3,582,907 | 3,672,48 |
| Other recurrent income | 6,263,674 | 4,759,766 | 4,878,760 | 5,000,729 | 5,125,747 | 5,253,891 | 5,385,238 | 5,519,869 | 5,657,866 | 5,799,31 |
| Other | 9,204,333 | 7,773,941 | 7,968,290 | 8,167,497 | 8,371,684 | 8,580,977 | 8,795,501 | 9,015,388 | 9,240,773 | 9,471,79 |
| TOTAL OPERATING REVENUES | 186,221,860 | 190,435,248 | 199,242,389 | 208,786,873 | 218,612,310 | 228,640,805 | 239,804,245 | 251,327,134 | 263,501,636 | 276,159,05 |
| Expenses | | | | | | | | | | |
| Employee benefits | 72,845,534 | 75,888,280 | 79,058,403 | 82,361,241 | 85,802,357 | 89,387,550 | 93,122,857 | 97,014,573 | 101,069,256 | 105,293,73 |
| Materials and services | 51,423,219 | 53,678,086 | 56,469,347 | 59,405,753 | 62,984,769 | 65,744,584 | 69,163,303 | 72,759,794 | 77,143,351 | 80,523,55 |
| Depreciation and amortisation | 45,569,453 | 46,832,280 | 48,737,972 | 50,727,982 | 52,970,602 | 55,687,668 | 58,558,421 | 61,199,499 | 63,855,843 | 66,318,67 |
| Finance costs | 8,854,931 | 8,549,694 | 8,452,713 | 8,262,498 | 8,010,349 | 7,796,667 | 8,020,865 | 7,674,167 | 7,263,484 | 6,605,46 |
| TOTAL OPERATING EXPENDITURE | 178,693,137 | 184,948,340 | 192,718,435 | 200,757,474 | 209,768,077 | 218,616,469 | 228,865,446 | 238,648,033 | 249,331,934 | 258,741,433 |
| Operating Surplus (Deficit) | 7,528,723 | 5,486,908 | 6,523,954 | 8,029,399 | 8,844,233 | 10,024,336 | 10,938,799 | 12,679,101 | 14,169,702 | 17,417,62 |
| Capital income and expenditure: | | | | | | | | | | |
| Cash capital grants and subsidies | 19,202,557 | 5,734,447 | 6,703,649 | 7,214,425 | 6,731,608 | 7,008,514 | 8,065,546 | 7,961,689 | 10,836,473 | 9,210,81 |
| Other capital income | | - | . | | <u>-</u> | - | | <u>-</u> | | |
| Less capital expenditure | | | | | | | | | | |
| TOTAL CAPITAL | 19,202,557 | 5,734,447 | 6,703,649 | 7,214,425 | 6,731,608 | 7,008,514 | 8,065,546 | 7,961,689 | 10,836,473 | 9,210,81 |
| Net result | 26,731,280 | 11,221,355 | 13,227,603 | 15,243,824 | 15,575,841 | 17,032,850 | 19,004,345 | 20,640,790 | 25,006,175 | 26,628,43 |

Budgeted Statement of Financial Position For the periods ending 30 June 2016 to 2025

| | 2015-2016 | 2016-2017 | 2017-2018 | 2018-2019 | 2019-2020 | 2020-2021 | 2021-2022 | 2022-2023 | 2023-2024 | 2024-2025 |
|----------------------------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| | \$ | \$ | \$ | s | \$ | \$ | \$ | \$ | \$ | \$ |
| Current assets | | | | | | | | | | |
| Cash and deposits | 55,979,532 | 53,141,870 | 55,611,197 | 59,246,867 | 55,719,742 | 55,483,277 | 58,323,399 | 61,046,356 | 63,897,837 | 64,678,355 |
| Receivables | 20,173,789 | 20,664,678 | 21,629,996 | 22,662,330 | 23,745,505 | 24,882,069 | 26,074,705 | 27,326,230 | 28,639,602 | 30,017,934 |
| Inventories | 1,730,165 | 1,730,165 | 1,730,165 | 1,730,165 | 1,730,165 | 1,730,165 | 1,730,165 | 1,730,165 | 1,730,165 | 1,730,165 |
| Other financial assets | 2,358,050 | 2,480,669 | 2,609,664 | 2,745,366 | 2,888,125 | 3,038,307 | 3,196,299 | 3,362,507 | 3,537,358 | 3,721,301 |
| | 80,241,536 | 78,017,382 | 81,581,022 | 86,384,728 | 84,083,537 | 85,133,818 | 89,324,568 | 93,465,258 | 97,804,962 | 100,147,755 |
| Non-Current assets | | | | | | | | | | |
| Property, plant and equipment | 1,985,160,484 | 2,067,354,868 | 2,147,235,593 | 2,229,217,566 | 2,322,452,462 | 2,426,303,880 | 2,519,469,549 | 2,616,018,860 | 2,714,668,778 | 2,817,447,951 |
| Intangible assets | 833,127 | 833,127 | 833,127 | 833,127 | 833,127 | 833,127 | 833,127 | 833,127 | 833,127 | 833,127 |
| Capital works in progress | 25,904,996 | 25,904,996 | 25,904,996 | 25,904,996 | 25,904,996 | 25,904,996 | 25,904,996 | 25,904,996 | 25,904,996 | 25,904,996 |
| | 2,011,898,607 | 2,094,092,991 | 2,173,973,716 | 2,255,955,689 | 2,349,190,585 | 2,453,042,003 | 2,546,207,672 | 2,642,756,983 | 2,741,406,901 | 2,844,186,074 |
| TOTAL ASSETS | 2,092,140,143 | 2,172,110,373 | 2,255,554,738 | 2,342,340,417 | 2,433,274,122 | 2,538,175,821 | 2,635,532,240 | 2,736,222,241 | 2,839,211,863 | 2,944,333,829 |
| Current liabilities | | | | | | | | | | |
| Trade and other payables | 17,162,050 | 17,804,602 | 18,726,202 | 19,695,619 | 20,876,406 | 21,787,970 | 22,916,265 | 24,103,114 | 25,548,835 | 26,664,802 |
| Interest bearing liabilities | 10,689,156 | 11,626,801 | 12,581,102 | 13,576,118 | 14,686,732 | 16,205,426 | 17,449,708 | 18,758,313 | 20,007,093 | 17,998,521 |
| Provisions | 12,283,444 | 12,754,211 | 13,244,750 | 13,755,892 | 14,288,502 | 14,843,481 | 15,421,769 | 16,024,345 | 16,652,230 | 17,306,486 |
| Other | 533,319 | 533,319 | 533,319 | 533,319 | 533,319 | 533,319 | 533,319 | 533,319 | 533,319 | 533,319 |
| | 40,667,969 | 42,718,933 | 45,085,373 | 47,560,948 | 50,384,959 | 53,370,196 | 56,321,061 | 59,419,091 | 62,741,477 | 62,503,128 |
| Non-Current liabilities | | | | | | | | | | |
| Trade and other payables | | | | | | | | | | |
| Interest bearing liabilities | 144,868,355 | 144,019,554 | 141,218,452 | 137,142,334 | 133,955,602 | 140,250,176 | 134,300,468 | 127,042,155 | 114,535,062 | 103,036,541 |
| Provisions | 10,413,942 | 9,306,503 | 8,902,952 | 8,503,451 | 8,108,171 | 7,917,290 | 7,730,992 | 7,549,469 | 7,372,922 | 7,201,560 |
| Other | 2,472,710 | 2,472,710 | 2,472,710 | 2,472,710 | 2,472,710 | 2,472,710 | 2,472,710 | 2,472,710 | 2,472,710 | 2,472,710 |
| | 157,753,007 | 155,798,767 | 152,594,114 | 148,118,495 | 144,536,483 | 150,640,176 | 144,504,170 | 137,064,334 | 124,380,694 | 112,710,811 |
| TOTAL LIABILITIES | 198,420,976 | 198,517,700 | 197,679,487 | 195,679,443 | 194,921,442 | 204,010,372 | 200,825,231 | 196,483,425 | 187,122,171 | 175,213,939 |
| NET COMMUNITY ASSETS | 1,893,719,167 | 1,973,592,673 | 2,057,875,251 | 2,146,660,974 | 2,238,352,680 | 2,334,165,449 | 2,434,707,009 | 2,539,738,816 | 2,652,089,692 | 2,769,119,890 |
| Community equity | | | | | | | | | | |
| Accumulated surplus/(deficiency) | 1,270,406,007 | 1,281,977,362 | 1,295,260,965 | 1,310,504,789 | 1,326,080,630 | 1,343,113,480 | 1,362,117,825 | 1,382,758,615 | 1,407,764,790 | 1,434,393,224 |
| Asset revaluation surplus | 579,995,173 | 648,647,324 | 719,702,299 | 793,244,198 | 869,360,063 | 948,139,982 | 1,029,677,197 | 1,114,068,214 | 1,201,412,915 | 1,291,814,679 |
| Other reserves | 43,317,987 | 42,967,987 | 42,911,987 | 42,911,987 | 42,911,987 | 42,911,987 | 42,911,987 | 42,911,987 | 42,911,987 | 42,911,987 |
| TOTAL COMMUNITY EQUITY | 1,893,719,167 | 1,973,592,673 | 2,057,875,251 | 2,146,660,974 | 2,238,352,680 | 2,334,165,449 | 2,434,707,009 | 2,539,738,816 | 2,652,089,692 | 2,769,119,890 |

Budgeted Statement of Cash Flow

Page (54)

For the periods ending 30 June 2016 to 2018

| | 2015-2016 | 2016-2017 | 2017-2018 |
|---|---------------|---------------|--------------|
| | \$ | \$ | \$ |
| Cash flows from operating activities: | | | |
| Receipts from customers | 185,554,161 | 188,074,301 | 196,408,391 |
| Payment to suppliers and employees | (126,963,971) | (130,160,683) | (135,137,675 |
| Interest revenue | 2,136,031 | 1,870,058 | 1,868,680 |
| Interest expense | (8,076,916) | (8,072,116) | (7,963,195 |
| Net cash inflow (outflow) from operating activities | 52,649,305 | 51,711,560 | 55,176,201 |
| Cash flows from investing activities: | | | |
| Proceeds from sale of capital assets | | | |
| Grants and contributions for capital expenditure | 19,202,557 | 5,734,447 | 6,703,649 |
| Payments for property, plant and equipment | (68,574,704) | (60,374,513) | (57,563,722 |
| Net cash provided by investing activities | (49,372,147) | (54,640,066) | (50,860,073 |
| Cash flows from financing activities | | | |
| Proceeds from borrowings | 15,669,708 | 10,780,000 | 9,780,000 |
| Repayment of borrowings | (15,669,708) | (10,689,156) | (11,626,801 |
| Net cash provided by financing activities | | 90,844 | (1,846,801 |
| | | | |
| Net Increase (Decrease) in cash held | 3,277,158 | (2,837,662) | 2,469,327 |
| Cash at beginning of reporting period | 52,702,374 | 55,979,532 | 53,141,870 |
| Cash at end of reporting period | 55,979,532 | 53,141,870 | 55,611,197 |

Budgeted Statement of Changes in Equity

For the periods ending 30 June 2016 to 2018

Page (55)

| | Total | Accumulated Surplus | Asset Revaluation Surplus | Other Reserves |
|------------------------------|---------------|---------------------|------------------------------|----------------|
| | | | | |
| Balance at 30 Jun 2015 | 1,800,657,305 | 1,243,598,107 | 513,664,591 | 43,394,607 |
| | | | | |
| | | | | |
| Net result for the period | 26,731,280 | 26,731,280 | | |
| Transfers to reserves | - | (803,380) | | 803,380 |
| Transfers from reserves | - | 880,000 | | (880,000) |
| Asset revaluation adjustment | 66,330,582 | | 66,330,582 | |
| | | | | |
| Balance at 30 Jun 2016 | 1,893,719,167 | 1,270,406,007 | 579,995,173 | 43,317,987 |
| | | | | |
| | | | | |
| Net result for the period | 11,221,355 | 11,221,355 | | |
| Transfers to reserves | - | | | |
| Transfers from reserves | - | 350,000 | | (350,000) |
| Asset revaluation adjustment | 68,652,151 | | 68,652,151 | |
| | | | | |
| Balance at 30 Jun 2017 | 1,973,592,673 | 1,281,977,362 | 648,647,324 | 42,967,987 |
| Not soud for the society | 40.007.000 | 40.007.000 | | |
| Net result for the period | 13,227,603 | 13,227,603 | | |
| Transfers to reserves | | 50.000 | | (50,000) |
| Transfers from reserves | 74 05 : 07 | 56,000 | 74.054.077 | (56,000) |
| Asset revaluation adjustment | 71,054,975 | | 71,054,975 | |
| Balance at 30 Jun 2018 | 2,057,875,251 | 1,295,260,965 | 719,702,299 | 42,911,987 |
| Dalation at or our Entry | 2,007,010,201 | 1,200,200,000 | . 15,702,255 | 42,511,501 |

Page (56)

| 30/06/2015 | 30/06/2016 | \$ Increase | % Inrease | | | | | | |
|---------------|--|--|---|--|--|--|--|--|---|
| \$136,281,903 | \$140,341,772 | \$4,059,869 | 3.0% | | | | | | |
| | | | | F | | | | | |
| 30/06/2016 | 30/06/2017 | 30/06/2018 | 30/06/2019 | 30/06/2020 | 30/06/2021 | 30/06/2022 | 30/06/2023 | 30/06/2024 | 30/06/2025 |
| | | | | | | | | | |
| 4.0% | 2.9% | 3.3% | 3.8% | 4.0% | 4.4% | 4.6% | 5.0% | 5.4% | 6.3% |
| | | | | | | | | | |
| 63.5% | 63.3% | 58.3% | 52.3% | 50.7% | 52.0% | 46.5% | 41.0% | 33.9% | 27.2% |
| | | | | | | | | | |
| 121.6% * | 94.8% | 89.6% | 84.3% | 101.1% | 95.8% | 88.4% | 89.4% | 83.4% | 91.1% |
| | | | | | | | | | |
| 3.6% | 3.5% | 3.3% | 3.0% | 2.8% | 2.7% | 2.6% | 2.3% | 1.9% | 1.6% |
| | | | | | | | | | |
| est 3.4 | 3.2 | 3.2 | 3.3 | 3.3 | 3.3 | 3.3 | 3.3 | 3.3 | 3.4 |
| | \$136,281,903 30/06/2016 4.0% 63.5% 121.6% * | \$136,281,903 \$140,341,772 30/06/2016 30/06/2017 4.0% 2.9% 63.5% 63.3% 121.6% * 94.8% | \$136,281,903 \$140,341,772 \$4,059,869 30/06/2016 30/06/2017 30/06/2018 4.0% 2.9% 3.3% 63.5% 63.3% 58.3% 121.0% * 94.8% 89.6% 3.6% 3.5% 3.5% 3.3% | \$136,281,903 \$140,341,772 \$4,059,869 3.0% 30/06/2016 30/06/2017 30/06/2018 30/06/2019 4.0% 2.9% 3.3% 3.8% 63.5% 63.3% 58.3% 52.3% 121.6% * 94.8% 89.6% 84.3% 3.6% 3.5% 3.3% 3.0% | \$136,281,903 \$140,341,772 \$4,059,869 3.0% Fore | \$136,281,903 \$140,341,772 \$4,059,869 3.0% Forecast 30/06/2016 30/06/2017 30/06/2018 30/06/2019 30/06/2020 30/06/2021 4.0% 2.9% 3.3% 3.8% 4.0% 4.4% 63.5% 63.3% 58.3% 52.3% 50.7% 52.0% 121.6% * 94.8% 89.6% 84.3% 101.1% 95.8% 3.6% 3.5% 3.3% 3.0% 2.8% 2.7% | \$136,281,903 \$140,341,772 \$4,059,869 3.0% Forecast | \$136,281,903 \$140,341,772 \$4,059,869 3.0% Forecast | \$136,281,903 \$140,341,772 \$4,059,869 3.0% Since S |

| 2015/16 | | | | | | | | | | | 1 |
|--|---|---|---|---|---|--|------------------------------|---|---|--|--|
| | | | | | | | Corpora | te Services | | Regional Service | es |
| | Total Adopted Budget | Resourcing Adopted Budget | Office of CEO Adopted Budget | Community Services Adopted Budget | Corporate Services Adopted Budget | Regional Services Adopted Budget | Airport Adopted Budget | Other Corporate Services Adopted Budget | Fitzroy River Water Adopted Budget | Waste & Recycling Services Adopted Budget | Other Regional Services Adopted Budget |
| OPERATIONS | | | | | | | | | | | |
| Operating Revenue | | | | | | | | | | | |
| Rates and Utility Charges | (140,341,772) | (68,169,347) | 0 | 0 | 0 | (72,172,425) | 0 | 0 | (57,830,020) | (14,342,405) | 0 |
| Less Rebates and Discounts | 12,364,787 | 6,677,287 | 0 | 0 | 0 | 5,687,500 | 0 | 0 | 4,201,323 | 1,486,177 | 0 |
| Fees and Charges | (26,435,224) | 0 | (186,000) | (4,986,100) | (12,340,540) | (8,922,584) | (12,113,040) | (227,500) | (1,445,100) | (4,866,484) | (2,611,000) |
| Interest Received | (2,136,031) | (1,866,031) | 0 | 0 | (30,000) | (240,000) | (30,000) | 0 | (240,000) | 0 | 0 |
| Grants Subsidies and Contributions | (12,994,007) | (6,961,109) | (80,000) | (2,905,898) | (285,000) | (2,762,000) | 0 | (285,000) | 0 | (1,150,000) | (1,612,000) |
| Other Revenue | (9,204,333) | (194,249) | (81,900) | (3,469,744) | (5,038,824) | (419,616) | (3,974,864) | (1,063,960) | (233,043) | (50,273) | (136,300) |
| Sales Contract and Recoverable Works Total Operating Revenue | (7,475,280) (186,221,860) | (70,513,449) | (347,900) | (11,361,742) | (17,694,364) | (7,475,280) (86,304,405) | (16,117,904) | (1,576,460) | (4,210,280) (59,757,120) | (18,922,985) | (3,265,000) (7,624,300) |
| | (1111) | (1.5)512,115, | (===,===, | (11,000,000,000,000,000,000,000,000,000, | (11,000,000,0 | (==,===,===, | (12,111,111, | (1,212,122, | (22): 22,:23,:23, | (11,111,111,111,111,111,111,111,111,111 | (1,722.7,223) |
| Operating Expense | | | | | | | | | | | |
| Finance Costs | 8,854,931 | 4,256,583 | 0 | 8,000 | 457,930 | 4,132,418 | 0 | 457,930 | 2,836,121 | 1,296,297 | 0 |
| Depreciation | 45,569,453 | 0 | 4,370 | 7,323,370 | 7,782,890 | 30,458,823 | 2,498,380 | 5,284,510 | 12,652,320 | 1,337,443 | 16,469,060 |
| Employee Costs | 72,845,534 | 25,750 | 4,661,922 | 23,512,340 | 20,694,750 | 23,950,773 | 2,772,539 | 17,922,211 | 7,124,086 | 3,351,501 | 13,475,185 |
| Materials and Services | 59,174,497 | 149,024 | 3,300,850 | 17,511,230 | 18,334,376 | 19,879,017 | 5,269,650 | 13,064,726 | 6,964,605 | 5,745,702 | 7,168,710 |
| Internal Transfers | (5,052,866) | 0 | 159,000 | 3,273,451 | (16,600,602) | 8,115,286 | 271,163 | (16,871,765) | 946,557 | 3,123,400 | 4,045,328 |
| Code of Competitive Conduct Adjustments | 0 | (24,993,147) | 0 | 0 | 4,242,260 | 20,750,887 | 4,242,260 | 0 | 21,069,706 | (135,844) | (182,975) |
| Corporate Overheads | (2,698,412) 178.693.138 | (6,225,982) | 8.126.142 | (250,000) 51.378.391 | 1,063,913 | 2,713,657 | 1,063,913 16,117,904 | 19.857.612 | 4,640,739 56,234,135 | 1,201,382 | (3,128,464) 37,846,845 |
| Total Operating Expense | 178,693,138 | (26,787,772) | 8,126,142 | 51,378,391 | 35,975,516 | 110,000,861 | 16,117,904 | 19,857,612 | 56,234,135 | 15,919,881 | 37,846,845 |
| Net Operating (Profit)/Deficit | (7,528,723) | (97,301,221) | 7,778,242 | 40,016,648 | 18,281,152 | 23,696,456 | 0 | 18,281,152 | (3,522,985) | (3,003,104) | 30,222,545 |
| Non-Capital Reserve Movements | · · · · · · · · · · · · · · · · · · · | | | | | | | | | | |
| Transfers from reserves | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Transfers to reserves | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Non-Capital Reserve Movements | | | | | | | | | | | |
| Operating (Profit)/Deficit after Operational | (7,528,723) | (97,301,221) | 7,778,242 | 40,016,648 | 18,281,152 | 23,696,456 | 0 | 18,281,152 | (3,522,985) | (3,003,104) | 30,222,545 |
| Reserve Movements | | | | | | | | | | | |
| CAPITAL | | | | | | | | | | | |
| Capital Funding | | | | | | | | | | | |
| Grants, Subsidies and Sales/Disposals | (15,489,307) | 0 | 0 | (669,500) | 0 | (14,819,807) | 0 | 0 | (745,750) | 0 | (14,074,057) |
| Developer Contributions | (3,713,250) | 0 | 0 | (307,500) | 0 | (3,405,750) | 0 | 0 | (1,702,000) | 0 | (1,703,750) |
| Depreciation | (45,569,453) | 0 | | (7,323,370) | (7,782,890) | (30,458,823) | (2,498,380) | (5,284,510) | (12,652,320) | (1,337,443) | (16,469,060) |
| New Loans 2015-2016 | (15,669,708) | (10,877,914) | 0 | 0 | 0 | (4,791,794) | 0 | 0 | (3,966,943) | (824,851) | 0 |
| Transfer from reserves | (4,593,250) | 0 | 0 | (682,500) | (505,000) | (3,405,750) | 0 | (505,000) | (1,702,000) | 0 | (1,703,750) |
| Transfer to reserves | 4,516,630 | 0 | 0 | 307,500 | 803,380 | 3,405,750 | 803,380 | 0 | 1,702,000 | (0.400.004) | 1,703,750 |
| Total Capital Funding | (80,518,338) | (10,877,914) | (4,370) | (8,675,370) | (7,484,510) | (53,476,174) | (1,695,000) | (5,789,510) | (19,067,013) | (2,162,294) | (32,246,867) |
| Total Funds Available for Capital | (88,047,061) | (108,179,136) | 7,773,872 | 31,341,278 | 10,796,642 | (29,779,718) | (1,695,000) | 12,491,642 | (22,589,998) | (5,165,398) | (2,024,322) |
| Capital Expenditure | | | | | | | | | | | |
| Capital Expenditure | 69,974,704 | 0 | 0 | 6,219,000 | 6,645,000 | 57,110,704 | 1,695,000 | 4,950,000 | 17,796,502 | 3,000,000 | 36,314,202 |
| | | | | | | | | | | | |
| Less Value of Land Sold | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Less Value of Land Sold Debt Redemption | 15,669,708 | 8,710,814 | 0 | 0 | 0 | 0 6,958,894 | 0 | 0 | 0 4,793,496 | 2,165,398 | 0 |
| Less Value of Land Sold | 15,669,708 85,644,412 | 8,710,814 | 0 | 0 | 0 | 6,958,894 64,069,598 | 0 1,695,000 | 0 0 4,950,000 | 4,793,496 22,589,998 | 2,165,398 5,165,398 | 0 0 36,314,202 |
| Less Value of Land Sold Debt Redemption Total Capital Expenditure | 85,644,412 | 8,710,814 8,710,814 | 0 | 6,219,000 | 6,645,000 | 64,069,598 | | | 22,589,998 | 5,165,398 | |
| Less Value of Land Sold Debt Redemption | | 8,710,814 8,710,814 | 0 | 0 | 0 | | 0 0 1,695,000 | | | 5,165,398 | |
| Less Value of Land Sold Debt Redemption Total Capital Expenditure | 85,644,412 | 8,710,814 8,710,814 | 0 | 6,219,000 | 6,645,000 | 64,069,598 | | | 22,589,998 | 5,165,398 | |
| Less Value of Land Sold Debt Redemption Total Capital Expenditure (Surplus)/Deficit | 85,644,412 | 8,710,814 8,710,814 (99,468,322) 83,941,376 | 7,773,872 | 6,219,000 | 6,645,000 17,441,642 | 64,069,598 | | | 22,589,998 | 5,165,398 | |
| Less Value of Land Sold Debt Redemption Total Capital Expenditure (Surplus)/Deficit DEBT Opening Balance (1/7/15) New Loans | 85,644,412 (2,402,649) 156,175,097 15,669,708 | 8,710,814 8,710,814 (99,468,322) 83,941,376 10,877,914 | 7,773,872 0 0 | 0 6,219,000 37,560,278 | 0 6,645,000 17,441,642 | 64,069,598 34,289,880 72,233,721 4,791,794 | 0 0 | 17,441,642 0 0 | 22,589,998 0 48,451,236 3,966,943 | 5,165,398 0 23,782,485 824,851 | |
| Less Value of Land Sold Debt Redemption Total Capital Expenditure (Surplus)/Deficit DEBT Opening Balance (1/7/15) New Loans Payments | 85,644,412 (2,402,649) 156,175,097 15,669,708 (15,669,708) | 8,710,814 8,710,814 (99,468,322) 83,941,376 10,877,914 (8,710,814) | 7,773,872 0 0 0 0 0 | 37,560,278 | 0 6,645,000 17,441,642 0 0 | 64,069,598 34,289,880 72,233,721 4,791,794 (6,958,894) | 0 0 0 0 | 17,441,642 0 0 | 22,589,998 0 48,451,236 3,966,943 (4,793,496) | 5,165,398 0 23,782,485 824,851 (2,165,398) | |
| Less Value of Land Sold Debt Redemption Total Capital Expenditure (Surplus)/Deficit DEBT Opening Balance (1/7/15) New Loans | 85,644,412 (2,402,649) 156,175,097 15,669,708 | 8,710,814 8,710,814 (99,468,322) 83,941,376 10,877,914 | 7,773,872 0 0 | 0 6,219,000 37,560,278 | 0 6,645,000 17,441,642 0 0 | 64,069,598 34,289,880 72,233,721 4,791,794 | 0 0 | 17,441,642 0 0 | 22,589,998 0 48,451,236 3,966,943 (4,793,496) | 5,165,398 0 23,782,485 824,851 | |
| Less Value of Land Sold Debt Redemption Total Capital Expenditure (Surplus)/Deficit DEBT Opening Balance (1/7/15) New Loans Payments Closing Balance | 85,644,412 (2,402,649) 156,175,097 15,669,708 (15,669,708) | 8,710,814 8,710,814 (99,468,322) 83,941,376 10,877,914 (8,710,814) | 7,773,872 0 0 0 0 0 | 37,560,278 | 0 6,645,000 17,441,642 0 0 | 64,069,598 34,289,880 72,233,721 4,791,794 (6,958,894) | 0 0 0 0 | 17,441,642 0 0 | 22,589,998 0 48,451,236 3,966,943 (4,793,496) | 5,165,398 0 23,782,485 824,851 (2,165,398) | |
| Less Value of Land Sold Debt Redemption Total Capital Expenditure (Surplus)/Deficit DEBT Opening Balance (1/7/15) New Loans Payments Closing Balance OTHER RESERVES | 85,644,412 (2,402,649) 156,175,097 15,669,708 (15,669,708) 156,175,097 | 8,710,814 8,710,814 (99,468,322) 83,941,376 10,877,914 (8,710,814) 86,108,476 | 0 0 7,773,872 0 0 0 0 | 0 0 6,219,000 37,560,278 | 0 6,645,000 17,441,642 0 0 0 0 | 64,069,598 34,289,880 72,233,721 4,791,794 (6,958,894) 70,066,621 | 0 0 0 0 | 17,441,642 0 0 0 | 22,589,998 0 48,451,236 3,966,943 (4,793,496) 47,624,683 | 5,165,398 0 23,782,485 824,851 (2,165,398) 22,441,938 | 34,289,880 0 0 0 |
| Less Value of Land Sold Debt Redemption Total Capital Expenditure (Surplus)/Deficit DEBT Opening Balance (1/7/15) New Loans Payments Closing Balance OTHER RESERVES Opening Balance (1/7/15) | 85,644,412 (2,402,649) 156,175,097 15,669,708 (15,669,708) 156,175,097 | 8,710,814 8,710,814 (99,468,322) 83,941,376 10,877,914 (8,710,814) 86,108,476 | 7,773,872 0 0 0 0 0 | 0 6,219,000 37,560,278 0 0 0 0 3,387,756 | 0 0 6,645,000 17,441,642 0 0 0 0 0 0 0 10,145,137 | 64,069,598 34,289,880 72,233,721 4,791,794 (6,958,894) 70,066,621 22,365,305 | 0 0 0 0 0 0 | 17,441,642 0 0 | 22,589,998 0 48,451,236 3,966,943 (4,793,496) | 5,165,398 0 23,782,485 824,851 (2,165,398) | 34,289,880 0 0 0 0 0 7,460,913 |
| Less Value of Land Sold Debt Redemption Total Capital Expenditure (Surplus)/Deficit DEBT Opening Balance (1/7/15) New Loans Payments Closing Balance OTHER RESERVES | 85,644,412 (2,402,649) 156,175,097 15,669,708 (15,669,708) 156,175,097 | 8,710,814 8,710,814 (99,468,322) 83,941,376 10,877,914 (8,710,814) 86,108,476 | 0 0 7,773,872 0 0 0 0 | 0 0 6,219,000 37,560,278 | 0 6,645,000 17,441,642 0 0 0 0 | 64,069,598 34,289,880 72,233,721 4,791,794 (6,958,894) 70,066,621 | 0 0 0 0 | 17,441,642 0 0 0 | 22,589,998 0 48,451,236 3,996,943 (4,793,496) 47,624,683 | 5,165,398 0 23,782,485 824,851 (2,165,398) 22,441,938 | 34,289,880 0 0 0 |

2015/2016 BUDGET



Revenue Statement



OVERVIEW

The purpose of this revenue statement is:

- to provide an explanatory statement outlining and explaining the revenue raising measures adopted in the budget, and
- to comply in all respects with legislative requirements.

APPLICABILITY

This revenue statement applies to the financial year from 1 July 2015 to 30 June 2016. It is approved in conjunction with the Budget as presented to Council on 9 July 2015.

It is not intended that this revenue statement reproduce all related policies. Related policies will be referred to where appropriate and will take precedence should clarification be required.

GUIDELINE

Pursuant to the provisions of the *Local Government Act 2009* and the *Local Government Regulation 2012* the following explanation of revenue raising measures adopted in the 2015/2016 Budget are provided.

1. RATES AND CHARGES (LGA s94)

For the financial year beginning 1 July 2015, Rockhampton Regional Council will make and levy rates and charges. Rates and Charges will include:-

- A. Differential General Rates,
- B. Special Rates and Charges,
- C. Separate Charges, and
- D. Utility Charges for Water, Sewerage and Waste Management.

The statement deals with the principles used by Council in fixing rates and charges and if applicable, how the Council will apply user pays principles to utility and general charges.

2. GENERAL RATES RATIONALE

Council accepts that the basis for levying general rates in Queensland is land valuations. Ideally, the general rate would be determined by dividing the total income needed from general rates by the rateable valuation of lands. However there is considerable diversity in the Region in terms of land use and location (such as between the urban and rural areas), land values, access to, and actual and potential demands for services and facilities.

Council is committed to spreading the general rates burden equitably among broad classes of ratepayer. This does not mean the general rate is levied on a "user pays system". Instead, Council has designed the general rating system taking into account the following factors:

- the relative rate-able value of lands and the general rates that would be payable if only one general rate were levied;
- the use of the land as it relates to actual and potential demand for Council services;
- location of the land as it relates to actual and potential demand for Council services; and
- · the impact of rateable valuations on the level of general rates to be paid.

Council is of the opinion that a common rating policy and structure should be embraced for the whole region. This approach will include rate capping for the period 2015/16 after which time it is anticipated that capping will be removed.

3. GENERAL RATES – CATEGORIES AND DESCRIPTIONS (LGR Part 5 Division 1)

Council adopts differential general rating for the following reasons:

- Council is committed to spreading the general rates burden equitably;
- the use of a single general rate would not result in an equitable distribution of the rates burden among ratepayers;
- certain land uses and locations of lands require and/or impose greater demands on Council services relative to other land uses and locations; and
- valuation relativities between commercial/industrial, rural, urban, productive and residential uses, do not reflect the intensity of land use nor the actual or potential demands on Council services and facilities.

Land rating categories are defined by separating the town and rural locations of the Council area and then differentiating properties based on the use to which the land is being put. Where it is considered appropriate, relative valuations are used to define land rating categories in order to reduce the variation in general rate charges between consecutive years and limit increases to a reasonable level across all land uses.

The Council, for the purpose of making and levying differential general rates, has resolved to categorise all rateable land in its area into twenty four (24) categories and sub categories specified hereunder in the schedule. The Council delegates to the CEO the power to identify the rating category to which each parcel of rate-able land belongs. In undertaking this task the CEO will be guided by the descriptions of each category.

The terms LV, 'Land Valuation', 'SV' and 'Site Valuation' refer to the Land Valuation and Site Valuation assigned by the Queensland Department of Natural Resources and Mines for the applicable year of valuation.

The term "principal place of residence" is a single dwelling house or dwelling unit that is the permanent place of residence at which at least one owner of the land predominantly resides.

In establishing principal place of residence Council may consider but not be limited to, the owner's declared address for electoral roll, driver's licence or any other form of evidence deemed acceptable to Council.

GENERAL RATING CATEGORIES 2015-16

| No. | Category | Description | Identifiers (Land Use Codes) |
|-------|---|---|--|
| 1 | Commercial/ light industry | Land used, or intended to be used, in whole or in part, for commercial or light industrial purposes, other than land included in categories 2(a), 2(b), 2(c), 3 and 22. | 1,4,6,7, 10 to 49 (excl. 31, 35, 37, 40 and lands in any other category). |
| 2 (a) | Major shopping centres with a floor area 0 – 10,000m2 | Land used, or intended to be used, as a shopping centre with a gross floor area up to10,000m2 and a value greater than \$2,500,001. | 12 to 16 inclusive and 23, with a rate-able valuation >\$2,500,001 |
| 2 (b) | Major shopping centres with a floor area 10,001 - 50,000 m2 | Land used, or intended to be used, as a shopping centre with a gross floor area of 10,001m2 and 50,000m2 and a value greater than \$2,500,001. | 12 to 16 inclusive and 23, with a rate-able valuation >\$2,500,001 |
| 2 (c) | Major shopping centres with a floor area >50,001m2 | Land used, or intended to be used, as a shopping centre with a gross floor area greater than 50,000m2 and a value greater than \$2,500,001. | 12 to 16 inclusive and 23, with a rate-able valuation >\$2,500,001 |

| | | Land used, or intended to be used, for:- | | |
|----|--|---|---|--|
| 3 | Heavy and noxious industry | (a) a fuel dump; | 31, 35, 37 | |
| | | (b) fuel storage; | | |
| | | (c) an oil refinery; | | |
| | | (d) heavy industry; | | |
| | | (e) general industry; | | |
| 4 | Power Generation | Land used, or capable of being used, for the generation of greater than 400 megawatts of electricity. | 37 | |
| 5 | Extractive | Land used, or intended to be used, in whole or in part, for:- (a) the extraction of minerals or other substances from the ground; and (b) any purpose associated or connected with the extraction of minerals and other substances from the ground. | 40 | |
| 6 | Agriculture, farming and other rural | Land used, or intended to be used, for non-residential rural, agricultural or farming purposes. | 60 to 89 and 93 to 94 (excl. 72 excl. lands in any other category). | |
| 8A | Residential Other | Land used, or intended to be used, for:- (a) residential purposes, other than as the owner's principal place of residence; and (b) two or more self-contained dwellings (including flats). | er than as ce of 2, 3, 5, 6, 8 & 9 | |
| 9 | Residential 1 | Land used for residential purposes, as the owner's principal place of residence with a value of less than \$150,001. | 1, 2 and 6 with a rate- able valuation <\$150,001 (excl. lands In any other category). | |
| 10 | Residential 2 | Land used for residential purposes, as the owner's principal place of residence with a value of between \$150,000 and \$250,000. | 1, 2 and 6 with a rate- able valuation >\$150,000 but <\$250,001 (excl. lands In any other category). | |

| 11 | Residential 3 | Land used for residential purposes, as the owner's principal place of residence with a value of between \$250,001 and \$500,000. | 1, 2 and 6 with a rate- able valuation >\$250,000 but <\$500,001 (excl. lands In any other category). |
|----|---------------------------------------|---|---|
| 12 | Residential 4 | Land used for residential purposes, as the owner's principal place of residence with a value of more than \$500,000. | 1, 2 and 6 with a rateable valuation >\$500,000 (excl. lands In any other category). |
| 15 | Large residential homesite 1 | Land, which is a large homesite, used for residential purposes, as the owner's principal place of residence with a value up to \$225,000. | 4, 5, 6, 94 with a rateable valuation <\$225,001 |
| 16 | Large residential homesite 2 | Land, which is a large homesite, used for residential purposes, as the owner's principal place of residence with a value between \$225,000 and \$500,000. | 4, 5, 6, 94 with a rate- able valuation >\$225,000 but <\$500,001 |
| 17 | Large residential homesite 3 | Land, which is a large homesite, used for residential purposes, as the owner's principal place of residence with a value between \$500,000 and \$1,000,000. | 4, 5, 6, 94 with a rate- able valuation >\$550,000 but <\$1,000,001 |
| 18 | Large residential homesite 4 | Land, which is a large homesite, used for residential purposes, as the owner's principal place of residence with a value of more than \$1,000,000 | 4, 5, 6, 94 with a rate- able valuation >\$1,000,000 |
| 21 | Strata (residential) | Land, which is a lot in a community title scheme or residential group title, used as the owner's principal place of residence. | Land use codes 8 and 9 (excl. lands In any other category). |
| 22 | Strata (commercial/ industrial) | Land, which is a lot in a community title scheme or building unit, which is used, or intended to be used, for commercial or industrial purposes. | Land use codes 8 and 9 |

| 24 | Vacant urban/rural land >\$0.43m | Vacant land intended for use for development purposes with a value of more than \$430,000. | Land use code 1 and 4 with a rate-able valuation >\$430,000 |
|--------|--|--|---|
| 25 | Developer concession | Land, which qualifies for a discounted valuation pursuant to section 50 of the Land valuation Act. | |
| 26 | Special uses | Land, used, or intended to be used, for non-commercial purposes such as social and community welfare, defence or education purposes. Land use codes 2 50 – 59, 92, 96 – | |
| 27 (a) | Other \$0 - \$45,000 | Land, with a value of \$45,000 or less, which is not otherwise categorized. | Land use codes 90, 91 and 95 |
| 27 (b) | 27 (b) Other - \$\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ | | Land use codes 90, 91 and 95 |

General Rates and Minimum General Rates

For the 2015/16 financial year differential general rates and minimum general rates will be levied pursuant to section 94 of the *Local Government Act* 2009, on the differential general rate categories as follows-

| Category No. | Category | General Rate (cents in the Dollar of Rate-able Value) | Minimum General Rate (\$) |
|-----------------|--|---|------------------------------|
| 1 | Commercial/light Industry | 1.3852 | 1,180 |
| 2 (a) | Major shopping centres with a floor area 0 – 10,000 sqm | 1.8225 | 16,210 |
| 2 (b) | Major shopping centres with a floor area 10,001 - 50,000 sqm | 2.6043 | 185,230 |
| 2 (c) | Major shopping centres with a floor area >50,001 sqm | 5.5757 | 1,399,520 |
| 3 | Heavy and noxious industry | 1.7653 | 2,450 |
| 4 | Power Generation | 3.4306 | 2,450 |
| 5 | Extractive | 6.0562 | 2,000 |
| 6 | Agriculture, farming and other rural | 1.3056 | 1,180 |
| 8A | Residential Other | 0.9439 | 780 |

| 9 | Residential 1, \$0-\$150,000 | 0.8073 | 580 |
|--------|---|--------|-------|
| 10 | Residential 2, \$150,001 - \$250,000 | 0.7758 | 1,240 |
| 11 | Residential 3, \$250,001 - \$500,000 | 0.7041 | 1,980 |
| 12 | Residential 4, \$500,001 - \$750,000 | 0.6715 | 3,590 |
| 15 | Large Residential Homesite 1, \$0-\$225,000 | 0.8038 | 610 |
| 16 | Large Residential Homesite 2, \$225,001 -\$500,000 | 0.7747 | 1,850 |
| 17 | Large Residential Homesite 3, \$500,001 -\$1,000,000 | 0.7132 | 3,950 |
| 18 | Large Residential Homesite 4, \$1,000,001 -\$10,000,000 | 0.5247 | 7,270 |
| 21 | Strata (residential) | 0.9283 | 580 |
| 22 | Strata (commercial/industrial) | 1.4829 | 1,180 |
| 24 | Vacant urban land >\$430,000 | 1.2660 | 1,180 |
| 25 | Developer concession | 0.7703 | 0 |
| 26 | Special uses | 0.9073 | 1,920 |
| 27 (a) | Other \$0 - \$45,000 | 1.3730 | 500 |
| 27 (b) | Other >\$45,001 | 1.4693 | 1,180 |
| | | | |

4. LIMITATION ON RATE INCREASE - LGR Part 9, Division 3

In implementing the rating structure for the region, Council has determined that it will be necessary to undertake measures to limit the initial impact on a range of properties. In order to limit the percentage increase for individual properties pursuant to section 116 of the *Local Government Regulation 2012*, the caps shown in the table below will apply for the 2015/16 year for those properties where the calculated rate is more than the minimum general rate.

For the 2015/16 financial year, Council resolves to limit the increase of general rates on all properties within Differential Rating Category 1 to 75%. However, the limitation shall not apply to:

- (a) any land on which rates were not levied in the preceding financial year;
- (b) any separately valued parcel of land that has a different area from its area at the time of rating in the preceding financial year, except for where the area and valuation have reduced;
- (c) any parcel of land that was previously subject to a discounted valuation under section 50 of the *Valuation of Land Act 2010*; or
- (d) land that has changed differential rating categories since the beginning of the financial year other than by means of correcting an error or inconsistency.

5. SPECIAL RATES/CHARGES (LGA s94)

Rural Fire Services Levies

Council will, pursuant to section 128A of the *Fire and Emergency Services Act* 1990 and section 94 of the *Local Government Act* 2009, make and levy special charges for the provision of rural fire fighting services to certain parts of the Region. The charges shall be levied on all land which specially benefits from the provision of rural fighting services.

For 2015/16, the Council shall make a special charge, in the following amounts, for each of the following Rural Fire Brigades.

| Rural Fire Brigade | Levy 2015/16 | Rural Fire Brigade | Levy 2015/16 |
|--------------------|--------------|--------------------|-----------------|
| Alton Downs | \$25.00 | Garnant | - |
| Archer Ulam | \$20.00 | Gogango | \$25.00 |
| Aricia | - | Gracemere | \$20.00 |
| Bajool | \$25.00 | Kalapa | \$20.00 |
| Bouldercombe | \$50.00 | Marmor | \$25.00 |
| Calioran | - | Mornish | - |
| Calliungal | \$50.00 | Stanwell | \$50.00 |
| Dalma | \$20.00 | South Ulam | - |
| Faraday | \$10.00 | Westwood | \$50.00 |

The rateable land to which each of the special charges will apply is land within the areas separately described on a map titled:-

- 'Rural Fire Brigade Alton Downs'
- 'Rural Fire Brigade Archer Ulam'
- 'Rural Fire Brigade Aricia'
- 'Rural Fire Brigade Bajool'
- 'Rural Fire Brigade Bouldercombe'
- 'Rural Fire Brigade Calioran'
- 'Rural Fire Brigade Calliungal'
- 'Rural Fire Brigade Dalma'
- 'Rural Fire Brigade Faraday'

- 'Rural Fire Brigade Garmant'
- 'Rural Fire Brigade Gogango'
- 'Rural Fire Brigade Gracemere'
- 'Rural Fire Brigade Kalapa'
- 'Rural Fire Brigade Marmor'
- 'Rural Fire Brigade Mornish'
- 'Rural Fire Brigade Stanwell'
 'Rural Fire Brigade South Ulam'
- 'Rural Fire Brigade Westwood'

The discount for the prompt payment of rates and charges, granted in accordance with section 130 of the Local Government Regulation 2012, will not apply to these charges.

Overall Plans

The Overall Plan for each of the special charges is as follows:-

- The service, facility or activity for which each special charge is levied is to fund the provision of fire prevention and fire fighting services, facilities and activities by the rural fire brigades identified in the special charge table in the defined benefit areas.
- The time for implementing the overall plan is one (1) year ending 30
 June 2016. However, provision of fire-fighting services is an ongoing
 activity, and further special charges are expected to be made in future
 years.
- 3. The works and services specified in the overall plan will be carried out or provided during the year ending on 30 June 2016.
- The estimated cost of implementing the overall plan (being the cost of planned works and replacement of capital items for 2015/16) is approximately \$96,565.
- The special charge is intended to raise all funds necessary to carry out the overall plan.

The occupier of the land to be levied with the special charge has specifically benefited, or will specifically benefit, from the implementation of the overall plan, comprising fire-fighting services, because rural fire brigades are charged with fire-fighting and fire prevention under the Fire & Emergency Services Act 1990 and whose services could not be provided or maintained without the imposition of the special charge.

6. SEPARATE CHARGES (LGA s94)

Council will make and levy separate rates pursuant to section 94 of the *Local Government Act 2009* to defray the expense it incurs in providing identified services or facilities or engaging in identified activities for the benefit of its local governed area. The charges are calculated on the basis of the estimated cost to Council of providing these services. Revenue raised from these charges will only be used to fund either all or part of the costs associated with the activities.

Council considers that the benefit of each service, facility or activity is shared equally by all parcels of rate-able land, regardless of their value.

Road Network Separate Charge

Council will make and levy a separate charge to defray part of the cost of maintaining the road network within the region. Council will make and levy the charge equally on all rateable land within the Rockhampton Regional Council area.

The amount of the Road Network Separate Charge will be \$447.70 per annum per rateable assessment throughout the region.

Natural Environment Separate Charge

Council will make and levy a separate charge to defray part of the cost of formulating and implementing initiatives for environmental protection, enhancement and conservation, including various waste management initiatives that contribute to these outcomes.

Council will make and levy the charge equally on all rateable land within the Rockhampton Regional Council area.

The amount of the Natural Environment Separate Charge will be \$51.00 per annum per rateable assessment throughout the region.

The discount for the prompt payment of rates and charges, granted in accordance with section 130 of the *Local Government Regulation 2012*, will not apply to these charges.

7. UTILITY CHARGES (LGA s94)

Council will make and levy utility service charges, pursuant to section 94 of the *Local Government Act 2009*, for the financial year beginning 1 July 2015 on the basis of an equitable distribution of the burden on those who utilise, or stand to benefit from, the provision of the utility services.

WATER

Water charges will be set to recover all of the costs associated with the provision of water services by Council in the financial year.

Subject to any express provision to the contrary Council will charge all land connected to its water supply, or capable of connection to the supply, a two-part tariff for the period 1 July 2015 to 30 June 2016, comprising:-

- a graduated single tier access charge for land connected to Council's water supply, or capable of connection to the supply; and
- a multi-tiered consumption charge for residential users and a single tier charge for non-residential users.

There are three (3) water supply areas: Gracemere, Mount Morgan and Rockhampton.

The following additional policy is adopted in relation to access charges:

- (a) The access charge for an individual residential community title lot will be the sum payable for a 20mm water meter connection, regardless of the true size of the connection to the lot itself or to the development of which it forms part.
- (b) The access charge for premises that contain residential flats will be the sum payable for a 20mm water meter connection multiplied by the number of flats upon the premises, regardless of the true size of the connection to the premises.
- (c) To prevent doubt, a management lot in a staged residential community titles scheme is not a residential community title lot.
- (d) The access charge for an individual commercial community title lot will be:
 - i. If the size of the water meter at the boundary of the scheme land (i.e. the meter to which the property services to individual scheme lots connect) is not greater than 50mm, then the access charge per lot shall be the sum payable for a 20mm water meter connection.
 - ii. If the size of the water meter at the boundary of the scheme land is greater than 50mm, the standard non-residential access charges according to the meter size will apply.

The following additional policy is adopted in relation to consumption charges:

- (a) Where water is supplied to premises that comprise a residential flats development, the consumption volume allowed in each tier will be multiplied by the number of flats upon the premises.
- (b) Where water is supplied to a lot which forms part of a community titles scheme, and the supply to each individual lot and the common property is not separately metered, Council will levy the consumption charges for the water supplied to the premises (the scheme) in a manner permitted by section 196 of the Body Corporate and Community Management Act 1997, namely:
 - i. Council will levy each lot-owner for a share of the supplied volume recorded by the water meter at the boundary of the scheme land, and that share will be equivalent to the ratio of the contribution schedule lot entitlement of the owner's lot to the aggregate of contribution schedule lot entitlements recorded in the community management statement for the community titles scheme; or

- ii. For a community titles scheme in which there is only a single schedule of lot entitlements rather than a contributions schedule and an interest schedule (i.e. a scheme that continues to be governed by the Building Units and Group Titles Act rather than by the Body Corporate and Community Management Act 1997), Council will levy each lot-owner for a share of the supplied volume recorded by the water meter at the boundary of the scheme land, and that share will be equivalent to the ratio of the lot entitlement of the owner's lot to the aggregate of lot entitlements recorded in the building units plan or the group title plan of which the lot is part; or
- iii. Alternatively to levying the consumption charges on the basis of lot entitlement, Council may exercise its discretion to enter with the body corporate for a community titles scheme to which the Body Corporate and Community Management Act applies an arrangement under which the body corporate accepts liability for the full consumption charge payable upon the supplied volume recorded on the water meter at the boundary of the scheme land, in which case Council will levy the body corporate for the full amount of the consumption charge and will make no separate levies against lots in the scheme.
- (c) Where water is supplied to a lot or common property which forms part of a community titles scheme where the supply to each individual lot and the common property is separately metered to the common property of a community titles scheme, Council will levy each lot for its metered consumption and the body corporate for the water supplied to the common property.
- (d) Where more than one dwelling house is situated upon a single parcel of land (that is to say, the land the subject of a single valuation), Council will charge a separate two-part tariff for each dwelling house as if each were located upon a different, individually-valued parcel.
- (e) Where a dwelling house is situated partly upon one parcel of land and partly upon another, Council will charge a single two-part tariff for supply to the building, and will levy the tariff against the parcel upon which the dominant portion of the house is situated. The dominant portion will be the portion of the house that has the greater floor area.
- (f) The following provisions apply to premises serviced by a designated fire service:
 - Council will charge a separate two-part tariff for the service, in addition to the tariff/s it charges for any other water service connection/s to the land.
 - The access charge for the service will be determined upon the basis that the service connects to a 20mm water meter.
 - Standard consumption charges will apply unless Council resolves to discount the charge pursuant to this resolution.

- iv. The consumption charge will be, for a quarter for which the Queensland Fire and Emergency Service reports or verifies, or Council otherwise verifies, use of the service to fight a fire, either the standard consumption charge or that sum discounted by a percentage Council determines as appropriate.
- v. If the Queensland Fire and Emergency Service reports or verifies, or Council otherwise verifies, that the service was used during a quarter to fight a fire, and Council determines after the end of that quarter that a discounted consumption charge was appropriate for the quarter, Council may credit against the next quarterly consumption charge the difference between the charge paid and the discounted charge determined as appropriate.
- vi. To prevent doubt, Council may determine that a 100% discount is or was appropriate.
- (g) For non-licensed premises (ie premises for which there exists no liquor license) occupied or used by approved sporting bodies, or approved nonprofit charitable organisations, Council will provide a concession in accordance with its concession policy for access to Council's water supply, and water consumed from that supply will be charged at Residential rates.
- (h) Council will apply section 102 of the Local Government Regulation 2012 to the reading of water meters so that if a meter is due to be read on a particular day (e.g. the last day of a quarter) to enable Council to calculate a consumption charge to be levied, the meter will be deemed read on that particular day if it is read within 2 weeks before the day or 2 weeks after the day.
- (i) The commencing water meter reading for a quarterly consumption charge cycle (i.e. a quarter plus or minus 2 weeks at the beginning and the end of the quarter) is the reading last recorded in a quarterly charge cycle, or, in the case of a new meter connection, the reading recorded on the day of connection.
- (j) The minimum value of a debt required to raise a charge will be \$5.00. If the total charge on an Assessment is less than this amount, then the charges will not be raised and consequently a bill will not be issued. This charge is not raised at all and is effectively written off which will prevent the raising of small balances where the cost of administration, printing, postage and collection is greater than the revenue returned.
- (k) For the purposes of making and levying water charges the following definitions apply:
 - i. An approved sporting body is an association of persons, incorporated or not, and whether an individual association or a member of a class of association, that Council accepts or approves by resolution as a body that benefits the community by organising and conducting a sporting activity or sporting activities and whose constitution prevents the distribution of its income and assets to its members.

- ii. An approved charitable organisation is an organisation incorporated or not, that Council accepts or approves by resolution as a charitable organisation, and whose constitution prevents the distribution of its income and assets to its members.
- iii. A community title lot is a lot in a community titles scheme.
- iv. A community titles scheme is a community titles scheme created under the Body Corporate and Community Management Act 1997, or is a development similar to such a scheme but that continues to be governed by the Building Units and Group Titles Act 1980 rather than by the Body Corporate and Community Management Act 1997 (e.g. a development created under the Integrated Resort Development Act 1987.
- A contribution schedule lot entitlement is an entitlement by that name, recorded in the community management statement (or analogous instrument) for a community titles scheme.
- A designated fire service is a water supply service to premises, specifically dedicated for use in fighting fires.
- vii. A flat is a self-contained residential unit or module that is not a community title lot; but (to prevent doubt) the expression does not include a bedroom in a boarding house.

Gracemere Water Supply

The access charge for all properties located within the boundaries, and approved properties outside the boundaries of the Gracemere Water Supply Area, will be as detailed in the water access charges table below per meter or per lot as appropriate for the period 1 July 2015 to the 30 June 2016 and will generally be levied on a half yearly basis.

<u>Gracemere Water Supply Scheme - Residential & Non-Residential Access Charges</u>

| Meter Size | <u>Annual Charge</u> | |
|--------------|----------------------|--|
| 20mm | \$ 375.20 | |
| 25mm | \$ 586.20 | |
| 32mm | \$ 960.30 | |
| 40mm | \$ 1,500.40 | |
| 50mm | \$ 2,344.30 | |
| Special 60mm | \$ 3,420.60 | |
| 65mm | \$ 3,962.10 | |
| 75mm | \$ 5,274.90 | |
| 80mm | \$ 6,001.20 | |
| 100mm | \$ 9,376.80 | |
| 150mm | \$ 21,097.60 | |
| 200mm | \$ 37,510.30 | |
| Vacant Land | \$ 375.20 | |

The access charge for unoccupied land that is capable of connection to Council's water supply will be the sum payable for a 20mm residential water meter connection.

The consumption charge detailed in the consumption charges table below will apply for all water consumed in the water period (year). This charge will apply to all properties located within the boundaries and approved properties outside the boundaries of the Gracemere Water Supply Area. The water period (year) for the consumption charge will be for a period from the 1 July 2015 to the 30 June 2016 and billing will generally be in arrears on a quarterly basis.

Gracemere Water Supply Scheme - Non Residential Consumption Charges

| <u>Tier</u> | Charge per Kilolitre |
|-----------------|----------------------|
| All consumption | \$1.65/kl |

Gracemere Water Supply Scheme - Residential Consumption Charges

| <u>Tier (Per Meter)</u> | Charge per Kilolitre |
|----------------------------|----------------------|
| <=75kl per quarter | \$0.71/kl |
| > 75kl <=150kl per quarter | \$1.11/kl |
| >150kl per quarter | \$2.21/kl |

Mt Morgan Water Supply

The access charge for all properties located within the boundaries, and approved properties outside the boundaries of the Mount Morgan Water Supply Area, will be as detailed in the water access charges table below per meter or per lot as appropriate for the period 1 July 2015 to the 30 June 2016 and will generally be levied on a half yearly basis.

<u>Mount Morgan Water Supply Scheme – Residential & Non-Residential Access Charges</u>

| Meter Size | Annual Charge |
|-------------|---------------|
| 20mm | \$ 386.70 |
| 25mm | \$ 604.20 |
| 32mm | \$ 989.70 |
| 40mm | \$ 1,546.10 |
| 50mm | \$ 2,415.80 |
| 65mm | \$ 4,083.00 |
| 75mm | \$ 5,435.80 |
| 80mm | \$ 6,184.70 |
| 100mm | \$ 9,662.70 |
| 150mm | \$ 21,742.90 |
| 200mm | \$ 38,653.90 |
| Vacant Land | \$ 386.70 |

The access charge for unoccupied land that is capable of connection to Council's water supply, will be the sum payable for a 20mm residential water meter connection.

The consumption charge detailed in the consumption charges table below will apply for all water consumed in the water period (year). This charge will apply to all properties located within the boundaries and approved properties outside the boundaries of the Mount Morgan Water Supply Area. The water period (year) for the consumption charge will be for a period from the 1 July 2015 to the 30 June 2016 and billing will generally be in arrears on a quarterly basis.

<u>Mount Morgan Water Supply Scheme – Non Residential Consumption</u> <u>Charges</u>

| <u>Tier</u> | Charge per Kilolitre |
|-----------------|----------------------|
| All consumption | \$1.65/kI |

Mount Morgan Water Supply Scheme - Residential Consumption Charges

| <u>Tier (Per Meter)</u> | Charge per Kilolitre |
|----------------------------|----------------------|
| <=75kl per quarter | \$0.71/kl |
| > 75kl <=150kl per quarter | \$1.11/kI |
| >150kl per quarter | \$2.21/kl |

Rockhampton Water Supply

The access charge for all properties located within the boundaries, and approved properties outside the boundaries of the Rockhampton Water Supply Area, will be as detailed in the water access charges table below per meter or per lot as appropriate for the period 1 July 2015 to the 30 June 2016 and will generally be levied on a half yearly basis.

Rockhampton Water Supply Scheme – Non Residential & Residential Access Charges

| <u>Meter Size</u> | Annual Charge | |
|-------------------|---------------|--|
| 20mm | \$ 352.30 | |
| 25mm | \$ 550.60 | |
| 32mm | \$ 901.80 | |
| 40mm | \$ 1,409.00 | |
| 50mm | \$ 2,201.30 | |
| 65mm | \$ 3,720.50 | |
| 75mm | \$ 4,953.10 | |
| 80mm | \$ 5,635.70 | |
| 100mm | \$ 8,805.00 | |
| 150mm | \$ 19,811.10 | |
| 200mm | \$ 35,219.80 | |
| Vacant Land | \$ 352.30 | |

The access charge for unoccupied land that is capable of connection to Council's water supply, will be the sum payable for a 20mm residential water meter connection.

The consumption charge detailed in the consumption charges table below will apply for all water consumed in the water period (year). This charge will apply to all properties located within the boundaries and approved properties outside the boundaries of the Rockhampton Water Supply Area. The water period (year) for the consumption charge will be for a period from the 1 July 2015 to the 30 June 2016 and billing will generally be in arrears on a quarterly basis.

Rockhampton Water Supply Scheme – Non Residential Water Consumption Charges

| <u>Tier</u> | Charge per Kilolitre |
|-----------------|----------------------|
| All consumption | \$1.65/kl |

Rockhampton Water Supply Scheme - Residential Water Consumption Charges

| <u>Tier (Per Meter)</u> | Charge per Kilolitre |
|----------------------------|----------------------|
| <=75kl per quarter | \$0.71/kl |
| > 75kl <=150kl per quarter | \$1.11/kI |
| >150kl per quarter | \$2.211/kl |

SEWERAGE

For the financial year beginning 1 July 2015 Council will make and levy a sewerage charge in respect of land within the Declared Sewerage Areas of Rockhampton Region to which the Council provides or is prepared to provide sewerage services, including areas to which such services are extended from time to time during the course of the financial year.

A sewerage charge will also be levied on non rateable land where the owner of the land requests that Council provide sewerage services.

In accordance with the Requirement to Connect to Sewerage Infrastructure Policy that was adopted by Council on 7 October 2014, the sewerage access charges in relation to Stage 2 of the Mount Morgan Sewerage Scheme are only charged upon connection to the system.

The sewerage charge will be set to recover all of the costs associated with the provision of sewerage reticulation services provided by Council in the financial year.

For occupied land, charges for 2015/16 will be made and levied on the following basis:-

- Generally, a sewerage charge will be levied in respect of each water closet pedestal or urinal installed.
- However, for a single dwelling, residential unit, stables property or a property subject to a residential differential rate, only the first water closet pedestal will attract the normal sewerage pedestal charge.
 - The term single dwelling is to be given its ordinary meaning as a residential property used for ordinary domestic purposes and includes home office situations such as for example, where desk or computer work may be done, phone calls made or answered from within the premises for business purposes but where there are no more than 1 (one) nonresident employee on the premises and no significant external indicia to distinguish the premises from any other domestic residence;
 - The term single dwelling does not include premises where a distinct externally visible business activity has been established.
- iii. In the case of multiple dwellings on a single title or assessment (e.g. flats), the sewerage charge is calculated by multiplying the number of flats by the charge for the first water closet pedestal.
- iv. In the case of Retirement Villages or Aged/Nursing Homes incorporating independent living accommodation, the sewerage charge will be levied on the first pedestal only in each independent living unit/cottage. Sewerage charges will be levied on a per pedestal/urinal basis for pedestals/urinals installed elsewhere at the Aged/Nursing Homes properties.
- v. For all other premises, the sewerage charge is calculated on the number of pedestals together with the number of urinals multiplied by the charge for the first water closet pedestal. For the purpose of this paragraph, each 1200mm of a continuous style urinal or part thereof will count as one urinal.
- vi. Sewerage Charges do not apply to Public Amenities Blocks on leased Council land that are locked and controlled by the Clubs.

Where there is more than one dwelling house on a land parcel, charges shall apply as if each house were on a separate land parcel. Where there is more than one commercial or industrial building upon a land parcel, charges will apply as if each building were on a separate land parcel.

Where a building is used for more purposes than one, charges will be levied by reference to the dominant use of the building, determined by Council.

For properties within the differential general rating category '6' Agriculture, farming and Other Rural, the sewerage utility charge is levied on the same basis as residential properties, even though to be eligible the properties must be classified as commercial use properties.

For the purpose of these charges:

- (a) a community titles lot is taken to be:
 - A single dwelling if it is used wholly or predominantly as a place of residence; and
 - II. A non-dwelling property in any other case.
- (b) A community title lot is a lot in a community titles scheme;
- (c) A community titles scheme is a community titles scheme created under or by virtue of the Body Corporate and Community Management Act 1997, or is a development similar to such a scheme but that continues to be governed by the Building Units and Group Titles Act 1980 rather than by the Body Corporate and Community Management Act (e.g. a development created under the Integrated Resort Development Act 1987);
- (d) A contribution schedule lot entitlement is an entitlement by that name, recorded in the community management statement (or analogous instrument) for a community titles scheme.

The sewerage charges will be those shown in the following tables:-

| Sewered Premises | <u>Basis</u> | Number of Charges |
|--|--|-------------------------|
| Private Dwelling/Residential Unit or Stables or property subject to rural differential rate. | Each Residence (regardless of number of pedestals) | 1 Charge |
| Flats | Each Flat | 1 Charge |
| Aged/Nursing Home Plus | Each Unit/Cottage | 1 Charge |
| Aged/Nursing other fixtures | Each Pedestal/Urinal | 1 Charge |
| Other Premises | Each Pedestal / 1200mm of Urinal or part thereof | 1 Charge |
| Vacant Land | Each rate-able property | 1 Vacant Land Charge |

For those properties in the Declared Sewerage Areas, charges as per the above schedule for 2015/16 will be:

| <u>Declared</u> | Amount of Charge | Amount of Vacant Land |
|-----------------|------------------|-----------------------|
| Sewered Area | | Charge |
| Gracemere | 745.30 | \$708.00 |
| Mount Morgan | \$688.10 | \$653.70 |
| Rockhampton | 570.20 | \$541.80 |

WASTE & RECYCLING

For the financial year beginning 1 July 2015, Council will make and levy the following utility charges for:

| Schedule of Waste Collection and Recycling Charges | | |
|--|---------------|--|
| <u>Service</u> | Annual Charge | |
| Domestic Services | | |
| Combined General Waste/Recycling Service | \$384.10 | |
| Additional General Waste Service – same day service as nominated service day | \$310.10 | |
| Additional Recycling Service – same day service as nominated service day | \$182.20 | |
| Commercial Services | | |
| General Waste Service (Including GST) | \$343.90 | |
| Recycling Service (Including GST) | \$226.90 | |

Services to be provided

Domestic Waste and Recycling Services

The service comprises of the following services as described:

Combined Domestic General Waste Collection and Recycling

Service.

This service is on the basis that the combined general waste collection and recycling service provided is available to properties within a Declared Waste and Recycling Collection Areas.

The combined domestic general waste collection and recycling charge, Council levies against a Domestic Premise will be the single sum shown in the Schedule of Waste Collection and Recycling Charges, covering for the full financial year the combined cost of:

- · providing an MGB (Mobile Garbage Bin) to hold domestic general waste; and
- emptying the domestic MGB once per week and removing the contents from the premises; and
- · providing an MGB to hold recyclables; and
- emptying the recyclables MGB fortnightly, and removing the contents from the premises once per fortnight.

Domestic Premises - General

Council will levy the charge on each parcel of residential land, including a lot in a community title scheme, whether occupied or not, within the Waste Collection Areas, charges and regardless of whether ratepayers choose to use the domestic general waste collection and/or recycling services Council makes available.

Where a service is supplied to a residence on a property within differential rating category 6 – Agriculture, farming and other rural, the domestic waste charge shall apply. For newly constructed structures, the charge will apply from the earlier of plumbing or building approval or delivery of refuse bins.

Where there is more than one structure on land capable of separate occupation a charge will be made for each structure.

The number of charges levied to a domestic property shall be the number of bins the Chief Executive Officer or his delegate considers necessary; or the number of bins the ratepayer requests, whichever is greater. Additional bin collections from domestic properties will only be made available on the same day as the minimum service.

Commercial Waste and Recycling Services

The service comprises of the following services as described:

Commercial Premises in a Declared Waste and Recycling Collection Area

This service is on the basis that the general waste and recycling collection service it provides are available to commercial properties within the Declared Waste and Recycling Collection Areas.

A General Waste Collection and **or** Commercial Recycling Collection levy shall be charged per bin per collection (called a Service) as per the Schedule of Waste Collection and Recycling Charges, covering for the full financial year the combined cost of:

- providing the number of MGB's that the Chief Executive Officer or his delegate considers necessary or the number of bins the ratepayer requests, whichever is greater; and
- emptying each bin and removing the contents from the premises on the number of occasions each week that the Chief Executive Officer or his delegate considers necessary; or on the number of occasions the ratepayer requests, whichever is greater;
- · where an MGB is provided to hold recyclables; and
- emptying and removing the contents from the premises of that bin once per fortnight.

Commercial Premises - General

Council will levy a waste collection and recycling collection levy against commercial premises for the removal of commercial waste and recycling, unless the Chief Executive Officer or his delegate is satisfied that an approved commercial operator removes commercial waste and recycling from the premises, and will do so, at least once weekly for commercial waste and or once fortnightly for recycling.

Where there is more than one structure on land capable of separate occupation a charge will be made for each structure. Charges for the collection of Commercial Waste will be based on volume and frequency of collection. Charges will be made for additional collections from commercial properties.

8. COST RECOVERY FEES (LGA s97)

The principles of Full Cost Pricing are applied in calculating all cost recovery fees of the Council where applicable, but the fees will not exceed the cost to Council of providing the service or taking the action for which each fee is charged.

Cost Recovery Fees are listed in Council's Register of Cost Recovery Fees which was last adopted at Council's Meeting held on the 9 June 2015.

9. BUSINESS ACTIVITY FEES

Council has the power to conduct business activities and make business activity fees for services and facilities it provides on this basis. Business activity fees are made where Council provides a service and the other party to the transaction can choose whether or not to avail itself of the service. Business activity fees are a class of charge, which are purely commercial in application and are subject to the Commonwealth's Goods and Services Tax.

Business activity fees include but are not confined to the following: rents, plant hire, private works and hire of facilities.

10. TIME FOR PAYMENT (LGR s118)

Rates and utility charges referred to in this policy shall generally be levied half yearly with the exception of water consumption which will be levied at quarterly intervals on a rolling basis in each of the former local government areas. Such rates and utility charges shall be payable by the due date detailed on the rate notice.

All rates and charges will be due and payable within 35 days of the issue of a notice to pay. In addition a grace period of 2 days will be allowed in order for discount to be received.

As a guide only the dates of issue and due dates for receipt of discount for the main half yearly notices are listed below for the 2015/16 financial year:

Issue date for first rate notice 05 August 2015 Issue date for second rate notice 03 February

2016

Due date first rate notice 09 September 2015

Due date second rate notice 09 March 2016

11. INTEREST (LGR s133)

All rates and charges remaining outstanding 30 days after the due date will be deemed to be overdue rates and will thereafter bear interest at the rate of eleven percent (11%) per annum, compounding on daily rests in accordance with the *Local Government Regulation 2012*, calculated on the balance of overdue rates and charges.

12. DISCOUNT (LGR s130)

Discount at the rate of ten (10) percent will be allowed on gross Council rates and charges, excluding any charge specifically excluded from discount entitlement, provided payment of the full amount outstanding, including any overdue rates and interest to the date of payment, less any discount entitlement, is paid by the due date on original notice of the levy.

The discount shall not apply to special charges, separate charges or water consumption charges.

13. RATE CONCESSIONS (LGR s121)

Council approves concessions each year prior to its budget meeting, in the form of the Rate Concession Policy. This was adopted by Council on the 23 June 2015. The main areas of concessions are as follows:

Pensioner Subsidy

For Pensioner Ratepayers of their principal place of residence Council will offer a subsidy (upon the same terms and conditions as the Queensland Government Pensioner Rate Subsidy Scheme of 20% (to a maximum of \$250) on all rates levied in respect of the property the person owns and occupies, excluding special rates/charges and rural and state fire levies/charges.

For Pensioner Ratepayers of their principal place of residence a person in receipt of a Widow/ers Allowance will be entitled to a subsidy of 20% (to a maximum of \$250) on all rates levied in respect of the property the person owns and occupies, excluding special rates/charges and rural and state fire levies/charges.

In both cases, the concession is offered on the basis that the ratepayers are pensioners (as defined by the *Local Government Regulation 2012*).

Permit to Occupy - Separate Charges

Council will grant a concession of all Separate Charges on those assessments that only contain a permit to occupy for pump sites provided the ratepayer as shown on the assessment is the owner of another property in the Council area on which the Separate Charges have been levied.

The concession is offered on the basis that the payment of the additional separate charge will cause the ratepayer hardship.

Permit to Occupy - General Rates

Council will grant a concession of up to \$600.00 in General Rates for properties on those assessments that only contain a permit to occupy for pump sites provided the ratepayer as shown on the assessment is the owner of another property in the Council area on which General Rates have been levied.

The concession is offered on the basis that the payment of general rates will cause the ratepayer hardship.

Sporting Clubs and Associations

Council will grant varied levels of concessions to charitable and other Non-Profit and Charitable Community Groups, including not-for-profit Sporting Bodies, in accordance with the provisions of the Rates Concession Policy.

The concessions are offered on the basis that the ratepayers are entities whose objects do not include the making of a profit.

CBD Commercial Properties with Mixed Residential Use

The purpose of the concession is to reduce vacancies in the CBD by providing an incentive for commercial property owners within the defined CBD area to utilise unoccupied commercial space for residential purposes. Residential purposes is defined as any space constructed and permitted for residential use and occupied by the owner or tenant as a residence.

The basis for this concession is stimulation of economic development within the defined CBD area.

Council Owned/Trustee Land

Council will grant a concession on General Rates and Separate Charges for vacant land that is owned or held as Trustee by Council if it is leased to another person and the land is not used for any business, commercial or industrial purpose. The level of concession is in accordance with Council's Rates Concession Policy.

The concessions are offered on the basis that the payment of general and separate rates will cause the ratepayer/lessee hardship.

14. PROVISIONS

Council will endeavor to ensure funds are available to cover 100% of the current liability in respect of employees leave entitlements.

15. <u>AUTHORITY</u>

It is a requirement of the *Local Government Act 2009* that for each financial year Council adopt, by resolution, a Revenue Statement.

2015/2016 BUDGET



<u>Debt</u> (Borrowings) <u>Policy</u>



DEBT (BORROWINGS) POLICY (STATUTORY POLICY)

1. Scope:

This policy applies to the use of loan borrowings to fund infrastructure and other important capital projects.

2. Purpose:

To provide Council with a contemporary Debt (Borrowings) Policy for responsible financial management on the loan funding of infrastructure capital projects by ensuring the level of Council indebtedness is within acceptable limits to Council, its ratepayers and interested external parties.

3. **Related Documents:**

Primary

Local Government Act 2009 Local Government Regulation 2012

Secondary

Statutory Bodies Financial Arrangements Act 1982

4. Definitions:

To assist in interpretation, the following definitions shall apply:

| Council | Rockhampton Regional Council |
|---------|---------------------------------|
| QTC | Queensland Treasury Corporation |

Policy Statement:

As a general principle, Council recognises that loan borrowings for capital works are an important funding source for Local Government and that the full cost of infrastructure should not be borne entirely by present-day ratepayers, but be contributed to by future ratepayers who will also benefit. Whilst recognising the importance of loan borrowings, Council should not place undue reliance upon loans as a source of income.

Council will restrict all borrowings to expenditure on identified capital projects that are considered by Council to be of the highest priority and which cannot be funded from revenue, as identified by the adopted budget. Under no circumstances should Council borrow funds for recurrent expenditure.

Corporate Improvement and Strategy use only

Adopted/Approved: Version: Reviewed Date:

DRAFT

Department: Corporate Services Section: Page No: Finance

The basis for determination of the utilisation of loan funds will be as follows:

- Where a capital project for a service that is funded by utility or user charges
 e.g. water, sewer, waste, is determined to be funded by way of loans, the
 user charge should reflect the cost of providing the service including the
 loan servicing costs.
- Other specific capital projects, not funded by user charges, should only be considered for loan funding where the project is considered by Council to be of long term benefit to the majority of ratepayers.
- The term of any loan should not exceed the expected life of the asset being funded.

5.1 Ten Year Loan Programme Forecast

Council utilises loan borrowings to fund major capital and infrastructure works. Repayments are spread over a long period of 15 to 20 years as the capital works financed by the debt all have long useful lives. The Debt (Borrowings) Policy includes the following information:

- 5.1.1 New borrowings for the current and the next nine financial years; and
- **5.1.2** Repayment schedule for new and existing borrowings.

The following 10 year program is proposed by Council, although allocations are revised on an annual basis in conjunction with the review of its short and long term budgets:

Table (1)
10 Year Borrowing and Repayment Schedule

| Financial Year | New Borrowing Amount (\$) | Loan Redemption Amount (\$) | Repayment Period (years) |
|----------------|------------------------------|--------------------------------|--------------------------|
| Existing Loans | N/A | N/A | 8-9 |
| 2015/16 | 15,669,708 | 15,669,708 | 15-20 |
| 2016/17 | 10,780,000 | 10,689,156 | 15-20 |
| 2017/18 | 9,780,000 | 11,626,801 | 15-20 |
| 2018/19 | 9,500,000 12,581,102 | | 15-20 |
| 2019/20 | 11,500,000 | 13,576,118 | 15-20 |
| 2020/21 | 22,500,000 | 14,686,732 | 15-20 |
| 2021/22 | 11,500,000 | 16,205,426 | 15-20 |
| 2022/23 | 11,500,000 | 17,449,708 | 15-20 |
| 2023/24 | 7,500,000 | 18,758,313 | 15-20 |
| 2024/25 | 6,500,000 | 20,007,093 | 15-20 |

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5.2 Repayment Schedule

The loan portfolio of Council is raised solely with the QTC. QTC maintains Council debt as the book debt plus a market provision, to market value the total liability outstanding. The provision is principally a result of past movements in the market value of the liabilities within each debt pool. If Council was to liquidate this debt it would be required to pay the market value of the loan portfolio.

Council intends maintaining a repayment schedule consistent with an interest and principal repayment calculation so that the exposure to interest rate fluctuations are minimised. The budgeted loan portfolio of Council for 2015/16 is as follows:

Table (2)
Budget Interest and Redemption by Fund/Function
for the Year to 30 June 2016

| | Α | В | С | D | E |
|--------------------------------|------------------------------|----------------------------|-------------------|-----------------|---|
| | | | | | (A-C-D+E) |
| FUNCTION DESCRIPTION | EST BALANCE 01/07/2015 | QTC ADMIN & INTEREST | QTC REDEMPTION | NEW ADVANCES | EST BOOK DEBT BALANCE 30/06/2016 |
| Water and Sewerage | 48,451,236 | 2,836,121 | 4,793,496 | 3,966,943 | 47,624,683 |
| Waste and Recycling | 23,782,485 | 1,296,297 | 2,165,398 | 824,851 | 22,441,938 |
| Other/ General Functions | 83,941,376 | 4,256,583 | 8,710,814 | 10,877,914 | 86,108,476 |
| TOTAL ALL FUNDS | 156,175,097 | 8,389,001 | 15,669,708 | 15,669,708 | 156,175,097 |

6. Review Timelines:

This policy will be reviewed when any of the following occur:

- As required by legislation this policy is to be reviewed no later than 30 June 2016 in conjunction with the budget;
- 2. The related information is amended or replaced; or
- 3. Other circumstances as determined from time to time by the Council.

7. Responsibilities:

| Sponsor | Chief Executive Officer |
|---------------------------|------------------------------------|
| Business Owner | General Manager Corporate Services |
| Policy Owner | Finance Manager |
| Policy Quality Control | Corporate Improvement & Strategy |

EVAN PARDON CHIEF EXECUTIVE OFFICER

Corporate Improvement and Strategy use only

Adopted/Approved:DRAFTDepartment:Corporate ServicesVersion:7Section:FinanceReviewed Date:Page No:41

2015/2016 BUDGET



Financial Position 2014/2015

Commentary of Financial Position 14/15

The attached financial report and graphs have been compiled from information within Council's Finance One system. The reports presented are as follows:

- Income Statement (Actuals and Budget for the period 1st July 2014 to 31 May 2015), Attachment 1.
- 2. Key Indicators Graphs, Attachment 2.

Council should note in reading this report that normally after the completion of the first eleven months of the financial year, operational results should be approximately 91.7% of budget. All percentages for operational revenue and operational expenditure are measured against the revised budget.

The percentages reported for capital revenue and capital expenditure are also measured against the revised budget.

The following commentary is provided in relation to the Income Statement:

Total Operating Revenue is reported at 95%. Key components of this result are:

- Net Rates and Utility Charges are at 99% of budget. This positive variance is due to the second levy of General Rates and Utility Charges for 2014/2015 being processed during January 2015.
- Private and Recoverable Works are ahead of budget at 99% due to a large portion of works being completed for Main Roads on the Yeppoon Road reseal program.
- Grants and Subsidies are behind budget at 78%. Budgets have been included for funding in relation Tropical Cyclone Marcia, once these budgets are removed grants and subsides are at 98% of budget as a result of the last quarterly payment in most grant programs being received during April. The funding in relation to Tropical Cyclone Marcia will be dependent on successful NDRRA claims and / or possible advances against these claims.
- Other Income is at 66%. Proceeds from insurance claims relating to Tropical Cyclone Marcia have been budgeted to be received during the 2014/2015 financial year which is impacting this result. Excluding budgeted insurance claims revenue, the year to date actual of revised budget is 86%.
- > The results for other line items are in proximity of the benchmark percentage.

<u>Total Operating Expenditure</u> is reported at 91%. Due to substantial committals this percentage decreases to 86% when committals are excluded. Key components of this result are:

- Employee costs are below budget at 88%. This is partly due to the circumstance that transactions for employee benefit accruals are only done comprehensively at financial year-end.
- Contractors and Consultants expenditure is over budget at 102% including committals. When committals are excluded this drops to 82%. Expenditure on recovery activities post Cyclone Marcia has influenced these results. Of the \$5.0 million of committals, \$0.7 million relates to Cyclone Marcia emergent and reconstruction works.
- Materials and Plant expenditure is at 97%. Due to substantial committals also in this area the percentage decreases to 87% when committals are excluded. Again Cyclone Marcia is having an affect here with \$0.7 million of committals being attributed to emergent and reconstruction works.
- Finance Costs are behind budget at 74%. Finance Costs will more closely align with budget following the next quarterly repayment of Council's loan portfolio with QTC in June 2015.

The following commentary is provided in relation to capital income and expenditure, as well

Commentary of Financial Position 14/15

as investments and loans:

<u>Total Capital Income</u> is at 70% of budget. NDRRA funding is to be reviewed and split between Operating Revenue and Capital Revenue, potentially altering the current mix of Operating and Capital Grant Revenue.

<u>Total Capital Expenditure</u> is at 92% of budget with committals, or approximately 65% of budget without committals. Resources normally assigned to Capital Works were reallocated to assist with Disaster Recovery tasks in the wake of Tropical Cyclone Marcia.

<u>Total Investments</u> are approximately \$83.8M as at 31 May 2015 down from \$92.1M at 30 April 2015.

<u>Total Loans</u> are \$147.1M as at 31 May 2015. The final loan repayment for 2014/2015 is due mid-June.

CONCLUSION

Total operational revenue being ahead of budget at 95% is mostly due to the second levy of General Rates and Utility Charges for the year. Operational Expenditure at 91% is on budget when committed expenditure is considered. This is due to increased expenditure incurred for emergent works in response to TC Marcia.

Capital revenue remains behind budget at 70%, however a review of NDRRA funding may increase the allocation to Capital revenue. Capital expenditure excluding committed expenditure is currently at 65% of budget. Given the large volume of committals, capital expenditure should continue momentum until the end of the financial year.

Commentary of Financial Position 14/15

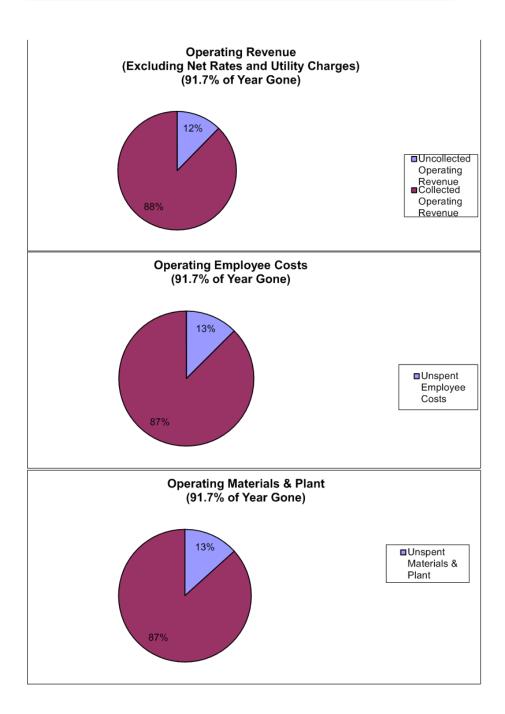
Income Statement

For Period July 2014 to May 2015 91.7% of Year Gone

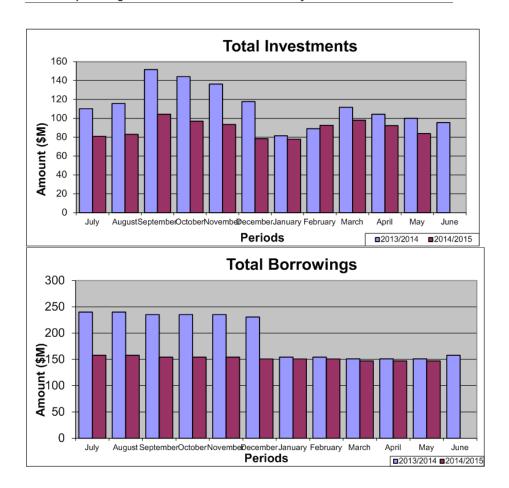
| Communication Communicatio | \$ 0 2.262 0 0 0 0 2.262 241,176 4,962,425 2,122,257 091,085 1,079,127 0 0 112,160 9,009,230 | \$ (122,162,179) (23,374,005) (7,779,860) (2,678,851) (15,892,236) (2,976,105) (3,981,160) (778,034,612) 61,537,981 42,284,475 20,828,434 16,265,128 10,020,315 40,888,259 6,718,388 1,356,786 | S 01 11 11 11 11 11 11 11 11 11 11 11 11 |
|---|--|--|---|
| Revenues | 2,262 0 0 0 0 0 2,262 241,176 4,962,425 2,122,257 091,085 1,079,127 0 0 | (23,374,005) (7,279,801) (2,678,851) (15,582,286) (2,676,102) (3,981,160) (178,034,612) 61,537,981 24,284,475 20,828,445 41,020,315 41,020,315 41,088,259 6,716,398 | 99% A 96% A 96% A 91% A 95% A 97% A 93% A 86% A 86% A 95% A 96% A 96% A 95% A |
| Netrates and utility charges | 2,262 0 0 0 0 0 2,262 241,176 4,962,425 2,122,257 091,085 1,079,127 0 0 | (23,374,005) (7,279,801) (2,678,851) (15,582,286) (2,676,102) (3,981,160) (178,034,612) 61,537,981 24,284,475 20,828,445 41,020,315 41,020,315 41,088,259 6,716,398 | 96% A 99% A 91% A 78% A 95% A 97% A 93% A 97% A 86% A 86% A 86% A 91% A 86% A 86% A 95% A 86% A |
| Case | 2,262 0 0 0 0 0 2,262 241,176 4,962,425 2,122,257 091,085 1,079,127 0 0 | (23,374,005) (7,279,801) (2,678,851) (15,582,286) (2,676,102) (3,981,160) (178,034,612) 61,537,981 24,284,475 20,828,445 41,020,315 41,020,315 41,088,259 6,716,398 | 96% A 99% A 91% A 78% A 95% A 97% A 93% A 97% A 86% A 86% A 86% A 91% A 86% A 86% A 95% A 86% A |
| Private and recoverable works (7,977,114) (7,359,842) (7,279,980) Rent/Lease Revenue (2,973,053) (2,945,48) (2,676,951) Grants Subdisides & Contributions (14,798,353) (19,957,553) (15,562,236) Interest revenue (2,588,470) (3,143,065) (2,976,102) Other Income (3,980,139) (6,072,974) (3,981,160) Fotal Revenues (195,338,169) (196,849,439) (178,096,874) Expenses Employee Costs 70,866,820 70,075,269 61,296,805 Contractors & Consultants 15,799,452 23,695,109 19,322,050 Materials & Plant 48,730,064 21,578,719 18,706,176 Asset Operational 19,139,029 17,399,428 15,274,043 Administrative Expenses 10,568,893 11,633,488 8,941,188 Expenses (10,68,893 11,633,488 8,941,188 Expenses (10,68,252 9,071,757 6,718,388 1,400,408 1,571,337 1,244,038 Expenses (10,68,682) (10,68,682) (10,68,682) Expenses (10,68,682) (10,68,682) (10,68,682) Expenses (10,68,682) (10,68,682) (10,68,682) Expenses (10,68,682) (10,68,682) Expenses (10,68,682) (10,68,682) Expenses (10,68,682) (10,68,682) Expenses (10,68,682) (10,682,682) Expenses (10,68,682) (10,682,682) Expenses (10,683,742) (10,6863,744) Expenses (10,6803,414) Expenses (| 241,176 4,962,425 2,122,25 901,085 1,079,127 0 0 | (7,279,880) (2,678,851) (15,582,239) (2,976,102) (3,981,102) (178,034,612) (178,034,612) (1,537,981) 24,284,475 28,628,441 20,265,128 10,020,315 40,886,259 6,718,398 | 99% A 91% A 78% A 78% A 95% A 95% A 95% A 95% A 95% A 97% A 93% A 97% A 86% A |
| Rent/Lease Revenue (2,973,053) (2,945,438) (2,678,951) Crants Subsidies & Contributions (14,793,353) (19,967,563) (19,567,563) (15,562,236) Interest revenue (2,588,470) (3,143,056) (2,976,102) (3,960,139) (6,072,974) (3,981,160) Other Income (185,338,169) (186,849,436) (178,936,874) (178,936,874) Expenses Expenses Femployee Costs 70,868,820 70,075,269 61,296,805 Contractors & Consultants 15,799,452 23,695,109 19,322,050 Materials & Plant 18,730,644 21,578,719 18,706,176 Assect Operational 19,139,0229 17,399,428 15,274,043 Inflamace Expenses 10,568,893 11,633,486 6,941,188 Depreciation 44,437,366 44,687,333 40,686,259 Other Expenses 1,400,408 1,571,337 1,244,636 Other Expenses 19,045,863 199,712,439 172,391,626 Transfer / Overhead Allocation (10,352,252) (8,017,441) (6,603,414) <t< td=""><td>241,176 4,962,425 2,122,257 091,085 1,079,127 0 0 0 112,160</td><td>(2,678,951) (15,582,269) (2,976,102) (3,981,160) (178,034,612) 61,537,991 24,284,475 20,284,434 10,205,128 40,088,259 6,716,368</td><td>91% A 78% A 95% A 66% A 95% A 88% A 97% A 93% A 74% A 86% A 91% A 74% A 86% A 86% A 96% A 86% A 96% A</td></t<> | 241,176 4,962,425 2,122,257 091,085 1,079,127 0 0 0 112,160 | (2,678,951) (15,582,269) (2,976,102) (3,981,160) (178,034,612) 61,537,991 24,284,475 20,284,434 10,205,128 40,088,259 6,716,368 | 91% A 78% A 95% A 66% A 95% A 88% A 97% A 93% A 74% A 86% A 91% A 74% A 86% A 86% A 96% A 86% A 96% A |
| Rearts Subsidies & Contributions (14,798,363) (19,957,563) (15,582,236) (15,582,236) (16,582,236) (16,582,236) (16,582,236) (16,582,236) (17,43,065) (17,43,065) (17,43,065) (18,532,169) (186,849,436) (178,036,874) (186,348,436) (178,036,874) (186,348,436) (178,036,874) (186,348,436) (178,036,874) (186,348,436) (178,036,874) (186,348,436) (178,036,874) (186,348,436) (186,348 | 241,176 4,962,425 2,122,257 991,085 1,079,127 0 0 112,160 | (15,582,236) (2,976,102) (3,981,160) (778,034,612) 61,537,981 24,284,475 20,828,434 10,205,128 10,020,315 40,888,259 6,718,368 1,356,736 | 78% A 95% A 95% A 95% A 95% A 95% A 102% A 97% A 93% A 86% A 81% A 86% A 86% A |
| Identification (2,588,470) (3,143,085) (2,976,102) other Income (3,680,139) (6,072,974) (3,881,160) (178,036,874) expenses (185,338,169) (186,849,436) (178,036,874) expenses replayer Costs 70,868,820 70,075,269 61,296,805 ontractors & Consultants 15,789,452 23,685,109 19,322,050 olaterials & Plant 18,730,644 21,578,719 18,706,176 sex (Operational) 19,190,229 17,399,428 15,274,043 diministrative Expenses 10,568,893 11,633,488 8,941,188 proprietation 44,437,386 44,687,333 40,882,559 manacosotis 10,063,252 9,071,757 6,718,388 other Expenses 1,480,408 1,571,337 1,244,638 otal Expenses 191,045,863 199,712,439 172,391,526 cransfer/Overhead Allocation (10,352,252) (8,017,441) (6,603,414) otal Transfer/Overhead Allocation (10,352,252) (8,017,441) (6,603,414) OTAL OPERA | 241,176 4,962,425 2,122,257 991,085 1,079,127 0 0 112,160 | (2,976,102) (3,981,160) (178,034,612) 61,537,981 24,284,475 20,828,434 16,265,128 10,020,315 40,888,259 6,718,368 1,356,796 | 95% A 66% A 95% A 102% A 97% A 93% A 86% A 91% A |
| ther Income (3.960,139) (6,072,974) (3,981,60) clar Revenues (185,336,169) (196,849,436) (178,036,874) xpensaes mployee Costs 15,759,452 (23,695,109) 19,322,050 18,322,050 18,730,544 (21,578,719) 18,706,176 19,139,029 17,309,428 15,274,043 40,889,259 mployee Costs 10,603,252 (9,071,75) 6,718,368 mployee Costs 10,003,525 (9,071,743) 12,44,036 mployee Costs 191,045,863 199,712,439 172,391,526 mployee Costs mployee Costs 191,045,863 199,712,439 (6,603,414) total Transfer/ Overhead Allocation (10,352,252) (8,017,441) (6,603,414) otal Transfer/ Overhead Allocation (10,352,252) (8,017,441) (6,603,414) OTAL OPERATING POSITION (SURPLUS)/DEFICIT (4,644,557) 4,845,561 (12,248,762) APATAL Adopted Budget February Revised (Inc Carry Forward) | 241,176 4,962,425 2,122,257 991,085 1,079,127 0 | (3,981,160) (178,034,612) 61,537,981 24,284,475 20,828,434 16,265,128 10,020,315 40,888,259 6,718,368 1,356,796 | 88% A 102% A 97% A 97% A 97% A 97% A 86% A 86% A |
| otal Revenues (185,338,169) (186,849,436) (178,036,874) expenses (185,338,169) (186,849,436) (178,036,874) expenses (186,849,436) (178,036,874) (178,036,874) propose Costs 70,868,820 70,075,269 61,206,805 contractors & Consultants 15,759,452 23,695,109 19,322,050 sterials & Flant 18,730,644 21,578,719 18,706,176 sex (Operational) 19,190,229 17,399,428 15,274,043 sministrative Expenses 10,688,893 11,633,488 8,941,168 spenciation 44,437,386 44,687,333 40,888,259 nance costs 10,063,252 9,071,757 6,718,368 their Expenses 19,045,863 199,712,439 172,391,526 ransfer / Overhead Allocation (10,352,252) (8,017,441) (8,603,414) otal Transfer / Overhead Allocation (10,352,252) (8,017,441) (8,603,414) otal Transfer / Overhead Allocation (10,352,252) (8,017,441) (8,603,414) otal Transfer / Overhead Allocatio | 2,262 241,176 4,962,425 2,122,257 991,085 1,079,127 0 0 112,160 | 61,537,981 24,284,475 20,828,434 16,265,128 10,020,315 40,888,259 6,718,368 1,356,796 | 95% A 88% A 102% A 97% A 93% A 86% A 74% A |
| Repenses Proceed Pro | 241,176 4,962,425 2,122,257 991,085 1,079,127 0 112,160 | 61,537,981 24,284,475 20,828,434 16,265,128 10,020,315 40,888,259 6,718,368 1,356,796 | 88% A 102% A 97% A 93% A 86% A 91% A 74% A |
| mployee Costs 70,868,820 70,075,269 61,296,805 | 4,962,425 2,122,257 991,085 1,079,127 0 0 112,160 | 24,284,475 20,828,434 16,265,128 10,020,315 40,888,259 6,718,368 1,356,796 | 102% A 97% A 93% A 86% A 91% A 74% A 86% A |
| contractions & Consultantis 15,759,452 23,605,109 19,322,050 saterials & Plant 18,730,644 21,578,719 18,706,176 sex (Operational 19,139,029 17,309,428 15,274,043 dministrative Expenses 10,668,893 11,633,488 8,941,188 preciation 44,437,366 44,687,333 40,888,259 nance costs 10,063,252 9,071,757 6,718,368 there Expenses 1,804,408 1,571,337 1,244,636 total Expenses 197,045,863 199,712,439 172,391,526 ransfer / Overhead Allocation (10,352,252) (8,017,441) (6,603,414) total Transfer / Overhead Allocation (10,352,252) (8,017,441) (6,603,414) OTAL OPERATING POSITION (SURPLUS)/DEFICIT (4,644,557) 4,845,561 (12,248,762) | 4,962,425 2,122,257 991,085 1,079,127 0 0 112,160 | 24,284,475 20,828,434 16,265,128 10,020,315 40,888,259 6,718,368 1,356,796 | 102% A 97% A 93% A 86% A 91% A 74% A 86% A |
| Interfacts & Plant 18,730,644 21,578,719 18,706,176 sext Operational 19,139,029 17,399,428 15,274,043 dministrative Expenses 10,569,893 11,633,488 6,941,188 eprociation 44,437,396 44,687,333 40,888,259 nance costs 10,063,252 9,071,757 6,718,388 their Expenses 1,480,408 1,571,337 1,244,636 oral Expenses 191,045,863 199,712,439 172,391,526 transfer / Overhead Allocation (10,352,252) (8,017,441) (6,603,414) oral Transfer / Overhead Allocation (10,352,252) (8,017,441) (6,603,414) OTAL OPERATING POSITION (SURPLUS)/DEFICIT (4,644,557) 4,845,561 (12,248,762) APPTAL Adopted Budget February Revised (Inc Carry Forward) YTD Actual | 2,122,257 991,085 1,079,127 0 0 112,160 | 20,828,434 16,265,128 10,020,315 40,888,259 6,718,368 1,356,796 | 97% A 93% A 86% A 91% A 74% A 86% A |
| 19,139,028 17,399,428 15,274,043 15,274,043 15,274,043 17,399,428 15,274,043 17,399,428 15,274,043 17,399,428 15,274,043 17,399,428 15,274,043 17,399,428 15,274,043 17,399,428 15,274,043 17,399,428 15,274,043 17,399,428 17, | 991,085 1,079,127 0 0 112,160 | 16,265,128 10,020,315 40,888,259 6,718,368 1,356,796 | 93% A 86% A 91% A 74% A 86% A |
| dministrative Expenses 10,688,893 11,633,488 8,941,188 appreciation 44,437,368 44,687,333 40,888,259 nance costs 10,063,252 9,071,757 6,718,368 ther Expenses 1,480,408 1,571,337 1,244,638 cotal Expenses 197,045,863 199,712,439 172,391,526 transfer / Overhead Allocation (10,352,252) (8,017,441) (6,603,414) otal Transfer / Overhead Allocation (10,352,252) (8,017,441) (6,603,414) OTAL OPERATING POSITION (SURPLUS)/DEFICIT (4,644,557) 4,845,561 (12,248,762) APITAL Adopted Budget February Revised (Inc Carry Forward) YTD Actual | 1,079,127 0 0 112,160 | 10,020,315 40,888,259 6,718,368 1,356,796 | 86% A 91% A 74% A 86% A |
| pereciation 44,437,366 44,687,333 40,888,259 anance costs 10,063,252 9,071,757 6,718,368 14,687,333 140,888,259 10,063,252 9,071,757 6,718,368 14,604,069 1,571,337 1,244,936 104Expenses 1,460,406 1,571,337 1,244,936 104Expenses 191,045,863 199,712,439 172,391,526 ransfer / Overhead Allocation (10,352,252) (8,017,441) (6,603,414) 104Expenses (10,352,252) (8,017,441) (8,603,414) 104Expenses (10,352,352) (8,017,441) (8,603,414) 104Expenses (10,352,352) (8,017,41) (8,603,414) 104Expenses (10,352,352) (8,017,441) (8,603,414) 1 | 0 0 112,160 | 40,888,259 6,718,368 1,356,796 | 91% A 74% A 86% A |
| 10,083,252 9,071,757 6,718,388 14,80,408 1,571,337 1,244,836 15,71,337 1,244,836 15,71,337 1,244,836 15,71,337 1,244,836 15,71,337 1,244,836 15,71,337 1,244,836 15,71,337 1,244,836 17,331,526 17,331,526 18,317,439 17,331,526 18,317,439 17,331,526 18,317,439 17,331,526 18,317,439 17,331,526 18,317,439 17,331,526 18,317,439 17,331,526 18,317,439 17,331,526 18,317,439 17,331,526 18,317,439 17,331,526 18,317,439 17,331,526 18,317,439 17,331,526 18,317,439 17,331,526 18,318,439 17,319 17,319 18,318,439 17,319 17,319 18,318,439 17,319 17,319 18,318,439 17,319 17,319 18,318,439 17,319 17, | 0 112,160 | 6,718,368 1,356,796 | 74% A 86% A |
| Inher Expenses 1.480,408 1,571,337 1,244,836 otal Expenses 191,045,863 199,712,439 172,391,526 ransfer / Overhead Allocation (10.352,252) (8,017,441) (6,603,414) otal Transfer / Overhead Allocation (10.352,252) (8,017,441) (6,603,414) OTAL OPERATING POSITION (SURPLUS)/DEFICIT (4,644,557) 4,845,561 (12,248,762) APITAL Adopted Budget February Revised (Inc Carry Forward) YTD Actual | 112,160 | 1,356,796 | 86% A |
| otal Expenses 191,045,863 199,712,439 172,391,526 ransfer / Overhead Allocation (10,352,252) (8,017,441) (6,603,414) otal Transfer / Overhead Allocation (10,352,252) (8,017,441) (6,603,414) OTAL OPERATING POSITION (SURPLUS)/DEFICIT (4,644,557) 4,845,561 (12,248,762) Adopted Budget February Revised (Inc Carry Forward) YTD Actual | | | |
| ransfer / Overhead Allocation ransfer/Overhead Allocation (10,352,252) (8,017,441) (6,603,414) otal Transfer / Overhead Allocation (10,352,252) (8,017,441) (6,603,414) OTAL OPERATING POSITION (SURPLUS)/DEFICIT (4,644,557) 4,845,561 (12,248,762) APITAL Adopted Budget February Revised (Inc Carry Forward) YTD Actual | 9,508,230 | | 91% A |
| ransferiOverhead Allocation (10.352,252) (8,017,441) (6,603,414) ofall Transfer / Overhead Allocation (10.352,252) (8,017,441) (6,603,414) OTAL OPERATING POSITION (SURPLUS)/DEFICIT (4,644,557) 4,845,561 (12,248,762) APPTAL Adopted Budget February Revised (Inc Carry Forward) YTD Actual | | 101,000,100 | |
| otal Transfer / Overhead Allocation (10,352,252) (8,017,441) (6,603,414) OTAL OPERATING POSITION (SURPLUS)/DEFICIT (4,644,557) 4,845,561 (12,248,762) :APITAL Adopted February Revised Budget (Inc Carry Forward) YTD Actual | | | |
| OTAL OPERATING POSITION (SURPLUS) DEFICIT (4,644,557) 4,845,561 (12,248,762) Adopted February Revised YTD Actual Budget (Inc Carry Forward) | 0 | (6,603,414) | 82% A |
| APITAL Adopted February Revised YTD Actual Budget (Inc Carry Forward) | 0 | (6,603,414) | 82% A |
| Budget (Inc Carry Forward) | 9,510,492 | (2,738,270) | -57% A |
| | Commitments | YTD Actuals (inc | % of Revised Budget |
| Total Developers Contributions Received (3,600,000) (4,165,218) (1,730,849) | | commitments) | |
| | 0 | (1,730,849) | 42% |
| Total Capital Grants and Subsidies Received (6,344,000) (8,105,378) (5,761,561) | 0 | (5,761,561) | 71% |
| total Proceeds from Sale of Assets (6,575,000) (3,581,455) (3,575,000) | 0 | (3,575,000) | 100% |
| Total Capital Income (16,519,000) (15,852,051) (11,067,410) | 0 | (11,067,410) | 70% |
| Fotal Capital Expenditure 80,462,491 85,954,795 55,745,505 | 23,480,016 | 79,225,522 | 92% |
| let Capital Position 63,943,491 70,102,745 44,678,095 | 23,480,016 | 68,158,112 | 97% |
| TOTAL INVESTMENTS 83.783.520 | | | |
| TOTAL PORPOMENCE | | | |

TOTAL BORROWINGS 147,168,654

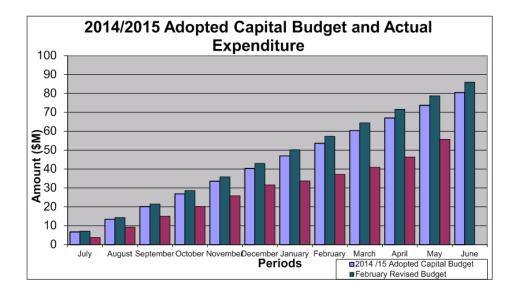
Commentary of Financial Position 14/15



Rockhampton Regional Council Commentary of Financial Position 14/15



Commentary of Financial Position 14/15



2015/2016 BUDGET



Estimated
Activity
Statement for
Business
Activities

SUMMARY OF INCOME, EXPENDITURE AND COMMUNITY SERVICE OBLIGATIONS

Rockhampton Regional Council Statement of Significant Business Activities to Which the Code of Competitive Conduct Applies

2015-2016 Financial Year

| Budget Report | Airport \$ | Water & Sewerage \$ | Refuse Collection \$ |
|--|---|---------------------------|----------------------------|
| Revenues for services provided to the Council | \$0 | \$0 | \$211,000 |
| Revenues for services provided to external clients | \$16.117.904 | \$59.757.120 | \$18,922,986 |
| Community Service Obligations | \$42,000 | \$441,975 | \$1,489,092 |
| Total Revenue | \$16,159,904 | \$60,199,095 | \$20,623,078 |
| Less: Expenditure | -\$13,141,705 | -\$41,987,029 | -\$17,619,974 |
| Less: Return on Equity | -\$3,018,199 | -\$14,689,081 | \$0 |
| , | , ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | 4, | |
| Surplus/(Deficit) | \$0 | \$3,522,985 | \$3,003,104 |
| | | | |
| List of Community Service Obligations (CSO) | | | |
| Royal Flying Doctors Service & Capricorn Rescue | | | |
| Helicopter Service | \$42,000 | | |
| Combined Lines and Manholes (Operational and | | | |
| Capital Portions) | | \$326,320 | |
| Remissions to Community & Sporting Bodies | | \$115,655 | |
| Clean-up Australia | | | \$15,818 |
| Roadside Bin Operations | | | \$368,968 |
| Roadside Bin Disposal Costs | | | \$132,859 |
| Tyres, Oils & Chemicals | | | \$83,511 |
| Old Landfill Maintenance Works | | | \$53,843 |
| Green Waste | | | \$590,717 |
| Waste Education | | | \$50,122 |
| Boat Ramp Services | | | \$14,843 |
| Charity Waste Policy | | | \$75,919 |
| Waste Audit | | | \$60,736 |
| Waste Clean ups | | | \$41,756 |
| Total | \$42,000 | \$441,975 | \$1,489,092 |

The CSO value is determined by Council and represents an activity's costs which would not be incurred if the activity's primary objective was to make a profit. The Council provides funding from general revenue to the business activity to cover the cost of providing non-commercial community services or costs deemed to be CSO's by the Council.

SUMMARY OF INCOME, EXPENDITURE AND COMMUNITY SERVICE OBLIGATIONS

Rockhampton Regional Council Statement of Other Business Activities to Which the Code of Competitive Conduct Applies

2015-2016 Financial Year

| Budget Report | Building Certification \$ |
|---|---------------------------------|
| Revenues for services provided to the Council | \$0 |
| Revenues for services provided to external clients | \$75,000 |
| Community Service Obligations | \$182,975 |
| Total Revenue | \$257,975 |
| Less: Expenditure | -\$257,975 |
| Less: Return on Equity | \$0 |
| Surplus/(Deficit) | \$0 |
| List of Community Service Obligations (CSO) | |
| To assist the business offer services at an affordable price for the customer where a Private Certifiers do not accommodate the market on the basis that any external revenue in this area assists Council to offset its compliance costs that would be greater if the Private Certification services was not offered | \$182,975 |
| Total | \$182,975 |

The CSO value is determined by Council and represents an activity's costs which would not be incurred if the activity's primary objective was to make a profit. The Council provides funding from general revenue to the business activity to cover the cost of providing non-commercial community services or costs deemed to be CSO's by the Council.

2015/2016 BUDGET



Supporting Information

ROCKHAMPTON REGIONAL COUNCIL CAPITAL BUDGET 2015/16 - Summary by Asset Management Plan

| | | EXPENSES | | | REVENUE | | N | 3 | |
|------------------------|--------------|--------------|-----------------|--------------------------------|--------------------------------|--------------------------------|-------------------------|-------------------------|-------------------------|
| Grand Total | 69,974,704 | 59,532,865 | 54,236,355 | 19,202,557 | 5,540,529 | 6,257,929 | 50,772,147 | 47,978,426 | |
| Asset Management Plan | 2015-16 Cost | 2016-17 Cost | 2017-18 Cost | 2015-16 External Funding | 2016-17 External Funding | 2017-18 External Funding | 2015-16 Net Expenses | 2016-17 Net Expenses | 2017-18 Net Expenses |
| Airport | 1,695,000 | 1,727,000 | 2,861,000 | 0 | 0 | 0 | 1,695,000 | 1,727,000 | 2,861,000 |
| Community and Culture | 487,000 | 515,000 | 625,000 | 0 | 0 | 0 | 487,000 | 515,000 | 625,000 |
| Facilities | 1,612,000 | 3,635,605 | 2,876,500 | 669,500 | 0 | 0 | 942,500 | 3,635,605 | 2,876,500 |
| Fleet and Plant | 3,600,000 | 3,600,000 | 3,600,000 | 0 | 0 | 0 | 3,600,000 | 3,600,000 | 3,600,000 |
| Information Technology | 1,100,000 | 1,160,000 | 890,000 | 0 | 0 | 0 | 1,100,000 | 1,160,000 | 890,000 |
| Land and Caravan Parks | 250,000 | 20,000 | 20,000 | 0 | 0 | 0 | 250,000 | 20,000 | 20,000 |
| Parks and Recreation | 4,120,000 | 3,524,800 | 2,984,000 | 307,500 | 316,000 | 320,000 | 3,812,500 | 3,208,800 | 2,664,000 |
| Sewerage Services | 7,131,750 | 8,354,100 | 6,584,755 | 1,101,000 | 1,127,500 | 1,155,700 | 6,030,750 | 7,226,600 | 5,429,055 |
| Stormwater | 3,145,000 | 1,935,000 | 1,710,000 | 0 | 0 | 0 | 3,145,000 | 1,935,000 | 1,710,000 |
| Transport & Drainage | 32,669,202 | 21,889,160 | 19,429,700 | 16,277,807 | 3,969,529 | 3,626,529 | 16,391,395 | 17,919,631 | 15,803,171 |
| Waste and Recycling | 3,000,000 | 4,945,000 | 4,181,000 | 0 | 0 | 0 | 3,000,000 | 4,945,000 | 4,181,000 |
| Water Supply | 10,664,752 | 8,227,200 | 8,474,400 | 1,846,750 | 1,127,500 | 1,155,700 | 8,818,002 | 7,099,700 | 7,318,700 |
| Whole of Council | 500,000 | 0 | 0 | -1,000,000 | -1,000,000 | 0 | 1,500,000 | 1,000,000 | 0 |
| Grand Total | 69,974,704 | 59,532,865 | 54,236,355 | 19,202,557 | 5,540,529 | 6,257,929 | 50,772,147 | 53,992,336 | 47,978,426 |

ROCKHAMPTON REGIONAL COUNCIL CAPITAL BUDGET 2015/16 - Summary by Project EXPENSES

| | | EXPENSES REVENUE | | | | | | | | | ET EXPENSE | 9 |
|------|-----------------------|--|--|-----------------|-----------------|-----------------|--------------------------------|--------------------------------|--------------------------------|----------------------------|----------------------------|----------------------------|
| | | | | | | | | | | | | |
| | | | Grand Total | 69,974,704 | 59,532,865 | 54,236,355 | 19,202,557 | 5,540,529 | 6,257,929 | | | |
| Line | Asset Management Plan | Cost Centre Description | Description | 2015-16 Cost | 2016-17 Cost | 2017-18 Cost | 2015-16 External Funding | 2016-17 External Funding | 2017-18 External Funding | 2015-16 Net Expenses | 2016-17 Net Expenses | 2017-18 Net Expenses |
| 1 | Airport | CP640 - AERO | [N] GA Apron Lighting | | 300,000 | | 0 | 0 | 0 | | 300,000 | 0 |
| 2 | Airport | CP640 - AERO | [R] Main Runway Resurface | 200,000 | 887,000 | 50,000 | 0 | 0 | 0 | | 887,000 | 50,000 |
| 3 | Airport | CP640 - AERO | [R] Replace General Aviation Power Switchboards | 70,000 | 40,000 | | 0 | 0 | 0 | | 40,000 | 50,000 |
| 4 | Airport | CP640 - AERO | [R] RPT (Main) Apron Asphalt Overlay | 0 | 0 | 1,500,000 | 0 | 0 | 0 | 0 | 0 | 1,500,000 |
| 5 | Airport | CP640 - AERO | [R] Runway Lighting Power Distribution and Switching System Replacement | 500.000 | 0 | 0 | 0 | 0 | 0 | 500,000 | 0 | 0 |
| 6 | Airport | CP640 - AERO | [R] Upgrade Terminal Standby Power Generator | 565,000 | 0 | 0 | 0 | 0 | 0 | 565,000 | 0 | 0 |
| 7 | Airport | CP640 - AERO | [U] Improve Airside Stormwater Management | 0 | | | 0 | 0 | 0 | | 0 | 510,000 |
| 8 | Airport | CP640 - AERO | [U] RPT Apron Lighting | 0 | 400.000 | 0 | 0 | 0 | 0 | 0 | 400,000 | 0 |
| 9 | Airport | CP640 - AERO Total | | 1,335,000 | 1,627,000 | 2,110,000 | 0 | 0 | 0 | | 1,627,000 | 2,110,000 |
| 10 | Airport | CP650 - NON AERO | [N] Replace internal & external doors Terminal Airport | 0 | 30,000 | 0 | 0 | 0 | 0 | | 30,000 | 0 |
| | | | [R] Enhance the Functionality of the Airport Building | | 00,000 | | | | | _ | 00,000 | |
| 11 | Airport | CP650 - NON AERO | Management System Software | 20,000 | 0 | 56,000 | 0 | 0 | 0 | 20,000 | 0 | 56,000 |
| 12 | Airport | CP650 - NON AERO | [R] Repairs to Defence Deployment Areas | 0 | | 25,000 | 0 | 0 | 0 | | 0 | |
| 13 | Airport | CP650 - NON AERO | [R] Replace Airconditioning System Chilled Water Unit | 0 | | | 0 | 0 | 0 | | 0 | |
| 15 | Airport | | | | | | - | | 0 | | | 200,000 |
| 14 | | CP650 - NON AERO | [R] Replace existing storage-workshop-office-lunchroom Rose | 30,000 | 30,000 | | 0 | 0 | 0 | 30,000 | 30,000 | 0 |
| 15 | Airport | CP650 - NON AERO | [R] Replace various Airport IT Systems Software and Hardware | 0 | 40,000 | 10,000 | 0 | 0 | 0 | 0 | 40,000 | 10,000 |
| 16 | Airport | CP650 - NON AERO | [R] Terminal Refurbishment - auto doors | - | 0 | | 0 | 0 | 0 | | 0 | |
| 17 | Airport | CP650 - NON AERO | [R] Terminal Refurbishment - Toilet fans | 0 | | | 0 | 0 | 0 | | 0 | |
| 18 | Airport | CP650 - NON AERO | [U] Improve Terminal Access for People with Disabilities | 60.000 | | | 0 | 0 | 0 | | 0 | |
| 19 | Airport | CP650 - NON AERO | [U] Terminal master planning and reconfiguration. | 250,000 | 0 | | 0 | 0 | 0 | | 0 | |
| 20 | Airport | CP650 - NON AERO Total | [O] Termina master planning and recorniguration. | 360.000 | | | 0 | 0 | 0 | | 100.000 | 751.000 |
| 21 | Airport Total | CF050 - NON ALNO TOTAL | | 1.695.000 | | | 0 | 0 | 0 | | | |
| 22 | Community and Culture | CP520 - ARTS & HERITAGE | [N] Art Gallery Artwork Acquisitions | 20.000 | 20.000 | 20,000 | 0 | 0 | 0 | | 20,000 | 20,000 |
| 23 | Community and Culture | CP520 - ARTS & HERITAGE | [N] Art Gallery Artwork Acquisitions - 50 Year Anniversary | 20,000 | 20,000 | 60.000 | 0 | 0 | 0 | | 20,000 | |
| 24 | Community and Culture | CP520 - ARTS & HERITAGE | [R] Art Gallery Replace Track Lighting | 30,000 | 0 | | 0 | 0 | 0 | | 0 | |
| 25 | | CP520 - ARTS & HERITAGE | [R] Renewal of Archer Park FF&E | | | | 0 | 0 | 0 | | 20,000 | 0 |
| | Community and Culture | CP520 - ARTS & HERITAGE | | 0 | | | | | | _ | | |
| 26 | Community and Culture | | [R] Renewal of Heritage Village FF&E | 0 | | | 0 | 0 | 0 | | 35,000 | 25,000 |
| 27 | Community and Culture | CP520 - ARTS & HERITAGE | [R] Replace audio equipment Shearing Shed | | | | | 0 | | | 6,000 | |
| 28 | Community and Culture | CP520 - ARTS & HERITAGE | [R] Replace CombiOven Shearing Shed Kitchen | 37,000 | 0 | | 0 | 0 | 0 | | 0 | |
| 29 | Community and Culture | CP520 - ARTS & HERITAGE | [U] Archer Park Car Park | 0 | | | 0 | 0 | 0 | | 0 | |
| 30 | Community and Culture | CP520 - ARTS & HERITAGE | [U] Karl and Woods Upgrade Floor of Display area | 0 | | | 0 | 0 | 0 | | 18,000 | 0 |
| 31 | Community and Culture | CP520 - ARTS & HERITAGE Total | | 87,000 | 99,000 | | 0 | 0 | 0 | | 99,000 | 245,000 |
| 32 | Community and Culture | CP530 - LIBRARIES | [N] Library Furniture and White Goods | 0 | 15,000 | | 0 | 0 | | | 15,000 | 0 |
| 33 | Community and Culture | CP530 - LIBRARIES | [N] RFID System Upgrade | 10,000 | 0 | | 0 | 0 | 0 | | 0 | |
| 34 | Community and Culture | CP530 - LIBRARIES | [N] Scanner replacement | 15,000 | | | 0 | 0 | 0 | | 0 | |
| 35 | Community and Culture | CP530 - LIBRARIES | [R] Libraries Renewal Program | 15,000 | 15,000 | | 0 | 0 | 0 | 15,000 | 15,000 | 15,000 |
| 36 | Community and Culture | CP530 - LIBRARIES | [R] Multimedia upgrade - Libraries | 0 | | | 0 | 0 | 0 | | 0 | |
| 37 | Community and Culture | CP530 - LIBRARIES | [R] RFID System for major branches | 0 | | | 0 | 0 | 0 | | 0 | 30,000 |
| 38 | Community and Culture | CP530 - LIBRARIES | [R] Upgrade furniture and fittings - Library Branches | 10,000 | | | 0 | 0 | | | 15,000 | 0 |
| 39 | Community and Culture | CP530 - LIBRARIES | [R] Upgrade Library management software | 25,000 | 0 | 10,000 | 0 | 0 | 0 | 25,000 | 0 | 10,000 |
| 40 | Community and Culture | CP530 - LIBRARIES | [U] Adaptive technologies - Libraries to assist with disabilities | 10,000 | 0 | 15,000 | 0 | 0 | 0 | 10,000 | 0 | 15,000 |
| 41 | Community and Culture | CP530 - LIBRARIES Total CP540 - COMMUNITY | | 85,000 | 45,000 | 160,000 | 0 | 0 | 0 | 85,000 | 45,000 | 160,000 |
| 42 | Community and Culture | PROGRAMS | [N] Access and Equity Upgrade Projects | 30,000 | 30,000 | 30,000 | 0 | 0 | 0 | 30,000 | 30,000 | 30,000 |
| 43 | Community and Culture | CP540 - COMMUNITY PROGRAMS | [N] Storage Facility for CaF section | 20,000 | 0 | 0 | 0 | 0 | 0 | 20,000 | 0 | 0 |
| 44 | Community and Culture | CP540 - COMMUNITY PROGRAMS | [R] City Occassional Child Care Centre | 0 | | 0 | 0 | 0 | 0 | | 10,000 | 0 |
| | Community and Culture | CP540 - COMMUNITY | | | | | | | | | | |
| 45 | , | PROGRAMS CP540 - COMMUNITY | [R]Senior Centres Renewal Program | 0 | 0 | 10,000 | 0 | 0 | 0 | 0 | 0 | 10,000 |
| 46 | Community and Culture | PROGRAMS | [U] Community Centres furniture and fittings renewal program | 0 | 0 | 15,000 | 0 | 0 | 0 | 0 | 0 | 15,000 |
| 47 | Community and Culture | CP540 - COMMUNITY PROGRAMS | [U] Gracemere Community Hall Fencing and Landscaping | 0 | 40,000 | 0 | 0 | 0 | 0 | 0 | 40,000 | 0 |
| | Community and Culture | CP540 - COMMUNITY PROGRAMS | [U] Renewal of CCTV cameras | 50.000 | | 15.000 | 0 | 0 | 0 | 50.000 | 0 | 15,000 |

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| | | EXPENSES REVENUE | | | | | | NET EXPENSES | | | | |
|------|-------------------------|----------------------------------|--|-----------------|-----------------|-----------------|--------------------------------|--------------------------------|--------------------------------|----------------------------|----------------------------|----------------------------|
| | | | Grand Total | 69.974,704 | 59,532,865 | 54,236,355 | 19,202,557 | 5,540,529 | 6,257,929 | 50,772,147 | 53,992,336 | 47,978,426 |
| Line | Asset Management Plan | Cost Centre Description | Description | 2015-16 Cost | 2016-17 Cost | 2017-18 Cost | 2015-16 External Funding | 2016-17 External Funding | 2017-18 External Funding | 2015-16 Net Expenses | 2016-17 Net Expenses | 2017-18 Net Expenses |
| 49 | | CP540 - COMMUNITY PROGRAMS | | 100,000 | 80,000 | | 0 | 0 | | , | 80,000 | 70,000 |
| 50 | Community and Culture | CP550 - VENUES & EVENTS | [N] Add 5 new flylines to Pilbeam Theatre | 25,000 | 25,000 | | 0 | 0 | | | 25,000 | 0 |
| 51 | Community and Culture | CP550 - VENUES & EVENTS | [n] Install Point Of Sale at Shearing Shed | 0 | 0 | | 0 | 0 | | | | |
| 52 | Community and Culture | CP550 - VENUES & EVENTS | [N] Portable Ticket Booths | 0 | 16,000 | | 0 | 0 | | | | 0 |
| 53 | Community and Culture | CP550 - VENUES & EVENTS | [R] Pilbeam Theatre Follow Spots | 35,000 | 0 | | 0 | 0 | | | 0 | 0 |
| 54 | Community and Culture | CP550 - VENUES & EVENTS | [R] Pilbeam Theatre Stage Lighting Equipment | 55,000 | 55,000 | | 0 | 0 | | | 55,000 | 0 |
| 55 | Community and Culture | CP550 - VENUES & EVENTS | [R] Replace AV equipment Walter Reid Cultural Centre | 0 | 0 | | 0 | 0 | | | | |
| 56 | Community and Culture | CP550 - VENUES & EVENTS | [R] Replace FoH Speaker System and Amplifiers | | | 120,000 | 0 | 0 | 0 | 0 | 0 | 120,000 |
| | Community and Culture | ODERA MENUES A EMENTS | [R] Replace grounds Public Address system at Rockhampton | | | ا ا | | | | | | |
| 57 | , | | Showgrounds | 25,000 | 0 | | 0 | 0 | | 25,000 | 0 | |
| 58 | Community and Culture | CP550 - VENUES & EVENTS | [R] Replace Pilbeam Theatre Stage Lighting Moving Fixtures | 40,000 | 0 | | 0 | 0 | | | 0 | |
| 59 | Community and Culture | CP550 - VENUES & EVENTS | [R] Replace Theatre Masking / Curtains / Drapes | 35,000 | 0 | | 0 | 0 | | | 0 | - |
| 60 | Community and Culture | CP550 - VENUES & EVENTS | [R] Upgrade furniture & fittings Walter Reid Cultural Centre | 0 | | | 0 | 0 | | | | 0 |
| 61 | Community and Culture | CP550 - VENUES & EVENTS | [U] Pilbeam Theatre-Upgrade and service orchestra pit | 0 | 180,000 | | 0 | 0 | | | | 0 |
| 62 | | CP550 - VENUES & EVENTS Total | | 215,000 | 291,000 | 150,000 | 0 | 0 | | | 291,000 | 150,000 |
| 63 | Community and Culture T | | | 487,000 | 515,000 | 625,000 | 0 | 0 | 0 | 487,000 | 515,000 | 625,000 |
| | Facilities | CP450 - FACILITIES | | | | | | | | | | |
| 64 | r dominos | MANAGEMENT | [N] Voltage Power Optimisaton Unit - Dooley Street Depot | 0 | 100,000 | 0 | 0 | 0 | 0 | 0 | 100,000 | 0 |
| | Facilities | CP450 - FACILITIES | [N] Voltage Power Optimisaton Unit - Pilbeam Theatre and Art | | | | | | | | | |
| 65 | - dome-co | MANAGEMENT | G | 0 | 100,000 | 0 | 0 | 0 | 0 | 0 | 100,000 | 0 |
| | Facilities | CP450 - FACILITIES | [N] Voltage Power Optimisaton Unit (CEEP R2 Funding) - City | | | | | | | | | |
| 66 | | MANAGEMENT | Hall Precinct | 120,000 | 0 | 0 | 0 | 0 | 0 | 120,000 | 0 | 0 |
| | Facilities | CP450 - FACILITIES | | | _ | | _ | _ | | | | |
| 67 | | MANAGEMENT | [R] Agricultural Hall Showgrounds | 0 | 0 | 150,000 | 0 | 0 | 0 | 0 | 0 | 150,000 |
| 68 | Facilities | CP450 - FACILITIES MANAGEMENT | [R] Amenities Program Renew and Upgrade | 50,000 | 25,000 | 0 | 0 | 0 | 0 | 50,000 | 25,000 | 0 |
| 69 | Facilities | CP450 - FACILITIES MANAGEMENT | [R] AMP Building Component Expiry Demand for next seven years + expiry from 20/21 to 23/24, 24/25 not available | 0 | 1,405,455 | 2,000,000 | 0 | 0 | 0 | 0 | 1,405,455 | 2,000,000 |
| | F 200 | CP450 - FACILITIES | , | | .,, | | | | | | .,, | |
| 70 | Facilities | MANAGEMENT | [R] Bond store - Façade refurbishment | 0 | 0 | 200,000 | 0 | 0 | 0 | 0 | 0 | 200,000 |
| 71 | Facilities | CP450 - FACILITIES MANAGEMENT | [R] Borough Chambers - Heritage Listed Building ID - 601370 | 0 | 45,000 | 0 | 0 | 0 | 0 | 0 | 45,000 | 0 |
| | Facilities | CP450 - FACILITIES | | · | | Ů | | | | | | |
| 72 | | MANAGEMENT | [R] Botanic Garden Amenity - Sewer refurbishment | | 25,000 | | 0 | 0 | 0 | 0 | 25,000 | 0 |
| | Facilities | CP450 - FACILITIES | | | | | | _ | | | _ | |
| 73 | | MANAGEMENT | [R] Botanic Gardens - Rear awning to workshop | 30,000 | | | 0 | 0 | 0 | 30,000 | 0 | 0 |
| 74 | Facilities | CP450 - FACILITIES MANAGEMENT | [R] City Hall Refurbishment | | 100,000 | 50,000 | 0 | 0 | 0 | 0 | 100,000 | 50,000 |
| | Facilities | CP450 - FACILITIES | | | | | | | | | | |
| 75 | T dominos | MANAGEMENT | [R] Customs House - Replacement of leaking roof | 200,000 | 0 | 0 | 0 | 0 | 0 | 200,000 | 0 | 0 |
| | Facilities | CP450 - FACILITIES | | | | | | | | | | |
| 76 | | MANAGEMENT | [R] Gracemere Depot Stores Building Upgrade | 10,000 | 0 | 0 | 0 | 0 | 0 | 10,000 | 0 | 0 |
| 77 | Facilities | CP450 - FACILITIES MANAGEMENT | [R] Huish drive RCD upgrade | 12,500 | | | 0 | 0 | 0 | 12,500 | 0 | 0 |
| 78 | Facilities | CP450 - FACILITIES MANAGEMENT | [R] Kershaw Gardens - Demolition of old foremans office | 27.000 | | | 0 | 0 | 0 | 27,000 | 0 | 0 |
| | Facilities | CP450 - FACILITIES | [R] Mount Morgan Rail complex - external façade repairs/ | | | | - | | | | · | |
| 79 | | MANAGEMENT CP450 - FACILITIES | repaint /reroof sections [R] Mt Morgan Pool - Replacement of Grand stand structual | 0 | 25,000 | 0 | 0 | 0 | 0 | 0 | 25,000 | 0 |
| 80 | Facilities | MANAGEMENT | posts | 0 | 0 | 50,000 | 0 | 0 | 0 | 0 | 0 | 50,000 |
| 81 | Facilities | CP450 - FACILITIES MANAGEMENT | [R] Mt Morgan 30m Pool | 0 | 84,000 | 0 | 0 | 0 | 0 | 0 | 84,000 | 0 |
| 82 | Facilities | CP450 - FACILITIES MANAGEMENT | [R] Mt Morgan Admin - External repaint | | | 39.000 | 0 | 0 | 0 | 0 | 0 | 39.000 |
| 02 | | CP450 - FACILITIES | [rij m. morgan Admin - External repair. | | | 35,000 | - 0 | 0 | 0 | - | U | 33,000 |
| 83 | Facilities | MANAGEMENT | [R] Mt Morgan Basketball Court | 0 | 25,000 | 0 | 0 | 0 | 0 | 0 | 25,000 | 0 |
| 84 | Facilities | CP450 - FACILITIES MANAGEMENT | [R] Mt Morgan Depot - Demolition of Abestos shed (parks & gardens Shed) | 23.000 | | | 0 | 0 | 0 | 23,000 | 0 | 0 |
| | Facilities | CP450 - FACILITIES | g | 20,000 | | | | | , | 20,000 | U | |

| | | | | | EXPENSES | | | REVENUE | | N | 3 | |
|------|-----------------------|----------------------------------|--|-----------------|-----------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|----------------------------|--|----------------------------|
| | | | 69,974,704 | 59,532,865 | 54,236,355 | 19,202,557 5,540,529 6,257,929 | | | 50,772,147 | 47,978,426 | | |
| Line | Asset Management Plan | Cost Centre Description | Grand Total Description | 2015-16 Cost | 2016-17 Cost | 2017-18 Cost | 2015-16 External Funding | 2016-17 External Funding | 2017-18 External Funding | 2015-16 Net Expenses | 53,992,336 2016-17 Net Expenses | 2017-18 Net Expenses |
| 86 | Facilities | CP450 - FACILITIES MANAGEMENT | [R] Mt Morgan Depot Stores Building | | 53,000 | 0 | 0 | 0 | 0 | 0 | 53,000 | 0 |
| 87 | Facilities | CP450 - FACILITIES MANAGEMENT | [R] Mt Morgan Pool New Filters | 0 | 80,000 | 0 | 0 | 0 | 0 | 0 | 80,000 | 0 |
| 88 | Facilities | CP450 - FACILITIES MANAGEMENT | [R] Mt. Morgan Welfare House refurbishment | 0 | 0 | 150,000 | 0 | 0 | 0 | 0 | 0 | 150,000 |
| 89 | Facilities | CP450 - FACILITIES MANAGEMENT | [R] North Rockhampton Library - Replacement of pathways to back entrance | 28,000 | | | 0 | 0 | 0 | 28,000 | 0 | 0 |
| 90 | Facilities | CP450 - FACILITIES MANAGEMENT | [R] Pilbeam Theatre Pathway upgrade | | 0 | 52,500 | 0 | 0 | 0 | 0 | 0 | 52,500 |
| 99 | Facilities | CP450 - FACILITIES MANAGEMENT | [R] Showground Office - Resurface of Bitumen | 0 | 0 | 40,000 | 0 | 0 | 0 | 0 | 0 | 40,000 |
| 100 | Facilities | CP450 - FACILITIES MANAGEMENT | [R] Showgrounds Exhibition Pavilion - Repaint roof & replace roof | 0 | 45,000 | 0 | 0 | 0 | 0 | 0 | 45,000 | 0 |
| 101 | Facilities | CP450 - FACILITIES MANAGEMENT | [R] Showgrounds Hideaway Bar Toilets - Various Defects | 0 | 30,000 | 0 | 0 | 0 | 0 | 0 | 30,000 | 0 |
| 102 | Facilities | CP450 - FACILITIES MANAGEMENT | [R] Showgrounds Kennel Display - Various Defects | 0 | 0 | 15,000 | 0 | 0 | 0 | 0 | 0 | 15,000 |
| 103 | Facilities | CP450 - FACILITIES MANAGEMENT | [R] Southside Memorial Swimming Pool - Revarnish and straighten timber work | 20,000 | | | 0 | 0 | 0 | 20,000 | 0 | 0 |
| 104 | Facilities | CP450 - FACILITIES MANAGEMENT | [R] TCM Acrow Shed damaged, carry out additional works to upgrade/reconstruct facility | | | | 50,000 | 0 | 0 | -50,000 | 0 | 0 |
| 105 | Facilities | CP450 - FACILITIES MANAGEMENT | [R] TCM Acrow Shed damaged-carry out additional works to upgrade/reconstruct facility | 50,000 | | | 0 | 0 | 0 | 50,000 | 0 | 0 |
| 106 | Facilities | CP450 - FACILITIES MANAGEMENT | [R] TCM Alex Chisolm Park - Shade Sail damaged | 18,000 | | | 18,000 | 0 | 0 | 0 | 0 | 0 |
| 107 | Facilities | CP450 - FACILITIES MANAGEMENT | [R] TCM Art Gallery damaged carpet replacement | 12,000 | | | 12,000 | 0 | 0 | 0 | 0 | 0 |
| 108 | Facilities | CP450 - FACILITIES MANAGEMENT | [R] TCM Dorothy Ball Park, shade damaged | | | | 24,000 | 0 | 0 | -24,000 | 0 | 0 |
| 109 | Facilities | CP450 - FACILITIES MANAGEMENT | [R] TCM Dorothy Ball Park-shade damaged | 24,000 | | | 0 | 0 | 0 | 24,000 | 0 | 0 |
| 110 | Facilities | CP450 - FACILITIES MANAGEMENT | [R] TCM Duthie Park, shade damaged | | | | 15,000 | 0 | 0 | -15,000 | 0 | 0 |
| 111 | Facilities | CP450 - FACILITIES MANAGEMENT | [R] TCM Duthie Park-shade damaged | 15,000 | | | 0 | 0 | 0 | 15,000 | 0 | 0 |
| 112 | Facilities | CP450 - FACILITIES MANAGEMENT | [R] TCM Georgeson Oval Amenity written off in storm event. | | | | 390,000 | 0 | 0 | -390,000 | 0 | 0 |
| 113 | Facilities | CP450 - FACILITIES MANAGEMENT | [R] TCM Littler Cum-Ingham Park Amenities (Old), structure compromised | | | | 10,000 | 0 | 0 | -10,000 | 0 | 0 |
| 114 | Facilities | CP450 - FACILITIES MANAGEMENT | [R] TCM Littler Cum-Ingham Park Amenities (Old)-structure compromised | 10,000 | | | 0 | 0 | 0 | 10,000 | 0 | 0 |
| 115 | Facilities | CP450 - FACILITIES MANAGEMENT | [R] TCM McLeod Park Amenity, Female & Male roof structured damaged | | | | 20,000 | 0 | 0 | -20,000 | 0 | 0 |
| 116 | Facilities | CP450 - FACILITIES MANAGEMENT | [R] TCM McLeod Park Amenity-Female & Male roof structured damaged | 20,000 | | | 0 | 0 | 0 | 20,000 | 0 | 0 |
| 117 | Facilities | CP450 - FACILITIES MANAGEMENT | [R] TCM Mount Morgan Wadiing Pool, Boyd Park damaged shade structure and sail | | | | 15,000 | 0 | 0 | -15,000 | 0 | 0 |
| 118 | Facilities | CP450 - FACILITIES MANAGEMENT | [R] TCM Mount Morgan Wadiing Pool-Boyd Park damaged shade structure and sail | 15,000 | | | 0 | 0 | 0 | 15,000 | 0 | 0 |
| 119 | Facilities | CP450 - FACILITIES MANAGEMENT | [R] TCM Pearson Family Park, shade damaged | | | | 9,000 | 0 | 0 | -9,000 | 0 | 0 |
| 120 | Facilities | CP450 - FACILITIES MANAGEMENT | [R] TCM Pearson Family Park-shade damaged | 9,000 | | | 0 | 0 | 0 | 9,000 | 0 | 0 |
| 121 | Facilities | CP450 - FACILITIES MANAGEMENT | [R] TCM Saigon Saigon, shade damaged | | | | 6,500 | 0 | 0 | -6,500 | 0 | 0 |
| 122 | Facilities | CP450 - FACILITIES MANAGEMENT | [R] TCM Saigon Saigon-shade damaged | 6,500 | | | 0 | 0 | 0 | 6,500 | 0 | 0 |
| 123 | Facilities | CP450 - FACILITIES MANAGEMENT | [R] TCM Sign Shed Mt Morgan Works Depot Mt Morgan - structurally condemned | 80,000 | | | 0 | 0 | 0 | 80,000 | 0 | 0 |
| 124 | Facilities | CP450 - FACILITIES MANAGEMENT | [R] TCM Sign Shed, Mt Morgan Works Depot, Mt Morgan - structurally condemned | | | | 80,000 | 0 | 0 | -80,000 | 0 | 0 |

| | | | | | EXPENSES | | | REVENUE | | NET EXPENSES | | |
|------|--------------------------|--|--|-----------------|-----------------|-----------------|--------------------------------|--------------------------------|--------------------------------|----------------------------|----------------------------|----------------------------|
| | | | Grand Total | | 59,532,865 | 54,236,355 | 19,202,557 | 5,540,529 | 6,257,929 | 50,772,147 | | |
| Line | Asset Management Plan | Cost Centre Description | Description | 2015-16 Cost | 2016-17 Cost | 2017-18 Cost | 2015-16 External Funding | 2016-17 External Funding | 2017-18 External Funding | 2015-16 Net Expenses | 2016-17 Net Expenses | 2017-18 Net Expenses |
| 125 | Facilities | CP450 - FACILITIES MANAGEMENT | [R] TCM Slab Hut Kershaw Gardens-tree fallen on structure | 20,000 | | | 0 | 0 | 0 | 20,000 | 0 | 0 |
| 126 | Facilities | CP450 - FACILITIES MANAGEMENT | [R] TCM Slab Hut, Kershaw Gardens, tree fallen on structure | | | | 20,000 | 0 | 0 | -20,000 | 0 | 0 |
| 127 | Facilities | CP450 - FACILITIES MANAGEMENT | [R] Walter Reid Building Façade Refurbishment | 600,000 | 0 | 0 | 0 | 0 | 0 | 600,000 | 0 | 0 |
| 128 | Facilities | CP450 - FACILITIES MANAGEMENT | [U] Botanic Gardens - Awning to silver shed | | | 25,000 | 0 | 0 | 0 | 0 | 0 | 25,000 |
| 129 | Facilities | CP450 - FACILITIES MANAGEMENT | [U] Dooley Street Depot - Installation of Cardax system | 0 | | 45.000 | 0 | 0 | 0 | 0 | 0 | 45,000 |
| 130 | Facilities | CP450 - FACILITIES MANAGEMENT | [U] Gracemere Depot Workshop - Shed extention for Fabrication Operation | 58.000 | | | 0 | 0 | 0 | 58,000 | 0 | 0 |
| 131 | Facilities | CP450 - FACILITIES MANAGEMENT | [U] Rton Showgrounds External access from James Lawrence Pavilion | 0 | 19,500 | 0 | 0 | 0 | | | 19.500 | 0 |
| 132 | Facilities | CP450 - FACILITIES MANAGEMEN | | 1.612.000 | | 2,876,500 | 669,500 | 0 | | | | 2,876,500 |
| 133 | Facilities Total | The state of the s | | 1,612,000 | | | 669,500 | 0 | | | | 2,876,500 |
| 134 | Fleet and Plant | CP440 - FLEET | [R] 2 way radio System - Equipment | 505.000 | 0,000,000 | 0 | 0 | 0 | | | 0,000,000 | 0 |
| 135 | Fleet and Plant | CP440 - FLEET | [R] Fleet Renewal Program | 3.095.000 | 3.600.000 | 3.600.000 | 0 | 0 | | | 3,600,000 | 3,600,000 |
| 136 | Fleet and Plant | CP440 - FLEET Total | | 3,600,000 | 3,600,000 | 3,600,000 | 0 | 0 | 0 | | | 3,600,000 |
| 137 | Fleet and Plant Total | | | 3,600,000 | | | 0 | 0 | 0 | | | 3,600,000 |
| 138 | Information Technology | CP230 - COMMUNICATIONS & INFORMATION TECHNOLOGY | [N] Asset Management System (Core) | | 455,000 | | 0 | 0 | 0 | 0 | 455,000 | 0 |
| 139 | Information Technology | CP230 - COMMUNICATIONS & INFORMATION TECHNOLOGY | [N] ITR - Storage Area Network Replacement Project | 63,000 | 63,000 | 63,000 | 0 | 0 | 0 | 63,000 | 63,000 | 63,000 |
| 140 | Information Technology | CP230 - COMMUNICATIONS & INFORMATION TECHNOLOGY | [N] Mount Morgan Radio Link | 50,000 | | | 0 | 0 | 0 | 50,000 | 0 | 0 |
| 141 | Information Technology | CP230 - COMMUNICATIONS & INFORMATION TECHNOLOGY | [N] Performance Planning (Audit & Risk Corporate Planning) | 281,000 | | | 0 | 0 | 0 | 281,000 | 0 | 0 |
| 142 | Information Technology | CP230 - COMMUNICATIONS & INFORMATION TECHNOLOGY | [R] HR Payroll System | | | 156,000 | 0 | 0 | 0 | 0 | 0 | 156,000 |
| 143 | Information Technology | CP230 - COMMUNICATIONS & INFORMATION TECHNOLOGY | [R] ITR - Backup Links | 30,000 | 30,000 | 30,000 | 0 | 0 | 0 | 30,000 | 30,000 | 30,000 |
| 144 | Information Technology | CP230 - COMMUNICATIONS & INFORMATION TECHNOLOGY | [R] ITR - Networking Replacements | 55,000 | 45,000 | 25,000 | 0 | 0 | 0 | 55,000 | 45,000 | 25,000 |
| 145 | Information Technology | CP230 - COMMUNICATIONS & INFORMATION TECHNOLOGY | [R] ITR - Purchase of Printers - MFDs | 90,000 | 124,000 | 70,000 | 0 | 0 | 0 | 90,000 | 124,000 | 70,000 |
| 146 | Information Technology | CP230 - COMMUNICATIONS & INFORMATION TECHNOLOGY | [R] ITR - Radio Link Renewal Program | | 40,000 | 70,000 | 0 | 0 | 0 | 0 | 40,000 | 70,000 |
| 147 | Information Technology | CP230 - COMMUNICATIONS & INFORMATION TECHNOLOGY | [R] ITR - Server Replacements | 55,000 | 55,000 | 55,000 | 0 | 0 | 0 | 55,000 | 55,000 | 55,000 |
| 148 | Information Technology | CP230 - COMMUNICATIONS & INFORMATION TECHNOLOGY | [R] ITR - Tape Libraries | 70,000 | | | 0 | 0 | 0 | 70,000 | 0 | 0 |
| 149 | Information Technology | CP230 - COMMUNICATIONS & INFORMATION TECHNOLOGY | [R] ITR - Unified Communications Renewal/Replacement (Hardware) | | | 300,000 | 0 | 0 | 0 | 0 | 0 | 300,000 |
| 150 | Information Technology | CP230 - COMMUNICATIONS & INFORMATION TECHNOLOGY | [R] Windows 10 Upgrade | 150,000 | | | 0 | 0 | 0 | 150,000 | 0 | 0 |
| 151 | Information Technology | CP230 - COMMUNICATIONS & INFORMATION TECHNOLOGY | [U] ePathway/Mobile | 100,000 | | | 0 | 0 | 0 | | 0 | 0 |
| 152 | Information Technology | CP230 - COMMUNICATIONS & INFORMATION TECHNOLOGY | [U] ITR - SQL Server Upgrades | 50,000 | 50,000 | 50,000 | 0 | 0 | 0 | | 50,000 | 50,000 |
| 153 | Information Technology | CP230 - COMMUNICATIONS & INFORMATION TECHNOLOGY | [U] Microsoft Licence Acquistions with SA | 15,000 | 30,000 | 50,000 | 0 | 0 | | , | 30,000 | 50,000 |
| 154 | Information Technology | CP230 - COMMUNICATIONS & INFORMATION TECHNOLOGY | [U] System Upgrade/Improvements | 91.000 | 268,000 | 21.000 | 0 | 0 | | | 268.000 | 21,000 |
| 155 | Information Technology | CP230 - COMMUNICATIONS & INF | | 1,100,000 | | 890.000 | 0 | 0 | | | | 890,000 |
| 156 | Information Technology T | | OTHER TESTITOR OF TOTAL | 1,100,000 | | 890,000 | 0 | 0 | | | | 890,000 |
| 157 | Land and Caravan | CP630 - Property & Insurance | [N] Purchase of Strategic Land | 250,000 | 1,100,000 | 555,500 | 0 | 0 | | | 0 | 030,000 |
| 158 | Land and Caravan | CP630 - Property & Insurance | [N] Various Small Allotments | 0 | 20,000 | 20,000 | 0 | 0 | | | 20,000 | 20,000 |
| 159 | | CP630 - Property & Insurance Tot | | 250,000 | 20,000 | 20,000 | 0 | 0 | | | 20,000 | 20,000 |
| 160 | Land and Caravan Parks | Total | | 250,000 | 20,000 | 20,000 | 0 | 0 | 0 | 250,000 | 20,000 | 20,000 |
| 161 | Parks and Recreation | CP560 - PARKS PLANNING & COLLECTIONS | [N] BBQ (1 double for lagoon) - Botanic Gardens | 0 | 0 | 10,000 | О | 0 | 0 | 0 | 0 | 10,000 |

| | | | | | EXPENSES | | | REVENUE | ET EXPENSE | PENSES | | |
|------|-----------------------|---|--|---------------------------------|-----------------|-----------------|--------------------------------|--------------------------------|--------------------------------|----------------------------|----------------------------|----------------------------|
| | | | Grand Total | 69,974,704 59,532,865 54,236,38 | | 54,236,355 | 5 19,202,557 5,540,529 6,257,9 | | | 50,772,147 | 47,978,426 | |
| Line | Asset Management Plan | Cost Centre Description | Description | 2015-16 Cost | 2016-17 Cost | 2017-18 Cost | 2015-16 External Funding | 2016-17 External Funding | 2017-18 External Funding | 2015-16 Net Expenses | 2016-17 Net Expenses | 2017-18 Net Expenses |
| 162 | Parks and Recreation | CP560 - PARKS PLANNING & COLLECTIONS | [N] Cedric Archer Reserve -Development of town sport and recreation precinct | 700,000 | 1,150,000 | 0 | 0 | 0 | | 700,000 | | 0 |
| 163 | Parks and Recreation | CP560 - PARKS PLANNING & COLLECTIONS | [N] Gardens - To complete items in masterplan | 0 | 75,000 | 0 | 0 | 0 | 0 | 0 | 75,000 | 0 |
| 164 | Parks and Recreation | CP560 - PARKS PLANNING & COLLECTIONS | [N] Gracemere Cemetery - design & construct | 150,000 | 0 | 0 | 0 | 0 | 0 | 150,000 | 0 | 0 |
| 165 | Parks and Recreation | CP560 - PARKS PLANNING & COLLECTIONS CP560 - PARKS PLANNING & | [N] LGIP - local and district park development - Gracemere | 0 | 116,700 | 52,000 | 0 | 0 | 0 | 0 | 116,700 | 52,000 |
| 166 | Parks and Recreation | COLLECTIONS CP560 - PARKS PLANNING & | [N] Mt Morgan Cemetery - Columbarium | 0 | 0 | 30,000 | 0 | 0 | 0 | 0 | 0 | 30,000 |
| 167 | Parks and Recreation | COLLECTIONS CP560 - PARKS PLANNING & | [N] Mt Morgan Cemetery Extension | 0 | | 230,000 | 0 | 0 | 0 | 0 | 0 | 230,000 |
| 168 | Parks and Recreation | COLLECTIONS CP560 - PARKS PLANNING & | [N] Norbridge Park - improvements [N] Parks Plant EWP (Tree maintenance) and tractor/ slasher | 0 | 0 | 120,000 | 0 | 0 | 0 | 0 | 0 | 120,000 |
| 169 | Parks and Recreation | COLLECTIONS CP560 - PARKS PLANNING & | (Mt Morgan). Subject to business case. [N] Rockhampton Botanic Gardens and Kershaw Gardens - | 245,000 | 32,100 | 0 | 0 | 0 | 0 | 245,000 | 32,100 | 0 |
| 170 | Parks and Recreation | COLLECTIONS CP560 - PARKS PLANNING & | Themed Signage | 0 | 25,000 | 95,000 | 0 | 0 | 0 | 0 | 25,000 | 95,000 |
| 171 | Parks and Recreation | COLLECTIONS CP560 - PARKS PLANNING & | [N] Southside Pool Shade Structure | 50,000 | | | 0 | 0 | 0 | 50,000 | 0 | 0 |
| 172 | Parks and Recreation | COLLECTIONS CP560 - PARKS PLANNING & | R] Access Roads and Carparks Renewal Program R] Botanic Gardens - enhancements to improve visitor | 0 | 100,000 | 100,000 | 0 | 0 | 0 | 0 | 100,000 | 100,000 |
| 173 | Parks and Recreation | COLLECTIONS CP560 - PARKS PLANNING & | experience and activity opportunities | | 50,000 | 50,000 | 0 | 0 | 0 | 0 | 50,000 | 50,000 |
| 174 | Parks and Recreation | COLLECTIONS CP560 - PARKS PLANNING & | [R] Drain repair - Southside Cemetery | 0 | 70,000 | 0 | 0 | 0 | 0 | 0 | 70,000 | 0 |
| 175 | Parks and Recreation | COLLECTIONS CP560 - PARKS PLANNING & | [R] East St, Rockhampton - Street furniture Upgrade | 0 | 60,000 | 0 | 0 | 0 | 0 | 0 | 60,000 | 0 |
| 176 | Parks and Recreation | COLLECTIONS CP560 - PARKS PLANNING & | [R] Footpaths Renewal Program [R] LGIP - local and district park development - Parkhurst/ | 0 | 25,000 | 25,000 | 0 | 0 | 0 | 0 | 25,000 | 25,000 |
| 177 | Parks and Recreation | COLLECTIONS CP560 - PARKS PLANNING & | Norman Gardens | | | 82,000 | 0 | 0 | 0 | 0 | 0 | 82,000 |
| 178 | Parks and Recreation | COLLECTIONS CP560 - PARKS PLANNING & | [R] Memorial Gardens - Renew creek lining | 0 | 10,000 | 90,000 | 0 | 0 | 0 | 0 | 10,000 | 90,000 |
| 179 | Parks and Recreation | COLLECTIONS CP560 - PARKS PLANNING & | [R] Rockhampton Botanic Gardens - Irrigation Renewal | 0 | 100,000 | 100,000 | 0 | 0 | 0 | 0 | 100,000 | 100,000 |
| 180 | Parks and Recreation | COLLECTIONS CP560 - PARKS PLANNING & | [R] Rockhampton Botanic Gardens - Paving - 3 Stages [UI Major Project Seed Funding for Improving sporting facilities | 0 | 50,000 | 50,000 | 0 | 0 | 0 | 0 | 50,000 | 50,000 |
| 181 | Parks and Recreation | COLLECTIONS CP560 - PARKS PLANNING & CP560 - PARKS PLANNING & | through sporting clubs | 0 | 400,000 | 400,000 | 0 | 0 | 0 | 0 | 400,000 | 400,000 |
| 182 | Parks and Recreation | COLLECTIONS CP560 - PARKS PLANNING & | [U] Mount Morgan Pool heating reconfiguration | 70,000 | | | 0 | 0 | 0 | 70,000 | 0 | 0 |
| 183 | Parks and Recreation | COLLECTIONS | [U] Redevelopment of 42nd Battalion Memorial Pool | 1,000,000 | 0 | | 0 | 0 | 0 | 1,000,000 | 0 | 0 |
| 184 | Parks and Recreation | CP560 - PARKS PLANNING & COL | LECTIONS Total | 2,215,000 | 2,263,800 | 1,434,000 | 0 | 0 | 0 | 2,215,000 | 2,263,800 | 1,434,000 |
| 185 | Parks and Recreation | CP561 - PARKS DEVELOPER CONTRIBUTIONS | [N] Developer Contributions - RRRC | | | | 307.500 | 316.000 | 320,000 | -307.500 | -316.000 | -320,000 |
| 185 | Parks and Recreation | CP561 - PARKS DEVELOPER CON | | | | | 307,500 307,500 | 316,000 316,000 | 320,000 320,000 | | -316,000 | -320,000 -320,000 |
| 187 | Parks and Recreation | CP562 - PARKS MAINTENANCE & CONSTRUCTION | [N] Enhancement Program for (New) Local Parks | 95,000 | 88,000 | 10,000 | 0 | 0 | 0 | 95,000 | 88,000 | 10,000 |
| 188 | Parks and Recreation | CP562 - PARKS MAINTENANCE & CONSTRUCTION | | 0 | | 100,000 | 0 | 0 | 0 | | 100,000 | 100,000 |
| 189 | Parks and Recreation | CP562 - PARKS MAINTENANCE & CONSTRUCTION | [R] BBQ Renewal Program | 0 | | 15,000 | 0 | 0 | | | 15,000 | 15,000 |
| 190 | Parks and Recreation | CP562 - PARKS MAINTENANCE & CONSTRUCTION | | 0 | | 10,000 | 0 | 0 | | | 68,000 | 10,000 |
| 191 | Parks and Recreation | CP562 - PARKS MAINTENANCE & CONSTRUCTION | [R] Irrigation Renewal Program | 0 | 80,000 | 80,000 | 0 | 0 | 0 | 0 | 80,000 | 80,000 |
| 192 | Parks and Recreation | CP562 - PARKS MAINTENANCE & CONSTRUCTION | [R] Playground - Equipment Renewal Program | 85,000 | 50,000 | 50,000 | 0 | | | 85,000 | 50,000 | 50,000 |
| 193 | Parks and Recreation | CP562 - PARKS MAINTENANCE & CONSTRUCTION | [R] Tables - Picnic Renewal Program | 0 | 10,000 | 10,000 | 0 | 0 | 0 | 0 | 10,000 | 10,000 |

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| | | | | | EXPENSES | | | REVENUE | | N | ET EXPENSE | S |
|------|--|---|---|---------------------------|-----------------|-----------------|--------------------------------|--------------------------------|--------------------------------|----------------------------|----------------------------|----------------------------|
| | | | Grand Total | 69.974,704 | 59,532,865 | 54,236,355 | 19,202,557 | 5,540,529 | 6,257,929 | 50,772,147 | 53,992,336 | 47,978,426 |
| Line | Asset Management Plan | Cost Centre Description | Description | 2015-16 Cost | 2016-17 Cost | 2017-18 Cost | 2015-16 External Funding | 2016-17 External Funding | 2017-18 External Funding | 2015-16 Net Expenses | 2016-17 Net Expenses | 2017-18 Net Expenses |
| 194 | Parks and Recreation | CP562 - PARKS MAINTENANCE & CONSTRUCTION | [U] East St median streetscape expansion | 0 | 150,000 | 200,000 | 0 | 0 | 0 | 0 | 150,000 | 200,000 |
| 195 | Parks and Recreation | CP562 - PARKS MAINTENANCE & CONSTRUCTION | [U] Riverside Parks - upgrade - with Quay Street Development | 0 | 0 | 425,000 | 0 | 0 | | | 0 | 425,000 |
| 196 | Parks and Recreation Parks and Recreation | CP562 - PARKS MAINTENANCE & CP563 - 2015 PARKS DISASTER | | 180,000 | 561,000 | 900,000 | 0 | 0 | | 100,000 | 561,000 | 900,000 |
| 197 | Parks and Recreation | RECONSTRUCTION CP563 - 2015 PARKS DISASTER | [R] Kershaw - remediation | 1,200,000 | | | 0 | 0 | | ., | 0 | 0 |
| 198 | Parks and Recreation | | [R] Kershaw - restoration [R] Rock. Botanical Gardens - Fernery & Visitor Centre entry | 0 | 250,000 | 250,000 | 0 | 0 | · | 0 | 250,000 | 250,000 |
| 199 | Parks and Recreation | RECONSTRUCTION CP563 - 2015 PARKS DISASTER RECONSTRUCTION | restoration [R] Rock. Botanical Gardens - Road/ Pathways/ bridges and car-parks restoration | 275,000 250,000 | 200,000 | 200.000 | 0 | 0 | 0 | 275,000 250.000 | 200,000 | 200.000 |
| 200 | Parks and Recreation | CP563 - 2015 PARKS DISASTER RECONSTRUCTION | Car-parks restoration [R] Rockhampton Botanical Gardens - restoration | 250,000 | 250,000 | 200,000 | 0 | 0 | 0 | 250,000 | 250,000 | 200,000 |
| 202 | Parks and Recreation | CP563 - 2015 PARKS DISASTER RE | | 1,725,000 | | 650,000 | 0 | 0 | | | | 650,000 |
| | Parks and Recreation Tot | | | 4,120,000 | | | 307,500 | 316,000 | | | | |
| 204 | Sewerage Services | CP710 - 2015 FRW DISASTER | IDI D C Main Tourk 975mm Massac Ch secondary Assac 900000 | 400.000 | | | 0 | 0 | 0 | 420.000 | 0 | 0 |
| 204 | Sewerage Services | RECONSTRUCTION CP710 - 2015 FRW DISASTER REC | [R] R S Main Trunk 375mm Moores Ck crossing Asset 888396 ONSTRUCTION Total | 420,000 420,000 | | | 0 | 0 | | | 0 | |
| 206 | Sewerage Services | CP781 -NETWORK SEWERAGE- MT MORGAN | [N] M-Sewer Stg 2 (Nth of Railway line) | 500,000 | 500,000 | 620,505 | 0 | 0 | 0 | 500,000 | 500,000 | 620,505 |
| 207 | Sewerage Services | CP781 -NETWORK SEWERAGE-MT | MORGAN Total | 500,000 | 500,000 | 620,505 | 0 | 0 | 0 | 500,000 | 500,000 | 620,505 |
| 208 | Sewerage Services | CP782 -NETWORK SEWERAGE- ROC-GCE | [N] G - S Main (Gravity) 225mm SomersetRd SEW 114 | 355,250 | 0 | 0 | 0 | 0 | 0 | 355,250 | 0 | 0 |
| 209 | Sewerage Services | ROC-GCE | [N] R - S Main (Gravity) 300mm Boundary Rd - Yaamba Rd to Limestone SPS | 0 | 224,100 | 0 | 0 | 0 | 0 | 0 | 224,100 | 0 |
| 210 | Sewerage Services | ROC-GCE | [N] R - S Main (Rising) 300mm SPS Limestone to Norman & Nagle | 0 | 880,000 | 0 | 0 | 0 | 0 | 0 | 880,000 | 0 |
| 211 | Sewerage Services | CP782 -NETWORK SEWERAGE- ROC-GCE | [N] R-S Gracemere STP - effluent return | 500,000 | 0 | 400,000 | 0 | 0 | 0 | 500,000 | 0 | 400,000 |
| 212 | Sewerage Services | CP782 -NETWORK SEWERAGE- ROC-GCE | [R] R - S - Jump up & mainline priority | 700,000 | 400,000 | 400,000 | 0 | 0 | 0 | 700,000 | 400,000 | 400,000 |
| 213 | Sewerage Services | CP782 -NETWORK SEWERAGE- ROC-GCE | [R] R - S Access Chamber Raising | 100,000 | 100,000 | 100,000 | 0 | 0 | 0 | 100,000 | 100,000 | 100,000 |
| 214 | Sewerage Services | CP782 -NETWORK SEWERAGE- ROC-GCE | [R] R Sewer Combined Lines Control | 100,000 | 100,000 | 100,000 | 0 | 0 | 0 | 100,000 | 100,000 | 100,000 |
| 215 | Sewerage Services | CP782 -NETWORK SEWERAGE- ROC-GCE | [R] Sewer Main Relining & associated works | 600,000 | 600,000 | | 0 | 0 | | 600,000 | 600,000 | 1,000,000 |
| 216 | Sewerage Services | CP782 -NETWORK SEWERAGE-RO CP784 -PROCESS SEWERAGE- | C-GCE Total | 2,355,250 | 2,304,100 | 2,000,000 | 0 | 0 | 0 | 2,355,250 | 2,304,100 | 2,000,000 |
| 217 | Sewerage Services | MT MORGAN CP784 -PROCESS SEWERAGE- | [N] M SPS Swimming Pool Comms installation | 20,000 | | | 0 | 0 | 0 | 20,000 | 0 | 0 |
| 218 | Sewerage Services | MT MORGAN | [N] MMSTP Augmentation Works Planning | | 20,000 | | 0 | 0 | 0 | 0 | 20,000 | 0 |
| 219 | Sewerage Services | CP784 -PROCESS SEWERAGE- MT MORGAN | [N] MMSTP Floating Wetland Trial | 50,000 | | | 0 | 0 | 0 | 50,000 | 0 | 0 |
| 220 | Sewerage Services | CP784 -PROCESS SEWERAGE- MT MORGAN CP784 -PROCESS SEWERAGE- | [N] MMSTP Install Standby Inlet Screen | 40,000 | | | 0 | 0 | 0 | 40,000 | 0 | 0 |
| 221 | Sewerage Services | MT MORGAN | [N] MMSTP Procure full list of critical spares | 30,000 | | | 0 | 0 | 0 | 30,000 | 0 | 0 |
| 222 | Sewerage Services | CP784 -PROCESS SEWERAGE- MT MORGAN | [N] MMSTP Recycled Water Scheme Extension Planning | 10,000 | | | 0 | 0 | 0 | 10,000 | 0 | 0 |
| 223 | Sewerage Services | CP784 -PROCESS SEWERAGE- MT MORGAN | [R] M SPS Dee River Pump No 1 and 2 renewal | 25,000 | | | 0 | 0 | 0 | 25,000 | 0 | 0 |
| 224 | Sewerage Services | CP784 -PROCESS SEWERAGE- MT MORGAN | [R] MMSTP UV disinfection renewal | 80,000 | | | 0 | 0 | 0 | 80,000 | 0 | 0 |
| 225 | Sewerage Services | CP784 -PROCESS SEWERAGE- MT MORGAN | [U] MMSTP Construct Additional Drying Bed | 40,000 | | | 0 | 0 | 0 | 40,000 | 0 | 0 |
| 226 | Sewerage Services | CP784 -PROCESS SEWERAGE- MT MORGAN | [U] MMSTP Local SCADA Upgrade for Consistency | 25,000 | | | 0 | 0 | 0 | 25,000 | 0 | 0 |
| 227 | Sewerage Services | CP784 -PROCESS SEWERAGE- MT MORGAN | [U] MMSTP SCADA Additions for Recycled Water Pumps | 15,000 | | | 0 | 0 | 0 | 15,000 | 0 | 0 |

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| 229 Sewe 230 Sewe 231 Sewe 232 Sewe 233 Sewe 234 Sewe 235 Sewe 236 Sewe 237 Sewe 238 Sewe 239 Sewe 240 Sewe 241 Sewe 242 Sewe | | ROC-GCE CP785 -PROCESS SEWERAGE- | Grand Total Description MORGAN Total [N] Combination Recycling Jetrodder [N] NRSTP Inlet Flow Metering installation [N] NRSTP Inlet Screen Generator Install [N] R-SPS Limestone Creek (SPS2) [N] R-STP Rton South (Pipeline from West Rton catchment) SEW 104 [N] S NRSTP Effluent Reuse Scheme [N] SRSTP Construction of Recycled Water Scheme | 69,974,704 2015-16 Cost 335,000 400,000 40,000 15,000 0 1,000,000 | 59,532,865 2016-17 Cost 20,000 0 0 450,000 1,600,000 | 2017-18 Cost | 19,202,557 2015-16 External Funding 0 0 0 | 5,540,529 2016-17 External Funding 0 0 0 | 2017-18 External Funding 0 | 2015-16 Net Expenses 335,000 400,000 15,000 | 53,992,336 2016-17 Net Expenses 20,000 0 450,000 | 47,978,426 2017-18 Net Expenses 0 0 0 0 |
|--|---|---|--|---|---|-----------------|--|--|----------------------------|--|--|---|
| 228 Sewerz 229 Sewe 230 Sewe 231 Sewe 232 Sewe 233 Sewe 235 Sewe 236 Sewe 237 Sewe 237 Sewe 238 Sewe 239 Sewe 240 Sewe 241 Sewe 242 Sewe 244 Sewe 2 | age Services prage Services | CP784 -PROCESS SEWERAGE-MT CP785 -PROCESS SEWERAGE- ROC-GCE CP785 -PROCESS SEWERAGE- | MORGAN Total [N] Combination Recycling Jetrodder [N] NRSTP Inlet Flow Metering installation [N] NRSTP Inlet Screen Generator Install [N] R-SPS Limestone Creek (SPS2) [N] R-STP Rton South (Pipeline from West Rton catchment) SEW 104 [N] S NRSTP Effluent Reuse Scheme | Cost 335,000 400,000 40,000 15,000 0 | 20,000 0 0 0 450,000 | 0 0 0 | External Funding 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | External Funding 0 | External Funding 0 | Net Expenses 335,000 400,000 40,000 15,000 | Net Expenses 20,000 0 | Net Expenses 0 0 0 |
| 229 Sewe 230 Sewe 231 Sewe 231 Sewe 232 Sewe 233 Sewe 234 Sewe 235 Sewe 236 Sewe 237 Sewe 238 Sewe 239 Sewe 240 Sewe 241 Sewe 242 Sewe | rrage Services prage Services | CP785 -PROCESS SEWERAGE- ROC-GCE CP785 -PROCESS SEWERAGE- | N Combination Recycling Jetrodder N NRSTP Inlet Flow Metering installation N NRSTP Inlet Screen Generator Install N R-SPS Limestone Creek (SPS2) N R-STP Rton South (Pipeline from West Rton catchment) N S NRSTP Effluent Reuse Scheme NRSTP Effluent Reuse | 400,000 40,000 15,000 0 | 0 0 0 450,000 | 0 | 0 0 | 0 | 0 | 400,000 40,000 15,000 | 0 | 0 0 |
| 230 Sewe 231 Sewe 232 Sewe 233 Sewe 233 Sewe 234 Sewe 235 Sewe 236 Sewe 237 Sewe 238 Sewe 239 Sewe 240 Sewe 241 Sewe 242 Sewe | orrage Services | ROC-GCE CP785 -PROCESS SEWERAGE- | NRSTP Inlet Flow Metering installation NRSTP Inlet Screen Generator Install NRSTP Inlet Screen Generator Install NRSTP Rither South (Pipeline from West Riton catchment) SEW 104 NRSTP Effluent Reuse Scheme | 40,000 15,000 0 1,000,000 | 0 0 450,000 | 0 | 0 | 0 | 0 | 40,000 15,000 | 0 | 0 |
| 231 Sewe 232 Sewe 233 Sewe 234 Sewe 235 Sewe 236 Sewe 237 Sewe 238 Sewe 239 Sewe 240 Sewe 241 Sewe 242 Sewe | orage Services erage Services | ROC-GCE CP785 -PROCESS SEWERAGE- | [N] NRSTP Inlet Screen Generator Install [N] R-SPS Limestone Creek (SPS2) [N] R-STP Rton South (Pipeline from West Rton catchment) SEW 104 [N] S NRSTP Effluent Reuse Scheme | 15,000 | 450,000 | 0 | 0 | 0 | 0 | 15,000 | 0 | 0 |
| 231 Sewe 232 Sewe 233 Sewe 234 Sewe 235 Sewe 236 Sewe 237 Sewe 237 Sewe 238 Sewe 239 Sewe 240 Sewe 241 Sewe 242 Sewe | erage Services | ROC-GCE CP785 -PROCESS SEWERAGE- | [N] R-SPS Limestone Creek (SPS2) [N] R-STP Rion South (Pipeline from West Rton catchment) SEW 104 [N] S NRSTP Effluent Reuse Scheme | 1,000,000 | 450,000 | 0 | 0 | | | | - | |
| 233 Sewe 234 Sewe 235 Sewe 236 Sewe 237 Sewe 238 Sewe 239 Sewe 240 Sewe 241 Sewe 242 Sewe | erage Services erage Services erage Services erage Services erage Services | ROC-GCE CP785 -PROCESS SEWERAGE- | [N] R-STP Rton South (Pipeline from West Rton catchment) SEW 104 N] S NRSTP Effluent Reuse Scheme | 1,000,000 | | | | 0 | 0 | 0 | 450,000 | 0 |
| 234 Sewe 235 Sewe 236 Sewe 237 Sewe 238 Sewe 239 Sewe 240 Sewe 241 Sewe 242 Sewe | erage Services erage Services erage Services erage Services | ROC-GCE CP785 -PROCESS SEWERAGE- | SEW 104 [N] S NRSTP Effluent Reuse Scheme | | 1,600,000 | 400.000 | | | | | | |
| 235 Sewe 236 Sewe 237 Sewe 238 Sewe 239 Sewe 240 Sewe 241 Sewe 242 Sewe | erage Services erage Services erage Services | ROC-GCE CP785 - PROCESS SEWERAGE- ROC-GCE CP785 - PROCESS SEWERAGE- ROC-GCE CP785 - PROCESS SEWERAGE- | | 100,000 | | 400,000 | 0 | 0 | 0 | 1,000,000 | 1,600,000 | 400,000 |
| 236 Sewe 237 Sewe 238 Sewe 239 Sewe 240 Sewe 241 Sewe 242 Sewe | erage Services | ROC-GCE CP785 -PROCESS SEWERAGE- ROC-GCE CP785 -PROCESS SEWERAGE- | [N] SRSTP Construction of Recycled Water Scheme | | 0 | 0 | 0 | 0 | 0 | 100,000 | 0 | 0 |
| 237 Sewe 238 Sewe 239 Sewe 240 Sewe 241 Sewe 242 Sewe | erage Services | ROC-GCE CP785 -PROCESS SEWERAGE- | | 0 | | 830,000 | 0 | 0 | 0 | 0 | 0 | 830,000 |
| 237 Sewe 238 Sewe 239 Sewe 240 Sewe 241 Sewe 242 Sewe | - | CP785 -PROCESS SEWERAGE- | [N] SRSTP Inlet Screen Duty Standby Upgrade | 80.000 | 0 | 0 | 0 | 0 | 0 | 80,000 | 0 | 0 |
| 238 Sewe 239 Sewe 240 Sewe 241 Sewe 242 Sewe | erage Services | | [N] SRSTP Inlet Screen Senerator installation | 20,000 | 0 | 0 | 0 | 0 | | | 0 | 0 |
| 239 Sewe 240 Sewe 241 Sewe 242 Sewe | | ROC-GCE CP785 -PROCESS SEWERAGE- ROC-GCE | , | 30,000 | 0 | 0 | 0 | 0 | | | 0 | 0 |
| 240 Sewe 241 Sewe 242 Sewe | rage Services | CP785 -PROCESS SEWERAGE- | [N] SRSTP New Pipework from digestors to sludge lagoons | | | | | | | , | | |
| 241 Sewe 242 Sewe | erage Services | ROC-GCE CP785 -PROCESS SEWERAGE- | [R] G SPS Capricorn Hwy #3 Pump No 1 | 10,000 | 0 | 19,250 | 0 | 0 | | - | 0 | 19,250 |
| 242 Sewe | erage Services | ROC-GCE CP785 -PROCESS SEWERAGE- | [R] G SPS Gavial Ck Rd Control Upgrade | | | | 0 | 0 | | ., | 0 | |
| 242 | erage Services | ROC-GCE CP785 -PROCESS SEWERAGE- | [R] G SPS Rosella St Control Upgrade | 10,000 | 0 | 0 | 0 | 0 | | | 0 | 0 |
| 243 | erage Services | ROC-GCE CP785 -PROCESS SEWERAGE- | [R] G SPS Tippett Crt Control Upgrade | 10,000 | 0 | 0 | 0 | 0 | | 10,000 | 0 | 0 |
| Cours | | ROC-GCE CP785 -PROCESS SEWERAGE- | [R] NRSTP Aerator Bridge Walkway Cover Renewal | 30,000 | 25,000 | 0 | 0 | 0 | 0 | 30,000 | 25,000 | 0 |
| 244 | erage Services | ROC-GCE CP785 -PROCESS SEWERAGE- | [R] NRSTP Complete Electrical Upgrade | 0 | 2,200,000 | 0 | 0 | 0 | 0 | 0 | 2,200,000 | 0 |
| 245 | erage Services | ROC-GCE CP785 -PROCESS SEWERAGE- | [R] NRSTP Inlet Works Flooring Covers Renewal | 50,000 | 0 | 0 | 0 | 0 | 0 | 50,000 | 0 | 0 |
| 246 Sewe | erage Services | ROC-GCE CP785 -PROCESS SEWERAGE- | [R] NRSTP Odour Filter Unit Renewal | 0 | 50,000 | 0 | 0 | 0 | 0 | 0 | 50,000 | 0 |
| 247 Sewe | erage Services | ROC-GCE CP785 -PROCESS SEWERAGE- | [R] NRSTP Outfall Pipe Condition Assessment-Relining | 0 | 60,000 | 0 | 0 | 0 | 0 | 0 | 60,000 | 0 |
| 248 Sewe | erage Services | ROC-GCE CP785 -PROCESS SEWERAGE- | [R] NRSTP RAS Pump Station Renewal | 25,000 | 0 | 0 | 0 | 0 | 0 | 25,000 | 0 | 0 |
| 249 Sewe | erage Services | ROC-GCE | [R] NRSTP Renewal of oxidation ditch aerators | 80,000 | 80,000 | 80,000 | 0 | 0 | 0 | 80,000 | 80,000 | 80,000 |
| 250 Sewe | erage Services | CP785 -PROCESS SEWERAGE- ROC-GCE | [R] NRSTP Secondary Clarifier Mech and Elec Renewal | 0 | 0 | 250,000 | 0 | 0 | 0 | 0 | 0 | 250,000 |
| 251 Sewe | erage Services | CP785 -PROCESS SEWERAGE- ROC-GCE | [R] NRSTP Sludge Lagoons Supernatant Return Renewal | 0 | 30,000 | 0 | 0 | 0 | 0 | 0 | 30,000 | 0 |
| 252 Sewe | erage Services | ROC-GCE | [R] NRSTP Surface Protection for Oxidation Ditch Inlet Pipes and Other External Pipework | 35,000 | 0 | 0 | 0 | 0 | 0 | 35,000 | 0 | 0 |
| 253 Sewe | erage Services | CP785 -PROCESS SEWERAGE- ROC-GCE | [R] R NRSTP SPS No1 & No2 Switchboard Complete Electrical Renewal (Unlicenced) | 500,000 | 0 | 0 | 0 | 0 | 0 | 500,000 | 0 | 0 |
| 254 Sewe | erage Services | CP785 -PROCESS SEWERAGE- ROC-GCE | [R] R SPS Armstrong St Pump No 1 and 2 renewal | 60,000 | 0 | 0 | 0 | 0 | 0 | 60,000 | 0 | 0 |
| 255 Sewe | erage Services | CP785 -PROCESS SEWERAGE- ROC-GCE | [R] R SPS Arthur St Dry Well Pump Renewal | 125,000 | | | 0 | 0 | 0 | 125,000 | 0 | 0 |
| | erage Services | CP785 -PROCESS SEWERAGE- ROC-GCE | [R] R SPS Arthur St electrical upgrade | 111,500 | 0 | 0 | 0 | 0 | | , | 0 | 0 |
| | | CP785 -PROCESS SEWERAGE- ROC-GCE | [R] R SPS Belmont Rd Complete Electrical Upgrade (Unlicenced) | 90,000 | 0 | _ | 0 | 0 | | | 0 | 0 |
| 258 Sewe | erage Services | CP785 -PROCESS SEWERAGE- | | 00,000 | Ů | Ŭ | | | | 22,500 | Ŭ | |

| | | | | | EXPENSES | | | REVENUE | | N | ET EXPENSE | S |
|------|-----------------------|-------------------------------------|--|-----------------|-----------------|-----------------|--------------------------------|--------------------------------|--------------------------------|----------------------------|----------------------------|----------------------------|
| | | | Grand Total | 69,974,704 | 59,532,865 | 54,236,355 | 19,202,557 | 5,540,529 | 6,257,929 | 50,772,147 | 53,992,336 | 47,978,426 |
| Line | Asset Management Plan | Cost Centre Description | Description | 2015-16 Cost | 2016-17 Cost | 2017-18 Cost | 2015-16 External Funding | 2016-17 External Funding | 2017-18 External Funding | 2015-16 Net Expenses | 2016-17 Net Expenses | 2017-18 Net Expenses |
| 259 | Sewerage Services | CP785 -PROCESS SEWERAGE- ROC-GCE | [R] R SPS Blackall St No 1 and 2 Pump renewal | 0 | 50,000 | 0 | 0 | 0 | 0 | 0 | 50,000 | 0 |
| 260 | Sewerage Services | CP785 -PROCESS SEWERAGE- ROC-GCE | [R] R SPS Brothers Club Electrical and Comms Renewal (Unlicenced) | 0 | 0 | 90,000 | 0 | 0 | 0 | 0 | 0 | 90,000 |
| 261 | Sewerage Services | CP785 -PROCESS SEWERAGE- ROC-GCE | [R] R SPS Fitzroy St Electrical and Comms Renewal (Unlicenced) | 0 | 0 | 90,000 | 0 | 0 | 0 | 0 | 0 | 90,000 |
| 262 | Sewerage Services | CP785 -PROCESS SEWERAGE- ROC-GCE | [R] R SPS Hadgraft St Electrical Isolators and PLC renewal | 60,000 | 0 | | 0 | 0 | | | 0 | 0 |
| 263 | Sewerage Services | CP785 -PROCESS SEWERAGE- ROC-GCE | [R] R SPS Hadgraft St Pump No 1 and 2 Renewal | 90,000 | 0 | 0 | 0 | 0 | | | 0 | 0 |
| 264 | Sewerage Services | CP785 -PROCESS SEWERAGE- ROC-GCE | [R] R SPS Harman St Comms Renewal (Unlicenced) | 0 | | 0 | 0 | 0 | | | 10.000 | 0 |
| 265 | Sewerage Services | CP785 -PROCESS SEWERAGE- ROC-GCE | [R] R SPS Kele Park Comms Renewal (Unlicenced) | 0 | | 0 | 0 | 0 | | | 10,000 | 0 |
| 266 | Sewerage Services | CP785 -PROCESS SEWERAGE- ROC-GCE | [R] R SPS Kerrigan St Comms Renewal (Unlicenced) | 10.000 | 10,000 | 0 | | | | | 0,000 | 0 |
| | Sewerage Services | CP785 -PROCESS SEWERAGE- | | | | | 0 | 0 | | | | |
| 267 | Sewerage Services | | [R] R SPS Lakes Creek No 1 Complete Electrical Renewal [R] R SPS Lakes Creek No 2 Comms and control upgrade | 90,000 | 0 | 0 | 0 | 0 | | | 0 | 0 |
| 268 | Sewerage Services | ROC-GCE CP785 -PROCESS SEWERAGE- | (Unlicenced) [R] R SPS Melbourne St Electrical and Comms Renewal | 0 | | 0 | 0 | 0 | | | 15,000 | 0 |
| 269 | Sewerage Services | ROC-GCE CP785 -PROCESS SEWERAGE- | (Unlicenced) | 0 | | , | 0 | 0 | | - | 0 | 90,000 |
| 270 | Sewerage Services | | [R] R SPS Park St No 1 and 2 Pump renewal [R] R SPS Pennyquick St Electrical and Comms Renewal | 0 | | 0 | 0 | 0 | 0 | 0 | 20,000 | 0 |
| 271 | Sewerage Services | ROC-GCE CP785 -PROCESS SEWERAGE- | (Unlicenced) [R] R SPS Prestige Estate Complete Electrical Upgrade | 0 | 0 | 90,000 | 0 | 0 | 0 | 0 | 0 | 90,000 |
| 272 | | ROC-GCE CP785 -PROCESS SEWERAGE- | (Unlicenced) [R] R SPS Soundshell Complete Electrical Upgrade | 90,000 | 0 | 0 | 0 | 0 | 0 | 90,000 | 0 | 0 |
| 273 | Sewerage Services | ROC-GCE CP785 -PROCESS SEWERAGE- | (Unlicenced) | 0 | 90,000 | 0 | 0 | 0 | 0 | 0 | 90,000 | 0 |
| 274 | Sewerage Services | ROC-GCE CP785 -PROCESS SEWERAGE- | [R] R SPS York St Comms Renewal (Unlicenced) [R] SRSTP Biological Treatment-Electrical & telemetry | 0 | 15,000 | 0 | 0 | 0 | 0 | 0 | 15,000 | 0 |
| 275 | Sewerage Services | ROC-GCE CP785 -PROCESS SEWERAGE- | components | | 0 | 120,000 | 0 | 0 | 0 | 0 | 0 | 120,000 |
| 276 | Sewerage Services | ROC-GCE CP785 -PROCESS SEWERAGE- | [R] SRSTP Biosolids- Mechanical Components | | 0 | 85,000 | 0 | 0 | 0 | 0 | 0 | 85,000 |
| 277 | Sewerage Services | ROC-GCE CP785 -PROCESS SEWERAGE- | [R] SRSTP Primary and Secondary Sludge Pump Renewals | 0 | 120,000 | 0 | 0 | 0 | 0 | 0 | 120,000 | 0 |
| 278 | Sewerage Services | ROC-GCE CP785 -PROCESS SEWERAGE- | [R] SRSTP Primary Digesters Internal Renewal | 70,000 | 70,000 | 0 | 0 | 0 | 0 | 70,000 | 70,000 | 0 |
| 279 | Sewerage Services | ROC-GCE CP785 -PROCESS SEWERAGE- | [R] SRSTP Primary Sedimentation Tanks M&E renewal | 120,000 | 120,000 | 0 | 0 | 0 | 0 | 120,000 | 120,000 | 0 |
| 280 | Sewerage Services | ROC-GCE | [R] SRSTP Primary Valve Pit Refurbishment | 90,000 | 0 | 0 | 0 | 0 | 0 | 90,000 | 0 | 0 |
| 281 | Sewerage Services | ROC-GCE | [R] SRSTP Sludge Transfer Station Refurbishment and Odour Control | 0 | 50,000 | 0 | 0 | 0 | 0 | 0 | 50,000 | 0 |
| 282 | Sewerage Services | CP785 -PROCESS SEWERAGE- ROC-GCE | [R] SRSTP Walkway and Handrailing Renewals | 25,000 | 25,000 | 0 | 0 | 0 | 0 | 25,000 | 25,000 | 0 |
| 283 | Sewerage Services | CP785 -PROCESS SEWERAGE- ROC-GCE | [U] GSTP RWPS upgrade for supply to R'ton | 0 | 150,000 | 0 | 0 | 0 | 0 | 0 | 150,000 | 0 |
| 284 | Sewerage Services | CP785 -PROCESS SEWERAGE- ROC-GCE | [U] NRSTP WAS Pump Station Upgrade (DutyStandby) | 0 | 60,000 | 0 | 0 | 0 | 0 | 0 | 60,000 | 0 |
| 285 | Sewerage Services | CP785 -PROCESS SEWERAGE- ROC-GCE | [U] R - S GSTP Augmentation | | 0 | 1,500,000 | 0 | 0 | 0 | 0 | 0 | 1,500,000 |
| 286 | Sewerage Services | CP785 -PROCESS SEWERAGE- ROC-GCE | [U] R SPS Ferguson St Site renewal | 0 | 0 | 150,000 | 0 | 0 | 0 | 0 | 0 | 150,000 |
| 287 | Sewerage Services | CP785 -PROCESS SEWERAGE- ROC-GCE | [U] R SPS Jardine Park Mechanical and Electrical Upgrade | 0 | 150,000 | 0 | 0 | 0 | 0 | 0 | 150,000 | 0 |
| 288 | Sewerage Services | CP785 -PROCESS SEWERAGE- ROC-GCE | [U] R SPS Jardine Park upgrade planning | 15,000 | 0 | 0 | 0 | 0 | | 15,000 | 0 | 0 |
| 289 | Sewerage Services | CP785 -PROCESS SEWERAGE- ROC-GCE | (U) R SPS Safe Access Covers installed at all SPS | 40.000 | 80.000 | 80.000 | 0 | 0 | | , | 80,000 | 80.000 |
| | | | L-1 | .5,500 | 55,500 | 55,500 | | | | ,500 | 55,500 | 55,550 |

| | | | | | EXPENSES | | | REVENUE | | N | ET EXPENSE | S |
|------|-------------------------|--|---|-----------------|-----------------|-----------------|--------------------------------|--------------------------------|--------------------------------|----------------------------|----------------------------|----------------------------|
| | | | Grand Total | 69,974,704 | 59,532,865 | 54,236,355 | 19,202,557 | 5,540,529 | 6,257,929 | 50,772,147 | 53,992,336 | 47,978,426 |
| Line | Asset Management Plan | Cost Centre Description | Description | 2015-16 Cost | 2016-17 Cost | 2017-18 Cost | 2015-16 External Funding | 2016-17 External Funding | 2017-18 External Funding | 2015-16 Net Expenses | 2016-17 Net Expenses | 2017-18 Net Expenses |
| 290 | Sewerage Services | CP785 -PROCESS SEWERAGE-RO | C-GCE Total | 3,521,500 | 5,530,000 | 3,964,250 | 0 | 0 | 0 | 3,521,500 | 5,530,000 | 3,964,250 |
| 291 | Sewerage Services | CP790 - FITZROY RIVER WATER GENERAL ADMIN | Sewerage Developer Contributions Received | | | | 1,101,000 | 1,127,500 | 1,155,700 | -1,101,000 | -1,127,500 | -1,155,700 |
| 292 | Sewerage Services | CP790 - FITZROY RIVER WATER G | | | | | 1,101,000 | 1,127,500 | | | | |
| 293 | Sewerage Services Total | CP422 - RURAL OPERATIONS | | 7,131,750 | 8,354,100 | 6,584,755 | 1,101,000 | 1,127,500 | 1,155,700 | 6,030,750 | 7,226,600 | 5,429,055 |
| 294 | Stormwater | WEST CP422 - RURAL OPERATIONS CP422 - RURAL OPERATIONS | [N] RWC-SW-Scott Rd Ch 1.12 | | 0 | 50,000 | 0 | 0 | 0 | 0 | 0 | 50,000 |
| 295 | Stormwater | WEST | [R] RWC-SW-Alton Downs Nine Mile Road-Ch 1.57 | 80,000 | 0 | 0 | 0 | 0 | 0 | 80,000 | 0 | 0 |
| 296 | Stormwater | CP422 - RURAL OPERATIONS WEST | [R] RWC-SW-Alton Downs Nine Mile Road-Ch 5.22 | 0 | 65,000 | 0 | 0 | 0 | 0 | 0 | 65,000 | 0 |
| 297 | Stormwater | CP422 - RURAL OPERATIONS WEST | [R] RWC-SW-Arthur St W'wood-Ch 2.49 | | 35,000 | | 0 | 0 | 0 | 0 | 35,000 | 0 |
| 298 | Stormwater | CP422 - RURAL OPERATIONS WEST | [R] RWC-SW-Birrahlee Rd Ch 1.04 & 2.82 | | 45,000 | | 0 | 0 | 0 | 0 | 45,000 | 0 |
| 299 | Stormwater | CP422 - RURAL OPERATIONS WEST | [R] RWC-SW-Bishop Rd Ch 0.06 & 3.41 | | 50,000 | | 0 | 0 | 0 | 0 | 50,000 | 0 |
| 300 | Stormwater | CP422 - RURAL OPERATIONS WEST | [R] RWC-SW-Glenroy Road-Ch 22.62 | 40,000 | 0 | 0 | 0 | 0 | 0 | 40,000 | 0 | 0 |
| 301 | Stormwater | CP422 - RURAL OPERATIONS WEST | [R] RWC-SW-J Pierce Rd Ch 1.54 | | 45,000 | | 0 | 0 | 0 | 0 | 45,000 | 0 |
| 302 | Stormwater | CP422 - RURAL OPERATIONS WEST | [R] RWC-SW-Kabra Road-Ch 1.94 | 65,000 | 0 | 0 | 0 | 0 | 0 | 65,000 | 0 | 0 |
| 303 | Stormwater | CP422 - RURAL OPERATIONS WEST | [R] RWC-SW-South Yaamba Road-Ch 3.76 9.70 13.79 14.66&17.7 | 80,000 | | 220,000 | 0 | 0 | 0 | 80,000 | 0 | 220,000 |
| 304 | Stormwater | CP422 - RURAL OPERATIONS WEST | [R]-RWC-SW-Lion Mountain Road Ch 4.32 , 3.26 & 6.86 | 0 | 150,000 | 0 | 0 | 0 | 0 | 0 | 150,000 | 0 |
| 305 | Stormwater | CP422 - RURAL OPERATIONS WEST | [R]RWC-SW-Moses Road Ch 3.13 , 1.52 & 5.18 | 0 | 0 | 60,000 | 0 | 0 | 0 | 0 | 0 | 60,000 |
| 306 | Stormwater | CP422 - RURAL OPERATIONS WE | ST Total | 265,000 | 390,000 | 330,000 | 0 | 0 | 0 | 265,000 | 390,000 | 330,000 |
| 307 | Stormwater | CP427 - CENTRAL URBAN OPERATIONS | [N] UCC-SW-Balaclava/Simpson Street Drainage-Stage 3 | 0 | 160,000 | | 0 | 0 | 0 | 0 | 160,000 | 0 |
| 308 | Stormwater | CP427 - CENTRAL URBAN OPERATIONS | [N] UCC-SW-Dean Street-Rodboro Street | 450,000 | 0 | 0 | 0 | 0 | | 450,000 | 0 00,000 | |
| 309 | Stormwater | CP427 - CENTRAL URBAN OPERATIONS | [N] UCC-SW-Harrow Street-Number 60 | 200,000 | 0 | 0 | 0 | 0 | 0 | 200,000 | 0 | 0 |
| 310 | Stormwater | CP427 - CENTRAL URBAN OPERATIONS | [N] UCC-SW-Kavanagh Crescent-Number 1 | 0 | 0 | 45,000 | 0 | 0 | 0 | 0 | 0 | 45,000 |
| 311 | Stormwater | CP427 - CENTRAL URBAN OPERATIONS | [N] UCC-SW-McMillan Avenue | 0 | 100,000 | 0 | 0 | 0 | | | | 0 |
| 312 | Stormwater | CP427 - CENTRAL URBAN OPERATIONS | [N] UCC-SW-Park Street Stage 3-Glenmore Road to Robison Street | 500.000 | 0 | | 0 | 0 | | | 0 | _ |
| 313 | Stormwater | CP427 - CENTRAL URBAN OPERATIONS | [N] UCC-SW-Stack Street Stq1 Drainage Scheme | 450.000 | 0 | 0 | 0 | 0 | | | 0 | 0 |
| 314 | Stormwater | CP427 - CENTRAL URBAN OPERATIONS | [N] UCC-SW-Stack Street-Stage 2 | 0 | 250,000 | 0 | 0 | 0 | 0 | 0 | 250,000 | 0 |
| 315 | Stormwater | CP427 - CENTRAL URBAN OPERATIONS | [N] UCC-SW-Stanley Street-Fitzroy Street to East Street | 0 | 0 | 400,000 | 0 | 0 | 0 | 0 | | 400,000 |
| 316 | Stormwater | CP427 - CENTRAL URBAN OPERATIONS | [R] UCC-SW-Beasley St Culvert Debris Deflectors | 100.000 | | , | 0 | 0 | | 100,000 | 0 | 0 |
| 317 | Stormwater | CP427 - CENTRAL URBAN OPERATIONS | [R] UCC-SW-McLeod Park Drainge Scheme (Stage 2A) | ,300 | 500,000 | 500,000 | 0 | 0 | | , | 500,000 | 500,000 |
| 318 | Stormwater | CP427 - CENTRAL URBAN OPERATIONS | [R] UCC-SW-Park Street Stage 2B Alick st to Tung Yeen | 300.000 | | , | 0 | 0 | | | 0 | 0 |
| 319 | Stormwater | CP427 - CENTRAL URBAN OPERATIONS | [R] UCC-SW-Rockonia Road Culvert Debris Deflectors | 70,000 | | | 0 | 0 | | 70,000 | 0 | 0 |
| 320 | Stormwater | CP427 - CENTRAL URBAN OPERATIONS | [U] UCC-SW-Caribbea Estate Stg 2 | 250,000 | 0 | 0 | 0 | 0 | | 250,000 | 0 | 0 |
| 321 | Stormwater | CP427 - CENTRAL URBAN OPERATIONS | [U] UCC-SW-Caribea Estate Stage 3-Inlets | 0 | 225,000 | 225,000 | 0 | 0 | | | 225,000 | 225,000 |
| 322 | Stormwater | CP427 - CENTRAL URBAN OPERATIONS | [U] UCC-SW-Oakley Street-Dibden Street to Jardine Park Stage 1 | 345.000 | 0 | 0 | 0 | 0 | | | 0 | 0 |

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| | | | | | EXPENSES | | | REVENUE | | N | ET EXPENSE | S |
|------|-----------------------|--|--|-----------------|-----------------|-----------------|--------------------------------|--------------------------------|--------------------------------|----------------------------|----------------------------|----------------------------|
| | | | Grand Total | 69,974,704 | 59,532,865 | 54,236,355 | 19,202,557 | 5,540,529 | 6,257,929 | 50,772,147 | 53,992,336 | 47,978,426 |
| Line | Asset Management Plan | Cost Centre Description | Description | 2015-16 Cost | 2016-17 Cost | 2017-18 Cost | 2015-16 External Funding | 2016-17 External Funding | 2017-18 External Funding | 2015-16 Net Expenses | 2016-17 Net Expenses | 2017-18 Net Expenses |
| 323 | Stormwater | CP427 - CENTRAL URBAN OPERATIONS | [U] UCC-SW-Oakley Street-Dibden Street to Jardine Park Stage 2 | 125,000 | 0 | 0 | 0 | 0 | 0 | 125,000 | 0 | 0 |
| 324 | Stormwater | CP427 - CENTRAL URBAN OPERATIONS | [U] UCC-SW-Replace Stormwater Inlets | 55,000 | 55,000 | 55,000 | 0 | 0 | | | 55,000 | 55,000 |
| 325 | Stormwater | CP427 - CENTRAL URBAN OPERA CP428 - WEST URBAN | TIONS Total | 2,845,000 | 1,290,000 | 1,225,000 | 0 | 0 | 0 | 2,845,000 | 1,290,000 | 1,225,000 |
| 326 | Stormwater | OPERATIONS CP428 - WEST URBAN | [N] UWC-SW-Mount Morgan-Fencing Drains | 0 | 0 | 120,000 | 0 | 0 | 0 | 0 | 0 | 120,000 |
| 327 | Stormwater | OPERATIONS | [R] UWC-SW-Reigel Drive to Washpool Road | | 220,000 | | 0 | 0 | 0 | 0 | 220,000 | 0 |
| 328 | Stormwater | CP428 - WEST URBAN OPERATIONS | [U] UWC-SW-Replace Stormwater Inlets | 35,000 | 35,000 | 35,000 | 0 | 0 | 0 | 35,000 | 35,000 | 35,000 |
| 329 | Stormwater | CP428 - WEST URBAN OPERATIO | NS Total | 35,000 | 255,000 | 155,000 | 0 | 0 | | | 255,000 | 155,000 |
| 330 | Stormwater Total | ODITE COLE LIDDAN DIGACTED | | 3,145,000 | 1,935,000 | 1,710,000 | 0 | 0 | 0 | 3,145,000 | 1,935,000 | 1,710,000 |
| 331 | Transport & Drainage | CP417 - 2015 URBAN DISASTER RECONSTRUCTION CP417 - 2015 URBAN DISASTER | [R] UCC-RC-Pilbeam Drive 1.05km from top | 10,000,000 | | | 0 | 0 | 0 | 10,000,000 | 0 | 0 |
| 332 | Transport & Drainage | RECONSTRUCTION | UCC-RC-Pillbeam Drive 1.05km from top | | | | 10.000.000 | 0 | 0 | -10.000.000 | 0 | 0 |
| 333 | Transport & Drainage | CP417 - 2015 URBAN DISASTER RI | | 10,000,000 | | | 10,000,000 | 0 | | | 0 | 0 |
| 334 | Transport & Drainage | CP420 - REVENUE CIVIL OPERATIONS | [N] REV North Rockhampton Flood Mitigation | | | | 1,050,000 | 0 | 0 | -1,050,000 | 0 | 0 |
| 335 | Transport & Drainage | CP420 - REVENUE CIVIL OPERATIONS | [N] UCC-NC-Kent and Denham Street | | | | 400,000 | 0 | 0 | -400,000 | 0 | 0 |
| 336 | Transport & Drainage | CP420 - REVENUE CIVIL OPERATIONS | [R] Roads to Recovery Revenue Commonwealth Government | | | | 2,103,057 | 1,051,529 | 1,051,529 | -2,103,057 | -1,051,529 | -1,051,529 |
| 337 | Transport & Drainage | CP420 - REVENUE CIVIL OPERATIONS | Contribution from OMYA to South Ulam Road | | | | 70,000 | 70.000 | 70,000 | -70,000 | -70,000 | -70,000 |
| 338 | Transport & Drainage | CP420 - REVENUE CIVIL OPERATIONS | TIDS Funding | | | | 361,000 | 500,000 | 155,000 | | -500,000 | -155,000 |
| 339 | Transport & Drainage | CP420 - REVENUE CIVIL OPERATIONS | UEC-Bus Stops Program-Grant Income | | | | 90,000 | 90,000 | 90,000 | -90,000 | -90,000 | -90,000 |
| 340 | Transport & Drainage | CP420 - REVENUE CIVIL OPERATI | ONS Total | | | | 4,074,057 | 1,711,529 | 1,366,529 | -4,074,057 | -1,711,529 | -1,366,529 |
| 341 | Transport & Drainage | CP422 - RURAL OPERATIONS WEST | [R] RWC-Annual Reseal Program | 400,000 | 400,000 | 400,000 | 0 | 0 | 0 | 400,000 | 400,000 | 400,000 |
| 342 | Transport & Drainage | CP422 - RURAL OPERATIONS WEST | [R] RWC-BDG-Bishop Rd , Louisa Ck Bridge | | 0 | 300,000 | 0 | 0 | 0 | 0 | 0 | 300,000 |
| 343 | Transport & Drainage | CP422 - RURAL OPERATIONS WEST CP422 - RURAL OPERATIONS | [R] RWC-BDG-Rosewood Road-Neerkol Creek | 100,000 | 0 | 0 | 0 | 0 | 0 | 100,000 | 0 | 0 |
| 344 | Transport & Drainage | WEST | [R] RWC-BDG-South Yaamba Rd , Sandy Ck Bridge | | 0 | 900,000 | 0 | 0 | 0 | 0 | 0 | 900,000 |
| 345 | Transport & Drainage | CP422 - RURAL OPERATIONS WEST | [R] RWC-NC-Renewal of Unsealed Road Gravel Program A | 1,700,000 | 1,700,000 | 1,800,000 | 0 | 0 | 0 | 1,700,000 | 1,700,000 | 1,800,000 |
| 346 | Transport & Drainage | CP422 - RURAL OPERATIONS WEST | [R] RWC-RC-Malchi-Nine Mile Road-Ch 7.5 to Ch 9.5 | 0 | 325,000 | 0 | 0 | 0 | 0 | 0 | 325,000 | 0 |
| 347 | Transport & Drainage | CP422 - RURAL OPERATIONS WEST | [R] RWC-RC-Nine Mile Rd floodway Ch7.85-10.68 | 344,500 | 450,000 | 422,500 | 0 | 0 | 0 | 344,500 | 450,000 | 422,500 |
| 348 | Transport & Drainage | CP422 - RURAL OPERATIONS WEST | [R] RWC-RC-Rosewood Road Ch 13.45 | 50,000 | | 0 | 0 | 0 | 0 | 50,000 | 0 | 0 |
| 349 | Transport & Drainage | CP422 - RURAL OPERATIONS WEST | [R] RWC-RC-Stanwell Waroula Road- Ch 0.24 to 1.24 ,rehab and widen exist seal | | 0 | 200,000 | 0 | 0 | 0 | 0 | 0 | 200,000 |
| 350 | Transport & Drainage | CP422 - RURAL OPERATIONS WEST | [R] RWC-RC-Struck Oil Road-Ch 1.20-1.80 | 100,000 | 0 | 0 | 0 | 0 | 0 | 100,000 | 0 | 0 |
| 351 | Transport & Drainage | CP422 - RURAL OPERATIONS WEST | [R]-RWC-NC-Boongary Road-Kabra Road Intersection | 0 | 250,000 | 0 | 0 | 0 | 0 | 0 | 250,000 | 0 |
| 352 | Transport & Drainage | CP422 - RURAL OPERATIONS WEST | [R]RWC-RC-Old Gracemere Road-Ch 0.0 to Ch 0.8 | 0 | 100,000 | 0 | 0 | 0 | 0 | 0 | 100,000 | 0 |
| 353 | Transport & Drainage | CP422 - RURAL OPERATIONS WEST | [R]RWC-RC-Rosewood Road Ch 42.69 , 45.89 & 48.11 | | 0 | 105,000 | 0 | 0 | 0 | 0 | 0 | 105,000 |
| 354 | Transport & Drainage | CP422 - RURAL OPERATIONS WEST | [U] RWC-Inslay Avenue-Bouldercombe-Ch 0-0.67 | 150,000 | | 0 | 0 | 0 | 0 | 150,000 | 0 | 0 |
| 355 | Transport & Drainage | CP422 - RURAL OPERATIONS WEST | [U] RWC-NC-Malchi Nine Mile Road-Ch 3.3 to Ch 4.7 | 400,000 | 0 | 0 | 0 | 0 | 0 | 400,000 | 0 | 0 |

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| | | | | | EXPENSES | | | REVENUE | | N | ET EXPENSE | S |
|------|-----------------------|-------------------------------------|---|-----------------|-----------------|-----------------|--------------------------------|--------------------------------|--------------------------------|----------------------------|----------------------------|----------------------------|
| | | | Grand Total | 69,974,704 | 59,532,865 | 54,236,355 | 19,202,557 | 5,540,529 | 6,257,929 | 50,772,147 | 53,992,336 | 47,978,426 |
| Line | Asset Management Plan | Cost Centre Description | Description | 2015-16 Cost | 2016-17 Cost | 2017-18 Cost | 2015-16 External Funding | 2016-17 External Funding | 2017-18 External Funding | 2015-16 Net Expenses | 2016-17 Net Expenses | 2017-18 Net Expenses |
| 356 | Transport & Drainage | CP422 - RURAL OPERATIONS WEST | [U] RWC-NC-South Ulam Road - Widening | 0 | 0 | 100,000 | 0 | 0 | 0 | 0 | 0 | 100,000 |
| 357 | Transport & Drainage | CP422 - RURAL OPERATIONS WEST | [U] RWC-RC-Glenroy Rd - Ch 8.50 to 19.90 , bitumen seal | 0 | | 20,000 | 0 | 0 | 0 | 0 | 0 | 20,000 |
| 358 | Transport & Drainage | CP422 - RURAL OPERATIONS WEST | [U] RWC-RC-Stanwell Waroula Road-Ch 7.85 to Ch 10.25 | 400.000 | 0 | 0 | 0 | 0 | 0 | 400,000 | 0 | 0 |
| 359 | Transport & Drainage | CP422 - RURAL OPERATIONS WEST | [U]-RWC-NC-Bobs Creek Road-Ch 00-1.60 | 0 | 400,000 | 0 | 0 | 0 | 0 | 0 | 400,000 | 0 |
| 360 | Transport & Drainage | CP422 - RURAL OPERATIONS WEST | [U]-RWC-NC-Bobs Creek Road-Ch 2.36 to 3.44 , bitumen seal | | | 250.000 | 0 | 0 | 0 | 0 | 0 | 250,000 |
| 361 | Transport & Drainage | CP422 - RURAL OPERATIONS WEST | [U]-RWC-NC-Hunt Rd (Alton Downs) Road-Seal Ch 1.45 to 4.50 | 0 | 0 | 260,000 | 0 | 0 | 0 | 0 | 0 | 260,000 |
| 362 | Transport & Drainage | CP422 - RURAL OPERATIONS WEST | [U]-RWC-NC-Laurel Bank Rd - Ch 3.86 to Ch 7.69 , bitumen seal | | 435,000 | 223,000 | 0 | 0 | 0 | 0 | 435,000 | 0 |
| 363 | Transport & Drainage | CP422 - RURAL OPERATIONS WEST | [U]-RWC-NC-Milner Rd - Ch 0.25 to 0.55 , bitumen seal | | | 100,000 | 0 | 0 | 0 | 0 | 0 | 100,000 |
| 364 | Transport & Drainage | CP422 - RURAL OPERATIONS WEST | [U]-RWC-NC-Pink Lily Road- Ch 1.2 to Ch 2.0 | 0 | 0 | 200,000 | 0 | 0 | 0 | | 0 | 200,000 |
| 365 | Transport & Drainage | CP422 - RURAL OPERATIONS WEST | [U]-RWC-NC-Pink Lily Road-Upgrading to sealed standard | 400,000 | - | 0 | 0 | 0 | 0 | | 0 | 0 |
| 366 | Transport & Drainage | CP422 - RURAL OPERATIONS WEST | [U]-RWC-NC-Watts Rd - Ch 0.00 to 0.50 | | | 125,000 | 0 | 0 | 0 | 0 | 0 | 125,000 |
| 367 | Transport & Drainage | CP422 - RURAL OPERATIONS WE | | 4,044,500 | 4,060,000 | | 0 | 0 | 0 | 4,044,500 | 4,060,000 | 5,182,500 |
| 368 | Transport & Drainage | CP427 - CENTRAL URBAN OPERATIONS | [N] UCC-ALL-Preproject planning and design | 200,000 | 200,000 | 200,000 | 0 | 0 | 0 | 200,000 | 200,000 | 200,000 |
| 369 | Transport & Drainage | CP427 - CENTRAL URBAN OPERATIONS | [N] UCC-Bus Stop Program | 151,000 | 158,000 | 142,000 | 0 | 0 | 0 | 151,000 | 158,000 | 142,000 |
| 370 | Transport & Drainage | CP427 - CENTRAL URBAN OPERATIONS | [N] UCC-Carpark 4 Cambridge Street Rockhampton City | 80,000 | | | 0 | 0 | 0 | 80,000 | 0 | 0 |
| 371 | Transport & Drainage | CP427 - CENTRAL URBAN OPERATIONS | [N] UCC-FP- Archer Street-Alma Street to Denison Street | 0 | 0 | 20,000 | 0 | 0 | 0 | 0 | 0 | 20,000 |
| 372 | Transport & Drainage | CP427 - CENTRAL URBAN OPERATIONS | [N] UCC-FP- Barrett Street-Farm Street to Richardson Road | 0 | 0 | 135,938 | 0 | 0 | 0 | 0 | 0 | 135,938 |
| 373 | Transport & Drainage | CP427 - CENTRAL URBAN OPERATIONS | [N] UCC-FP- Richardson Road-Norman Road to Bruigom Street | 0 | 180,000 | | 0 | 0 | 0 | 0 | 180,000 | 0 |
| 374 | Transport & Drainage | CP427 - CENTRAL URBAN OPERATIONS | [N] UCC-FP-Agnes Street-Penlington Street to Ward Street | 0 | 0 | 64,650 | 0 | 0 | 0 | 0 | 0 | 64,650 |
| 375 | Transport & Drainage | CP427 - CENTRAL URBAN OPERATIONS | [N] UCC-FP-Agnes Street-Range College to Penlington Street | 0 | 50,000 | 0 | 0 | 0 | 0 | 0 | 50,000 | 0 |
| 376 | Transport & Drainage | CP427 - CENTRAL URBAN OPERATIONS | [N] UCC-FP-Barrett Street-Farm St to Richardson Road | 0 | 148.000 | 0 | 0 | 0 | 0 | 0 | 148,000 | 0 |
| 377 | Transport & Drainage | CP427 - CENTRAL URBAN OPERATIONS | [N] UCC-FP-Bolsover Street-Stanley St to Francis St | 0 | 83,000 | | 0 | 0 | 0 | 0 | 83,000 | 0 |
| 378 | Transport & Drainage | CP427 - CENTRAL URBAN OPERATIONS | [N] UCC-FP-Cambridge Street-Alma Street to Butcher Shop | 0 | 0 | 3,750 | 0 | 0 | 0 | 0 | | 3,750 |
| 379 | Transport & Drainage | CP427 - CENTRAL URBAN OPERATIONS | [N] UCC-FP-Carlton St-Orr Ave to McLaughlin St | 0 | 100,000 | | 0 | 0 | 0 | 0 | 100,000 | 0 |
| 380 | Transport & Drainage | CP427 - CENTRAL URBAN OPERATIONS | [N] UCC-FP-Denham Street Extended-Agnes Street to Ann Street | 0 | 123,300 | 0 | 0 | 0 | 0 | 0 | | 0 |
| 381 | Transport & Drainage | CP427 - CENTRAL URBAN OPERATIONS | [N] UCC-FP-Denham Street-Athelstane Terrace to Canning Street | 0 | 0 | 87,150 | 0 | 0 | 0 | | 0 | 87,150 |
| 382 | Transport & Drainage | CP427 - CENTRAL URBAN OPERATIONS | [N] UCC-FP-German Street-Rosewood Drive to Sunset Drive | 0 | 0 | 83,775 | 0 | 0 | 0 | | - | 83,775 |
| 383 | Transport & Drainage | CP427 - CENTRAL URBAN OPERATIONS | [N] UCC-FP-Haynes St-Richardson Rd to Harriette St | 0 | 87,500 | 0 | 0 | 0 | | | | 0 |
| 384 | Transport & Drainage | CP427 - CENTRAL URBAN OPERATIONS | [N] UCC-FP-High St-Eldon Street to Access to Salvation Army Property | 0 | 37,000 | 0 | 0 | 0 | 0 | | | 0 |
| 385 | Transport & Drainage | CP427 - CENTRAL URBAN OPERATIONS | [N] UCC-FP-Lakes Creek Road-Dean Street to Water Street | 0 | 0.000 | 41,475 | 0 | 0 | 0 | | 0.000 | 41,475 |
| 386 | Transport & Drainage | CP427 - CENTRAL URBAN OPERATIONS | [N] UCC-FP-Spencer Street-Agnes Street to Gardens | 0 | 0 | 29.025 | 0 | 0 | | | | 29.025 |
| 300 | | O. E. ATIONO | [14] 555 11 Spender direct-righes direct to datable | 0 | 0 | 20,023 | 0 | U | 0 | 0 | 0 | 20,023 |

| | | | | | EXPENSES | | | REVENUE | | N | ET EXPENSE | S |
|------|-----------------------|-------------------------------------|--|-----------------|-----------------|-----------------|--------------------------------|--------------------------------|--------------------------------|----------------------------|----------------------------|----------------------------|
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| Line | Asset Management Plan | Cost Centre Description | Description | 2015-16 Cost | 2016-17 Cost | 2017-18 Cost | 2015-16 External Funding | 2016-17 External Funding | 2017-18 External Funding | 2015-16 Net Expenses | 2016-17 Net Expenses | 2017-18 Net Expenses |
| 387 | Transport & Drainage | CP427 - CENTRAL URBAN OPERATIONS | [N] UCC-FP-Thozet Road-Dempsey Street to Rockonia Road | 162,000 | 0 | 0 | | 0 | 0 | | 0 | 0 |
| 388 | Transport & Drainage | CP427 - CENTRAL URBAN OPERATIONS | [N] UCC-FP-Thozet Road-Lilley Ave to Zervos Ave Design only | 180,000 | | 0 | 0 | 0 | 0 | 180,000 | 0 | 0 |
| 389 | Transport & Drainage | CP427 - CENTRAL URBAN OPERATIONS | [N] UCC-FP-Upper Dawson Road-King Street to Blackall Street Stage 2 | 250,000 | 0 | 0 | 0 | 0 | 0 | 250,000 | 0 | 0 |
| 390 | Transport & Drainage | CP427 - CENTRAL URBAN OPERATIONS | [N] UCC-FP-West Street-North Street to Albert Street | 0 | 50,500 | 0 | 0 | 0 | 0 | 0 | 50,500 | 0 |
| 391 | Transport & Drainage | CP427 - CENTRAL URBAN OPERATIONS | [N] UCC-LA-Land acquisition costs associated with projects | 150,000 | 150,000 | 150,000 | 0 | 0 | 0 | 150,000 | 150,000 | 150,000 |
| 392 | Transport & Drainage | CP427 - CENTRAL URBAN OPERATIONS | [N] UCC-NC- Kent and Denham Street | 400,000 | 0 | 0 | 0 | 0 | 0 | 400,000 | 0 | 0 |
| 393 | Transport & Drainage | CP427 - CENTRAL URBAN OPERATIONS | [N] UCC-NC-Alexandra St Farm to Maloney | | | 1,000,000 | 0 | 0 | 0 | 0 | 0 | 1,000,000 |
| 394 | Transport & Drainage | CP427 - CENTRAL URBAN OPERATIONS | [N] UCC-NC-Ballard St-Totteridge St to end | 370,000 | | 0 | 0 | 0 | 0 | 370,000 | 0 | 0 |
| 395 | Transport & Drainage | CP427 - CENTRAL URBAN OPERATIONS | [N] UCC-NC-Victoria Parade-Archer Street to Fitzroy Street | 0 | 0 | 100,000 | 0 | 0 | 0 | 0 | 0 | 100,000 |
| 396 | Transport & Drainage | CP427 - CENTRAL URBAN OPERATIONS | [N] UCC-RS-Road Safety Minor Works Program | 100,000 | 100,000 | 100,000 | 0 | 0 | 0 | 100,000 | 100,000 | 100,000 |
| 397 | Transport & Drainage | CP427 - CENTRAL URBAN OPERATIONS | [N] UCC-SL-Street Lighting Improvement Program | 50,000 | 50,000 | 50,000 | 0 | 0 | 0 | 50,000 | 50,000 | 50,000 |
| 398 | Transport & Drainage | CP427 - CENTRAL URBAN OPERATIONS | [R] Pavement rehabiliation of arterial roads e.g. Thozet, Dean Street (entered by D Bremert 8/5/2015) | | 470,000 | 400,000 | 0 | 0 | 0 | 0 | 470,000 | 400,000 |
| 399 | Transport & Drainage | CP427 - CENTRAL URBAN OPERATIONS | [R] UCC-AS-Annual Reseal Program | 4,000,000 | 4,000,000 | 4,000,000 | 0 | 0 | 0 | 4,000,000 | 4,000,000 | 4,000,000 |
| 400 | Transport & Drainage | CP427 - CENTRAL URBAN OPERATIONS | [R] UCC-AS-Oswald Street-Upper Dawson Road to Lower Dawson Road | 1 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 |
| 401 | Transport & Drainage | CP427 - CENTRAL URBAN OPERATIONS | [R] UCC-Br-Bridge Rehabilitation | 100,000 | 100,000 | 100,000 | 0 | 0 | 0 | 100,000 | 100,000 | 100,000 |
| 402 | Transport & Drainage | CP427 - CENTRAL URBAN OPERATIONS | [R] UCC-FP-Reconstruction Footpaths-To be determined from Asset Management Plan | 250,000 | 250,000 | 250,000 | 0 | 0 | 0 | 250,000 | 250,000 | 250,000 |
| 403 | Transport & Drainage | CP427 - CENTRAL URBAN OPERATIONS | [R] UCC-Misc Traffic Light controllers from PSC analogue to digital eclipse | 100,000 | | | 0 | 0 | 0 | 100,000 | 0 | 0 |
| 404 | Transport & Drainage | CP427 - CENTRAL URBAN OPERATIONS | [R] UCC-NC-Werribee St | 0 | 0 | 900,000 | 0 | 0 | 0 | 0 | 0 | 900,000 |
| 405 | Transport & Drainage | CP427 - CENTRAL URBAN OPERATIONS | [R] UCC-RC- Thompson Street-MacAlister Street to Ingram Street | 340,000 | 0 | 0 | 0 | 0 | 0 | 340,000 | 0 | 0 |
| 406 | Transport & Drainage | CP427 - CENTRAL URBAN OPERATIONS | [R] UCC-RC-Berserker St Simpson to Robinson | | 600,000 | | 0 | 0 | 0 | 0 | 600,000 | 0 |
| 407 | Transport & Drainage | CP427 - CENTRAL URBAN OPERATIONS | [R] UCC-RC-Bertram Street-Main Street to Thomasson Street Stage 1 | 400,000 | 0 | 0 | 0 | 0 | 0 | 400,000 | 0 | 0 |
| 408 | Transport & Drainage | CP427 - CENTRAL URBAN OPERATIONS | [R] UCC-RC-Bertram Street-Main Street to Thomasson Street Stage 2 | 0 | 460,000 | | 0 | 0 | 0 | 0 | 460,000 | 0 |
| 409 | Transport & Drainage | CP427 - CENTRAL URBAN OPERATIONS | [R] UCC-RC-Birdwood Street-Dibden Street to Wandal Road | 408,000 | | 0 | 0 | 0 | 0 | 408,000 | 0 | 0 |
| 410 | Transport & Drainage | CP427 - CENTRAL URBAN OPERATIONS | [R] UCC-RC-Bremner Street-Mason Street to Rodboro Street | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 1 | 0 |
| 411 | Transport & Drainage | CP427 - CENTRAL URBAN OPERATIONS | [R] UCC-RC-Bridge Street | | | 260,000 | 0 | 0 | 0 | 0 | 0 | 260,000 |
| 412 | Transport & Drainage | CP427 - CENTRAL URBAN OPERATIONS | [R] UCC-RC-Brighton Street-Deacon Street to south end | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 1 | 0 |
| 413 | Transport & Drainage | CP427 - CENTRAL URBAN OPERATIONS | [R] UCC-RC-Campbell Lane | | | 307,800 | 0 | 0 | 0 | 0 | 0 | 307,800 |
| 414 | Transport & Drainage | CP427 - CENTRAL URBAN OPERATIONS | [R] UCC-RC-Campbell Street | | | 766,125 | 0 | 0 | 0 | 0 | 0 | 766,125 |
| 415 | Transport & Drainage | CP427 - CENTRAL URBAN OPERATIONS | [R] UCC-RC-Campbell Street-Archer Street to Cambridge Street | 766,125 | 0 | 0 | 0 | 0 | 0 | 766,125 | 0 | 0 |
| 416 | Transport & Drainage | CP427 - CENTRAL URBAN OPERATIONS | [R] UCC-RC-Canning Street | | 160,000 | 0 | 0 | 0 | 0 | 0 | 160,000 | 0 |
| 417 | Transport & Drainage | CP427 - CENTRAL URBAN OPERATIONS | [R] UCC-RC-Cavell Street-New ExhibitionRoad to Haig Street | 345,000 | 0 | 0 | 0 | 0 | 0 | 345,000 | 0 | 0 |

| | | | | | EXPENSES | | | REVENUE | | N | ET EXPENSE | S |
|------|-----------------------|-------------------------------------|---|-----------------|-----------------|-----------------|--------------------------------|--------------------------------|--------------------------------|----------------------------|----------------------------|----------------------------|
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| 418 | Transport & Drainage | CP427 - CENTRAL URBAN OPERATIONS | [R] UCC-RC-Dean st High to Stamford | | | 760,000 | 0 | 0 | 0 | 0 | 0 | 760,000 |
| 419 | Transport & Drainage | CP427 - CENTRAL URBAN OPERATIONS | [R] UCC-RC-Dibden Street-Oakley Street to Birdwood Street | 486,891 | 0 | 0 | 0 | 0 | 0 | 486,891 | 0 | 0 |
| 420 | Transport & Drainage | CP427 - CENTRAL URBAN OPERATIONS | [R] UCC-RC-Eldon Street-High St to Clifton St | 160,000 | 0 | 0 | 0 | 0 | 0 | 160,000 | 0 | 0 |
| 421 | Transport & Drainage | CP427 - CENTRAL URBAN OPERATIONS | [R] UCC-RC-Feez Street Roundabout safety improvements | 100,000 | | | 0 | 0 | 0 | 100,000 | 0 | 0 |
| 422 | Transport & Drainage | CP427 - CENTRAL URBAN OPERATIONS | [R] UCC-RC-Francis Street-Quay Street to East Street | 95,000 | 0 | 0 | 0 | 0 | 0 | 95,000 | 0 | 0 |
| 423 | Transport & Drainage | CP427 - CENTRAL URBAN OPERATIONS | [R] UCC-RC-George Lane | | | 355,465 | 0 | 0 | 0 | 0 | 0 | 355,465 |
| 424 | Transport & Drainage | CP427 - CENTRAL URBAN OPERATIONS | [R] UCC-RC-George Lane-Cambridge Street to Archer Street | 0 | 325,000 | | 0 | 0 | 0 | 0 | 325,000 | 0 |
| 425 | Transport & Drainage | CP427 - CENTRAL URBAN OPERATIONS | [R] UCC-RC-Gregory Street-Johnson Street to Sturt Street | 272,000 | 0 | 0 | 0 | 0 | 0 | 272,000 | 0 | 0 |
| 426 | Transport & Drainage | CP427 - CENTRAL URBAN OPERATIONS | [R] UCC-RC-Haynes Street | | | 71,010 | 0 | 0 | 0 | 0 | 0 | 71,010 |
| 427 | Transport & Drainage | CP427 - CENTRAL URBAN OPERATIONS | [R] UCC-RC-Hindley Street-Elphinstone Street to Livingstone Street | 187,000 | 0 | 0 | 0 | 0 | 0 | 187,000 | 0 | 0 |
| 428 | Transport & Drainage | CP427 - CENTRAL URBAN OPERATIONS | [R] UCC-RC-Leamington Street-Pine Street to Ford Street | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 1 |
| 429 | Transport & Drainage | CP427 - CENTRAL URBAN OPERATIONS | [R] UCC-RC-Maloney Street-Quinn Street to Alexandra Street | 203,000 | 0 | 0 | 0 | 0 | 0 | 203,000 | 0 | 0 |
| 430 | Transport & Drainage | CP427 - CENTRAL URBAN OPERATIONS | [R] UCC-RC-Marie Street-Skardon Street to end | 1 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 |
| 431 | Transport & Drainage | CP427 - CENTRAL URBAN OPERATIONS | [R] UCC-RC-Musgrave Street-Queen Elizabeth Drive to Lakes Creek Road | 0 | 571,320 | 0 | 0 | 0 | 0 | 0 | 571,320 | 0 |
| 432 | Transport & Drainage | CP427 - CENTRAL URBAN OPERATIONS | [R] UCC-RC-North Street-Canning Street to Robert Street | 330,000 | 0 | 0 | 0 | 0 | 0 | 330,000 | 0 | 0 |
| 433 | Transport & Drainage | CP427 - CENTRAL URBAN OPERATIONS | [R] UCC-RC-Oakley Street-Rundle Street to Lanigan Street | 0 | 202,700 | 0 | 0 | 0 | 0 | 0 | 202,700 | 0 |
| 434 | Transport & Drainage | CP427 - CENTRAL URBAN OPERATIONS | [R] UCC-RC-Oakley St-Wandal Rd to Dibden St | 350,000 | 0 | 0 | 0 | 0 | 0 | 350,000 | 0 | 0 |
| 435 | Transport & Drainage | CP427 - CENTRAL URBAN OPERATIONS | [R] UCC-RC-Park Street-Glenmore Road to Haynes Street | | 600,000 | 0 | 0 | 0 | 0 | 0 | 600,000 | 0 |
| 436 | Transport & Drainage | CP427 - CENTRAL URBAN OPERATIONS | [R] UCC-RC-Pershing Street-Morgan Street to Dibden Street | 154,000 | 0 | 0 | 0 | 0 | 0 | 154,000 | 0 | 0 |
| 437 | Transport & Drainage | CP427 - CENTRAL URBAN OPERATIONS | [R] UCC-RC-Power Street | | | 122,310 | 0 | 0 | 0 | 0 | 0 | 122,310 |
| 438 | Transport & Drainage | CP427 - CENTRAL URBAN OPERATIONS | [R] UCC-RC-Quay Street_ Denham St to William St | 0 | 3,650,000 | 0 | 0 | 0 | 0 | 0 | 3,650,000 | 0 |
| 439 | Transport & Drainage | CP427 - CENTRAL URBAN OPERATIONS | [R] UCC-RC-Quay Street-Fitzroy St to Denham St | 3,110,000 | 0 | 0 | 0 | 0 | 0 | 3,110,000 | 0 | 0 |
| 440 | Transport & Drainage | CP427 - CENTRAL URBAN OPERATIONS | [R] UCC-RC-Robison Street-Dooley Street to 260m south | | 570,000 | 0 | 0 | 0 | 0 | 0 | 570,000 | 0 |
| 441 | Transport & Drainage | CP427 - CENTRAL URBAN OPERATIONS | [R] UCC-RC-Rodboro Street-Dean Street to Ellis Street | 133,000 | 0 | 0 | 0 | 0 | 0 | 133,000 | 0 | 0 |
| 442 | Transport & Drainage | CP427 - CENTRAL URBAN OPERATIONS | [R] UCC-RC-Rodger Street-Medcraf Street to Buzacott Street | 0 | 386,000 | 0 | 0 | 0 | 0 | 0 | 386,000 | 0 |
| 443 | Transport & Drainage | CP427 - CENTRAL URBAN OPERATIONS | [R] UCC-RC-Schultz Street-Denham Street Ext to Verney Street | 0 | 180,000 | 0 | 0 | 0 | 0 | 0 | 180,000 | 0 |
| 444 | Transport & Drainage | CP427 - CENTRAL URBAN OPERATIONS | [R] UCC-RC-Sharples Street (Berserker Street to Skardon Street) | 706,680 | 0 | 0 | 0 | 0 | 0 | 706,680 | 0 | 0 |
| 445 | Transport & Drainage | CP427 - CENTRAL URBAN OPERATIONS | [R] UCC-RC-Skardon Street-Edington Street to Marie Street | 1 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 |
| 446 | Transport & Drainage | CP427 - CENTRAL URBAN OPERATIONS | [R] UCC-RC-South Street-Murray Street to West Street | 1 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 |
| 447 | Transport & Drainage | CP427 - CENTRAL URBAN OPERATIONS | [R] UCC-RC-Stamford Street-Dean Street to Bawden Street | 1 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 |
| 448 | Transport & Drainage | CP427 - CENTRAL URBAN OPERATIONS | [R] UCC-RC-Stamford Street-Skardon Street to Berserker Street | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 1 | 0 |

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| | | | | | EXPENSES | | | REVENUE | | N | ET EXPENSE | S |
|------------|---|--|---|-----------------|-----------------|-----------------|--------------------------------|--------------------------------|--------------------------------|----------------------------|----------------------------|----------------------------|
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| Line | Asset Management Plan | Cost Centre Description | Description | 2015-16 Cost | 2016-17 Cost | 2017-18 Cost | 2015-16 External Funding | 2016-17 External Funding | 2017-18 External Funding | 2015-16 Net Expenses | 2016-17 Net Expenses | 2017-18 Net Expenses |
| 449 | Transport & Drainage | CP427 - CENTRAL URBAN OPERATIONS | [R] UCC-RC-Unnamed Laneway-Off Canning Street | 0 | 40,000 | 0 | 0 | 0 | 0 | 0 | 40,000 | 0 |
| 450 | Transport & Drainage | CP427 - CENTRAL URBAN OPERATIONS | [R] UCC-RC-Upper Dawson Road-Service Road Number 243 | 0 | 235,221 | 0 | 0 | 0 | 0 | 0 | 235,221 | 0 |
| 451 | Transport & Drainage | CP427 - CENTRAL URBAN OPERATIONS | [R] UCC-RC-West St / Denham Street intersection | | | 900,000 | 0 | 0 | 0 | 0 | 0 | 900,000 |
| 452 | Transport & Drainage | CP427 - CENTRAL URBAN OPERATIONS | [R] UCC-RC-Wooster Street-Hutton Street to Noel Street | 1 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 |
| 453 | Transport & Drainage | CP427 - CENTRAL URBAN OPERATIONS | [U] UCC-Misc Traffic Light Upgrades- (PAPL to Radio Link) | | 150,000 | 150,000 | 0 | 0 | 0 | 0 | 150,000 | 150,000 |
| 454 | Transport & Drainage | CP427 - CENTRAL URBAN OPERATIONS | [U] UCC-NC-McLaughlin St-Number 15 to Splitters Creek | 0 | 0 | 100,000 | 0 | 0 | 0 | 0 | 0 | 100,000 |
| 455 | Transport & Drainage | CP427 - CENTRAL URBAN OPERATIONS | [U] UCC-NC-Victoria Parade-Cambridge Street Intersection | 0 | 250,000 | 0 | 0 | 0 | 0 | 0 | 250,000 | 0 |
| 456 | Transport & Drainage | CP427 - CENTRAL URBAN OPERATIONS | [U] UCC-PM-RPMs & Linemarking renewals | 80,000 | 100,000 | 100,000 | 0 | 0 | 0 | 80,000 | 100,000 | 100,000 |
| 457 | Transport & Drainage | CP427 - CENTRAL URBAN OPERATIONS CP427 - CENTRAL URBAN | [U] UCC-RC-Campbell Street-Albert St to North St | 0 | 720,000 | 0 | 0 | 0 | 0 | 0 | 720,000 | 0 |
| 458 459 | Transport & Drainage Transport & Drainage | OPERATIONS CP427 - CENTRAL URBAN OPER | [U] UCC-RF-Renew and upgrade locality and welcome signage | 15 169 702 | 0 15.537.544 | 175,000 | 0 | 0 | | 0 15.169.702 | 15 537 544 | 175,000 |
| 409 | Transport & Drainage | CP428 - WEST URBAN | ATIONS Total | 15,169,702 | 10,007,044 | 11,923,474 | U | U | U | 15,169,702 | 15,537,544 | 11,923,474 |
| 460 | Transport & Drainage | OPERATIONS CP428 - WEST URBAN | [N] Low cost sealing of minor roads | 100,000 | 100,000 | 100,000 | 0 | 0 | 0 | 100,000 | 100,000 | 100,000 |
| 461 | Transport & Drainage | OPERATIONS CP428 - WEST URBAN | [N] UWC-FP-Lawrie St outside #17 | 3,000 | 0 | 0 | 0 | 0 | 0 | 3,000 | 0 | 0 |
| 462 | Transport & Drainage | OPERATIONS CP428 - WEST URBAN | [N] UWC-FP-Middle Road-Johnson Road to School Boundary | 63,000 | 0 | 0 | 0 | 0 | 0 | 63,000 | 0 | 0 |
| 463 | Transport & Drainage | OPERATIONS CP428 - WEST URBAN | [N] UWC-FP-OShannessy Street-Lawrie St to Pierce St | 39,000 | 0 | 0 | 0 | 0 | 0 | 39,000 | 0 | 0 |
| 464 | Transport & Drainage | OPERATIONS CP428 - WEST URBAN | [N] UWC-FP-Ranger Street-Barry Street to Fisher Street | 0 | 100,000 | 0 | 0 | 0 | 0 | 0 | 100,000 | 0 |
| 465 | Transport & Drainage | OPERATIONS CP428 - WEST URBAN | [N] UWC-SL-Streetlighting Improvement Program | 50,000 | 80,000 | 50,000 | 0 | 0 | 0 | 50,000 | 80,000 | 50,000 |
| 466 | Transport & Drainage | OPERATIONS CP428 - WEST URBAN | [N]-UWC-NC-Pepperina Lane-William Street to East Street Ext | 0 | 267,381 | 0 | 0 | 0 | 0 | 0 | 267,381 | 0 |
| 467 | Transport & Drainage Transport & Drainage | OPERATIONS CP428 - WEST URBAN | [R] Brooks St Drainage FSC Plan 387 | 500,000 | | | 0 | 0 | 0 | 500,000 | 0 | 0 |
| 468 | Transport & Drainage | OPERATIONS CP428 - WEST URBAN | [R] UWC-Annual Reseal Program | 500,000 | 600,000 | 600,000 | 0 | 0 | | 500,000 | 600,000 | 600,000 |
| 469 | Transport & Drainage | OPERATIONS CP428 - WEST URBAN | [R] UWC-FP-Lawrie Street Bland to Lamb | | 0 | , | 0 | 0 | | · | 0 | 150,000 |
| 470 | Transport & Drainage | OPERATIONS CP428 - WEST URBAN | [R] UWC-FP-Lawrie Street Stover to Bland | | 0 | | 0 | 0 | | | | 150,000 |
| 471 | Transport & Drainage | OPERATIONS CP428 - WEST URBAN | [R]-UWC-RC-East Street-Morgan Street to Gordon Street | 0 | | 73,500 | 0 | 0 | | | | , |
| 472 | Transport & Drainage | OPERATIONS CP428 - WEST URBAN | [R]-UWC-SS-Gordon Street-Black Street to end | _ | 8,000 | 500 5 | 0 | 0 | 0 | - | 0,000 | 0 |
| 473 | Transport & Drainage | OPERATIONS CP428 - WEST URBAN | [U] UWC-RC-Macquarie St-Somerset Road to Middle Road | 0 | , | 500,000 | 0 | 0 | | | , | 500,000 |
| 474 | Transport & Drainage | OPERATIONS CP428 - WEST URBAN | [U]-UWC-NC-Baree Crescent | 0 | | | 0 | 0 | | | | 26,082 |
| 475 | Transport & Drainage | OPERATIONS CP428 - WEST URBAN | [U]-UWC-NC-Baree Road-Gordon Lane to Old Baree Road | 0 | | | 0 | 0 | | | | |
| 476 | Transport & Drainage | OPERATIONS CP428 - WEST URBAN | [U]-UWC-NC-Byrnes Parade-Service Road [U]-UWC-NC-Gregory Street-Elizabeth Street to Cherryfield | 0 | | | 0 | 0 | | | | 6,000 |
| 477 | Transport & Drainage | OPERATIONS CP428 - WEST URBAN | Road | 0 | 0 000 | , | 0 | 0 | | | | , |
| 478 | Transport & Drainage | OPERATIONS CP428 - WEST URBAN | [U]-UWC-NC-Lucas Street-Reservoir frontage [U]-UWC-NC-Middle Road-Capricorn Street to Macquarie | 0 | 90,000 | 0 | 0 | 0 | | 0 | 90,000 | 0 |
| 479 | , | OPERATIONS | Street Stage 2 | 2,000,000 | 0 | 0 | 0 | 0 | 0 | 2,000,000 | 0 | 0 |

| | | | | | EXPENSES | | | REVENUE | | N N | ET EXPENSE | S |
|------------|--|---|---|-----------------|-----------------|-----------------|--------------------------------|--------------------------------|--------------------------------|----------------------------|----------------------------|----------------------------|
| | | | Grand Total | 69,974,704 | 59,532,865 | 54,236,355 | 19,202,557 | 5,540,529 | 6,257,929 | 50,772,147 | 53,992,336 | 47,978,426 |
| Line | Asset Management Plan | Cost Centre Description | Description | 2015-16 Cost | 2016-17 Cost | 2017-18 Cost | 2015-16 External Funding | 2016-17 External Funding | 2017-18 External Funding | 2015-16 Net Expenses | 2016-17 Net Expenses | 2017-18 Net Expenses |
| 480 | Transport & Drainage | CP428 - WEST URBAN OPERATIONS | [U]-UWC-NC-Phillips Street-Possum Street to end | 0 | 50,235 | 0 | 0 | 0 | 0 | 0 | 50,235 | 0 |
| 481 | Transport & Drainage | CP428 - WEST URBAN OPERATIONS | [U]-UWC-NC-Pugh Street-Byrnes Parade to End | 0 | 0 | 81,144 | 0 | 0 | 0 | 0 | 0 | 81,144 |
| 482 | Transport & Drainage | CP428 - WEST URBAN OPERATIONS | [U]-UWC-NC-West Street-Huff Street to east | 0 | | 0 | 0 | 0 | | 0 | 96,000 | 0 |
| 483 | Transport & Drainage | CP428 - WEST URBAN OPERATIO | NS Total | 3,255,000 | 1,891,616 | 1,921,726 | 0 | 0 | 0 | 3,255,000 | 1,891,616 | 1,921,726 |
| 484 | Transport & Drainage | CP430 - ENGINEERING SERVICES CP430 - ENGINEERING | [N] Preliminary design and conceptual layouts | 150,000 | 150,000 | 150,000 | 0 | 0 | 0 | 150,000 | 150,000 | 150,000 |
| 485 | Transport & Drainage | SERVICES | [N] Priority Infrastructure Planning Contingency | 50,000 | 150,000 | 150,000 | 0 | 0 | 0 | 50,000 | 150,000 | 150,000 |
| 486 | Transport & Drainage | CP430 - ENGINEERING SERVICES | [U] Traffic and Road Safety Minor WorksProgram | 200,000 | 100,000 | 100,000 | 0 | 0 | 0 | 200,000 | 100,000 | 100,000 |
| 487 | Transport & Drainage | CP430 - ENGINEERING SERVICES CP431 - ENGINEERING | lotal | 200,000 | 400,000 | 400,000 | U | 0 | 0 | 200,000 | 400,000 | 400,000 |
| 488 | Transport & Drainage | SERVICES REVENUE CP431 - ENGINEERING SERVICES | [N] Developer Contributions Roadworks | | | | 2,203,750 2,203,750 | 2,258,000 | | | | |
| 489 490 | Transport & Drainage Transport & Drainage Tot | | NEVENUE TOTAL | 32,669,202 | 21 889 160 | 19,429,700 | 16,277,807 | 2,258,000 3,969,529 | | -2,203,750 16,391,395 | | |
| 490 | Waste and Recycling | CP620 - WASTE | [N] Capping & Closure of Gracemere & other Landfill sites | 32,009,202 | | | 0 | 3,969,529 | | ,, | 0 | |
| 492 | Waste and Recycling | CP620 - WASTE | [N] Lakes Creek Rd Landfill - Capping Trimming Construct Earthworks - Embankment | 1,400,000 | 1,200,000 | 0 | 0 | 0 | | - | 1,200,000 | 0 |
| 493 | Waste and Recycling | CP620 - WASTE | [N] Lakes Creek Road Landfill - Life Extension | 1,220,000 | 3,500,000 | 3,500,000 | 0 | 0 | 0 | 1,220,000 | 3,500,000 | 3,500,000 |
| 494 | Waste and Recycling | CP620 - WASTE | [N] Planning and development approvals and design phase - Bajool Roadside Bin St | 0 | 80,000 | 0 | 0 | 0 | 0 | 0 | 80,000 | 0 |
| 495 | Waste and Recycling | CP620 - WASTE | [N] WTS & Stage 3 development - Lakes Creek Road Landfill | 280,000 | 0 | 0 | 0 | 0 | 0 | 280,000 | 0 | 0 |
| 496 | Waste and Recycling | CP620 - WASTE | [R] Rubbish Bins - Rockhampton RegionalCouncil Renewal Program - RRRC | 100,000 | 165,000 | | 0 | 0 | | 100,000 | 165,000 | 181,000 |
| 497 | | CP620 - WASTE Total | | 3,000,000 | | | 0 | 0 | | | | |
| 498 | Waste and Recycling Total | CP710 - 2015 FRW DISASTER | | 3,000,000 | 4,945,000 | 4,181,000 | 0 | 0 | 0 | 3,000,000 | 4,945,000 | 4,181,000 |
| 499 | Water Supply | RECONSTRUCTION | [R] R WMR Reaneys crossing 150mm | 40,000 | 0 | 0 | 0 | 0 | 0 | 40,000 | 0 | 0 |
| 500 | Water Supply | CP710 - 2015 FRW DISASTER REC | | 40,000 | 0 | 0 | 0 | 0 | 0 | 40,000 | 0 | 0 |
| 501 | Water Supply | MORGAN | [N] M W Long Term Water Supply Design-survey-land acquisition | 50,000 | | | 0 | 0 | 0 | 50,000 | 0 | 0 |
| 502 | Water Supply | CP761 -NETWORK WATER-MT MORGAN | [R] M - Water Main Replacement Program | 520,000 | 520,000 | 520,000 | 0 | 0 | 0 | 520,000 | 520,000 | 520,000 |
| 503 | Water Supply | CP761 -NETWORK WATER-MT MORGAN | [R] M Water Meter Replacement | 2,200 | 2,500 | 2,900 | 0 | 0 | 0 | 2,200 | 2,500 | 2,900 |
| 504 | Water Supply | CP761 -NETWORK WATER-MT MO CP762 -NETWORK WATER- | RGAN Total | 572,200 | 522,500 | 522,900 | 0 | 0 | 0 | 572,200 | 522,500 | 522,900 |
| 505 | Water Supply | ROCKHAMPTON CP762 -NETWORK WATER- | [N] G - W Main 150mm Johnson Rd (Gce) | 0 | 0 | 160,000 | 0 | 0 | 0 | 0 | 0 | 160,000 |
| 506 | Water Supply | ROCKHAMPTON CP762 -NETWORK WATER- | [N] G-W-Main (Trunk) 200mm Lawrie St Gracemere | 0 | 150,000 | 0 | 0 | 0 | 0 | 0 | 150,000 | 0 |
| 507 | Water Supply | ROCKHAMPTON CP762 -NETWORK WATER- | [N] R - W Main 150mm Gladstone Rd | 0 | 150,000 | 0 | 0 | 0 | 0 | 0 | 150,000 | 0 |
| 508 | Water Supply | ROCKHAMPTON CP762 -NETWORK WATER- | [N] R - W Main 150mm Maloney St [N] R W Main (Trunk) 300mm Athelstane to Gracemere | 0 | 170,000 | 0 | 0 | 0 | 0 | 0 | 170,000 | 0 |
| 509 | Water Supply | | INJ R-W Rain (Trunk) 300mm Atheistane to Gracemere duplication INJ R-W-Rockhampton Rosewood Dr 150 Water Main | 1,000,000 | 800,000 | 589,000 | 0 | 0 | 0 | 1,000,000 | 800,000 | 589,000 |
| 510 | Water Supply | | Duplication | 0 | 0 | 130,000 | 0 | 0 | 0 | 0 | 0 | 130,000 |
| 511 | Water Supply | ROCKHAMPTON CP762 -NETWORK WATER- | [N] Water System leakage & pressure management | 150,000 | 150,000 | 0 | 0 | 0 | 0 | 150,000 | 150,000 | 0 |
| 512 | Water Supply | ROCKHAMPTON CP762 -NETWORK WATER- | [R] G Water Meter Replacement [R] R - W Main Condition Assessment (600mm MSCL Agnes | 5,000 | 5,400 | 5,700 | 0 | 0 | 0 | 5,000 | 5,400 | 5,700 |
| 513 | Water Supply | ROCKHAMPTON | St) St) | 90,000 | 0 | 0 | 0 | 0 | 0 | 90,000 | 0 | 0 |
| 514 | Water Supply | CP762 -NETWORK WATER- ROCKHAMPTON CP762 -NETWORK WATER- | [R] R - W Property Service Replacements | 200,000 | 150,000 | 150,000 | 0 | 0 | 0 | 200,000 | 150,000 | 150,000 |
| 515 | Water Supply | ROCKHAMPTON | [R] R Valve & Hydrant Renewal | 50,000 | 50,000 | 50,000 | 0 | 0 | 0 | 50,000 | 50,000 | 50,000 |

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| | | | | | EXPENSES | | | REVENUE | | N | ET EXPENSE | S |
|------------|-----------------------|---|--|----------------------------|---------------------|---------------------|--------------------------------|--------------------------------|--------------------------------|----------------------------|----------------------------|----------------------------|
| | | | Grand Total | 69,974,704 | 59,532,865 | 54,236,355 | 19,202,557 | 5,540,529 | 6,257,929 | 50,772,147 | 53,992,336 | 47,978,426 |
| Line | Asset Management Plan | Cost Centre Description | Description | 2015-16 Cost | 2016-17 Cost | 2017-18 Cost | 2015-16 External Funding | 2016-17 External Funding | 2017-18 External Funding | 2015-16 Net Expenses | 2016-17 Net Expenses | 2017-18 Net Expenses |
| 516 | Water Supply | CP762 -NETWORK WATER- ROCKHAMPTON | [R] R -Water Main Replacement Program | 2,770,000 | 2,580,000 | 2,740,000 | 0 | 0 | 0 | 2,770,000 | 2,580,000 | 2,740,000 |
| | Water Supply | CP762 -NETWORK WATER- | | | | | | _ | | | | |
| 517 518 | Water Supply | ROCKHAMPTON CP762 -NETWORK WATER-ROCKH | [R] R Water Meter Replacement | 30,000 4,295,000 | 34,300 4,239,700 | 39,300 3,864,000 | 0 | 0 | | 00,000 | 34,300 4,239,700 | 39,300 3,864,000 |
| 519 | Water Supply | CP764 -PROCESS WATER-MT MORGAN | [N] M WPS East St Ext. Electrical and comms upgrade | 60,000 | 0 | 0 | 0 | 0 | 0 | 60,000 | 0 | 0 |
| 520 | Water Supply | CP764 -PROCESS WATER-MT MORGAN | [N] M WTP Clarifier Access Upgrade | 40.000 | 0 | 0 | 0 | 0 | 0 | 40,000 | 0 | 0 |
| 521 | Water Supply | CP764 -PROCESS WATER-MT MORGAN | [N] M WTP Filter to waste function installation | 40,000 | 50,000 | 0 | 0 | 0 | | , | Ů | 0 |
| 522 | Water Supply | CP764 -PROCESS WATER-MT MORGAN | [N] M WTP Installation of Clarifier Sludge Blanket Level Sensor | 15,000 | 0 | | 0 | 0 | | | 0 | |
| | Water Supply | CP764 -PROCESS WATER-MT | , | | | | | | | | | |
| 523 | Water Supply | MORGAN CP764 -PROCESS WATER-MT | [N] M WTP Site access and drainage upgrade | 100,000 | 0 | | 0 | 0 | | | 0 | |
| 524 | | MORGAN CP764 -PROCESS WATER-MT | [N] M WTP Sludge and backwash pond modification and lining | 100,000 | 0 | 0 | 0 | 0 | 0 | 100,000 | 0 | 0 |
| 525 | Water Supply | MORGAN CP764 -PROCESS WATER-MT | [N] M WTP UV Disinfection Installation | 150,000 | 0 | 0 | 0 | 0 | 0 | 150,000 | 0 | 0 |
| 526 | Water Supply | MORGAN CP764 -PROCESS WATER-MT | [R] M WPS Baree WPS Electrical Upgrade | | 60,000 | 0 | 0 | 0 | 0 | 0 | 60,000 | 0 |
| 527 | Water Supply | MORGAN | [R] M WPS Fletcher Creek Electrical Re-commissioning | | 50,000 | 0 | 0 | 0 | 0 | 0 | 50,000 | 0 |
| 528 | Water Supply | CP764 -PROCESS WATER-MT MORGAN | [R] M WTP Chemical Dosing Pump and Pipework Upgrade | 30,000 | 0 | 0 | 0 | 0 | 0 | 30,000 | 0 | 0 |
| 529 | Water Supply | CP764 -PROCESS WATER-MT MORGAN | [R] M WTP Clarifier structural refurbishment | | 50,000 | 0 | 0 | 0 | 0 | 0 | 50,000 | 0 |
| 530 | Water Supply | CP764 -PROCESS WATER-MT MORGAN | [R] M WTP Filter refurbishment and media replacement | 40,000 | 0 | 0 | 0 | 0 | 0 | 40,000 | 0 | 0 |
| 531 | Water Supply | CP764 -PROCESS WATER-MT MORGAN | [R] M WTP Inlet Flow Meter Renewal | 10,000 | 0 | 0 | 0 | 0 | 0 | 10,000 | 0 | 0 |
| 532 | Water Supply | CP764 -PROCESS WATER-MT MORGAN | [U] M W Reservoir South Roof Access Upgrade | 60,000 | 0 | 0 | 0 | 0 | 0 | 60,000 | 0 | 0 |
| 533 | Water Supply | CP764 -PROCESS WATER-MT MORGAN | [U] M WPS Black St WPS Shed Renewal | | 50,000 | 0 | 0 | 0 | 0 | 0 | 50,000 | 0 |
| 534 | Water Supply | CP764 -PROCESS WATER-MT MORGAN | [U] M WPS No 7 Dam Switchboard Security Upgrade | 15,000 | 0 | 0 | 0 | 0 | 0 | 15,000 | 0 | 0 |
| 535 | Water Supply | CP764 -PROCESS WATER-MT MORGAN | [U] M WTP Site physical security upgrade | 100.000 | 0 | 0 | 0 | 0 | 0 | 100.000 | 0 | 0 |
| 536 | Water Supply | CP764 -PROCESS WATER-MT MOR | | 720,000 | 260,000 | 0 | 0 | 0 | 0 | 720,000 | 260,000 | 0 |
| 537 | Water Supply | CP765 -PROCESS WATER- ROCKHAMPTON | [N] GWTP Filtration Capacity Upgrade Planning | 15,000 | 0 | 0 | 0 | 0 | 0 | 15,000 | 0 | 0 |
| 538 | Water Supply | CP765 -PROCESS WATER- ROCKHAMPTON | [N] R - Water Barrage Cathodic Protection Installation | 50,000 | 0 | 1,000,000 | 0 | 0 | 0 | 50,000 | 0 | 1,000,000 |
| 539 | Water Supply | CP765 -PROCESS WATER- ROCKHAMPTON | [N] R GWTP Install 3rd Rechlorination process | 300,000 | 0 | 0 | 0 | 0 | 0 | 300,000 | 0 | 0 |
| 540 | Water Supply | CP765 -PROCESS WATER- ROCKHAMPTON | [N] R WPS Norman Rd VSD installation on 2nd pump | 50,000 | 0 | 0 | 0 | 0 | 0 | 50,000 | 0 | 0 |
| 541 | Water Supply | CP765 -PROCESS WATER- ROCKHAMPTON | [N] R WPS Thozet Rd Generator installation | 0 | 450,000 | 0 | 0 | 0 | 0 | 0 | 450,000 | 0 |
| 542 | Water Supply | CP765 -PROCESS WATER- ROCKHAMPTON | [N] W Reservoir Rogar Ave Rechlorination | 60,000 | 0 | 0 | 0 | 0 | | 60,000 | 0 | 0 |
| 543 | Water Supply | CP765 -PROCESS WATER- ROCKHAMPTON | IRI Barrage Civil Preservation Works | 150.000 | 15,000 | 0 | 0 | 0 | | | 15,000 | 0 |
| 544 | Water Supply | CP765 -PROCESS WATER- ROCKHAMPTON | [R] Barrage Control Room Switchboard Upgrade | 0 | 150,000 | 0 | 0 | 0 | | | | 0 |
| | Water Supply | CP765 -PROCESS WATER- ROCKHAMPTON | | 100,000 | 100,000 | 100,000 | 0 | 0 | | | | 100.000 |
| 545 546 | Water Supply | CP765 -PROCESS WATER- ROCKHAMPTON | [R] Barrage Gate Winch M&E renewal [R] G W Reservoir Mawdesley Hill Roof Access Upgrade | 50.000 | 100,000 | 100,000 | 0 | 0 | | | 100,000 | 100,000 |
| 547 | Water Supply | CP765 -PROCESS WATER- ROCKHAMPTON | In G W neservoir Mawdesiey Hill Hoof Access Opgrade | 50,000 | 100,000 | 0 | 0 | 0 | | | | 0 |
| 347 | | HOURIANIE TON | [inj ent in Educhwash Dialii Valves | 0 | 100,000 | U | U | U | | | 100,000 | U |

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| | | | | EXPENSES | | | REVENUE | | | NET EXPENSES | | | |
|------|-----------------------|---|--|----------------------------------|-----------------|-------------------------------|--------------------------------|--------------------------------|--------------------------------|----------------------------|----------------------------|----------------------------|--|
| | | | Grand Total | 69,974,704 59,532,865 54,236,355 | | 19,202,557 5,540,529 6,257,92 | | 6,257,929 | 9 50,772,147 53,992,336 | | 47,978,426 | | |
| Line | Asset Management Plan | Cost Centre Description | Description | 2015-16 Cost | 2016-17 Cost | 2017-18 Cost | 2015-16 External Funding | 2016-17 External Funding | 2017-18 External Funding | 2015-16 Net Expenses | 2016-17 Net Expenses | 2017-18 Net Expenses | |
| 548 | Water Supply | CP765 -PROCESS WATER- ROCKHAMPTON | [R] GWTP Electrical and Control Renewal | 0 | 1,000,000 | 1,200,000 | 0 | 0 | 0 | 0 | 1,000,000 | 1,200,000 | |
| 549 | Water Supply | CP765 -PROCESS WATER- ROCKHAMPTON | [R] GWTP Flocculation tank in-tank mechanicals | 0 | 0 | 300,000 | 0 | 0 | 0 | 0 | 0 | 300,000 | |
| 550 | Water Supply | CP765 -PROCESS WATER- ROCKHAMPTON | [R] GWTP Flocculation tank wall structures | 0 | 300,000 | 300.000 | 0 | 0 | 0 | 0 | 300,000 | 300,000 | |
| 551 | Water Supply | CP765 -PROCESS WATER- ROCKHAMPTON | [R] GWTP Instrumentation room upgrade | 0 | 30,000 | 0 | 0 | 0 | 0 | 0 | 30,000 | 0 | |
| 552 | Water Supply | CP765 -PROCESS WATER- ROCKHAMPTON | [R] GWTP Poly Dosing Plant Renewal | 0 | 0 | 60,000 | 0 | 0 | 0 | 0 | 0 | 60,000 | |
| 553 | Water Supply | CP765 -PROCESS WATER- ROCKHAMPTON | [R] GWTP River Intake Walkway Bridge Renewal | 50,000 | 0 | 0 | 0 | 0 | 0 | 50,000 | 0 | 0 | |
| 554 | Water Supply | CP765 -PROCESS WATER- ROCKHAMPTON | [R] GWTP Sludge Scraper Mechanical Renewal | 40,000 | 0 | 0 | 0 | 0 | 0 | 40,000 | 0 | 0 | |
| 555 | Water Supply | CP765 -PROCESS WATER- ROCKHAMPTON | [R] GWTP Tube Settlers Support Structures | 100,000 | 0 | 0 | 0 | 0 | 0 | 100,000 | 0 | 0 | |
| 556 | Water Supply | CP765 -PROCESS WATER- ROCKHAMPTON | [R] R - W GWTP Highlift pump staton | 2,528,487 | 0 | 0 | 0 | 0 | 0 | 2,528,487 | 0 | 0 | |
| 557 | Water Supply | CP765 -PROCESS WATER- ROCKHAMPTON | [R] 'R - W Reservoir Kabra (Gce) Potable Water Supply site procurement | 100,000 | 0 | 0 | 0 | 0 | 0 | 100,000 | 0 | 0 | |
| 558 | Water Supply | CP765 -PROCESS WATER- ROCKHAMPTON | [R] R - Water Barrage Crane Restore | 55,000 | 0 | 0 | 0 | 0 | 0 | 55,000 | 0 | 0 | |
| 559 | Water Supply | CP765 -PROCESS WATER- ROCKHAMPTON | [R] R - Water Barrage Gate Seal Rehabilitation | 300,000 | 0 | 0 | 0 | 0 | 0 | 300,000 | 0 | 0 | |
| 560 | Water Supply | CP765 -PROCESS WATER- ROCKHAMPTON | [R] R Glenmore Lowlift WPS Switchboard U | 105,000 | 0 | 0 | 0 | 0 | 0 | 105,000 | 0 | 0 | |
| 561 | Water Supply | CP765 -PROCESS WATER- ROCKHAMPTON | [R] R GWTP Electrical and Control Upgrade Planning | 30,000 | 0 | 0 | 0 | 0 | 0 | 30,000 | 0 | 0 | |
| 562 | Water Supply | CP765 -PROCESS WATER- ROCKHAMPTON | [R] R W Reservoir Athelstane Strategy Report (A B&C Res) | 15,000 | 0 | 0 | 0 | 0 | 0 | 15,000 | 0 | 0 | |
| 563 | Water Supply | CP765 -PROCESS WATER- ROCKHAMPTON | [R] R W Reservoir Samuel Crescent Roof Access Renewal | 20,000 | 0 | 0 | 0 | 0 | 0 | 20,000 | 0 | 0 | |
| 564 | Water Supply | CP765 -PROCESS WATER- ROCKHAMPTON CP765 -PROCESS WATER- | [R] R WPS Agnes St Pump No 3 renewal | 0 | 100,000 | 0 | 0 | 0 | 0 | 0 | 100,000 | 0 | |
| 565 | Water Supply | ROCKHAMPTON | [R] R WPS Braddy St pump upgrade | 40,000 | 0 | 0 | 0 | 0 | 0 | 40,000 | 0 | 0 | |
| 566 | Water Supply | CP765 -PROCESS WATER- ROCKHAMPTON | [R] R WPS Highlift Ganty Crane Renewal | 0 | 100,000 | 0 | 0 | 0 | 0 | 0 | 100,000 | 0 | |
| 567 | Water Supply | CP765 -PROCESS WATER- ROCKHAMPTON | [R] R WPS Lakes Creek Electrical and control upgrade | 90,000 | 0 | 0 | 0 | 0 | 0 | 90,000 | 0 | 0 | |
| 568 | Water Supply | CP765 -PROCESS WATER- ROCKHAMPTON | [R] R WPS Low Lift rising main Condition Assessment & remedial works | 0 | 30,000 | 0 | 0 | 0 | 0 | 0 | 30,000 | 0 | |
| 569 | Water Supply | CP765 -PROCESS WATER- ROCKHAMPTON | [R] R WPS Low lift suction pipes Condition Assessment & remedial works | 30,000 | 0 | 0 | 0 | 0 | 0 | 30,000 | 0 | 0 | |
| 570 | Water Supply | CP765 -PROCESS WATER- ROCKHAMPTON | [R] R WPS Low Lift Valves Renewal | 0 | 80,000 | 80,000 | 0 | 0 | 0 | 0 | 80,000 | 80,000 | |
| 571 | Water Supply | CP765 -PROCESS WATER- ROCKHAMPTON | [R] R WPS Thozet Rd Res Valves | | 0 | 75,000 | 0 | 0 | 0 | 0 | 0 | 75,000 | |
| 572 | Water Supply | CP765 -PROCESS WATER- ROCKHAMPTON | [R] R WPS Yaamba Rd Pump No 1 | 0 | 0 | 27,500 | 0 | 0 | 0 | 0 | 0 | 27,500 | |
| 573 | Water Supply | CP765 -PROCESS WATER- ROCKHAMPTON | [R] Water Barrage Gates Maintenance | 150,000 | 150,000 | 150,000 | 0 | 0 | 0 | 150,000 | 150,000 | 150,000 | |
| 574 | Water Supply | CP765 -PROCESS WATER- ROCKHAMPTON | [R] WTP Glenmore concrete refurbishment | 100,000 | 100,000 | 0 | 0 | 0 | 0 | 100,000 | 100,000 | 0 | |
| 575 | Water Supply | CP765 -PROCESS WATER- ROCKHAMPTON | [U] Barrage Physical and Electronic Security Upgrades | 50,000 | 50,000 | 0 | 0 | 0 | 0 | 50,000 | 50,000 | 0 | |
| 576 | Water Supply | CP765 -PROCESS WATER- ROCKHAMPTON | [U] Barrage Storage Level Monitoring Upgrade | 50,000 | 0 | 0 | 0 | 0 | 0 | 50,000 | 0 | 0 | |
| 577 | Water Supply | CP765 -PROCESS WATER- ROCKHAMPTON | [U] G WPS Old Cap Hwy mechanical and electrical upgrade | 0 | 0 | 350,000 | 0 | 0 | 0 | 0 | 0 | 350,000 | |
| 578 | Water Supply | CP765 -PROCESS WATER- ROCKHAMPTON | [U] GWTP Coagulant Dosing Pumping Upgrade | 50,000 | 0 | 0 | 0 | 0 | 0 | 50,000 | 0 | 0 | |

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| | | | | Cost | CUSI | COSI | Funding | Funding | Funding | Expenses | Expenses | Expenses |
| 579 | Water Supply | CP765 -PROCESS WATER- ROCKHAMPTON | B B OMED Wide in a Chance Board to Board to be | _ | 0 | 405.000 | | | _ | | | 405.000 |
| 5/9 | | CP765 -PROCESS WATER- | [U] GWTP Widening of Access Road to Rear of site | 0 | U | 125,000 | 0 | 0 | 0 | 0 | 0 | 125,000 |
| 580 | Water Supply | ROCKHAMPTON | [U] R - WPS Lucas St (Gce) Upgrade pumpcapacity & isolators | 159,065 | 0 | 0 | 0 | 0 | 0 | 159,065 | 0 | 0 |
| 581 | Water Supply | CP765 -PROCESS WATER- ROCKHAMPTON | [U] R WPS Everingham Ave VSD install and control upgrade | 25,000 | 0 | 0 | 0 | 0 | 0 | 25,000 | 0 | 0 |
| 582 | Water Supply | CP765 -PROCESS WATER- BOCKHAMPTON | [U] R WPS Low Lift Pump No 2 and 3 Renewal | 0 | 300.000 | 0 | 0 | 0 | 0 | 0 | 300,000 | 0 |
| | Water County | CP765 -PROCESS WATER- | | | | | | | | | , | |
| 583 | Water Supply | ROCKHAMPTON | [U] R WPS Ramsay Creek Capacity Planning Study | 15,000 | 0 | 0 | 0 | 0 | 0 | 15,000 | 0 | 0 |
| 504 | Water Supply | CP765 -PROCESS WATER- | III B WDC Barrers Const. Machanisal and Electrical Harvards | _ | | 000 000 | | | | _ | | 000 000 |
| 584 | | ROCKHAMPTON CP765 -PROCESS WATER- | [U] R WPS Ramsay Creek Mechanical and Electrical Upgrade | 0 | 0 | 300,000 | 0 | 0 | 0 | 0 | 0 | 300,000 |
| 585 | Water Supply | ROCKHAMPTON CP765 -PROCESS WATER- | [U] R WPS Wehmeier Ave sun protection for switchboard | 10,000 | 0 | 0 | 0 | 0 | 0 | 10,000 | 0 | 0 |
| 586 | Water Supply | ROCKHAMPTON | [U] Reservoirs Physical and Electronic Security Upgrades | 50,000 | 50,000 | 0 | 0 | 0 | 0 | 50,000 | 50,000 | 0 |
| 587 | Water Supply | CP765 -PROCESS WATER- ROCKHAMPTON | [U] WPS Physical and Electronic Security Upgrades | 50,000 | 50,000 | 0 | 0 | 0 | 0 | 50,000 | 50,000 | 0 |
| 588 | Water Supply | CP765 -PROCESS WATER- ROCKHAMPTON | [U] WTP Physical and Electronic Security Upgrades | 50,000 | 50.000 | 0 | 0 | 0 | 0 | 50.000 | 50,000 | 0 |
| 589 | Water Supply | CP765 -PROCESS WATER-ROCKH | | 5.037,552 | | | 0 | 0 | | | | |
| 000 | | CP790 - FITZROY RIVER | I TOTA TOTAL | 0,007,002 | 0,200,000 | 1,007,000 | | - | | 0,007,002 | 0,200,000 | 1,007,000 |
| 590 | Water Supply | WATER GENERAL ADMIN | [N] GIA Royalties for the Regions FRW | | | | 745,750 | 0 | 0 | -745,750 | 0 | 0 |
| 591 | Water Supply | CP790 - FITZROY RIVER WATER GENERAL ADMIN | [R] 32 Belmont Road - Building Renewal Program | 0 | 0 | 10,000 | 0 | 0 | 0 | 0 | 0 | 10,000 |
| 592 | Water Supply | CP790 - FITZROY RIVER WATER GENERAL ADMIN | [R] 34 Belmont Road - Building Renewal Program | 0 | 0 | 10.000 | 0 | 0 | 0 | 0 | 0 | 10,000 |
| | Water Supply | CP790 - FITZROY RIVER | | Ū | | 10,000 | | | | | | |
| 593 594 | Water Supply | WATER GENERAL ADMIN CP790 - FITZROY RIVER WATER O | Water Developer Contributions Received | 0 | 0 | 20,000 | 1,101,000 1,846,750 | 1,127,500 1,127,500 | | | -1,127,500 -1,127,500 | -1,155,700 -1,135,700 |
| 595 | Water Supply Total | OF 750 - THE HOT HIVER WATER C | DETECTAL ADMIN TOTAL | 10.664.752 | | | 1,846,750 | 1,127,500 | | | | 7,318,700 |
| 596 | Whole of Council | CP910 -WHOLE OF COUNCIL | All Divisions - Contingency | 10,000 | 0,227,200 | | 0 | 0 | 0,100,700 | | 0 | 0 |
| 597 | Whole of Council | CP910 -WHOLE OF COUNCIL | Developer stimulus - reduction in revenue - Sewer | 0 | | | -250,000 | -250,000 | 0 | | 250,000 | 0 |
| | Whole of Council | | Developer stimulus - reduction in revenue - Transport & | | | | | | | | | |
| 598 | | CP910 -WHOLE OF COUNCIL | Drainage | 0 | | | -500,000 | -500,000 | 0 | | 500,000 | 0 |
| 599 | Whole of Council | CP910 -WHOLE OF COUNCIL | Developer stimulus - reduction in revenue - Water | 0 | | | | -250,000 | 0 | | 250,000 | 0 |
| 600 | Whole of Council | CP910 -WHOLE OF COUNCIL | Division 10 - Amenities - German Street Park | 20,000 | | | | 0 | | | 0 | 0 |
| 601 | Whole of Council | CP910 -WHOLE OF COUNCIL | Division 10 - Pathways | 25,000 | 0 | | | 0 | | | 0 | 0 |
| 602 | Whole of Council | CP910 -WHOLE OF COUNCIL | Division 10 - Stage 2 Frenchmans Creek | 25,000 | 0 | | | 0 | | | 0 | 0 |
| 603 | Whole of Council | CP910 -WHOLE OF COUNCIL | Division 4 - Footpaths in Gracemere Division 4 - Playground Equipment - Leanne Hinchliffe Memorial | 60,000 | 0 | 0 | 0 | 0 | 0 | 60,000 | 0 | 0 |
| 604 | Whole of Council | CP910 -WHOLE OF COUNCIL | Park | 10,000 | 0 | | 0 | 0 | | | 0 | 0 |
| 605 | Whole of Council | CP910 -WHOLE OF COUNCIL | Division 5 - Zoo Improvements | 70,000 | 0 | | | 0 | | | 0 | 0 |
| 606 | Whole of Council | CP910 -WHOLE OF COUNCIL | Division 6 - Footpaths | 20,000 | 0 | | | 0 | | | 0 | 0 |
| 607 | Whole of Council | CP910 -WHOLE OF COUNCIL | Division 6 - Reseals | 50,000 | | | | 0 | | | 0 | 0 |
| 608 | Whole of Council | CP910 -WHOLE OF COUNCIL | Division 7 - Allocation to Drainage in Wackford Street | 70,000 | 0 | | | 0 | | | 0 | 0 |
| 609 | Whole of Council | CP910 -WHOLE OF COUNCIL | Division 8 - Pathways | 60,000 | 0 | | | 0 | | | 0 | 0 |
| 610 | Whole of Council | CP910 -WHOLE OF COUNCIL | Division 8 - Pilbeam Park | 10,000 | 0 | | | 0 | | | 0 | 0 |
| 611 | Whole of Council | CP910 -WHOLE OF COUNCIL | Division 9 - Amenities - German Street Park | 20,000 | 0 | 0 | 0 | 0 | 0 | 20,000 | 0 | 0 |
| 612 | Whole of Council | CP910 -WHOLE OF COUNCIL | Division 9 - Anna St Park - Border landscaping & exercise machines (possible Rotary projects) | 15,000 | 0 | 0 | 0 | 0 | 0 | 15,000 | 0 | 0 |
| 613 | Whole of Council | CP910 -WHOLE OF COUNCIL | Division 9 - Judds Park Clubhouse | 35,000 | 0 | | 0 | 0 | | | 0 | 0 |
| 614 | Whole of Council | CP910 -WHOLE OF COUNCIL Total | i | 500,000 | 0 | 0 | -1,000,000 | | 0 | 1,500,000 | 1,000,000 | 0 |
| 615 | Whole of Council Total | | | 500,000 | 0 | 0 | -1,000,000 | -1,000,000 | 0 | 1,500,000 | 1,000,000 | 0 |
| 616 | Grand Total | | | 69,974,704 | 59,532,865 | 54,236,355 | 19,202,557 | 5,540,529 | 6,257,929 | 50,772,147 | 53,992,336 | 47,978,426 |
| | 0. | | | | | | | | | | | |

6 CLOSURE OF MEETING