



ORDINARY MEETING

AGENDA

24 JANUARY 2017

Your attendance is required at an Ordinary meeting of Council to be held in the Council Chambers, 232 Bolsover Street, Rockhampton on 24 January 2017 commencing at 9.00am for transaction of the enclosed business.

A handwritten signature in black ink, appearing to be "C. R.", written over a horizontal line.

CHIEF EXECUTIVE OFFICER
23 January 2017

Next Meeting Date: 07.02.17

Please note:

In accordance with the *Local Government Regulation 2012*, please be advised that all discussion held during the meeting is recorded for the purpose of verifying the minutes. This will include any discussion involving a Councillor, staff member or a member of the public.

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1 OPENING

2 PRESENT

Members Present:

The Mayor, Councillor M F Strelow (Chairperson)
Councillor R A Swadling
Councillor N K Fisher
Councillor A P Williams
Councillor C E Smith
Councillor C R Rutherford
Councillor M D Wickerson
Councillor S J Schwarten

In Attendance:

Mr E Pardon – Chief Executive Officer

3 APOLOGIES AND LEAVE OF ABSENCE

4 CONFIRMATION OF MINUTES

Minutes of the Ordinary Meeting held 10 January 2017

5 DECLARATIONS OF INTEREST IN MATTERS ON THE AGENDA

6 BUSINESS OUTSTANDING

Nil

7 PUBLIC FORUMS/DEPUTATIONS

Nil

8 PRESENTATION OF PETITIONS

Nil

9 COMMITTEE REPORTS

9.1 PLANNING AND REGULATORY COMMITTEE MEETING - 17 JANUARY 2017

RECOMMENDATION

THAT the Minutes of the Planning and Regulatory Committee meeting, held on 17 January 2017 as circulated, be received and that the recommendations contained within these minutes be adopted.

(Note: The complete minutes are contained in the separate Minutes document)

Recommendation of the Planning and Regulatory Committee, 17 January 2017**9.1.1 BUSINESS OUTSTANDING TABLE FOR PLANNING AND REGULATORY COMMITTEE**

File No: 10097
Attachments: 1. Business Outstanding Table
Authorising Officer: Evan Pardon - Chief Executive Officer
Author: Evan Pardon - Chief Executive Officer

SUMMARY

The Business Outstanding table is used as a tool to monitor outstanding items resolved at previous Council or Committee Meetings. The current Business Outstanding table for the Planning and Regulatory Committee is presented for Councillors' information.

COMMITTEE RECOMMENDATION

THAT the Business Outstanding Table for the Planning and Regulatory Committee be received.

Recommendation of the Planning and Regulatory Committee, 17 January 2017**9.1.2 MONTHLY OPERATIONS REPORT FOR PLANNING AND REGULATORY SERVICES INCLUDING NOVEMBER AND DECEMBER 2016****File No: 1464****Attachments:**

- 1. Monthly Operations Report for Planning and Regulatory Services Period Including November and December 2016**
- 2. Traffic Light Report for November 2016**
- 3. Traffic Light Report for December 2016**
- 4. Financial Matters Report for November 2016**
- 5. Financial Matters Report for December 2016**

Authorising Officer: Michael Rowe - General Manager Community Services**Author: Steven Gatt - Manager Planning & Regulatory Services**

SUMMARY

The Monthly Operations Report for Planning and Regulatory Services Section including November and December 2016 is presented for Councillor's information.

COMMITTEE RECOMMENDATION

THAT the Planning and Regulatory Services Monthly Operations Report for November and December 2016 be 'received'.

Recommendation of the Planning and Regulatory Committee, 17 January 2017**9.1.3 PROPOSED ANIMAL INSPECTION PROGRAM**

File No: 7437
Attachments: 1. Public Notice April / May 2017
Authorising Officer: Michael Rowe - General Manager Community Services
Author: Steven Gatt - Manager Planning & Regulatory Services

SUMMARY

This report presents an Animal Inspection Program for consideration by Council. Prior to Rockhampton Regional Council officers undertaking an inspection program, the Systematic Inspection Program, to monitor compliance with the Animal Management (Cats and Dogs) Act 2008, Rockhampton Regional Council Local Law 1 (Administration) 2011, and Rockhampton Regional Council Local Law 2 (Animal Management) 2011 must be approved by Council.

COMMITTEE RECOMMENDATION

THAT in accordance with the *Animal Management (Cats and Dogs) Act 2008* and *Local Government Act 2009*, Council approves an inspection program, the Systematic Inspection Program, for the locality of Mount Morgan, The Mine, Boulder Creek, Horse Creek, Hamilton Creek, Waltherhall, Baree and Moongan between 1 April 2017 to 31 May 2017.

Recommendation of the Planning and Regulatory Committee, 17 January 2017

9.1.4 PREVIOUS ENFORCEMENT MATTER

File No: 11098

Authorising Officer: Steven Gatt – Manager Planning and Regulatory Services

SUMMARY

The matter related to the status of the enforcement notice is to be discussed in closed session.

COMMITTEE RECOMMENDATION

THAT an update be provided on a previous enforcement notice in closed session.

Recommendation of the Planning and Regulatory Committee, 17 January 2017**9.1.5 PROPOSED ENFORCEMENT PROCEEDINGS - TRAFFIC OFFENCE**

File No: 11098
Attachments: Nil
Authorising Officer: Michael Rowe - General Manager Community Services
Author: Steven Gatt - Manager Planning & Regulatory Services

SUMMARY

This report seeks approval to commence proceedings in the Magistrate Court against for parking in a designated parking space for a time longer than the maximum time indicated on the official traffic sign installed for the space by section 205(1)(a) of the Transport Operations (Road Use Management – Road Rules) Regulation 2009. The alleged offender has requested that the matter be heard in Court.

COMMITTEE RECOMMENDATION

THAT Council resolve to proceed with Magistrate Court prosecutions for parking in a designated parking space for a time longer than the maximum time indicated on the official traffic sign installed for the space as required by section 205(1)(a) of the *Transport Operations (Road Use Management – Road Rules) Regulation 2009*.

9.2 INFRASTRUCTURE COMMITTEE MEETING - 17 JANUARY 2017

RECOMMENDATION

THAT the Minutes of the Infrastructure Committee meeting, held on 17 January 2017 as circulated, be received and that the recommendations contained within these minutes be adopted.

(**Note:** The complete minutes are contained in the separate Minutes document)

Recommendation of the Infrastructure Committee, 17 January 2017**9.2.1 BUSINESS OUTSTANDING TABLE FOR INFRASTRUCTURE COMMITTEE**

File No: 10097
Attachments: 1. Business Outstanding Table
Authorising Officer: Evan Pardon - Chief Executive Officer
Author: Evan Pardon - Chief Executive Officer

SUMMARY

The Business Outstanding table is used as a tool to monitor outstanding items resolved at previous Council or Committee Meetings. The current Business Outstanding table for the Infrastructure Committee is presented for Councillors' information.

COMMITTEE RECOMMENDATION

THAT the Business Outstanding Table for the Infrastructure Committee be received.

Recommendation of the Infrastructure Committee, 17 January 2017**9.2.2 CIVIL OPERATIONS MONTHLY OPERATIONS REPORT - JANUARY 2017****File No: 7028****Attachments:**

1. **Monthly Operations Report - Civil Operations 31 December 2016**
2. **Works Program December 2016, January - February 2017**

Authorising Officer: Peter Kofod - General Manager Regional Services**Author: David Bremert - Manager Civil Operations**

SUMMARY

This report outlines Civil Operations Monthly Operations Report 31 December 2016 and also Works Program of planned projects for the months December 2016, January and February 2017.

COMMITTEE RECOMMENDATION

THAT the Civil Operations Monthly Operations Report for January 2017 be received.

Recommendation of the Infrastructure Committee, 17 January 2017**9.2.3 ENGINEERING SERVICES MONTHLY OPERATIONS REPORT - JANUARY 2017**

File No: 7028
Attachments: 1. Monthly Operations Report Engineering Section
Authorising Officer: Peter Kofod - General Manager Regional Services
Author: Martin Crow - Manager Engineering Services

SUMMARY

This report outlines Engineering Services Monthly Operations Report for the period to the end of December 2016.

COMMITTEE RECOMMENDATION

THAT the Engineering Services Monthly Operations Report for January 2017 report be received.

Recommendation of the Infrastructure Committee, 17 January 2017**9.2.4 BROOKS STREET DRAINAGE**

File No: 7028
Attachments: Nil
Authorising Officer: Peter Kofod - General Manager Regional Services
Author: Martin Crow - Manager Engineering Services

SUMMARY

This report provides an update of the Brooks Street project, outlining three design options prepared and seeks endorsement of the preferred solution.

COMMITTEE RECOMMENDATION

THAT the design for Option 3 be endorsed and the detailed design be finalised.

Recommendation of the Infrastructure Committee, 17 January 2017**9.2.5 EDENBROOK INFRASTRUCTURE AGREEMENT AND PARKHURST WEST DEVELOPMENT**

File No: 76-2005
Attachments: Nil
Authorising Officer: Peter Kofod - General Manager Regional Services
Author: Martin Crow - Manager Engineering Services

SUMMARY

This report discusses aspects of the Edenbrook Infrastructure Agreement and development in the Parkhurst West area in general.

COMMITTEE RECOMMENDATION

THAT Council does not elect to continue with the Transport contribution outlined in the Edenbrook Infrastructure Agreement beyond 31 March 2017; and

THAT the Chief Executive Officer explores funding opportunities through the State's Catalytic Infrastructure Program.

Recommendation of the Infrastructure Committee, 17 January 2017**9.2.6 QUEENSLAND HEALTH ROCKHAMPTON HOSPITAL CAR PARK CONSTRUCTION**

File No: 5252

Attachments:

1. CarPark_ConceptPlan
2. CarPark_ExternalWorksPlan

Authorising Officer: Angus Russell - Coordinator Strategic Infrastructure
Martin Crow - Manager Engineering Services
Peter Kofod - General Manager Regional Services

Author: Stuart Harvey - Traffic Engineer

SUMMARY

Queensland Health has given financial approval for the design and construction a multi-storey parking facility at the Rockhampton Hospital. This report provides an overview of Queensland Health's current proposal for the Infrastructure Committee's information

COMMITTEE RECOMMENDATION

THAT Council receive the report and seek a deputation from Queensland Health representatives at a future Infrastructure Committee meeting regarding the proposed parking facility and associated works.

9.3 AIRPORT, WATER AND WASTE COMMITTEE MEETING - 17 JANUARY 2017

RECOMMENDATION

THAT the Minutes of the Airport, Water and Waste Committee meeting, held on 17 January 2017 as circulated, be received and that the recommendations contained within these minutes be adopted.

(Note: The complete minutes are contained in the separate Minutes document)

Recommendation of the Airport, Water and Waste Committee, 17 January 2017**9.3.1 BUSINESS OUTSTANDING TABLE FOR AIRPORT, WATER AND WASTE COMMITTEE**

File No: 10097
Attachments: 1. Business Outstanding Table
Authorising Officer: Evan Pardon - Chief Executive Officer
Author: Evan Pardon - Chief Executive Officer

SUMMARY

The Business Outstanding table is used as a tool to monitor outstanding items resolved at previous Council or Committee Meetings. The current Business Outstanding table for the Airport, Water and Waste Committee is presented for Councillors' information.

COMMITTEE RECOMMENDATION

THAT the Business Outstanding Table for the Airport, Water and Waste Committee be received.

Recommendation of the Airport, Water and Waste Committee, 17 January 2017**9.3.2 CORPORATE SERVICES DEPARTMENT - ROCKHAMPTON AIRPORT -
MONTHLY OPERATIONS AND ANNUAL PERFORMANCE PLAN REPORT**

File No: 7927
Attachments: 1. Monthly Operations Report - December 2016
Authorising Officer: Ross Cheesman - Deputy Chief Executive Officer
Author: Scott Waters - Acting Executive Manager Regional Development

SUMMARY

The monthly operations and annual performance plan report for the Rockhampton Airport as at 31st December 2016 is presented for Councillors information.

COMMITTEE RECOMMENDATION

THAT the Corporate Services Departmental Operations and Annual Performance Plan Report for the Rockhampton Airport as at 31 December 2016 be "received".

Recommendation of the Airport, Water and Waste Committee, 17 January 2017**9.3.3 ROCKHAMPTON REGIONAL WASTE AND RECYCLING MONTHLY OPERATIONS AND ANNUAL PERFORMANCE PLAN AS AT 31 DECEMBER 2016****File No: 7927****Attachments: 1. RRWR Monthly Operations and Annual Performance Plan Report at 31 December 2016****Authorising Officer: Peter Kofod - General Manager Regional Services****Author: Craig Dunglison - Manager RRWR**

SUMMARY

The purpose of this report is to provide Council with an overview of Rockhampton Regional Waste and Recycling (RRWR) for the month of December 2016

COMMITTEE RECOMMENDATION

THAT the RRWR Monthly Operations and Annual Performance Plan report for December 2016 be received.

Recommendation of the Airport, Water and Waste Committee, 17 January 2017**9.3.4 FRW MONTHLY OPERATIONS REPORT - DECEMBER 2016**

File No: 1466
Attachments: 1. FRW Monthly Operations Report - December 2016
Authorising Officer: Peter Kofod - General Manager Regional Services
Author: Jason Plumb - Manager Fitzroy River Water

SUMMARY

This report details Fitzroy River Water's financial position and other operational matters for the Council's information as at 31 December 2016.

COMMITTEE RECOMMENDATION

THAT the FRW Monthly Operations Report for December 2016 be received.

9.4 COMMUNITY SERVICES COMMITTEE MEETING - 18 JANUARY 2017

RECOMMENDATION

THAT the Minutes of the Community Services Committee meeting, held on 18 January 2017 as circulated, be received and that the recommendations contained within these minutes be adopted.

(Note: The complete minutes are contained in the separate Minutes document)

Recommendation of the Community Services Committee, 18 January 2017**9.4.1 ARTS AND HERITAGE MONTHLY OPERATIONS REPORT FOR NOVEMBER AND DECEMBER 2016**

File No: 1464

Attachments: 1. Arts and Heritage Monthly Operations Report for November and December 2016

Authorising Officer: Michael Rowe - General Manager Community Services

Author: Peter Owens - Manager Arts and Heritage

SUMMARY

The report provides information on the programs and activities of the Arts and Heritage section for November and December 2016.

COMMITTEE RECOMMENDATION

THAT the Arts and Heritage Monthly Operations Report for November and December 2016 be received.

Recommendation of the Community Services Committee, 18 January 2017

9.4.2 COMMUNITIES AND FACILITIES MONTHLY OPERATIONAL REPORT

File No: 1464
Attachments: 1. Monthly Operations Report November 2016
Authorising Officer: Michael Rowe - General Manager Community Services
Author: Cheryl Haughton - Manager Communities and Facilities

SUMMARY

This report provides information on the activities of the Communities and Facilities section for November 2016.

COMMITTEE RECOMMENDATION

THAT the Monthly Operational Report on the activities of the Communities and Facilities section for November 2016 be received.

Recommendation of the Community Services Committee, 18 January 2017**9.4.3 CLOSED CIRCUIT TELEVISION POLICY**

File No: 1464
Attachments: 1. Closed Circuit Television (CCTV) Policy
Authorising Officer: Michael Rowe - General Manager Community Services
Author: Cheryl Haughton - Manager Communities and Facilities

SUMMARY

A policy to provide a framework for the establishment, operation and management of Council's CCTV systems is presented for Council consideration.

COMMITTEE RECOMMENDATION

THAT Council adopts the Closed Circuit Television (CCTV) Policy.

Recommendation of the Community Services Committee, 18 January 2017**9.4.4 APPROVAL TO CHARGE ADMISSION FOR THE DA VINCI MACHINES EXHIBITION AT THE ROCKHAMPTON ART GALLERY**

File No: 468
Attachments: 1. Da Vinci Machines Exhibition Flier
Authorising Officer: Michael Rowe - General Manager Community Services
Author: Peter Owens - Manager Arts and Heritage

SUMMARY

The Gallery Director is seeking approval to set an admission charge for a high cost exhibition, Da Vinci Machines, to be held as part of the Rockhampton Art Gallery's 50th year anniversary season.

COMMITTEE RECOMMENDATION

THAT Council approve the admission charges for the exhibition Da Vinci Machines as detailed in the report.

Recommendation of the Community Services Committee, 18 January 2017**9.4.5 ROCKHAMPTON AGRICULTURAL SHOW 2017-2020 MEMORANDUM OF UNDERSTANDING**

File No: 6530
Attachments: 1. Final RACSS and RRC MOU for 2017-2020 for approval
Authorising Officer: Michael Rowe - General Manager Community Services
Author: Peter Owens - Manager Arts and Heritage

SUMMARY

Manager Arts and Heritage is seeking Council endorsement of the Memorandum of Understanding developed between Council and Rockhampton Agricultural and Citizen's Show Society for the conduct of the annual Rockhampton Agricultural Show from 2017 to 2020.

COMMITTEE RECOMMENDATION

THAT

1. Council authorise the Chief Executive Officer to enter into the Memorandum of Understanding developed between Council and Rockhampton Agricultural and Citizen's Show Society for the conduct of the 2017-2018 Rockhampton Agricultural Shows as detailed in the report, with an option to extend for a further two (2) years;
2. Pursuant to section 236(1)(b)(ii) and (c)(iii) of the Local Government Regulation 2012 (Qld), Council approve the issuing of a Trustee Lease to the Rockhampton Agricultural and Citizen's Show Society for the use of buildings as detailed in report; and
3. Council authorises the Chief Executive Officer (Manager Arts & Heritage) to negotiate the terms and conditions of the agreements with the Rockhampton Agricultural and Citizen's Show Society in preparation for execution by the delegated officer.

9.5 PARKS, RECREATION AND SPORT COMMITTEE MEETING - 18 JANUARY 2017

RECOMMENDATION

THAT the Minutes of the Parks, Recreation and Sport Committee meeting, held on 18 January 2017 as circulated, be received and that the recommendations contained within these minutes be adopted.

(Note: The complete minutes are contained in the separate Minutes document)

Recommendation of the Parks, Recreation and Sport Committee, 18 January 2017**9.5.1 BUSINESS OUTSTANDING TABLE FOR PARKS, RECREATION AND SPORT COMMITTEE**

File No: 10097
Attachments: 1. Business Outstanding Table
Authorising Officer: Evan Pardon - Chief Executive Officer
Author: Evan Pardon - Chief Executive Officer

SUMMARY

The Business Outstanding table is used as a tool to monitor outstanding items resolved at previous Council or Committee Meetings. The current Business Outstanding table for the Parks, Recreation and Sport Committee is presented for Councillors' information.

COMMITTEE RECOMMENDATION

THAT the Business Outstanding Table for the Parks, Recreation and Sport Committee be received.

Recommendation of the Parks, Recreation and Sport Committee, 18 January 2017**9.5.2 PARKS AND OPEN SPACE OPERATIONS REPORT - NOVEMBER AND DECEMBER 2016**

File No: 1464
Attachments: 1. Parks and Open Space Monthly Operations Report - November and December 2016
Authorising Officer: Michael Rowe - General Manager Community Services
Author: Margaret Barrett - Manager Parks

SUMMARY

This report provides information on the activities and services of Parks and Open Space Section for the months of November and December 2016.

COMMITTEE RECOMMENDATION

THAT the report on the activities and services of Parks and Open Space Section for November and December 2016 be received.

Recommendation of the Parks, Recreation and Sport Committee, 18 January 2017**9.5.3 POLICY - TREE MANAGEMENT**

| | |
|-----------------------------|--|
| File No: | 2488, 11979 |
| Attachments: | 1. Current Street Tree Policy 2. Draft Tree Management Policy |
| Authorising Officer: | Michael Rowe - General Manager Community Services |
| Author: | Margaret Barrett - Manager Parks |

SUMMARY

Council's Street Tree policy is overdue for review. This report includes a revised and updated policy for Council review and approval.

COMMITTEE RECOMMENDATION

THAT the Tree Management Policy as amended be adopted.

Recommendation of the Parks, Recreation and Sport Committee, 18 January 2017**9.5.4 REQUEST FOR LEASE EXTENSION FOR GRACEMERE BOWLS CLUB INC****File No:** 7461**Attachments:** 1. Request for extension of lease term for
Gracemere Bowls Club Inc**Authorising Officer:** Margaret Barrett - Manager Parks
Michael Rowe - General Manager Community Services**Author:** Sophia Czarkowski - Sports and Education Supervisor

SUMMARY

Gracemere Bowls Club Inc is seeking an extension to the Club's lease term from five (5) years to ten (10) years in recognition of the significant financial investment the Club has made to its facilities.

COMMITTEE RECOMMENDATION

THAT Council approves the new lease with the Gracemere Bowls Club Inc to be ten (10) years.

Recommendation of the Parks, Recreation and Sport Committee, 18 January 2017**9.5.5 REQUEST FOR LEASE EXTENSION FOR ROCKHAMPTON NETBALL ASSOCIATION**

| | |
|-----------------------------|---|
| File No: | 4180 |
| Attachments: | 1. Letter from Rockhampton Netball Association requesting extension to tenure |
| Authorising Officer: | Michael Rowe - General Manager Community Services Margaret Barrett - Manager Parks |
| Author: | Sophia Czarkowski - Sports and Education Supervisor |

SUMMARY

Rockhampton Netball Association is seeking an extension to the Club's lease term from five (5) years to twelve (12) years in recognition of the significant financial investment the Club makes to its facilities.

COMMITTEE RECOMMENDATION

THAT Council approve the request from Rockhampton Netball Association to extend the term of its Trustee Lease from five (5) years to twelve (12) years; and

THAT Council advises it is keen to work with netball to help plan and apply for grants to improve their facilities, and recognises the importance of netball as a sport in our community.

10 COUNCILLOR/DELEGATE REPORTS

Nil

11 OFFICERS' REPORTS

11.1 2016-2017 REVISED BUDGET

| | |
|-----------------------------|---|
| File No: | 8785 |
| Attachments: | <ol style="list-style-type: none"> 1. Capital Revision Council summary by Project 2016-17 2. 2016-17 One Page September Revised Budget 3. Financial Statements and Ratios 2016-17 |
| Authorising Officer: | Ross Cheesman - Deputy Chief Executive Officer |
| Author: | Alicia Cutler - Manager Finance |

SUMMARY

Manager of Finance presenting the 2016-17 Budget Revision which was undertaken during November 2016.

OFFICER'S RECOMMENDATION

THAT in accordance with S170(3) of the Local Government Finance Regulation 2012, the papers, as attached to the report, be adopted as a Budget Amendment for 2016/17.

COMMENTARY

An update report was provided to Council meeting in December 2016, with a small number of Capital Project variations listed for in-principle approval and prioritisation in this budget. A full report is now provided, with substantial changes to forward budget expenditure (i.e. from the 17/18 budget year). These changes were discussed at a Budget workshop on 16 January 2017 and will be the subject of much further diligence throughout the next two months within the 17/18 Budget preparations.

Operational Position

The movement in the Operational Surplus is minimal. The Adopted Budget Surplus was \$1,049,867 and the Revised Budget is \$984,251, a difference of \$65,616. There are a number of movements that have offset this position, which Council should take note of as there is a flow-on effect to future years:

| | |
|---|---------------|
| <i>A reduction in Landfill fee revenue</i> Analysis has been undertaken and it is suggested that this reduction is a direct decline of construction activity in the area. | - \$1,050,846 |
| <i>A reduction in Airport fee revenue</i> Based upon a review of the trends within the first 5 months, activity is down and therefore a reduction has been forecast | - \$354,000 |
| <i>Increase in Grant Revenue</i> An increase in the expected revenue to be received for Council's Federal Assistance Grants. (\$151,482) A shift of the Grant that was forecast for Kershaw Gardens from Capital to Operational. As the expense was incurred when the provision for Restoration of the Gardens was undertaken (in 2014/15), the Accounting Standards stipulate the revenue should be operational. (\$2,079,404) | + \$2,230,886 |
| <i>An Increase in Depreciation Expense</i> This is the result of the Asset Valuations that were processed | - \$4,164,627 |

| | |
|---|---------------|
| in both 2014/15 and 2015/16. The largest increase is in the roads area, which is the result of a total increase in value across the two years of \$504 million as well as setting a life of 1000 years on Earthworks. | |
| <i>Reduction in Employment Costs</i> As discussed at the Council Budget workshop in November 2016, the assumed costs of wages with on costs was too conservative and a substantial difference between budget and actuals for wages costs was experienced in 2015/2016. By changing the base assumptions, this reduction has been made. It is important to note that there is no change to employee numbers in this change. | + \$3,212,601 |
| <i>Reduction in Private works Revenue</i> This reduction is to take a more conservative position in regards to contracts for Main Roads. There are no jobs known that could change this position at this point. | - \$300,000 |
| <i>Increased Software Support & License Costs</i> | - \$160,000 |
| <i>Reduction in Consultancies</i> These are across Council and were particularly made to bring the operational surplus back to the same level as the adopted budget. | + \$852,000 |

All these changes will bring flow-on impacts into Council's Long Term Financial Forecast. The impacts of these will be worked through in Council's 17/18 budget workshops.

To absorb the increases and still remain in surplus has been a notable achievement. Even though the NDRRA Grant for Kershaw Gardens is a one-off receipt, there has been a substantial downturn in recent years that has been widely felt in Council's Budget. Our overall revenue figures are at the same levels as the 2014/2015 financial year. When comparing against this year, Rates & Charges have increased but all other revenue has reduced by as much as \$7 million. Couple this with an increase in Depreciation of \$6.8 million and it is evident that Council's budget has adapted to the change very well. The challenge is to find the mix between keeping disciplined in the tough economic times but to also invest in the community to stimulate economic development.

Current Capital Changes

The Capital program has been reduced from the carryover budget amount of \$111.7 million down to \$97 million by analysing the cash flow forecasts for individual projects. The large majority of projects remain the same overall, but are now more realistic in their cash flow projections.

This reduction has allowed new loans that were forecast for the current financial year to be reduced. This reduction in combination with increased depreciation funding has meant that only \$2.96 million of loans are required (compared to \$17.8 million adopted budget). This is however only a timing difference and the loans not drawn in 2016/17 will be needed in future years.

The attached sheet shows the change in every project for Councillor information.

Future Capital Changes

It has been discussed at Council workshop that the Years 2 and 3 of the Adopted Budget were not given the proper attention that was due. Since the adopted budget there has been a re-assessment of these future years and the financial plan has now been updated. There has been an additional \$33.6 million of Capital Expenditure added to the Financial Plan over the 5 year budget period utilising cash balances and funded depreciation. Key

Performance Indicators have changed slightly as a result of this variance but are still within the prescribed ranges.

Balance Sheet Changes

As a result of the reduction of Capital (reflecting cash flows), it is estimated that \$14 million of Council's new loans anticipated for this year will not be required. This will mean that a debt reduction of \$14 million is achieved for the financial year. As it is only a deferral however, it is planned funds will be borrowed in the 17/18 financial year.

Compared with previous financial plans, cash holdings are also higher which is as a result of Council's improved operational position from 15/16. At this stage the cash has been maintained in the financial forecast to improve our financial indicators.

Key Financial Indicators

The sustainability indicators that are continually monitored by Council have mostly improved from the adopted budget position. Commentary is provided below:

| Ratio | Definition | Benchmark | Adopted Budget Forecast period | Revised Budget Forecast period |
|------------------------------|---|------------------------|--------------------------------|--------------------------------|
| Operating margin | Operating results / operating revenue | Between 0% and 10% | 2.5% Average | 1.5% Average |
| Own source operating revenue | (Net rates, levies and charges + total fees and charges) / total operating revenue | Greater than 60% | 86.1% Average | 86.2% Average |
| EBITDA interest cover | Operating results before interest and depreciation (EBITDA) / interest expense | Greater than 4 times | Average 10.7 times | Average 11.7 times |
| Total debt service cover | Net operating cash flow + interest expense / interest expense + prior year current interest bearing liabilities | Greater than 2 times | Average 2.9 times | Average 3.0 times |
| Cash expense cover | Current year's cash and cash equivalents balance / (total recurrent expenses – depreciation and amortisation – finance costs charged by QTC – interest paid on overdraft) *12 | Greater than 3 months | Average 4.7 months | Average 5.6 months |
| Current ratio | Current year's total current assets / current year's total current liabilities (Department of Local Government guidelines are between 1 and 4 times) | Greater than 1 times | Average 1.5 times | Average 1.7 times |
| Capital expenditure ratio | Annual capital expenditure / annual depreciation | Greater than 1.1 times | Average 1.3 times | Average 1.3 times |

The Operating Margin has worsened primarily due to the increase of Depreciation which has lessened Council's surplus.

Interest Coverage and Debt Service cover has improved as this indicator as it looks at results before Depreciation expense, which have improved. No additional debt has been added to the model.

Cash Expense Cover and Current ratio has improved as a result of the additional cash holdings that stemmed from the improved operational result in the 2015/16 year.

Capital Expenditure Ratio has improved as a result of the increased Capital Expenditure that has now been added to the model (to increase renewal spending) over the first five year period.

CONCLUSION

The Budget adoption is formed with the attached Statements which show Council's proposed Operating and Financial Position for the next 10 years. The one-page sheet in addition shows the departmental split and a detailed capital list shows the movement of capital projects in the current year. There have been a large number of movements presented in this revised budget which have been worked through in detail at the budget workshop on the 16 January 2017.

2016-2017 REVISED BUDGET

Capital Revision Council summary by Project 2016-17

Meeting Date: 24 January 2017

Attachment No: 1

Capital Budget 2016-17 - September Revised Budget

| Line No | Cost Centre | Cost Centre Description | Expense/Revenue | Capital Project # | Description | Adopted Budget | Carryover Revised Budget | Sep 2016 Budget | Movement Carryover to Revised | % Variance | Delayed Cashflow |
|---------|-------------|--------------------------------|-----------------|-------------------|---|----------------|--------------------------|-----------------|-------------------------------|------------|------------------|
| | | | Revenue | | | -33,952,487 | -34,135,313 | -36,911,798 | -2,776,485 | 8.1% | -4,567,326 |
| | | | Expenses | | | 88,730,329 | 111,754,535 | 97,119,595 | -14,634,940 | -13.1% | 16,827,935 |
| | | | Net Total | | | 54,777,842 | 77,619,222 | 60,207,797 | -17,411,425 | -22.4% | 12,260,608 |
| 1 | CP110 | CEO | Expenses | 1056857 | [N] Regional Signage | 200,000 | 321,250 | 160,625 | 160,625 | -50.0% | 160,625 |
| 2 | CP230 | COMMUNICATIONS & IT | Expenses | 0951403 | Pathway DataWorks Integration Project | - | 10,000 | 10,000 | - | 0.0% | - |
| 3 | CP230 | COMMUNICATIONS & IT | Expenses | 0951405 | [N] ITR - Storage Area Network Replacement Project | 77,000 | 77,000 | 99,721 | 22,721 | 29.5% | - |
| 4 | CP230 | COMMUNICATIONS & IT | Expenses | 0990335 | [U] ITR - SQL Server Upgrades | 85,000 | 85,000 | 69,770 | -15,230 | -17.9% | - |
| 5 | CP230 | COMMUNICATIONS & IT | Expenses | 0990339 | [R] ITR - Purchase of Printers - MFDs | 64,000 | 120,000 | 100,000 | -20,000 | -16.7% | - |
| 6 | CP230 | COMMUNICATIONS & IT | Expenses | 1011088 | [R] ITR - Networking Replacements | 20,000 | 26,145 | 26,145 | - | 0.0% | - |
| 7 | CP230 | COMMUNICATIONS & IT | Expenses | 1019984 | [N] DLGP - video conferencing | - | 16,000 | 16,000 | - | 0.0% | - |
| 8 | CP230 | COMMUNICATIONS & IT | Expenses | 1045808 | [R] Replace Commis Hut at Disaster Recovery Site | - | 60,000 | 30,000 | -30,000 | -50.0% | - |
| 9 | CP230 | COMMUNICATIONS & IT | Expenses | 1045811 | [U] Systems Upgrade/Improvements (budget from 1017185) | 63,000 | 73,000 | - | 73,000 | -100.0% | 140,000 |
| 10 | CP230 | COMMUNICATIONS & IT | Expenses | 1047028 | [N] Mount Morgan Radio Link | 70,000 | 120,000 | 120,000 | - | 0.0% | - |
| 11 | CP230 | COMMUNICATIONS & IT | Expenses | 1047029 | [U] Microsoft Licence Acquisitions with SA | 44,000 | 59,000 | 59,000 | - | 0.0% | - |
| 12 | CP230 | COMMUNICATIONS & IT | Expenses | 1047030 | [R] Windows 10 Upgrade | - | 137,120 | 137,120 | - | 0.0% | - |
| 13 | CP230 | COMMUNICATIONS & IT | Expenses | 1047031 | [U] ePathway/Mobile | - | 53,450 | 53,450 | - | 0.0% | - |
| 14 | CP230 | COMMUNICATIONS & IT | Expenses | 1047032 | [N] Performance Planning (Audit & Risk Corporate Planning) | - | 131,000 | 131,000 | - | 0.0% | - |
| 15 | CP230 | COMMUNICATIONS & IT | Expenses | 1049071 | [U] Aurion Improvements/Upgrade | - | 150,000 | 100,000 | -50,000 | -33.3% | 50,000 |
| 16 | CP230 | COMMUNICATIONS & IT | Expenses | 1064832 | [N] Infringements Handheld Devices (Communities Operational Budget??) | - | 25,000 | 15,000 | -10,000 | -40.0% | - |
| 17 | CP230 | COMMUNICATIONS & IT | Expenses | 1064833 | [U] Invoice Scanning | - | 72,000 | 72,000 | - | 0.0% | - |
| 18 | CP230 | COMMUNICATIONS & IT | Expenses | 1064834 | [U] DR Site Ceiling/Door | - | 20,000 | 20,000 | - | 0.0% | - |
| 19 | CP230 | COMMUNICATIONS & IT | Expenses | 1064835 | [U] DR Site UPS | 10,000 | 15,000 | - | 15,000 | -100.0% | - |
| 20 | CP230 | COMMUNICATIONS & IT | Expenses | 1064836 | [R] DR Site Backup Airconditioner | 40,000 | 80,000 | 80,000 | - | 0.0% | - |
| 21 | CP230 | COMMUNICATIONS & IT | Expenses | 1064912 | [N] Asset Management System (Core) | 50,000 | 50,000 | 50,000 | - | 0.0% | - |
| 22 | CP230 | COMMUNICATIONS & IT | Expenses | 1064913 | [R] ITR - Radio Link Renewal Program | 105,000 | 105,000 | 105,000 | - | 0.0% | - |
| 23 | CP230 | COMMUNICATIONS & IT | Expenses | 1064914 | [R] ITR - Video Conferencing Renewal/Replacement | 50,000 | 50,000 | 50,000 | - | 0.0% | - |
| 24 | CP230 | COMMUNICATIONS & IT | Expenses | 1064915 | [R] Firewall Replacements | 17,000 | 17,000 | 17,000 | - | 0.0% | - |
| 25 | CP235 | SMART HUB | Revenue | | Smart Hub Fitout - building our regions co-contribution | - | - | 250,000 | 250,000 | - | - |
| 26 | CP235 | SMART HUB | Revenue | | Smart Hub Technologies - building our regions (BOR) co-contribution | - | - | 610,000 | 610,000 | - | 400,000 |
| 27 | CP235 | SMART HUB | Expenses | | Smart Hub Fitout | - | - | - | - | - | 258,000 |
| 28 | CP235 | SMART HUB | Expenses | | CBD Cultural Precinct - Bond Store | - | - | 500,000 | 500,000 | - | 250,000 |
| 29 | CP235 | SMART HUB | Expenses | | CBD Smart Technologies - BOR | - | - | 610,000 | 610,000 | - | 400,000 |
| 30 | CP414 | JULY 2016 RURAL DISASTER RECON | Revenue | 1068131 | RWC-Rev-RC-Rural - July 2016 Disaster Event Revenue | - | - | 800,000 | 800,000 | - | - |
| 31 | CP414 | JULY 2016 RURAL DISASTER RECON | Expenses | 1049076 | UCC-RC-Rural roads REPA Revenue | - | - | 333,333 | 333,333 | - | 466,667 |
| 32 | CP415 | JULY 2016 URBAN DISASTER RECON | Revenue | 1024060 | UCC-RC-Urban roads REPA Revenue | - | - | 445,000 | 445,000 | - | 95,000 |
| 33 | CP415 | JULY 2016 URBAN DISASTER RECON | Expenses | | UCC-RC-Urban roads REPA Revenue | - | - | 350,000 | 350,000 | - | - |
| 34 | CP416 | 2015 RURAL DISASTER RECON | Revenue | 1049073 | UCC-RC-Rural roads REPA Revenue | - | - | 1,346,157 | 1,346,157 | - | - |
| 35 | CP416 | 2015 RURAL DISASTER RECON | Revenue | 1062567 | Scott Road - Cat D Betterment | 32,000 | 32,000 | - | 32,000 | -100.0% | - |
| 36 | CP416 | 2015 RURAL DISASTER RECON | Expenses | 1049076 | [U] UCC-RC-Rural roads REPA | 1,723,081 | 1,723,181 | 3,200,000 | 1,476,819 | 85.7% | - |
| 37 | CP416 | 2015 URBAN DISASTER RECON | Expenses | 1062570 | [U] RWC-RC-Scott Road Alton Downs Ch 1.09 | 43,000 | 43,000 | 43,000 | - | 0.0% | - |
| 38 | CP417 | 2015 URBAN DISASTER RECON | Revenue | 1057581 | [R] UCC-RC-Elphinstone St - Craig St to Shepherd St | 481,292 | 481,292 | 571,200 | 89,908 | 18.7% | - |
| 39 | CP417 | 2015 URBAN DISASTER RECON | Revenue | 1057582 | [R] UCC-RC-Dean St - Elphinstone St to Peter St | - | - | 1,120,244 | - | 2.5% | - |
| 40 | CP417 | 2015 URBAN DISASTER RECON | Revenue | 1057583 | [U] UWC-RC-Capricorn St - Gracemere Creek | 870,416 | 870,416 | 870,416 | - | 0.0% | - |
| 41 | CP417 | 2015 URBAN DISASTER RECON | Revenue | 1059102 | [R] UCC-RC-Pilbeam Drive Betterment D | 1,359,320 | 1,359,320 | 1,359,320 | - | 0.0% | - |
| 42 | CP417 | 2015 URBAN DISASTER RECON | Revenue | 1043507 | [R] UCC-RC-Pilbeam Drive Betterment B | 1,950,000 | 1,950,000 | 2,000,000 | 50,000 | 2.6% | - |
| 43 | CP417 | 2015 URBAN DISASTER RECON | Revenue | 1049074 | [R] UCC-RC-Urban roads REPA Revenue | 1,259,613 | 1,259,613 | 1,721,169 | 461,556 | 36.6% | - |
| 44 | CP417 | 2015 URBAN DISASTER RECON | Revenue | 1059023 | Pilbeam Drive Restoration Works Revenue | - | - | 1,950,000 | 1,950,000 | - | - |
| 45 | CP417 | 2015 URBAN DISASTER RECON | Revenue | 1061946 | [R] UCC-ST-York St Betterment | 188,446 | 188,446 | 188,446 | - | 0.0% | - |

| Line No | Cost Centre | Cost Centre Description | Expense/Revenue | Capital Project # | Description | Adopted Budget | Carryover Revised Budget | Sep2016 Revised Budget | Movement Revised | % Variance | Delayed Cashflow |
|---------|-------------|---------------------------|-----------------|-------------------|---|----------------|--------------------------|------------------------|------------------|------------|------------------|
| 46 | CP417 | 2015 URBAN DISASTER RECON | Revenue | 1061947 | [N] UCC-ST-Frenchville Rd Betterment | 95,867 | 95,867 | 95,867 | - | 0.0% | - |
| 47 | CP417 | 2015 URBAN DISASTER RECON | Revenue | 1062566 | [N] Rockonia Rd - Cat D Betterment | 52,107 | 52,107 | 88,200 | 36,093 | 69.3% | - |
| 48 | CP417 | 2015 URBAN DISASTER RECON | Revenue | 1062922 | [N] Beasley St Betterment Cat D Revenue 75.15 | 93,243 | 93,243 | 104,300 | 11,057 | 11.9% | - |
| 49 | CP417 | 2015 URBAN DISASTER RECON | Revenue | 1065774 | [R] Kerrigan St-Frenchmans Creek 76-15 Revenue Betterment | - | - | 146,300 | 146,300 | - | - |
| 50 | CP417 | 2015 URBAN DISASTER RECON | Expenses | 1057581 | [R] UCC-RC-Elphinstone St - Craig St to Shepherd St | 665,000 | 671,440 | 841,000 | 169,560 | 26.3% | - |
| 51 | CP417 | 2015 URBAN DISASTER RECON | Expenses | 1057582 | [R] UCC-RC-Dean St - Elphinstone St to Peter St | 1,633,244 | 1,628,035 | 1,770,000 | 141,965 | 8.7% | - |
| 52 | CP417 | 2015 URBAN DISASTER RECON | Expenses | 1057583 | [U] UWC-RC-Capricorn St - Gracemere Creek | 1,630,018 | 1,214,211 | 941,000 | 272,211 | -22.5% | - |
| 53 | CP417 | 2015 URBAN DISASTER RECON | Expenses | 1059102 | [R] UCC-RC-Pilbeam Drive Betterment D | 1,535,000 | 1,824,757 | 1,701,857 | 122,899 | -6.7% | - |
| 54 | CP417 | 2015 URBAN DISASTER RECON | Expenses | 1043507 | [R] UCC-RC-Pilbeam Drive Betterment B | 1,910,000 | 1,192,778 | 1,540,891 | 348,113 | 29.2% | - |
| 55 | CP417 | 2015 URBAN DISASTER RECON | Expenses | 1047063 | [R] UCC-SW-Rockonia Road Culvert Debris Deflectors | 105,175 | 152,765 | 170,000 | 17,235 | 11.3% | - |
| 56 | CP417 | 2015 URBAN DISASTER RECON | Expenses | 1047064 | [R] UCC-SW-Rockonia Road Culvert Debris Deflectors | 155,709 | 164,398 | 145,000 | -19,398 | -11.8% | - |
| 57 | CP417 | 2015 URBAN DISASTER RECON | Expenses | 1049077 | [R] UCC-RC-Urban roads REPA | 1,694,307 | 1,714,577 | 2,358,000 | 643,423 | 37.5% | - |
| 58 | CP417 | 2015 URBAN DISASTER RECON | Expenses | 1061765 | [R] UCC-RC-#271 Frenchville Road - Davey Ave to Jurd St | 122,767 | 171,181 | 284,000 | 111,819 | 65.9% | - |
| 59 | CP417 | 2015 URBAN DISASTER RECON | Expenses | 1061766 | [U] UCC-FW-York Street - Haynes St to Larcombe St | 291,954 | 456,727 | 428,000 | -28,727 | -6.3% | - |
| 60 | CP417 | 2015 URBAN DISASTER RECON | Expenses | 1064916 | [R] UCC-RC-Pilbeam Dr Council Works Unclaimable Component | 450,000 | 450,000 | 2,150,000 | 1,700,000 | 377.8% | - |
| 61 | CP417 | 2015 URBAN DISASTER RECON | Expenses | 1066026 | [N] UCC-SW-Kerrigan St-Frenchmans Creek Debris Deflectors 76.15 | - | - | 130,000 | 130,000 | - | - |
| 62 | CP420 | REVENUE CIVIL OPERATIONS | Revenue | 1061424 | [R] UCC-SW-McLeod Park Drainage (Stage 2) Community Resilience Fund | 550,000 | 550,000 | 750,000 | 200,000 | 36.4% | - |
| 63 | CP420 | REVENUE CIVIL OPERATIONS | Revenue | 1065066 | [R] Sandy Creek Bridge Renewal Funding | 50,000 | 50,000 | 50,000 | - | 0.0% | - |
| 64 | CP420 | REVENUE CIVIL OPERATIONS | Revenue | 1065067 | [R] Bishop Creek Bridge Renewal Funding | 180,000 | 180,000 | 180,000 | - | 0.0% | - |
| 65 | CP420 | REVENUE CIVIL OPERATIONS | Revenue | 1065068 | [U] Local Government Cycling Funding Program | 162,500 | 162,500 | 223,000 | 60,500 | 37.2% | - |
| 66 | CP420 | REVENUE CIVIL OPERATIONS | Revenue | 1065069 | [U] Park St Drainage Community resilience funding | 425,638 | 425,638 | 425,638 | - | 0.0% | - |
| 67 | CP420 | REVENUE CIVIL OPERATIONS | Revenue | 1065070 | [U] Thozet Cr and Frenchmans CK Debris community resilience funding | 72,392 | 72,392 | - | 72,392 | -100.0% | - |
| 68 | CP420 | REVENUE CIVIL OPERATIONS | Revenue | 1065072 | Blackspot NC-Denison St-Derby St kerbing | 454,000 | 454,000 | 454,000 | - | 0.0% | - |
| 69 | CP420 | REVENUE CIVIL OPERATIONS | Revenue | 1065073 | Blackspot NC-Denison St-Denham St kerbing | 248,200 | 248,200 | 248,200 | - | 0.0% | - |
| 70 | CP420 | REVENUE CIVIL OPERATIONS | Revenue | 1065074 | Blackspot NC-Denison St-William St kerbing | 246,600 | 246,600 | 246,600 | - | 0.0% | - |
| 71 | CP420 | REVENUE CIVIL OPERATIONS | Revenue | 1065075 | Blackspot NC-Middle Rd - Stewart intersection | 74,200 | 74,200 | 74,200 | - | 0.0% | - |
| 72 | CP420 | REVENUE CIVIL OPERATIONS | Revenue | 1065076 | TIDS [R] RWC-RC-Stanwell Waroula Road Ch25-7-28.2 | 200,000 | 200,000 | 200,000 | - | 0.0% | - |
| 73 | CP420 | REVENUE CIVIL OPERATIONS | Revenue | 1065077 | TIDS [R] RWC-RC-Maichi - Nine Mile Road Ch7-9.5 | 275,000 | 275,000 | 275,000 | - | 0.0% | - |
| 74 | CP420 | REVENUE CIVIL OPERATIONS | Revenue | 1065078 | TIDS [R] RWC-RC-Boongary Road-Kabra Rd intersection | 129,900 | 129,900 | - | 129,900 | -100.0% | - |
| 75 | CP420 | REVENUE CIVIL OPERATIONS | Revenue | 1065079 | TIDS [R] RWC-RC-Nine Mile Road Ch7.8-10.7 | 225,000 | 225,000 | 354,900 | 129,900 | 57.7% | - |
| 76 | CP420 | REVENUE CIVIL OPERATIONS | Revenue | 10639627 | [R] Roads to Recovery Revenue Commonwealth Government | 2,427,699 | 2,427,699 | 2,427,699 | 99 | 0.0% | - |
| 77 | CP420 | REVENUE CIVIL OPERATIONS | Revenue | 0971907 | [R] UEC-Bus Stops Program-Grant Income | 80,000 | 80,000 | 80,000 | - | 0.0% | - |
| 78 | CP420 | REVENUE CIVIL OPERATIONS | Revenue | 0993074 | [N] Contribution from OMYA to South Ulam Road | 70,000 | 27,599 | 70,000 | 42,401 | 153.6% | - |
| 79 | CP420 | REVENUE CIVIL OPERATIONS | Revenue | 1045487 | [N] REV North Rockhampton Flood Mitigation Grant DILGP | - | 150,000 | 150,000 | - | 0.0% | - |
| 80 | CP420 | REVENUE CIVIL OPERATIONS | Revenue | 1055936 | [N] D-640/2002 Road Maintenance Levy - Nine Mile Rd | 60,000 | 60,000 | 60,000 | - | 0.0% | - |
| 81 | CP420 | REVENUE CIVIL OPERATIONS | Revenue | 1058987 | Revenue [N] UCC-FP-Upper Dawson Rd (King - Blackall) Stage 2 | 91,000 | 18,500 | 18,500 | - | 0.0% | - |
| 82 | CP420 | REVENUE CIVIL OPERATIONS | Revenue | 1059015 | Revenue [N] UCC-FP-North St (Canning - West) | 310,000 | 310,000 | 310,000 | - | 0.0% | - |
| 83 | CP420 | REVENUE CIVIL OPERATIONS | Revenue | - | RWC-RC-Nine Mile Road Ch8.37-10.7 local government grant | - | - | 334,000 | 334,000 | - | - |
| 84 | CP420 | REVENUE CIVIL OPERATIONS | Revenue | - | Stanwell Waroula Road-Ch 23.72 to Ch 28.22 local government grant | - | - | 270,000 | 270,000 | - | - |
| 85 | CP422 | RURAL OPERATIONS WEST | Expenses | 0971818 | [R] RWC-NC-Renewal of Unsealed Road Gravel Program A | 1,700,000 | 1,700,000 | 1,558,333 | 141,667 | -8.3% | 141,667 |
| 86 | CP422 | RURAL OPERATIONS WEST | Expenses | 1007064 | [R] RWC-Annual Reseal Program | 306,000 | 306,000 | 306,000 | - | 0.0% | - |
| 87 | CP422 | RURAL OPERATIONS WEST | Expenses | 1033829 | [R] RWC-SW-Kabra Road-Ch 1.94 | 100,000 | 165,000 | 100,000 | - | -39.4% | - |
| 88 | CP422 | RURAL OPERATIONS WEST | Expenses | 1033851 | [U] RWC-SW- Kabra Road-Ch 3.5 to Ch 3.6 | - | - | - | - | - | 65,000 |
| 89 | CP422 | RURAL OPERATIONS WEST | Expenses | 1033864 | [R] RWC-NC-Clem Clark Rd | - | 40,000 | 16,000 | 24,000 | -60.0% | - |
| 90 | CP422 | RURAL OPERATIONS WEST | Expenses | 1047035 | [R] RWC-RC-Struck Oil Road-Ch 1.20-1.80 | - | - | 962 | 962 | - | - |
| 91 | CP422 | RURAL OPERATIONS WEST | Expenses | 1047036 | [R] RWC-SW-Alton Downs Nine Mile Road-Ch 1.57 | - | - | 7,739 | 7,739 | - | - |
| 92 | CP422 | RURAL OPERATIONS WEST | Expenses | 1047037 | [U] RWC-Insley Avenue-Bouldercombe-Ch 0-0.67 | - | - | 1,068 | 1,068 | - | - |
| 93 | CP422 | RURAL OPERATIONS WEST | Expenses | 1047040 | [R] RWC-RC-Nine Mile Rd floodway Ch7.85-10.68 | 450,000 | 790,000 | 875,000 | 85,000 | 10.8% | 215,000 |
| 94 | CP422 | RURAL OPERATIONS WEST | Expenses | 1056578 | [R] RWC-SW-South Yaamba Road-Ch 13.5 | - | - | 1,234 | 1,234 | - | - |

| Line No | Cost Centre | Cost Centre Description | Expense/Revenue | Capital Project # | Description | Adopted Budget | Carryover Revised Budget | Sep2016 Revised Budget | Movement Carryover to Revised | % Variance | Delayed Cashflow |
|---------|-------------|--------------------------|-----------------|-------------------|---|----------------|--------------------------|------------------------|-------------------------------|------------|------------------|
| 95 | CP422 | RURAL OPERATIONS WEST | Expenses | 1063380 | RWC-MC-Bishop Rd Louisa Creek | 360,000 | 360,000 | 300,000 | 60,000 | -16.7% | - |
| 96 | CP422 | RURAL OPERATIONS WEST | Expenses | 1063381 | RWC-MC-South Yaamba Rd Sandy Creek | 50,000 | 50,000 | 50,000 | - | 0.0% | 100,000 |
| 97 | CP422 | RURAL OPERATIONS WEST | Expenses | 1064917 | RWC-SW-Arthur St Wwood-Ch 2.49 | 35,700 | 35,700 | - | 35,700 | -100.0% | - |
| 98 | CP422 | RURAL OPERATIONS WEST | Expenses | 1064918 | RWC-SW-Birrahee Rd Ch 1.04 & 2.82 | 45,900 | 45,900 | 45,900 | - | 0.0% | - |
| 99 | CP422 | RURAL OPERATIONS WEST | Expenses | 1064919 | RWC-SW-Bishop Rd Ch 0.06 & 3.41 | 51,000 | 51,000 | 160,000 | 109,000 | 213.7% | - |
| 100 | CP422 | RURAL OPERATIONS WEST | Expenses | 1064920 | RWC-SW-J Pierce Rd Ch 1.54 | 45,900 | 45,900 | - | 45,900 | -100.0% | - |
| 101 | CP422 | RURAL OPERATIONS WEST | Expenses | 1064921 | RWC-SW-Lion Mountain Rd-Ch4.32 3.26&6.86 | 153,000 | 153,000 | - | 153,000 | -100.0% | - |
| 102 | CP422 | RURAL OPERATIONS WEST | Expenses | 1064922 | RWC-RC-Stanwell Waroula Rd-Ch10.25-25.70 | 450,000 | 450,000 | 170,000 | 280,000 | -62.2% | 280,000 |
| 103 | CP422 | RURAL OPERATIONS WEST | Expenses | 1064923 | RWC-RC-Gracemere Depot road upgrade | 100,000 | 100,000 | 100,000 | - | 0.0% | - |
| 104 | CP422 | RURAL OPERATIONS WEST | Expenses | 1064924 | RWC-SW-Neerol Rd Stanwell | 28,000 | 28,000 | - | 28,000 | -100.0% | - |
| 105 | CP422 | RURAL OPERATIONS WEST | Expenses | 1064925 | RWC-SW-Rookwood Rd Ch 17.0 | 36,300 | 36,300 | 30,000 | 6,300 | -17.4% | - |
| 106 | CP422 | RURAL OPERATIONS WEST | Expenses | 1064926 | RWC-SW-Wyllis Rd Ch 0.13 | 30,000 | 30,000 | 30,000 | - | 0.0% | - |
| 107 | CP422 | RURAL OPERATIONS WEST | Expenses | 1064927 | RWC-RC-Sheldrake Rd Works | 100,000 | 100,000 | 50,000 | 50,000 | -50.0% | 50,000 |
| 108 | CP422 | RURAL OPERATIONS WEST | Expenses | 1064928 | RWC-RC-Maichi-Nine Mile Rd Ch 25.7 to Ch 28.2 | 550,000 | 550,000 | 550,000 | - | 0.0% | - |
| 109 | CP422 | RURAL OPERATIONS WEST | Expenses | 1067587 | RWC-MC-Mount Morgan Scenic Lookout | - | - | - | - | - | 40,000 |
| 110 | CP422 | RURAL OPERATIONS WEST | Expenses | - | RWC-RC-Slaughterhouse Rd - Ch 00 to 0.80, bitumen seal | - | - | 200,000 | 200,000 | - | - |
| 111 | CP422 | RURAL OPERATIONS WEST | Expenses | - | RWC-NC-Isabella - Albert St Stanwell Ch0.4-0.67, bitumen seal | - | - | 171,400 | 171,400 | - | - |
| 112 | CP424 | MAJOR PROJECTS | Expenses | - | RWC-NC-Memorial Pool Redevelopment - Stage 2 & 3 (Federal) | - | 7,267 | - | - | -100.0% | - |
| 113 | CP427 | CENTRAL URBAN OPERATIONS | Expenses | 0971890 | UCC-NC-Pilbeam Drive Carpark Ch 0.2km | - | - | 551 | 551 | - | - |
| 114 | CP427 | CENTRAL URBAN OPERATIONS | Expenses | 1057462 | UCC-AS-Archer Street-Agnes Street to Quarry Street | - | - | 338 | 338 | - | - |
| 115 | CP427 | CENTRAL URBAN OPERATIONS | Expenses | 1060809 | UCC-SW-Dean St Drainage_Rodboro St to Peter St | 500,000 | 500,000 | 6,661 | 493,339 | -98.7% | - |
| 116 | CP427 | CENTRAL URBAN OPERATIONS | Expenses | 1061762 | UCC-SW-Simpson Street Drainage - Hearn St to Moores Creek | - | 290,310 | 2,971,000 | 2,680,690 | 923.4% | - |
| 117 | CP427 | CENTRAL URBAN OPERATIONS | Expenses | 0943162 | UCC-FP-Reconstruction Footpaths-To be determined from Asset Man | 255,000 | 305,000 | 270,417 | 34,583 | -11.3% | 24,583 |
| 118 | CP427 | CENTRAL URBAN OPERATIONS | Expenses | 0943183 | UCC-Misc Traffic Light Upgrades- (PAPL to Radio Link) | 153,000 | 153,000 | - | 153,000 | -100.0% | - |
| 119 | CP427 | CENTRAL URBAN OPERATIONS | Expenses | 0959224 | UCC-RC-Sharple Street (Berseker Street to Skardon Street) | 500,000 | 1,160,000 | 1,160,000 | - | 0.0% | - |
| 120 | CP427 | CENTRAL URBAN OPERATIONS | Expenses | 0971784 | UCC-AS-Annual Reseal Program | 3,000,000 | 2,345,661 | 1,888,900 | 456,761 | -15.5% | 450,000 |
| 121 | CP427 | CENTRAL URBAN OPERATIONS | Expenses | 0971789 | UCC-SL-Street Lighting Improvement Program | 51,000 | 51,000 | 46,750 | 4,250 | -8.3% | 4,250 |
| 122 | CP427 | CENTRAL URBAN OPERATIONS | Expenses | 0984746 | UCC-PM-RPMs & Linemarking renewals | - | - | 15,400 | 15,400 | - | - |
| 123 | CP427 | CENTRAL URBAN OPERATIONS | Expenses | 0984749 | UCC-SW-Caribbea Estate Stg 2 | - | 180,000 | 6,000 | - | -96.7% | - |
| 124 | CP427 | CENTRAL URBAN OPERATIONS | Expenses | 0984760 | UCC-FP-Upper Dawson Road-King St to Blackall St Stage 1 | - | - | - | - | - | 163,000 |
| 125 | CP427 | CENTRAL URBAN OPERATIONS | Expenses | 0984775 | UCC-RS-Road Safety Minor Works Program in stormwater grate upgr | 150,000 | 170,000 | 170,000 | - | 0.0% | - |
| 126 | CP427 | CENTRAL URBAN OPERATIONS | Expenses | 0986493 | UCC-RC-Design costs for future projects | 100,000 | 100,000 | 100,000 | - | 0.0% | - |
| 127 | CP427 | CENTRAL URBAN OPERATIONS | Expenses | 0987767 | UCC-LA-Land acquisition costs associated with projects | 153,000 | 233,000 | 125,000 | 108,000 | -46.4% | 25,000 |
| 128 | CP427 | CENTRAL URBAN OPERATIONS | Expenses | 0987862 | UCC-ALL-Preproject planning and design | 204,000 | 204,000 | 187,000 | 17,000 | -8.3% | 17,000 |
| 129 | CP427 | CENTRAL URBAN OPERATIONS | Expenses | 0987922 | UCC-Bus Stop Program | 161,200 | 161,200 | 147,767 | 13,433 | -8.3% | 13,433 |
| 130 | CP427 | CENTRAL URBAN OPERATIONS | Expenses | 1015807 | UCC-FP-Thozet Road-Lilley Ave to Zenvos Ave Design only | - | 180,000 | - | 180,000 | -100.0% | - |
| 131 | CP427 | CENTRAL URBAN OPERATIONS | Expenses | 1017218 | UCC-SW-Oakley Street-Dibden Street to Jardine Park Stage 1 | - | 20,000 | 8,900 | 11,100 | -55.5% | - |
| 132 | CP427 | CENTRAL URBAN OPERATIONS | Expenses | 1030576 | UCC-SW-Dean Street-Rodboro Street | - | 25,000 | 25,000 | - | 0.0% | - |
| 133 | CP427 | CENTRAL URBAN OPERATIONS | Expenses | 1031248 | UCC-RC-North Street-Canning Street to Robert Street | 930,000 | 1,540,000 | 1,420,000 | 120,000 | -7.8% | - |
| 134 | CP427 | CENTRAL URBAN OPERATIONS | Expenses | 1033798 | UCC-SW-Harrow Street-Number 2/4 | - | - | 551,000 | 301,000 | 120.4% | - |
| 135 | CP427 | CENTRAL URBAN OPERATIONS | Expenses | 1033834 | UCC-RC-Bewis St-Wandal Rd to Cavell St | - | - | - | - | - | 107,000 |
| 136 | CP427 | CENTRAL URBAN OPERATIONS | Expenses | 1033840 | UCC-RC-Oakley St-Wandal Rd to Dibden St | - | - | - | - | - | - |
| 137 | CP427 | CENTRAL URBAN OPERATIONS | Expenses | 1033868 | UCC-BDG-Bridge Rehabilitation | - | - | - | - | - | - |
| 138 | CP427 | CENTRAL URBAN OPERATIONS | Expenses | 1033900 | UCC-SW-Replace Stormwater Inlets | 102,000 | 102,000 | 93,500 | 8,500 | -8.3% | 8,500 |
| 139 | CP427 | CENTRAL URBAN OPERATIONS | Expenses | 1037945 | UCC-NC-North Rockhampton Flood Levy | 56,100 | 56,100 | 51,425 | 4,675 | -8.3% | 4,675 |
| 140 | CP427 | CENTRAL URBAN OPERATIONS | Expenses | 1045935 | UCC-SW-Park Street Stage 2B Alick Street to Tung Yeon Street | - | 200,000 | 283,000 | 83,000 | 41.5% | - |
| 141 | CP427 | CENTRAL URBAN OPERATIONS | Expenses | 1046043 | UCC-FP-Talford Street -Albert Street to North Street | 235,000 | 235,000 | 5,000 | 230,000 | -97.9% | 80,000 |
| 142 | CP427 | CENTRAL URBAN OPERATIONS | Expenses | 1046420 | UCC-RC-Bertram Street -Main St to Thomasson St | 500,000 | 900,000 | 900,000 | - | 0.0% | - |
| 143 | CP427 | CENTRAL URBAN OPERATIONS | Expenses | 1047044 | UCC-RC-Campbell Street-Archer Street to Cambridge Street | - | 340,000 | 409,000 | 69,000 | 20.3% | - |

| Line No | Cost Centre | Cost Centre Description | Expense/Revenue | Capital Project # | Description | Adopted Budget | Carryover Revised Budget | Sep2016 Revised Budget | Movement Revised | % Variance | Delayed Cashflow |
|---------|-------------|--------------------------|-----------------|-------------------|--|----------------|--------------------------|------------------------|------------------|------------|------------------|
| 144 | CP427 | CENTRAL URBAN OPERATIONS | Expenses | 1047045 | [R] UCC-RC-Dibden Street-Oakley Street to Birdwood Street | - | - | 2,000 | 2,000 | - | - |
| 145 | CP427 | CENTRAL URBAN OPERATIONS | Expenses | 1047046 | [R] UCC-RC-Francis Street-Quay Street to East Street | - | 70,000 | 140,000 | 70,000 | 100.0% | - |
| 146 | CP427 | CENTRAL URBAN OPERATIONS | Expenses | 1047047 | [R] UCC-RC-Hindley Street-Elphinstone Street to Livingstone Street | - | 185,000 | 4,000 | 181,000 | -97.8% | - |
| 147 | CP427 | CENTRAL URBAN OPERATIONS | Expenses | 1047048 | [R] UCC-RC-Maloney Street-Quinn Street to Alexandra Street | - | 200,000 | 280,000 | 80,000 | 40.0% | - |
| 148 | CP427 | CENTRAL URBAN OPERATIONS | Expenses | 1047051 | [R] UCC-RC-Rodboro Street-Dean Street to Ellis Street | - | 133,000 | 193,000 | 60,000 | 45.1% | - |
| 149 | CP427 | CENTRAL URBAN OPERATIONS | Expenses | 1047056 | [N] UCC-FP-Thozet Road-Dempsey Street to Rockonia Road | - | 162,000 | - | 162,000 | -100.0% | - |
| 150 | CP427 | CENTRAL URBAN OPERATIONS | Expenses | 1047057 | [N] UCC-FP-Upper Dawson Road-King Street to Blackall Street Stage 2 | - | 50,000 | 208,000 | 158,000 | 316.0% | - |
| 151 | CP427 | CENTRAL URBAN OPERATIONS | Expenses | 1047059 | [U] UCC-SW-Oakley Street-Dibden Street to Jardine Park Stage 2 | - | - | 3,651 | 3,651 | - | - |
| 152 | CP427 | CENTRAL URBAN OPERATIONS | Expenses | 1047060 | [N] UCC-NC-Ballard St-Totteridge St to end | - | 370,000 | 285,000 | 85,000 | -23.0% | - |
| 153 | CP427 | CENTRAL URBAN OPERATIONS | Expenses | 1047062 | [N] UCC-SW-Park Street Stage 3-Glenmore Road to Robison Street | - | 727,691 | 750,000 | 22,309 | 3.1% | - |
| 154 | CP427 | CENTRAL URBAN OPERATIONS | Expenses | 1047066 | [N] UCC-Carpark 4 Cambridge Street Rockhampton City | - | 4,000 | 4,000 | - | - | - |
| 155 | CP427 | CENTRAL URBAN OPERATIONS | Expenses | 1047472 | [R] UCC-RC-Caroline St - Davies St intersection improvements | - | - | 630 | 630 | - | - |
| 156 | CP427 | CENTRAL URBAN OPERATIONS | Expenses | 1047473 | [R] UCC-RC-Bolover St - Stanley St intersection improvements | - | - | 2,047 | 2,047 | - | - |
| 157 | CP427 | CENTRAL URBAN OPERATIONS | Expenses | 1047474 | [R] UCC-RC-Murray St - Derby St intersection improvements | - | - | 5,500 | 5,500 | - | - |
| 158 | CP427 | CENTRAL URBAN OPERATIONS | Expenses | 1056658 | [N] UCC-FP-Oshanesy St-Thozet Rd to first cul de sac | - | 60,000 | - | 60,000 | -100.0% | - |
| 159 | CP427 | CENTRAL URBAN OPERATIONS | Expenses | 1056904 | [N] UCC-SW-Venables Street Drainage | - | 40,000 | - | 40,000 | -100.0% | - |
| 160 | CP427 | CENTRAL URBAN OPERATIONS | Expenses | 1056905 | [R] UCC-SW-Alexander Street Drainage | - | 30,000 | 3,900 | 26,100 | -87.0% | - |
| 161 | CP427 | CENTRAL URBAN OPERATIONS | Expenses | 1057205 | [N] UCC-FP-Barrett St - Farm St to Mackinlay St | - | - | 4,750 | 4,750 | - | - |
| 162 | CP427 | CENTRAL URBAN OPERATIONS | Expenses | 1057206 | [N] UCC-FP-Barrett St - Mackinlay St to Richardson Rd | - | - | 7,000 | 7,000 | -100.0% | - |
| 163 | CP427 | CENTRAL URBAN OPERATIONS | Expenses | 1057207 | [N] UCC-FP-Agnes St - Range College to Penlington St | - | 13,000 | 46,400 | 33,400 | 256.9% | - |
| 164 | CP427 | CENTRAL URBAN OPERATIONS | Expenses | 1057208 | [N] UCC-FP-Agnes St - Penlington St to Ward St | - | - | 2,183 | 2,183 | - | - |
| 165 | CP427 | CENTRAL URBAN OPERATIONS | Expenses | 1057288 | [U] UCC Traffic Signal full upgrade Elphinstone St-Berserker St \$34600 | - | - | 1,209 | 1,209 | - | - |
| 166 | CP427 | CENTRAL URBAN OPERATIONS | Expenses | 1057290 | [U] UCC Traffic Signal full upgrade Fees St-St. Anthony's entrance \$31000 | - | - | 3,536 | 3,536 | - | - |
| 167 | CP427 | CENTRAL URBAN OPERATIONS | Expenses | 1057291 | [U] UCC Traffic Signal upgrade Dean St-Honour St \$21100 | - | - | 45,000 | 45,000 | - | - |
| 168 | CP427 | CENTRAL URBAN OPERATIONS | Expenses | 1061761 | [N] UCC-SW-Park Street SW Stage 3B-Robison St to Haynes St | - | - | 10,000 | 10,000 | - | - |
| 169 | CP427 | CENTRAL URBAN OPERATIONS | Expenses | 1064862 | [R] UCC-RC-Campbell Street-North Street to Albert Street | 20,400 | 20,400 | 20,400 | - | 0.0% | - |
| 170 | CP427 | CENTRAL URBAN OPERATIONS | Expenses | 1064929 | [N] UCC-FP-Archer St-Alma St-Denison St | 183,600 | 183,600 | 183,600 | - | -100.0% | - |
| 171 | CP427 | CENTRAL URBAN OPERATIONS | Expenses | 1064930 | [N] UCC-FP-Richardson Rd-Norman Rd-Bruigom St | 84,700 | 84,700 | - | 84,700 | -100.0% | - |
| 172 | CP427 | CENTRAL URBAN OPERATIONS | Expenses | 1064931 | [N] UCC-FP-Bolover St-Stanley St-Francis St | 102,000 | 102,000 | - | 102,000 | -100.0% | - |
| 173 | CP427 | CENTRAL URBAN OPERATIONS | Expenses | 1064932 | [N] UCC-FP-Carlton St-Orr Av-McLaughlin St | 125,800 | 125,800 | - | 125,800 | -100.0% | - |
| 174 | CP427 | CENTRAL URBAN OPERATIONS | Expenses | 1064933 | [N] UCC-FP-Denham St Ext (Agnes-Ann) | 89,300 | 89,300 | - | 89,300 | - | - |
| 175 | CP427 | CENTRAL URBAN OPERATIONS | Expenses | 1064934 | [N] UCC-FP-Haynes St (Richardson Rd-Harriette) | 37,700 | 37,700 | - | 37,700 | -100.0% | - |
| 176 | CP427 | CENTRAL URBAN OPERATIONS | Expenses | 1064935 | [N] UCC-FP-High St (Eldon-Access to Salvation Army Property) | 255,000 | 255,000 | 3,209 | 251,791 | -98.7% | - |
| 177 | CP427 | CENTRAL URBAN OPERATIONS | Expenses | 1064936 | [R] UCC-SW-Stack St Stage 2 | 200,000 | 200,000 | 200,000 | - | 0.0% | - |
| 178 | CP427 | CENTRAL URBAN OPERATIONS | Expenses | 1064937 | [R] Pavement rehab CBD rds near Fitzroy St | 200,000 | 200,000 | 200,000 | - | 0.0% | - |
| 179 | CP427 | CENTRAL URBAN OPERATIONS | Expenses | 1064938 | [R] UCC-RC-Berserker St-Simpson St-Robinson St | 200,000 | 200,000 | 200,000 | - | 0.0% | - |
| 180 | CP427 | CENTRAL URBAN OPERATIONS | Expenses | 1064939 | [R] UCC-RC-Unnamed Laneway-Off Canning St | 40,800 | 40,800 | - | 40,800 | -100.0% | - |
| 181 | CP427 | CENTRAL URBAN OPERATIONS | Expenses | 1064940 | [R] UCC-SW-McLeod Park DrainageSchmStage2A | 1,500,000 | 1,500,000 | - | 1,500,000 | -100.0% | - |
| 182 | CP427 | CENTRAL URBAN OPERATIONS | Expenses | 1064941 | [U] UCC-RC-Campbell St-Albert St-North St | 734,400 | 734,400 | 600,000 | 134,400 | -18.3% | 134,400 |
| 183 | CP427 | CENTRAL URBAN OPERATIONS | Expenses | 1064942 | [U] RWC-RC-Dooley St Depot road upgrade | 200,000 | 200,000 | 100,000 | 100,000 | -50.0% | 100,000 |
| 184 | CP427 | CENTRAL URBAN OPERATIONS | Expenses | 1064943 | [U] UCC-FP-Moores Creek Rd-Norman Grdns Cycle path | 178,500 | 178,500 | 178,500 | - | 0.0% | - |
| 185 | CP427 | CENTRAL URBAN OPERATIONS | Expenses | 1064944 | [U] UCC-FP-Norman Rd-Norman Grdns Cycle path | 146,500 | 146,500 | 146,500 | - | 0.0% | - |
| 186 | CP427 | CENTRAL URBAN OPERATIONS | Expenses | 1064945 | [R] UCC-RC-Upper Dawson Rd-Nathan-Wakefield | 350,000 | 350,000 | 12,633 | 337,367 | -96.4% | - |
| 187 | CP427 | CENTRAL URBAN OPERATIONS | Expenses | 1064946 | [R] UCC-RC-Thozet Rd-Lakes Creek Rd-Elphinstone St | 400,000 | 400,000 | - | 400,000 | -100.0% | - |
| 188 | CP427 | CENTRAL URBAN OPERATIONS | Expenses | 1064947 | [R] UCC-RC-Dorly St (No39 to Rifle Range access) | 60,000 | 60,000 | 60,000 | - | 0.0% | - |
| 189 | CP427 | CENTRAL URBAN OPERATIONS | Expenses | 1064948 | [N] UCC-SW-Cheney St Drainage Upgrade-Contribution to Developer | 800,000 | 800,000 | 800,000 | - | -100.0% | - |
| 190 | CP427 | CENTRAL URBAN OPERATIONS | Expenses | 1064949 | [R] UCC-FP-Penlington St (Agnes cross connection) | 25,000 | 60,000 | 60,000 | - | 0.0% | - |
| 191 | CP427 | CENTRAL URBAN OPERATIONS | Expenses | 1064950 | [R] UCC-SW-Bawden St extensionpepastNo10 | 60,000 | 25,000 | - | 25,000 | -100.0% | - |
| 192 | CP427 | CENTRAL URBAN OPERATIONS | Expenses | 1064951 | [R] UCC-SW-Western St (Meade) | 110,000 | 110,000 | - | 110,000 | -100.0% | - |

| Line No | Cost Centre | Cost Centre Description | Expense/Revenue | Capital Project # | Description | Adopted Budget | Carryover Revised Budget | Sep2016 Revised Budget | Movement Carryover Revised | % Variance | Delayed Cashflow |
|---------|-------------|--------------------------|-----------------|-------------------|---|----------------|--------------------------|------------------------|----------------------------|------------|------------------|
| 193 | CP427 | CENTRAL URBAN OPERATIONS | Expenses | 1064952 | [N] UCC-FP-Derby St-Gladstone Rd-Canning St | 50,000 | 50,000 | 64,191 | 14,191 | 28.4% | - |
| 194 | CP427 | CENTRAL URBAN OPERATIONS | Expenses | 1064953 | Blackspot UCC-NC-Denison St-Derby St-Kerbing | 454,000 | 454,000 | 454,000 | - | 0.0% | - |
| 195 | CP427 | CENTRAL URBAN OPERATIONS | Expenses | 1064954 | Blackspot UCC-NC-Denison St-Denham St-Kerbing | 248,200 | 248,200 | 248,200 | - | 0.0% | - |
| 196 | CP427 | CENTRAL URBAN OPERATIONS | Expenses | 1064955 | Blackspot UCC-NC-Denison St-William St-Kerbing | 246,600 | 246,600 | 246,600 | - | 0.0% | - |
| 197 | CP427 | CENTRAL URBAN OPERATIONS | Expenses | 1064956 | [R] UCC-SW-Archer St main drain reline and repair | 200,000 | 200,000 | 200,000 | - | -100.0% | - |
| 198 | CP427 | CENTRAL URBAN OPERATIONS | Expenses | 1064957 | [R] UCC-MC-Thozet Cr & Frenchmans Ck Debris community resilience func | 100,000 | 100,000 | 100,000 | - | -100.0% | - |
| 199 | CP427 | CENTRAL URBAN OPERATIONS | Expenses | 1065210 | [R] UCC-TL-Traffic Signal upgrade - East St and William St | - | - | 39,000 | 39,000 | - | - |
| 200 | CP427 | CENTRAL URBAN OPERATIONS | Expenses | 1065211 | [R] UCC-TL-Traffic Signal upgrade - High St at Stockland entrance | - | - | 38,000 | 38,000 | - | - |
| 201 | CP427 | CENTRAL URBAN OPERATIONS | Expenses | 1065213 | [R] UCC-TL-Traffic Signal upgrade - Bolsover St and Denham St | - | - | 38,000 | 38,000 | - | - |
| 202 | CP427 | CENTRAL URBAN OPERATIONS | Expenses | 1065214 | [R] UCC-TL-Traffic Signal upgrade - Bolsover St and William St | - | - | 38,000 | 38,000 | - | - |
| 203 | CP427 | CENTRAL URBAN OPERATIONS | Expenses | 1066613 | [U] UCC-TM-Campbell St - North St Intersection | - | - | 3,013 | 3,013 | - | - |
| 204 | CP427 | CENTRAL URBAN OPERATIONS | Expenses | 1066614 | [N] UCC-SW-Canoona Rd Drainage - Opposite #91 | - | - | 203 | 203 | - | - |
| 205 | CP427 | CENTRAL URBAN OPERATIONS | Expenses | 1067589 | [N] UCC-NC-Southside Boatramp Carpark | - | - | 3,620 | 3,620 | - | - |
| 206 | CP427 | CENTRAL URBAN OPERATIONS | Expenses | 1067717 | [U] UCC-RC-Farm St-Alexandra St (Maloney-Hinchliff-Hollingsworth St) | - | - | 12,131 | 12,131 | - | - |
| 207 | CP427 | CENTRAL URBAN OPERATIONS | Expenses | | [U] UCC-FP-North St - Campbell St to Eventide Nursing Home Main Entra | - | - | 20,000 | 20,000 | - | 15,000 |
| 208 | CP427 | CENTRAL URBAN OPERATIONS | Expenses | | UCC-FP-Kerrigan Roundabout - Underpass of Kerrigan St | - | - | 50,000 | 50,000 | - | - |
| 209 | CP427 | CENTRAL URBAN OPERATIONS | Expenses | | [R] Pavement rehabilitation of Quay St (William to Stanley) | - | - | - | - | - | 200,000 |
| 210 | CP427 | CENTRAL URBAN OPERATIONS | Expenses | | [U]-RWG-RC-Dooley St Depot road upgrade | - | - | - | - | - | 200,000 |
| 211 | CP427 | CENTRAL URBAN OPERATIONS | Expenses | | UCC-RC-Dorley St (No39 to Rifle Range access) | - | - | 60,000 | 60,000 | - | - |
| 212 | CP427 | CENTRAL URBAN OPERATIONS | Expenses | | UCC-FP-Pilbeam Drive | - | - | 1,250,000 | 1,250,000 | - | 250,000 |
| 213 | CP427 | CENTRAL URBAN OPERATIONS | Expenses | | Ski Gardens Boat Ramp Carpark | - | - | - | - | - | 50,000 |
| 214 | CP427 | CENTRAL URBAN OPERATIONS | Expenses | 0984775 | [N] UCC-RS-Road Safety Minor Works Program | - | - | 155,833 | 155,833 | - | 14,167 |
| 215 | CP428 | WEST URBAN OPERATIONS | Expenses | 0945995 | [R] UWC-Annual Reseal Program | 250,000 | 250,000 | 120,000 | 130,000 | -52.0% | - |
| 216 | CP428 | WEST URBAN OPERATIONS | Expenses | 0971793 | [U] UWC-SW-Replace Stormwater Inlets | 35,700 | 35,700 | 29,700 | 6,000 | -16.8% | 6,000 |
| 217 | CP428 | WEST URBAN OPERATIONS | Expenses | 0984744 | [N] UWC-SL-Streetlighting Improvement Program | 81,600 | 81,600 | 81,600 | - | 0.0% | - |
| 218 | CP428 | WEST URBAN OPERATIONS | Expenses | 1017254 | [N] Stewart Street - Somerset Road to Boongary Road | - | - | 7,654 | 7,654 | - | - |
| 219 | CP428 | WEST URBAN OPERATIONS | Expenses | 1047068 | [U]-UWC-NC-Middle Road-Capricorn Street to Macquarie Street Stage 2 | - | - | 9,000 | 9,000 | - | - |
| 220 | CP428 | WEST URBAN OPERATIONS | Expenses | 1047071 | [R] Brooks St Drainage FSC Plan 387 | - | - | 168,431 | 68,431 | 68.4% | - |
| 221 | CP428 | WEST URBAN OPERATIONS | Expenses | 1047072 | [N] Low cost sealing of minor roads | 103,000 | 103,000 | 103,000 | - | 0.0% | - |
| 222 | CP428 | WEST URBAN OPERATIONS | Expenses | 1056903 | [N] UWC-SL-Johnson Road | - | - | 86,000 | 17,200 | -20.0% | 17,200 |
| 223 | CP428 | WEST URBAN OPERATIONS | Expenses | 1064039 | [U] UWC-RC-Macquarie St-Somerset Rd to Middle Rd | 100,000 | 100,000 | 100,000 | - | 0.0% | - |
| 224 | CP428 | WEST URBAN OPERATIONS | Expenses | 1064958 | [U] UWC-NC-West St Mt Morgan-Dee-Gordon seal | 130,000 | 130,000 | 26,667 | 103,333 | -79.5% | 43,333 |
| 225 | CP428 | WEST URBAN OPERATIONS | Expenses | 1064959 | [N] UWC-FP-Ranger St (Barry-Fisher) | 8,200 | 8,200 | 8,200 | - | 0.0% | - |
| 226 | CP428 | WEST URBAN OPERATIONS | Expenses | 1064960 | [R] UWC-SS-Gordon St (Black to end) | 45,000 | 45,000 | 45,000 | - | 0.0% | - |
| 227 | CP428 | WEST URBAN OPERATIONS | Expenses | 1064961 | [U] UWC-NC-West St (Huff to East) | 150,000 | 150,000 | 150,000 | - | 0.0% | - |
| 228 | CP428 | WEST URBAN OPERATIONS | Expenses | 1064962 | [U] UWC-NC-Cifton St Low cost sealing | 90,000 | 90,000 | 90,000 | - | 0.0% | - |
| 229 | CP428 | WEST URBAN OPERATIONS | Expenses | 1064963 | [U] UWC-NC-Lister St Low cost sealing | 350,000 | 350,000 | 95,000 | 255,000 | -72.9% | 105,000 |
| 230 | CP428 | WEST URBAN OPERATIONS | Expenses | 1064964 | [R] UWC-NC-Middle Rd-Capricorn-Macquarie Stage 3 | 120,000 | 120,000 | 120,000 | - | 0.0% | - |
| 231 | CP428 | WEST URBAN OPERATIONS | Expenses | 1064965 | [U] UWC-RC-Allan Rd Upgrade-Conway Ct-Lucas St | 70,000 | 70,000 | 70,000 | - | 0.0% | - |
| 232 | CP428 | WEST URBAN OPERATIONS | Expenses | 1064966 | [R] UCC-FP-Russell St (Barry to Fisher) | 74,200 | 74,200 | 49,467 | 24,733 | -33.3% | 24,733 |
| 233 | CP428 | WEST URBAN OPERATIONS | Expenses | 1064967 | [R]-UWC-SS-Gordon Street-Black Street to end | - | - | 8,200 | 8,200 | - | - |
| 234 | CP428 | WEST URBAN OPERATIONS | Expenses | | [U]UWC-RC - Middle Rd Stewart intersection | - | - | - | - | - | 74,200 |
| 235 | CP428 | WEST URBAN OPERATIONS | Expenses | | [U]-UWC-RC-Capricorn Street Gracemere Ck to Middle Road (T-53) | - | - | - | - | - | 32,582 |
| 236 | CP430 | ENGINEERING SERVICES | Revenue | 1033857 | [N] Flood Valves North Rockhampton | 75,000 | 75,000 | 75,000 | - | 0.0% | - |
| 237 | CP430 | ENGINEERING SERVICES | Revenue | 1064968 | [N] New Design Office Survey equipment | 75,000 | 75,000 | 75,000 | - | 0.0% | - |
| 238 | CP430 | ENGINEERING SERVICES | Expenses | 0580823 | Infrastructure Planning - Land Acquisitions and Resumptions | 102,000 | 102,000 | 82,000 | 20,000 | -19.6% | 20,000 |
| 239 | CP430 | ENGINEERING SERVICES | Expenses | 0987768 | [U] Traffic and Road Safety Minor Works Program | 153,000 | 153,000 | 100,000 | 53,000 | -34.6% | 23,000 |
| 240 | CP430 | ENGINEERING SERVICES | Expenses | 1017255 | [N] Preliminary design and conceptual layouts | 153,000 | 153,000 | 100,000 | 53,000 | -34.6% | 23,000 |

| Line No | Cost Centre | Cost Centre Description | Expense/Revenue | Capital Project # | Description | Adopted Budget | Carryover Revised Budget | Sep2016 Revised Budget | Movement Revised | % Variance | Delayed Cashflow |
|---------|-------------|-------------------------------|-----------------|-------------------|--|----------------|--------------------------|------------------------|------------------|------------|------------------|
| 242 | CP430 | ENGINEERING SERVICES | Expenses | 1033857 | [N] Flood Valves North Rockhampton | - | - | 7,000 | - | - | - |
| 243 | CP430 | ENGINEERING SERVICES | Expenses | 1047073 | [N] Priority Infrastructure Planning Contingency | - | 265,100 | - | 265,100 | -100.0% | - |
| 244 | CP430 | ENGINEERING SERVICES | Expenses | 1066683 | [N] Webber Park Drainage Scheme Stage 1 | - | - | 30,000 | 30,000 | - | - |
| 245 | CP430 | ENGINEERING SERVICES | Expenses | 1066683 | Purchase of Charles Street Residence (SES) | - | - | 300,000 | 300,000 | - | - |
| 246 | CP431 | ENGINEERING SERVICES REVENUE | Revenue | 0637788 | [N] Developer Contributions Roadworks | - | 2,053,200 | - | 2,053,200 | -100.0% | -1,803,200 |
| 247 | CP440 | FLEET | Expenses | 0943050 | Fleet Renewal Program Carryover | - | 978,000 | 978,000 | - | 0.0% | - |
| 248 | CP440 | FLEET | Expenses | 0983816 | [R] Fleet Renewal Program | 4,741,000 | 4,741,000 | 2,871,000 | -1,870,000 | -39.4% | 1,720,000 |
| 249 | CP440 | FLEET | Expenses | 1037949 | [R] 2 way radio System - Equipment | - | 336,000 | 336,000 | - | 0.0% | 150,000 |
| 250 | CP440 | FLEET | Expenses | 1060754 | 1060754 - Excavator 5.5t Proposed | - | - | 110,000 | 110,000 | - | - |
| 251 | CP440 | FLEET | Expenses | 1064898 | 1064898 - Suction Sweeper | - | - | 350,000 | 350,000 | - | - |
| 252 | CP440 | FLEET | Expenses | 1066001 | 1066001 - Flail Mower for 1060754 - 5.5t Excavator | - | - | 15,000 | 15,000 | - | - |
| 253 | CP440 | FLEET | Expenses | 1066498 | 1066498 - Plant - Trailer | - | - | 60,000 | 60,000 | - | - |
| 254 | CP440 | FLEET | Expenses | 1066684 | 1066684 - Ford Ranger Extra Cab (HAS) 979WOR | - | - | 30,800 | 30,800 | - | - |
| 255 | CP440 | FLEET | Expenses | 1068140 | 1068140 - Spray Rig for New ATV (Pests) | - | - | 6,400 | 6,400 | - | - |
| 256 | CP440 | FLEET | Expenses | 1067811 | 1067811 - CBD Cleaning Trailer | - | - | 49,000 | 49,000 | - | - |
| 257 | CP450 | CAPITAL FACILITIES MANAGEMENT | Revenue | 1064998 | Ergon Energy Community Fund - Schotia Place Lighting Modernisation Pr | - | - | - | - | - | 4,950 |
| 258 | CP450 | CAPITAL FACILITIES MANAGEMENT | Expenses | 1064969 | [R] Borough Chambers-Heritage Listed Building ID -601370 | 45,900 | 45,900 | 45,900 | - | 0.0% | - |
| 259 | CP450 | CAPITAL FACILITIES MANAGEMENT | Expenses | 1064970 | [R] Botanic Garden Amenity-Sewer refurb | 25,500 | 25,500 | 25,500 | - | 0.0% | - |
| 260 | CP450 | CAPITAL FACILITIES MANAGEMENT | Expenses | 1064971 | [R] Kershaw Gardens Iglou Nursery | 300,000 | 305,000 | 255,000 | 50,000 | -16.4% | 50,000 |
| 261 | CP450 | CAPITAL FACILITIES MANAGEMENT | Expenses | 1064972 | [R] Mt Morgan Basketball Court | 25,500 | 25,442 | 20,000 | 5,442 | -21.4% | - |
| 262 | CP450 | CAPITAL FACILITIES MANAGEMENT | Expenses | 1064973 | [R] Showgrounds Hideaway Bar Toilets-Variou Works | 30,600 | 30,542 | 26,000 | 4,542 | -14.9% | - |
| 263 | CP450 | CAPITAL FACILITIES MANAGEMENT | Expenses | 1064974 | [S] Botanic Gardens Admin-New Kitchen and Storage Cupboards | 11,500 | 11,471 | 12,315 | 844 | 7.4% | - |
| 264 | CP450 | CAPITAL FACILITIES MANAGEMENT | Expenses | 1064975 | [R] DF Dooley St Depot-Grace Brothers shed | 47,000 | 47,000 | 46,812 | 188 | -0.4% | - |
| 265 | CP450 | CAPITAL FACILITIES MANAGEMENT | Expenses | 0943081 | [R] Mt Morgan Library - Structural Upgrades | - | - | 3,380 | 3,380 | - | - |
| 266 | CP450 | CAPITAL FACILITIES MANAGEMENT | Expenses | 0976039 | [R] Rton Showgrounds Robert Schwartz Pavilion Down Pipes modernisa | 20,400 | 20,400 | 20,400 | - | 0.0% | - |
| 267 | CP450 | CAPITAL FACILITIES MANAGEMENT | Expenses | 0976085 | [R] Rton Showgrounds Switchboard enclosure modernisation | 40,000 | 55,000 | 55,000 | - | 0.0% | - |
| 268 | CP450 | CAPITAL FACILITIES MANAGEMENT | Expenses | 1047080 | [R] Rockhampton Memorial Gardens - replacement of failed septic syste | 23,500 | 23,471 | 26,686 | 3,215 | 13.7% | - |
| 269 | CP450 | CAPITAL FACILITIES MANAGEMENT | Expenses | 1047090 | [R] TCM Mount Morgan Wading Pool-Boyd Park damaged shade structur | - | - | 123 | 123 | - | - |
| 270 | CP450 | CAPITAL FACILITIES MANAGEMENT | Expenses | 1047091 | [R] TCM Sign Shed Mt Morgan Works Depot Mt Morgan - structurally con | - | - | 10,000 | 10,000 | -100.0% | - |
| 271 | CP450 | CAPITAL FACILITIES MANAGEMENT | Expenses | 1047094 | [R] TCM Slab Hut Kershaw Gardens-tree fallen on structure | - | - | 20,000 | 20,000 | -100.0% | - |
| 272 | CP450 | CAPITAL FACILITIES MANAGEMENT | Expenses | 1061608 | [N] Gracemere Pound Facility Construction | 800,000 | 1,215,647 | 607,073 | 608,574 | -50.1% | 392,927 |
| 273 | CP450 | CAPITAL FACILITIES MANAGEMENT | Expenses | 1064838 | Replace light fittings Exhibition Building - safety risk overheating switc | - | 29,000 | - | 29,000 | -100.0% | - |
| 274 | CP450 | CAPITAL FACILITIES MANAGEMENT | Expenses | 1064839 | Replace failed lighting at Robert Schwartz Pavilion | - | 24,340 | - | 24,340 | -100.0% | - |
| 275 | CP450 | CAPITAL FACILITIES MANAGEMENT | Expenses | 1064976 | [U] Kershaw gardens-Concrete to Greenhouse | 16,000 | 16,000 | 16,000 | - | 0.0% | - |
| 276 | CP450 | CAPITAL FACILITIES MANAGEMENT | Expenses | 1064977 | [R] DF Mt Morgan School of Arts internal renewal | 100,000 | 100,000 | 100,000 | - | 0.0% | - |
| 277 | CP450 | CAPITAL FACILITIES MANAGEMENT | Expenses | 1064978 | [R] TCM Grandstand & Changeroom Rockhampton Cricket Ground Callers | 53,000 | 53,000 | - | 53,000 | -100.0% | - |
| 278 | CP450 | CAPITAL FACILITIES MANAGEMENT | Expenses | 1064979 | [R] DF Bond store-Facade refurbishment | 324,200 | 324,200 | 395,000 | 70,800 | 21.8% | - |
| 279 | CP450 | CAPITAL FACILITIES MANAGEMENT | Expenses | 1064980 | [R] DF City Hall Lift Upgrade | 47,000 | 47,000 | 47,000 | - | 0.0% | - |
| 280 | CP450 | CAPITAL FACILITIES MANAGEMENT | Expenses | 1064981 | [R] DF Customs House Amenities -Roofing & Improvements | 55,000 | 55,000 | 55,000 | - | 0.0% | - |
| 281 | CP450 | CAPITAL FACILITIES MANAGEMENT | Expenses | 1064982 | [R] DF Customs House - External Repaint to all previously painted surface | 35,000 | 35,000 | 35,000 | - | 0.0% | - |
| 282 | CP450 | CAPITAL FACILITIES MANAGEMENT | Expenses | 1064983 | [R] DF Customs House Stables Reroof | 16,500 | 16,500 | 16,500 | - | 0.0% | - |
| 283 | CP450 | CAPITAL FACILITIES MANAGEMENT | Expenses | 1064984 | [R] DF Dooley Street-Admin lift upgrade | 47,000 | 47,000 | 47,000 | - | 0.0% | - |
| 284 | CP450 | CAPITAL FACILITIES MANAGEMENT | Expenses | 1064985 | [R] DF Gmere Admin-Aircon replacement | 125,000 | 124,971 | 124,971 | - | 0.0% | - |
| 285 | CP450 | CAPITAL FACILITIES MANAGEMENT | Expenses | 1064986 | [R] DF Gmere Admin Building-Replace Carpet | 57,000 | 57,000 | 57,000 | - | 0.0% | 57,000 |
| 286 | CP450 | CAPITAL FACILITIES MANAGEMENT | Expenses | 1064987 | [R] DF Gmere Community Hall-Reseal timber floor | 16,500 | 16,471 | 13,813 | 2,658 | -16.1% | - |
| 287 | CP450 | CAPITAL FACILITIES MANAGEMENT | Expenses | 1064988 | [R] Heritage Village Shearing shed - Fans install | 42,000 | 41,942 | 27,000 | 14,942 | -35.6% | - |
| 288 | CP450 | CAPITAL FACILITIES MANAGEMENT | Expenses | 1064989 | [U] Heritage Village Wool Shed -stormwater issues | 46,000 | 45,942 | 35,000 | 10,942 | -23.8% | - |
| 289 | CP450 | CAPITAL FACILITIES MANAGEMENT | Expenses | 1064990 | [R] DF Mt Morgan SwimPool GrandstandEast | 42,000 | 42,000 | 55,000 | 13,000 | 31.0% | - |
| 290 | CP450 | CAPITAL FACILITIES MANAGEMENT | Expenses | 1064991 | [R] DF Newman Oval-Mt Morgan-Amenities and Changerooms | 30,000 | 29,942 | 29,436 | 506 | -1.7% | - |

| Line No | Cost Centre | Cost Centre Description | Expense/Revenue | Capital Project # | Description | Adopted Budget | Carryover Revised Budget | Sep2016 Revised Budget | Movement Revised | % Variance | Delayed Cashflow |
|---------|-------------|-----------------------------------|-----------------|-------------------|--|----------------|--------------------------|------------------------|------------------|------------|------------------|
| 291 | CP450 | CAPITAL FACILITIES MANAGEMENT | Expenses | 1064992 | [U] Pilbeam Theatre-Control changes AirCon control loop andchiller stagi | 16,000 | 15,914 | 12,000 | 3,914 | -24.6% | - |
| 292 | CP450 | CAPITAL FACILITIES MANAGEMENT | Expenses | 1064993 | [R] Rton Regional Library-Roof | 35,000 | 35,000 | 35,000 | - | 0.0% | - |
| 293 | CP450 | CAPITAL FACILITIES MANAGEMENT | Expenses | 1064994 | [R] Rton Regional Library-Plant room | 20,000 | 19,971 | 42,000 | 22,029 | 110.3% | - |
| 294 | CP450 | CAPITAL FACILITIES MANAGEMENT | Expenses | 1064995 | [R] DF Robert Archer Grandstand-Works | 255,000 | 254,942 | 140,942 | 114,002 | -44.7% | 44,002 |
| 295 | CP450 | CAPITAL FACILITIES MANAGEMENT | Expenses | 1064996 | [R] DF Robert Archer Pavilion-Grandstand-Drainage Upgrade | 14,000 | 14,000 | 20,000 | 6,000 | 42.9% | - |
| 296 | CP450 | CAPITAL FACILITIES MANAGEMENT | Expenses | 1064997 | [R] DF City Hall Aircon-Records Area | 70,000 | 69,971 | 49,000 | 20,971 | -30.0% | - |
| 297 | CP450 | CAPITAL FACILITIES MANAGEMENT | Expenses | 1064998 | [R] DF Schotia Place- Reroof curved roof - repair internal ceiling | 87,000 | 86,971 | 160,000 | 73,029 | 84.0% | - |
| 298 | CP450 | CAPITAL FACILITIES MANAGEMENT | Expenses | 1064999 | [R] DF Rton School of Arts-Reroof | 54,000 | 54,000 | 54,000 | - | 0.0% | - |
| 299 | CP450 | CAPITAL FACILITIES MANAGEMENT | Expenses | 1065000 | [U] Dooley St Wash Down Facility-Compliance Upgrade | 100,000 | 100,000 | 100,000 | - | 0.0% | - |
| 300 | CP450 | CAPITAL FACILITIES MANAGEMENT | Expenses | 1065001 | [R] DF City Childcare Centre-Drainage Issues | 30,000 | 30,000 | 35,000 | 5,000 | 16.7% | - |
| 301 | CP450 | CAPITAL FACILITIES MANAGEMENT | Expenses | 1065002 | [R] DF Mt M School of Arts-Replace structural members | 62,000 | 62,000 | 55,000 | 7,000 | -11.3% | - |
| 302 | CP450 | CAPITAL FACILITIES MANAGEMENT | Expenses | 1065003 | [N] Gracemere Admin-New Solar System | 110,000 | 110,000 | 110,000 | - | 0.0% | - |
| 303 | CP450 | CAPITAL FACILITIES MANAGEMENT | Expenses | 1065004 | [N] Southside Pool-Install shade structure sand filters | 26,000 | 26,000 | 22,000 | 4,000 | -15.4% | - |
| 304 | CP450 | CAPITAL FACILITIES MANAGEMENT | Expenses | 1065005 | [R] Def Mt Morgan Council Office | 70,880 | 70,880 | 55,000 | 15,880 | -22.4% | - |
| 305 | CP450 | CAPITAL FACILITIES MANAGEMENT | Expenses | 1065006 | [U] City Hall Precinct-Pilot program energy efficient lighting | 159,820 | 164,821 | 164,821 | - | 0.0% | - |
| 306 | CP450 | CAPITAL FACILITIES MANAGEMENT | Expenses | 1065007 | [R] DF Showgrounds Robert Schwartz Pavilion- Modernisationof Grease | 35,000 | 35,000 | 35,000 | - | 0.0% | - |
| 307 | CP450 | CAPITAL FACILITIES MANAGEMENT | Expenses | | [U] Mt Morgan Green Shed (Youth Centre) | - | - | - | - | - | 30,000 |
| 308 | CP450 | CAPITAL FACILITIES MANAGEMENT | Expenses | | Access Road - Meals on Wheels (Janet Pajolas Park) | - | - | - | - | - | 85,000 |
| 309 | CP460 | RIVERBANK DEVELOPMENT PROJECTS | Revenue | 1049206 | [N] Riverbank Upper-Stage 1A Quay St-Fitzroy St to Denham St | 2,250,000 | 2,237,727 | 744,395 | 1,493,332 | -66.7% | - |
| 310 | CP460 | RIVERBANK DEVELOPMENT PROJECTS | Revenue | 1049207 | [N] Riverbank Upper-Stage 1B Quay St - Denham St to William St | - | - | 1,000,000 | 1,000,000 | - | - |
| 311 | CP460 | RIVERBANK DEVELOPMENT PROJECTS | Revenue | 1049208 | [N] Riverbank Upper-Stage 1C&D Denham St - Quay St to East St | 1,000,000 | 1,000,000 | 1,000,000 | - | 0.0% | - |
| 312 | CP460 | RIVERBANK DEVELOPMENT PROJECTS | Revenue | 1049209 | [N] Riverbank Lower - Stage 2A Central Activation Area | 6,314,500 | 6,314,500 | 8,414,500 | 2,100,000 | 33.3% | - |
| 313 | CP460 | RIVERBANK DEVELOPMENT PROJECTS | Revenue | 1049242 | [N] Riverbank Lower - Stage 2B Parkland | 1,325,000 | 1,325,000 | 1,325,000 | - | -100.0% | - |
| 314 | CP460 | RIVERBANK DEVELOPMENT PROJECTS | Expenses | 1017222 | [R] UCC-RC Quay Street-Derby to William Street | - | 308,596 | - | 308,596 | -100.0% | - |
| 315 | CP460 | RIVERBANK DEVELOPMENT PROJECTS | Expenses | 1046851 | [R] UCC-RC Victoria Parade - Cambridge St to Archer St | - | 27,071 | 40,000 | 12,929 | 47.8% | - |
| 316 | CP460 | RIVERBANK DEVELOPMENT PROJECTS | Expenses | 1049206 | [N] Riverbank Upper-Stage 1A Quay St-Fitzroy St to Denham St | 750,000 | 3,558,334 | 4,135,000 | 576,666 | 16.2% | - |
| 317 | CP460 | RIVERBANK DEVELOPMENT PROJECTS | Expenses | 1049207 | [N] Riverbank Upper-Stage 1B Quay St - Denham St to William St | 3,900,000 | 5,841,818 | 4,687,348 | 1,154,470 | -19.8% | 1,154,470 |
| 318 | CP460 | RIVERBANK DEVELOPMENT PROJECTS | Expenses | 1049208 | [N] Riverbank Upper-Stage 1C&D Denham St - Quay St to East St | 2,070,000 | 1,510,105 | 876,892 | 633,213 | -41.9% | 15,000 |
| 319 | CP460 | RIVERBANK DEVELOPMENT PROJECTS | Expenses | 1049209 | [N] Riverbank Lower - Stage 2A Central Activation Area | 6,644,500 | 5,862,754 | 3,156,304 | 2,706,450 | -46.2% | 1,351,711 |
| 320 | CP460 | RIVERBANK DEVELOPMENT PROJECTS | Expenses | 1049242 | [N] Riverbank Lower - Stage 2B Parkland | 125,000 | - | - | - | - | - |
| 321 | CP460 | RIVERBANK DEVELOPMENT PROJECTS | Expenses | 1065008 | [N] Riverbank-Additional Projects | 2,500,000 | - | - | - | - | - |
| 322 | CP460 | RIVERBANK DEVELOPMENT PROJECTS | Expenses | 1065663 | [R] R WMR Relocation Quay St (Denham-William) Stage 1B Recharge Rive | - | - | 150,000 | 150,000 | - | - |
| 323 | CP520 | ARTS & HERITAGE | Revenue | 1068710 | [N] Heritage Village Boardwalk and Viewing Platform | - | - | 5,942 | 5,942 | - | - |
| 324 | CP520 | ARTS & HERITAGE | Expenses | 0943098 | Theatre radio talkback system | 25,000 | 25,000 | 25,000 | - | 0.0% | - |
| 325 | CP520 | ARTS & HERITAGE | Expenses | 0946189 | [N] Artwork acquisitions Art Gallery | 20,400 | 18,350 | 20,400 | 2,050 | 11.2% | - |
| 326 | CP520 | ARTS & HERITAGE | Expenses | 0988069 | [R] Replace CombiOven Shearing Shed Kitchen | 32,000 | 32,000 | 27,405 | 4,595 | -14.4% | - |
| 327 | CP520 | ARTS & HERITAGE | Expenses | 0988092 | [R] Renewal of Heritage Village FF&E | 30,000 | 30,000 | 30,000 | - | -100.0% | - |
| 328 | CP520 | ARTS & HERITAGE | Expenses | 1045837 | [N] Artwork acquisitions 50th Anniversary 2017 Art Gallery | 80,000 | - | - | - | - | - |
| 329 | CP520 | ARTS & HERITAGE | Expenses | 1068710 | [N] Heritage Village Boardwalk and Viewing Platform | - | - | 8,659 | 8,659 | - | - |
| 330 | CP525 | ROCKHAMPTON ART GALLERY GIFT FUND | Expenses | 1053293 | Rockhampton Art Gallery Gift Fund - Contributions Suspense | - | 80,000 | 80,000 | - | 0.0% | - |
| 331 | CP530 | LIBRARIES | Expenses | 0984160 | [N] RFID System Upgrade | - | 16,300 | - | 16,300 | -100.0% | - |
| 332 | CP530 | LIBRARIES | Expenses | 1065009 | [N] Gracemere Library Ranger St | 215,000 | 215,000 | 50,000 | 165,000 | -76.7% | 165,000 |
| 333 | CP540 | COMMUNITY PROGRAMS | Expenses | 0984152 | [N] Access and Equity Upgrade Projects | 30,600 | 36,281 | 23,781 | 12,500 | -34.5% | 12,500 |
| 334 | CP540 | COMMUNITY PROGRAMS | Expenses | 0984196 | [N] Storage Facility for CCD Unit | - | 24,742 | 3,000 | 21,742 | -87.9% | 21,742 |
| 335 | CP540 | COMMUNITY PROGRAMS | Expenses | 1033788 | [U] Community Centres furniture and fittings renewal program | - | - | 616 | 616 | - | - |
| 336 | CP540 | COMMUNITY PROGRAMS | Expenses | 1045941 | [N] Purchase of land - City Child Care Centre | - | 140,000 | - | 140,000 | -100.0% | - |
| 337 | CP540 | COMMUNITY PROGRAMS | Expenses | 1047097 | [U] Renewal of CCTV cameras | - | 13,207 | 12,591 | 616 | -4.7% | - |
| 338 | CP550 | VENUES & EVENTS | Expenses | 0984183 | [U] Events Perfect Venues Management System | - | 27,230 | 27,230 | - | 0.0% | - |
| 339 | CP550 | VENUES & EVENTS | Expenses | 0988081 | [R] Pilbeam Theatre Stage Lighting Equipment | 60,000 | 58,960 | 58,960 | - | 0.0% | - |

| Line No | Cost Centre | Cost Centre Description | Expense/Revenue | Capital Project # | Description | Adopted Budget | Carryover Revised Budget | Sep2016 Revised Budget | Movement Carryover Revised | % Variance | Delayed Cashflow |
|---------|-------------|-------------------------------|-----------------|-------------------|---|----------------|--------------------------|------------------------|----------------------------|------------|------------------|
| 340 | CP550 | VENUES & EVENTS | Expenses | 1047098 | [N] Add 5 new flylines to Pilbeam Theatre | - | 25,000 | 25,000 | - | 0.0% | - |
| 341 | CP550 | VENUES & EVENTS | Expenses | 1047100 | [R] Replace grounds Public Address system at Rockhampton Showground | - | - | 3,076 | 3,076 | 0.0% | - |
| 342 | CP550 | VENUES & EVENTS | Expenses | 1047102 | [R] Replace Theatre Masking / Curtains / Drapes | - | 31,022 | 36,994 | 5,972 | 19.3% | - |
| 343 | CP550 | VENUES & EVENTS | Expenses | 1065010 | [R] Pilbeam Theatre Replace Stage Lighting Dimmers | 30,000 | 36,300 | 30,000 | - | -17.4% | - |
| 344 | CP550 | VENUES & EVENTS | Expenses | 1065011 | [R] Pilbeam Theatre Technical System Strategic Planning Report | 20,000 | 20,000 | 20,000 | - | 0.0% | - |
| 345 | CP560 | PARKS PLANNING & COLLECTIONS | Revenue | 1043282 | [U] Redevelopment of 42nd Battalion Memorial Pool | 333,432 | 333,432 | 333,432 | - | 0.0% | - |
| 346 | CP560 | PARKS PLANNING & COLLECTIONS | Revenue | 1064840 | [N] Mount Archer Activation Plan Implementation | - | - | - | - | - | 250,000 |
| 347 | CP560 | PARKS PLANNING & COLLECTIONS | Expenses | 0680850 | [N] Playground Shade Construction Program | 118,500 | 118,500 | 108,765 | 9,735 | -8.2% | - |
| 348 | CP560 | PARKS PLANNING & COLLECTIONS | Expenses | 0675994 | [N] Enhancement Program for (New) Local Parks | - | 89,656 | 60,000 | - | -33.1% | 29,656 |
| 349 | CP560 | PARKS PLANNING & COLLECTIONS | Expenses | 0984064 | [R] Irrigation Renewal Program | 474,000 | 474,000 | 300,000 | - | -36.7% | - |
| 350 | CP560 | PARKS PLANNING & COLLECTIONS | Expenses | 0984065 | [R] Irrigation - Equipment Renewal Program | 51,000 | 89,695 | 103,185 | 13,490 | 15.0% | - |
| 351 | CP560 | PARKS PLANNING & COLLECTIONS | Expenses | 0984076 | [R] Tables - Picnic Renewal Program | 60,000 | 60,000 | 60,000 | - | 0.0% | - |
| 352 | CP560 | PARKS PLANNING & COLLECTIONS | Expenses | 0984078 | [R] Fencing/Gates/Bollards Renewal Program | 69,400 | 69,400 | 119,400 | 50,000 | 72.0% | - |
| 353 | CP560 | PARKS PLANNING & COLLECTIONS | Expenses | 0984079 | [R] Pathways Renewal Program | 25,500 | 25,500 | 64,500 | 39,000 | 152.9% | - |
| 354 | CP560 | PARKS PLANNING & COLLECTIONS | Expenses | 0984225 | [N] Cedric Archer Reserve -Development of town sport and recreation pr | 1,150,000 | 1,553,599 | 956,702 | - | -38.4% | 353,298 |
| 355 | CP560 | PARKS PLANNING & COLLECTIONS | Expenses | 0984305 | [N] Parkhurst (Olive St) - Planning, design and development of communit | 60,000 | 60,000 | 60,000 | - | 0.0% | - |
| 356 | CP560 | PARKS PLANNING & COLLECTIONS | Expenses | 0984348 | [U] Upgrade field surface provide suitable irrigation and upgrade field lig | 70,000 | 70,000 | 120,000 | 50,000 | 71.4% | - |
| 357 | CP560 | PARKS PLANNING & COLLECTIONS | Expenses | 0988016 | [R] Yeppen Roundabout Landscape Renewal | - | 12,645 | - | - | 0.0% | - |
| 358 | CP560 | PARKS PLANNING & COLLECTIONS | Expenses | 0988034 | [N] Kershaw Gardens - Waterfall - Agitator | - | - | - | - | 0.0% | 50,000 |
| 359 | CP560 | PARKS PLANNING & COLLECTIONS | Expenses | 0988045 | [R] BBQ Renewal Program | 64,000 | 64,000 | 64,000 | - | 0.0% | - |
| 360 | CP560 | PARKS PLANNING & COLLECTIONS | Expenses | 0988047 | [R] Rockhampton Botanic Gardens - Paving | 185,662 | 175,440 | 101,558 | - | -42.1% | - |
| 361 | CP560 | PARKS PLANNING & COLLECTIONS | Expenses | 1033860 | [N] Parks Plant EWP (Tree maintenance) and tractor/ slashers (Mt Morgan | - | 245,000 | 243,982 | - | -0.4% | 1,018 |
| 362 | CP560 | PARKS PLANNING & COLLECTIONS | Expenses | 1033888 | [N] Div 5: Implement segways hire Botanic gardens | - | 70,000 | - | - | -100.0% | 70,000 |
| 363 | CP560 | PARKS PLANNING & COLLECTIONS | Expenses | 1033890 | [R] Div 6: Div 6 Parks Project | - | 15,000 | 15,000 | - | 0.0% | - |
| 364 | CP560 | PARKS PLANNING & COLLECTIONS | Expenses | 1043278 | [N] Gracemere Cemetery - concept design for ultimate cemetery | 50,000 | 135,099 | 180,100 | 45,001 | 33.3% | - |
| 365 | CP560 | PARKS PLANNING & COLLECTIONS | Expenses | 1043282 | [U] Redevelopment of 42nd Battalion Memorial Pool | 1,083,432 | 2,182,490 | 2,306,490 | 124,000 | 5.7% | - |
| 366 | CP560 | PARKS PLANNING & COLLECTIONS | Expenses | 1047181 | Division 5 - Zoo Improvements | 70,000 | 142,500 | 70,000 | - | -50.9% | 72,500 |
| 367 | CP560 | PARKS PLANNING & COLLECTIONS | Expenses | 1047192 | Division 10 - Stage 2 Frenchmans Creek | - | 22,268 | 5,832 | - | -73.8% | 16,436 |
| 368 | CP560 | PARKS PLANNING & COLLECTIONS | Expenses | 1064840 | [N] Mount Archer Activation Plan Implementation | 250,000 | 305,000 | 6,870 | - | -97.7% | 298,130 |
| 369 | CP560 | PARKS PLANNING & COLLECTIONS | Expenses | 1065012 | [R] Botanic Gardens-enhancements to improve visitor experience and act | 51,000 | 51,000 | 51,000 | - | 0.0% | - |
| 370 | CP560 | PARKS PLANNING & COLLECTIONS | Expenses | 1065013 | [U] Major Project Seed Funding for improving sporting facilities through s | 400,000 | 400,000 | - | - | -100.0% | 400,000 |
| 371 | CP560 | PARKS PLANNING & COLLECTIONS | Expenses | 1065015 | [R] Zoo-renewal of internal pathways | 20,000 | 20,000 | 20,000 | - | 0.0% | - |
| 372 | CP560 | PARKS PLANNING & COLLECTIONS | Expenses | 1065016 | [R] Botanic Gardens-Japanese Gardens pond restoration | 30,000 | 30,000 | 30,000 | - | 0.0% | - |
| 373 | CP560 | PARKS PLANNING & COLLECTIONS | Expenses | 1065017 | [U] Mt Morgan streetscape-Morgan St median improvements | 230,000 | 230,000 | 80,000 | - | -65.2% | - |
| 374 | CP560 | PARKS PLANNING & COLLECTIONS | Expenses | 1065018 | [U] Victoria Park-Gym-Tramp-Bowls drainage improvements | 100,000 | 100,000 | 100,000 | - | 0.0% | - |
| 375 | CP560 | PARKS PLANNING & COLLECTIONS | Expenses | 1065058 | [R] Division 7 - Queens Park Mosaic | 3,650 | 3,650 | 3,650 | - | 0.0% | - |
| 376 | CP910 | WHOLE OF COUNCIL | Expenses | - | [N] Division 7 - Balance of funds not required for Queens Park Mosaic | 46,350 | 46,350 | 46,350 | - | 0.0% | - |
| 377 | CP560 | PARKS PLANNING & COLLECTIONS | Expenses | - | [R] Victoria Park - Rugby League - renew field lighting | - | - | 115,000 | 115,000 | - | - |
| 378 | CP560 | PARKS PLANNING & COLLECTIONS | Expenses | - | [R] Purchase replacement Rowing Course - July 2016 Rain event | - | - | 150,000 | 150,000 | - | - |
| 379 | CP561 | PARKS DEVELOPER CONTRIBUTIONS | Revenue | 0715719 | [N] Developer Contributions - RRR | 322,300 | 322,300 | 4,654 | 317,646 | -98.6% | 195,346 |
| 380 | CP563 | 2015 PARKS DISASTER EVENT | Expenses | 1045946 | [R] TCM Kershaw Gardens Remediation | - | 1,200,000 | - | - | -100.0% | - |
| 381 | CP563 | 2015 PARKS DISASTER EVENT | Expenses | 1045945 | [R] TCM RBG - Road Pathways Bridges and carparks restoration | 250,000 | 344,983 | 344,983 | - | 0.0% | - |
| 382 | CP563 | 2015 PARKS DISASTER EVENT | Expenses | 1045946 | [R] TCM Kershaw Gardens Remediation | 3,000,000 | 3,451,126 | 1,628,442 | - | -52.8% | 1,804,388 |
| 383 | CP563 | 2015 PARKS DISASTER EVENT | Expenses | 1045947 | [R] TCM Kershaw Gardens Restoration | - | 3,839,673 | 845,987 | - | -78.0% | 348,924 |
| 384 | CP563 | 2015 PARKS DISASTER EVENT | Expenses | 1045948 | [R] TCM Zoo - Aviary | - | 358,427 | 358,427 | - | 0.0% | - |
| 385 | CP563 | 2015 PARKS DISASTER EVENT | Expenses | 1047105 | [R] TCM - Rock Botanical Gardens - Fernery (Phase 1) & Visitor Centre en | 200,000 | 266,466 | 3,466 | - | -98.7% | 263,000 |
| 386 | CP563 | 2015 PARKS DISASTER EVENT | Expenses | 1062798 | [R] Botanic Gardens Cenotaph Switchboards & Irrigation | - | - | 33,689 | - | -100.0% | - |
| 387 | CP563 | 2015 PARKS DISASTER EVENT | Expenses | 1064841 | [R] Rockhampton Botanical Gardens - restoration | - | 70,000 | - | - | -100.0% | - |
| 388 | CP620 | WASTE | Expenses | 1066423 | [N] LCR Front Gate & Lights | - | 2,000 | 1,500 | 500 | -25.0% | - |

| Line No | Cost Centre | Cost Centre Description | Expense/Revenue | Capital Project # | Description | Adopted Budget | Carryover Revised Budget | Sep2016 Revised Budget | Movement Revised | % Variance | Delayed Cashflow | |
|---------|---------------------------------|-------------------------|-----------------|-------------------|---|----------------|--------------------------|------------------------|------------------|------------|------------------|---------|
| 389 | CP620 WASTE | | Expenses | 0580971 | [N] Lakes Creek Rd Landfill - Capping Trimming Construct Earthworks - En | 540,000 | 874,778 | 530,000 | - | 344,778 | -39.4% | 70,000 |
| 390 | CP620 WASTE | | Expenses | 0592121 | Gracemere WTS Design and Construct | 75,000 | 75,000 | 75,000 | - | - | 0.0% | - |
| 391 | CP620 WASTE | | Expenses | 0983826 | [R] Rubbish Bins - Rockhampton Regional Council Renewal Program - RRR | 168,300 | 259,971 | 259,971 | 0 | 0 | 0.0% | - |
| 392 | CP620 WASTE | | Expenses | 0984024 | [N] Capping & Closure of Stage 1 & 2 - Gracemere Landfill | 95,000 | 28,977 | 95,000 | 66,023 | 227.8% | - | - |
| 393 | CP620 WASTE | | Expenses | 1047107 | [N] Lakes Creek Road Landfill - Life Extension | 4,000,000 | 4,168,540 | 1,500,000 | - | 2,668,540 | -64.0% | 500,000 |
| 394 | CP620 WASTE | | Expenses | 1066385 | [N] LCR Landfill Pushpit Cover | - | - | 12,000 | 12,000 | - | - | - |
| 395 | CP620 WASTE | | Expenses | 1066422 | [N] LCR Pedestrian Path from Office to WTS | - | 40,000 | 45,000 | 5,000 | - | 12.5% | - |
| 396 | CP620 WASTE | | Expenses | 1066430 | [R] LCR Traffic Layout redesign of Recycle Drop Off Area exit | - | - | - | - | - | - | 200,000 |
| 397 | CP620 WASTE | | Expenses | 1066667 | [N] Purchase of Automatic Tarping Machine | - | - | 109,600 | 109,600 | - | - | - |
| 398 | CP620 WASTE | | Expenses | | Repair and upgrading of the Kitchens in Recycling House & air conditioning | - | - | - | - | - | - | 20,000 |
| 399 | CP620 WASTE | | Expenses | 1066431 | Stormwater pipes and outlets | - | - | 100,000 | 100,000 | - | - | - |
| 400 | CP620 WASTE | | Expenses | 1066433 | LCR recycle area roof structures | - | - | 45,000 | 45,000 | - | - | - |
| 401 | CP630 LAND & PROPERTY | | Revenue | 1067718 | LCR recycle area roof structures | - | - | 6,818 | 6,818 | - | - | - |
| 402 | CP630 LAND & PROPERTY | | Expenses | 1057514 | [N] Purchase of 212 Quay Street | 20,400 | 36,364 | 15,300 | - | 36,364 | -100.0% | 36,364 |
| 403 | CP630 LAND & PROPERTY | | Expenses | 1033878 | [N] Various Small Allotments | - | 20,400 | 15,300 | - | 5,100 | -25.0% | 5,100 |
| 404 | CP630 LAND & PROPERTY | | Expenses | 1064842 | Purchase of old QRU Clubhouse | - | 350,000 | - | 350,000 | -100.0% | - | - |
| 405 | CP630 LAND & PROPERTY | | Expenses | 1064843 | Disposal of 7 & 9 Charles Street | - | 320,000 | - | 320,000 | -100.0% | - | - |
| 406 | CP630 LAND & PROPERTY | | Expenses | 1065019 | [N] Property Disposal-Develop Proj-Olive St (Preparation Expenses) | 60,000 | 60,000 | 60,000 | - | - | 0.0% | - |
| 407 | CP630 LAND & PROPERTY | | Expenses | 1065020 | [N] Property Disposal-Develop Proj-788 Norman Rd (Preparation Expense) | 120,000 | 120,000 | - | - | - | -100.0% | 120,000 |
| 408 | CP630 LAND & PROPERTY | | Expenses | | Purchase of CBD Land - 45 William St | - | - | 350,000 | 350,000 | - | - | - |
| 409 | CP640 AERO | | Expenses | 0959133 | [U] RPT Apron Lighting | 408,000 | 450,031 | 105,000 | - | 345,031 | -76.7% | - |
| 410 | CP640 AERO | | Expenses | 0959135 | [N] GA Apron Lighting | 306,000 | 306,000 | 2,100 | - | 303,900 | -99.3% | 15,000 |
| 411 | CP640 AERO | | Expenses | 0959150 | [R] Runway Lighting Power Distribution and Switching System Replacement | - | 823,539 | 823,539 | - | - | 0.0% | - |
| 412 | CP640 AERO | | Expenses | 0983763 | [R] Airport Pavement Upgrade Project | 800,000 | 837,286 | - | 837,286 | -100.0% | - | - |
| 413 | CP640 AERO | | Expenses | 0987712 | [R] Replace General Aviation Power Switchboards | 90,800 | 108,550 | 17,250 | - | 91,300 | -84.1% | - |
| 414 | CP650 NON-AERO | | Expenses | 0983769 | [R] Replacement CBS (Security) Equipment | 300,000 | 300,000 | 145,000 | - | 155,000 | -51.7% | - |
| 415 | CP650 NON-AERO | | Expenses | 0987682 | [R] Replace various Airport IT Systems Software and Hardware | 40,800 | 54,098 | - | 54,098 | -100.0% | - | - |
| 416 | CP650 NON-AERO | | Expenses | 0987685 | [R] Renewal of aviation security infrastructure | - | 55,314 | 55,314 | - | 180 | -0.3% | - |
| 417 | CP650 NON-AERO | | Expenses | 0987693 | [U] Improve Terminal Access for People with Disabilities | - | 30,000 | 6,000 | - | 24,000 | -80.0% | - |
| 418 | CP650 NON-AERO | | Expenses | 0987694 | [R] Refurbish Terminal Toilets | - | 80,000 | 80,000 | - | - | 0.0% | - |
| 419 | CP650 NON-AERO | | Expenses | 0987723 | [R] Replace Airconditioning System Chilled Water Unit | - | 66,430 | 66,430 | - | - | 0.0% | - |
| 420 | CP650 NON-AERO | | Expenses | 0987727 | [U] Terminal master planning and reconfiguration, inc Virgin lounge refurb | - | 356,138 | 427,400 | 71,262 | - | 20.0% | 100,000 |
| 421 | CP650 NON-AERO | | Expenses | 0987926 | [U] Upgrade Terminal Standby Power Generator | - | 158,774 | 65,000 | - | 93,774 | -59.1% | - |
| 422 | CP650 NON-AERO | | Expenses | 1047109 | [R] Replace existing storage-workshop-office-lunchroom Rose Smart business hub, business lounge | - | - | - | - | - | - | 60,000 |
| 423 | CP650 NON-AERO | | Expenses | NEW | | - | - | - | - | - | - | - |
| 424 | CP710 2015 FRW DISASTER EVENT | | Expenses | 1044797 | [R] R 5 Main Trunk 375mm Moores Ck crossing Asset 888396 | - | 80,000 | 80,000 | - | - | 0.0% | - |
| 425 | CP710 2015 FRW DISASTER EVENT | | Expenses | 1044830 | [R] R WMR Reaneys crossing 150mm | - | 35,000 | 40,000 | 5,000 | - | 14.3% | - |
| 426 | CP710 2015 FRW DISASTER EVENT | | Expenses | 1044831 | [R] R W Main 450mm Pylon Damage Kerrigan St | - | 13,000 | 16,000 | 3,000 | - | 23.1% | - |
| 427 | CP710 2015 FRW DISASTER EVENT | | Expenses | 104832 | [R] R WPS Forbes Ave Replacement (covered by insurance) | - | 25,000 | 70,000 | 45,000 | - | 180.0% | - |
| 428 | CP710 2015 FRW DISASTER EVENT | | Expenses | 1048404 | [R] R 5 Main Pier Refurb 900mm Berserker St | - | 15,000 | 15,000 | - | - | 0.0% | - |
| 429 | CP710 2015 FRW DISASTER EVENT | | Expenses | 1056030 | [R] R 5 Main 225mm Moores Ck crossing (behind 283 Creek St) | 482,480 | 400,000 | 200,000 | - | 200,000 | -50.0% | - |
| 430 | CP761 NETWORK WATER-MIT MORGAN | | Expenses | 0581020 | [R] M - Water Main Replacement Program | 530,400 | 500,000 | 444,440 | - | 55,560 | -11.1% | 55,560 |
| 431 | CP761 NETWORK WATER-MIT MORGAN | | Expenses | 0581074 | [R] M Water Meter Replacement | 2,600 | 2,600 | 3,693 | 1,093 | - | 42.0% | 307 |
| 432 | CP761 NETWORK WATER-MIT MORGAN | | Expenses | 1047110 | [N] M W Long Term Water Supply Design-survey-land acquisition | 50,000 | 25,000 | - | - | 25,000 | -100.0% | - |
| 433 | CP762 NETWORK WATER-ROCKHAMPTON | | Expenses | 1065021 | [N] G-W Main 150mm Johnson Rd (Capricorn-Dawson) | 163,200 | 80,000 | 45,000 | - | 35,000 | -43.8% | 35,000 |
| 434 | CP762 NETWORK WATER-ROCKHAMPTON | | Expenses | 1065022 | [N] R-W Main 150mm Gladstone Rd (Prospect-Port Curtis Rd) | 153,000 | 80,000 | 45,000 | - | 35,000 | -43.8% | 35,000 |
| 435 | CP762 NETWORK WATER-ROCKHAMPTON | | Expenses | 0581078 | [R] R -Water Meter Replacement Program | 2,958,000 | 3,000,000 | 2,666,664 | - | 333,336 | -11.1% | - |
| 436 | CP762 NETWORK WATER-ROCKHAMPTON | | Expenses | 0581081 | [R] R Water Meter Replacement | 35,000 | 135,000 | 124,944 | - | 10,056 | -7.4% | - |
| 437 | CP762 NETWORK WATER-ROCKHAMPTON | | Expenses | 0583053 | [N] Water System leakage & pressure management | - | 50,000 | 50,000 | - | - | 0.0% | - |

| Line No | Cost Centre | Cost Centre Description | Expense/Revenue | Capital Project # | Description | Adopted Budget | Carryover Revised Budget | Sep2016 Revised Budget | Movement Revised | % Variance | Delayed Cashflow |
|---------|-------------|---------------------------|-----------------|-------------------|--|----------------|--------------------------|------------------------|------------------|------------|------------------|
| 438 | CP762 | NETWORK WATER-ROCKHAMPTON | Expenses | 0984990 | [R] G Water Meter Replacement | 5,500 | 30,000 | 27,449 | - 2,551 | - 8.5% | 2,551 |
| 439 | CP762 | NETWORK WATER-ROCKHAMPTON | Expenses | 0988096 | [R] R Valve & Hydrant Renewal | 51,000 | 50,000 | 40,000 | - 10,000 | - 20.0% | 10,000 |
| 440 | CP762 | NETWORK WATER-ROCKHAMPTON | Expenses | 1017148 | [R] R - W Property Service Replacements | 200,000 | 200,000 | 177,776 | - 22,224 | - 11.1% | 22,224 |
| 441 | CP762 | NETWORK WATER-ROCKHAMPTON | Expenses | 1065023 | [R] R W Main Yaamba Rd 600mm renewal | 100,000 | 100,000 | 1,250,000 | 1,150,000 | 1150.0% | 250,000 |
| 442 | CP764 | PROCESS WATER-MT MORGAN | Expenses | 1065024 | [R] M WTP Filter to waste function installation | 51,000 | - | - | - | - | - |
| 443 | CP764 | PROCESS WATER-MT MORGAN | Expenses | 1065025 | [R] M WPS Baree WPS Electrical Upgrade | 61,200 | 45,000 | 45,000 | - | 0.0% | - |
| 444 | CP764 | PROCESS WATER-MT MORGAN | Expenses | 1065026 | [R] M WPS Fletcher Creek Electrical Re-commissioning | 51,000 | 20,000 | 20,000 | - | 0.0% | - |
| 445 | CP764 | PROCESS WATER-MT MORGAN | Expenses | 1065027 | [R] M WTP Clarifier structural refurbishment | 51,000 | 20,000 | - | - 20,000 | - 100.0% | - |
| 446 | CP764 | PROCESS WATER-MT MORGAN | Expenses | 1065028 | [R] M WPS Black St WPS Shed Renewal | 51,000 | 50,000 | - | - 50,000 | - 100.0% | - |
| 447 | CP764 | PROCESS WATER-MT MORGAN | Expenses | 0984153 | [R] M W Dam No. 7 CCTV | - | 15,000 | 30,000 | 15,000 | 100.0% | - |
| 448 | CP764 | PROCESS WATER-MT MORGAN | Expenses | 1017150 | [R] M - WTP Coagulant dosing replacement | - | 5,000 | 15,000 | 10,000 | 200.0% | - |
| 449 | CP764 | PROCESS WATER-MT MORGAN | Expenses | 1033790 | [R] M WTP CCTV installation | - | 15,000 | 30,000 | 15,000 | 100.0% | - |
| 450 | CP764 | PROCESS WATER-MT MORGAN | Expenses | 1033848 | [R] M W Dam No 7 - Raw Lift pump upgrade | - | 1,000 | 1,000 | - | 0.0% | - |
| 451 | CP764 | PROCESS WATER-MT MORGAN | Expenses | 1047111 | [R] M WTP UV Disinfection Installation | - | 150,000 | 150,000 | - | 0.0% | - |
| 452 | CP764 | PROCESS WATER-MT MORGAN | Expenses | 1047113 | [R] M WTP Sludge and backwash pond modification and lining | - | 5,000 | 1,000 | - 4,000 | - 80.0% | - |
| 453 | CP764 | PROCESS WATER-MT MORGAN | Expenses | 1047114 | [R] M WTP Site access and drainage upgrade | - | 100,000 | 40,000 | - 60,000 | - 60.0% | - |
| 454 | CP764 | PROCESS WATER-MT MORGAN | Expenses | 1047115 | [R] M WTP Chemical Dosing Pump and Pipework Upgrade | - | 25,000 | 25,000 | - | 0.0% | - |
| 455 | CP764 | PROCESS WATER-MT MORGAN | Expenses | 1047116 | [R] M WTP Clarifier Access Upgrade | - | 20,000 | 20,000 | - | 0.0% | - |
| 456 | CP764 | PROCESS WATER-MT MORGAN | Expenses | 1047117 | [R] M WTP Site physical security upgrade | - | 200,000 | 200,000 | - | 0.0% | - |
| 457 | CP764 | PROCESS WATER-MT MORGAN | Expenses | 1047118 | [R] M WTP Filter refurbishment and media replacement | - | 20,000 | 20,000 | - | 0.0% | - |
| 458 | CP764 | PROCESS WATER-MT MORGAN | Expenses | 1047120 | [R] M WTP Installation of Clarifier Sludge Blanket Level Sensor | - | 5,000 | 5,000 | - | 0.0% | - |
| 459 | CP764 | PROCESS WATER-MT MORGAN | Expenses | 1047121 | [R] M WPS East St Ext. Electrical and comms upgrade | - | 45,000 | 30,000 | - 15,000 | - 33.3% | - |
| 460 | CP764 | PROCESS WATER-MT MORGAN | Expenses | 1047122 | [R] M WPS No 7 Dam Switchboard Security Upgrade | - | 5,000 | 5,000 | - | 0.0% | - |
| 461 | CP765 | PROCESS WATER-ROCKHAMPTON | Expenses | 1065029 | [R] R WPS Thozet Rd Generator installation | 400,000 | 400,000 | 300,000 | - 100,000 | - 25.0% | - |
| 462 | CP765 | PROCESS WATER-ROCKHAMPTON | Expenses | 1065030 | [R] GWTP Electrical and Control Renewal | 800,000 | 700,000 | 200,000 | - 500,000 | - 71.4% | - |
| 463 | CP765 | PROCESS WATER-ROCKHAMPTON | Expenses | 1065031 | [R] GWTP Flocculation tank wall structures | 50,000 | 50,000 | 25,000 | - 25,000 | - 50.0% | - |
| 464 | CP765 | PROCESS WATER-ROCKHAMPTON | Expenses | 1065032 | [R] GWTP Instrumentation room upgrade | 30,600 | 30,000 | 30,000 | - | 0.0% | - |
| 465 | CP765 | PROCESS WATER-ROCKHAMPTON | Expenses | 1065033 | [R] R WPS Low Lift Valves Renewal | 81,600 | 80,000 | 50,000 | - 30,000 | - 37.5% | - |
| 466 | CP765 | PROCESS WATER-ROCKHAMPTON | Expenses | 1065034 | [R] R WPS Low Lift Pump No 2 and 3 Renewal | 306,000 | 300,000 | 230,000 | - 70,000 | - 23.3% | 70,000 |
| 467 | CP765 | PROCESS WATER-ROCKHAMPTON | Expenses | 1065035 | [R] R Barrage Gate Height Increase Project | 400,000 | 400,000 | 200,000 | - 200,000 | - 50.0% | - |
| 468 | CP765 | PROCESS WATER-ROCKHAMPTON | Expenses | 0640316 | [R] R SCADA system upgrade Whole of FRW | 200,000 | 200,000 | 250,000 | 50,000 | 25.0% | - |
| 469 | CP765 | PROCESS WATER-ROCKHAMPTON | Expenses | 0581085 | [R] R - Water Barrage Crane Restore | - | 174,800 | 187,000 | 12,200 | 7.0% | - |
| 470 | CP765 | PROCESS WATER-ROCKHAMPTON | Expenses | 0640316 | [R] Water Barrage Gates Maintenance | 80,000 | 80,000 | - | - | 0.0% | - |
| 471 | CP765 | PROCESS WATER-ROCKHAMPTON | Expenses | 0959009 | [R] R - W GWTP Highlift pump station | - | 155,595 | 250,000 | 94,405 | 60.7% | - |
| 472 | CP765 | PROCESS WATER-ROCKHAMPTON | Expenses | 0989614 | [R] WTP Glenmore concrete refurbishment | 60,000 | 60,000 | - | - | 0.0% | - |
| 473 | CP765 | PROCESS WATER-ROCKHAMPTON | Expenses | 1011371 | [R] R - WPS Lucas St (Gee) Upgrade pump capacity & isolators | - | 132,200 | 218,000 | 85,800 | 64.9% | - |
| 474 | CP765 | PROCESS WATER-ROCKHAMPTON | Expenses | 1017151 | [R] R - WPS Frenchville Rd Control system replacement | - | 40,000 | 30,000 | - 10,000 | - 25.0% | - |
| 475 | CP765 | PROCESS WATER-ROCKHAMPTON | Expenses | 1033805 | [R] W Reservoir Rogar Ave Rechlorination | 300,000 | 300,000 | 300,000 | - | 0.0% | - |
| 476 | CP765 | PROCESS WATER-ROCKHAMPTON | Expenses | 1045358 | [R] R GWTP install 3rd Rechlorination process | 200,000 | 500,000 | 350,000 | 150,000 | 30.0% | 150,000 |
| 477 | CP765 | PROCESS WATER-ROCKHAMPTON | Expenses | 1045485 | [R] R - GWTP 2 x Grundfos poly dosing pumps | - | 1,000 | - | - 1,000 | - 100.0% | - |
| 478 | CP765 | PROCESS WATER-ROCKHAMPTON | Expenses | 1047124 | [R] R - WPS Frenchville Rd Control system replacement | - | 20,000 | - | - 20,000 | - 100.0% | - |
| 479 | CP765 | PROCESS WATER-ROCKHAMPTON | Expenses | 1047126 | [R] GWTP Coagulant Dosing Pumping Upgrade | - | 40,000 | 40,000 | - | 0.0% | - |
| 480 | CP765 | PROCESS WATER-ROCKHAMPTON | Expenses | 1047127 | [R] GWTP Tube Settlers Support Structures | - | 50,000 | 20,000 | - 30,000 | - 60.0% | - |
| 481 | CP765 | PROCESS WATER-ROCKHAMPTON | Expenses | 1047128 | [R] GWTP River Intake Walkway Bridge Renewal | - | 20,000 | 20,000 | - | 0.0% | - |
| 482 | CP765 | PROCESS WATER-ROCKHAMPTON | Expenses | 1047129 | [R] GWTP Sludge Scraper Mechanical Renewal | - | 30,000 | 30,000 | - | 0.0% | - |
| 483 | CP765 | PROCESS WATER-ROCKHAMPTON | Expenses | 1047130 | [R] R WPS Low lift suction pipes Condition Assessment & remedial works | - | 30,000 | 30,000 | - | 0.0% | - |
| 484 | CP765 | PROCESS WATER-ROCKHAMPTON | Expenses | 1047131 | [R] Barrage Civil Preservation Works | 60,000 | 50,000 | 50,000 | - | 0.0% | - |
| 485 | CP765 | PROCESS WATER-ROCKHAMPTON | Expenses | 1047132 | [R] Barrage Gate Winch M&E renewal | 50,000 | 50,000 | 50,000 | - | 0.0% | - |
| 486 | CP765 | PROCESS WATER-ROCKHAMPTON | Expenses | 1047133 | [R] Barrage Storage Level Monitoring Upgrade | - | 20,000 | 20,000 | - | 0.0% | - |

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|---------|-------------|----------------------------|-----------------|-------------------|---|----------------|--------------------------|------------------------|-------------------------------|------------|------------------|
| 487 | CP765 | PROCESS WATER-ROCKHAMPTON | Expenses | 1047134 | [R] R W Reservoir Athelstane Strategy Report (A B&C Res) | 15,000 | - | - | - | 0.0% | - |
| 488 | CP765 | PROCESS WATER-ROCKHAMPTON | Expenses | 1047135 | [R] G W Reservoir Mawdesley Hill Roof Access Upgrade | - | 50,000 | 50,000 | - | 0.0% | - |
| 489 | CP765 | PROCESS WATER-ROCKHAMPTON | Expenses | 1047136 | [R] R W Reservoir Samuel Crescent Roof Access Renewal | - | 20,000 | 20,000 | - | 0.0% | - |
| 490 | CP765 | PROCESS WATER-ROCKHAMPTON | Expenses | 1047137 | [R] R WPS Norman Rd VSD installation on 2nd pump | - | 25,000 | 20,000 | 5,000 | -20.0% | - |
| 491 | CP765 | PROCESS WATER-ROCKHAMPTON | Expenses | 1047138 | [R] R WPS Braddy St pump upgrade | - | 40,000 | 50,000 | 10,000 | 25.0% | - |
| 492 | CP765 | PROCESS WATER-ROCKHAMPTON | Expenses | 1047139 | [R] R WPS Lakes Creek Electrical and control upgrade | - | 30,000 | 30,000 | - | 0.0% | - |
| 493 | CP765 | PROCESS WATER-ROCKHAMPTON | Expenses | 1047140 | [U] R WPS Everingham Ave VSD install and control upgrade | - | 25,000 | 25,000 | - | 0.0% | - |
| 494 | CP765 | PROCESS WATER-ROCKHAMPTON | Expenses | 1047141 | [U] R WPS Wehmeier Ave sun protection for switchboard | - | 5,000 | 5,000 | - | 0.0% | - |
| 495 | CP765 | PROCESS WATER-ROCKHAMPTON | Expenses | 1047142 | [U] Reservoirs Physical and Electronic Security Upgrades | 20,000 | 300,000 | 300,000 | - | 0.0% | - |
| 496 | CP765 | PROCESS WATER-ROCKHAMPTON | Expenses | 1047143 | [U] WTP Physical and Electronic Security Upgrades | 20,000 | - | - | - | - | - |
| 497 | CP765 | PROCESS WATER-ROCKHAMPTON | Expenses | 1047144 | [U] WTP Physical and Electronic Security Upgrades | 20,000 | - | - | - | - | - |
| 498 | CP765 | PROCESS WATER-ROCKHAMPTON | Expenses | 1047145 | [U] Barrage Physical and Electronic Security Upgrades | 20,000 | - | - | - | - | - |
| 499 | CP765 | PROCESS WATER-ROCKHAMPTON | Expenses | 1064831 | [R] GWTP Backwash Drain Valves | 50,000 | 20,000 | 20,000 | 20,000 | 0.0% | - |
| 500 | CP765 | PROCESS WATER-ROCKHAMPTON | Expenses | 1036368 | [R] R Reservoir Boundary Hill Water Quality Monitoring Upgrade | - | - | 30,000 | 30,000 | - | - |
| 501 | CP781 | NETWORK SEWERAGE-MT MORGAN | Expenses | 0581031 | [R] R - S - Jump up & mainline priority | 1,100,000 | 1,100,000 | 1,003,303 | 96,697 | -8.8% | 96,697 |
| 503 | CP782 | NETWORK SEWERAGE-ROC-GCE | Expenses | 0581032 | [R] R - S Access Chamber Raising | 700,000 | 700,000 | 652,488 | 47,512 | -6.8% | 47,512 |
| 504 | CP782 | NETWORK SEWERAGE-ROC-GCE | Expenses | 0581107 | [R] Sewer Main Relining & associated works | 102,000 | 200,000 | 183,566 | 16,434 | -8.2% | 16,434 |
| 505 | CP782 | NETWORK SEWERAGE-ROC-GCE | Expenses | 1030318 | [R] R-S Gracemere STP - effluent return | - | 13,690 | 40,000 | 26,310 | 192.2% | - |
| 506 | CP782 | NETWORK SEWERAGE-ROC-GCE | Expenses | 1030501 | [R] R Sewer Combined Lines Control | 102,000 | 102,000 | 90,664 | 11,336 | -11.1% | 11,336 |
| 507 | CP784 | PROCESS SEWERAGE-MT MORGAN | Expenses | 0985037 | [R] MMSTP Augmentation Works Planning | 20,400 | 10,000 | - | 10,000 | -100.0% | - |
| 508 | CP784 | PROCESS SEWERAGE-MT MORGAN | Expenses | 0987944 | [R] MMSTP Chlorination Upgrade | - | 5,000 | 5,000 | - | 0.0% | - |
| 509 | CP784 | PROCESS SEWERAGE-MT MORGAN | Expenses | 1047146 | [R] MMSTP Floating Wetland Trial | - | 50,000 | 50,000 | - | 0.0% | - |
| 510 | CP784 | PROCESS SEWERAGE-MT MORGAN | Expenses | 1047148 | [R] MMSTP Install Standby Inlet Screen | - | 25,000 | 25,000 | - | 0.0% | - |
| 511 | CP784 | PROCESS SEWERAGE-MT MORGAN | Expenses | 1047151 | [R] MMSTP UV disinfection renewal | - | 25,000 | 25,000 | - | 0.0% | - |
| 512 | CP784 | PROCESS SEWERAGE-MT MORGAN | Expenses | 1047152 | [U] MMSTP Construct Additional Drying Bed | - | 35,000 | 39,000 | 4,000 | 11.4% | - |
| 513 | CP784 | PROCESS SEWERAGE-MT MORGAN | Expenses | 1047153 | [R] MMSTP Procure full list of critical spares | - | 25,000 | 25,000 | - | 0.0% | - |
| 514 | CP784 | PROCESS SEWERAGE-MT MORGAN | Expenses | 1047155 | [R] M SPS Deer River Pump No 1 and 2 renewal | 1,150,000 | 1,030,445 | 200,000 | 830,445 | -80.6% | - |
| 515 | CP785 | PROCESS SEWERAGE-ROC-GCE | Expenses | 1065038 | [R] NRSTP Complete Electrical Upgrade | 51,000 | 51,000 | 40,000 | 11,000 | -21.6% | - |
| 516 | CP785 | PROCESS SEWERAGE-ROC-GCE | Expenses | 1065039 | [R] NRSTP Odour Filter Unit Renewal | 61,200 | 50,000 | 50,000 | 50,000 | 0.0% | - |
| 517 | CP785 | PROCESS SEWERAGE-ROC-GCE | Expenses | 1065040 | [R] NRSTP Outfall Pipe Condition Assess-Re lining | 30,600 | 30,600 | 25,000 | 5,600 | -18.3% | - |
| 518 | CP785 | PROCESS SEWERAGE-ROC-GCE | Expenses | 1065041 | [R] NRSTP Sludge Lagoons Supernatant Return Renewal | 51,000 | 51,000 | 50,000 | 1,000 | -2.0% | - |
| 519 | CP785 | PROCESS SEWERAGE-ROC-GCE | Expenses | 1065042 | [R] R SPS Blackall St No 1 and 2 Pump renewal | 10,200 | 10,200 | 10,000 | 200 | -2.0% | - |
| 520 | CP785 | PROCESS SEWERAGE-ROC-GCE | Expenses | 1065043 | [R] R SPS Harman St Comms Renewal (Unlicensed) | 10,200 | 10,200 | 10,000 | 200 | -2.0% | - |
| 521 | CP785 | PROCESS SEWERAGE-ROC-GCE | Expenses | 1065044 | [R] R SPS Kele Park Comms Renewal (Unlicensed) | 10,200 | 10,200 | 10,000 | 200 | -2.0% | - |
| 522 | CP785 | PROCESS SEWERAGE-ROC-GCE | Expenses | 1065045 | [R] R SPS Lakes Creek No 2 Comms and control upgrade (Unlicensed) | 15,300 | 15,300 | - | 15,300 | -100.0% | - |
| 523 | CP785 | PROCESS SEWERAGE-ROC-GCE | Expenses | 1065046 | [R] R SPS Park St No 1 and 2 Pump renewal | 20,400 | 20,400 | 20,000 | 400 | -2.0% | - |
| 524 | CP785 | PROCESS SEWERAGE-ROC-GCE | Expenses | 1065047 | [R] R SPS Soundshell Complete Electrical Upgrade (Unlicensed) | 91,800 | 90,000 | 60,000 | 30,000 | -33.3% | - |
| 525 | CP785 | PROCESS SEWERAGE-ROC-GCE | Expenses | 1065048 | [R] R SPS York St Comms Renewal (Unlicensed) | 15,300 | 15,300 | 10,000 | 5,300 | -34.6% | - |
| 526 | CP785 | PROCESS SEWERAGE-ROC-GCE | Expenses | 1065049 | [U] R SPS Jardine Park Mechanical and Electrical Upgrade | 153,000 | 153,000 | - | 153,000 | -100.0% | - |
| 527 | CP785 | PROCESS SEWERAGE-ROC-GCE | Expenses | 0581068 | [R] R SPS No1 & No2 NRSTP Upgrade Switchboards | 400,000 | 850,000 | 850,000 | - | 0.0% | - |
| 528 | CP785 | PROCESS SEWERAGE-ROC-GCE | Expenses | 0640283 | [R] R-STP Rton South (Pipeline from West Rton catchment) SEW 104 | - | 36,811 | 700,000 | 663,189 | 1801.6% | 100,000 |
| 529 | CP785 | PROCESS SEWERAGE-ROC-GCE | Expenses | 0959061 | [R] S NRSTP Effluent Reuse Scheme | - | 20,000 | 25,000 | 5,000 | 25.0% | 25,000 |
| 530 | CP785 | PROCESS SEWERAGE-ROC-GCE | Expenses | 0959212 | [U] GSTP Augmentation | 1,200,000 | 1,200,000 | 543,644 | 656,356 | -54.7% | 56,356 |
| 531 | CP785 | PROCESS SEWERAGE-ROC-GCE | Expenses | 0984926 | [R] R SPS 17 (Gce) Industrial | - | - | 95,000 | 95,000 | - | - |
| 532 | CP785 | PROCESS SEWERAGE-ROC-GCE | Expenses | 0987927 | [R] R SPS Arthur St electrical upgrade | - | - | 2,073 | 2,073 | - | - |
| 533 | CP785 | PROCESS SEWERAGE-ROC-GCE | Expenses | 0987931 | [R] NRSTP Aerator replacement | 50,000 | 50,000 | 70,000 | 20,000 | 40.0% | - |
| 534 | CP785 | PROCESS SEWERAGE-ROC-GCE | Expenses | 1033815 | [R] NRSTP Steel Structure Replacement | 25,000 | - | - | - | - | - |
| 535 | CP785 | PROCESS SEWERAGE-ROC-GCE | Expenses | 1033831 | [R] SRSTP Primary Valve Pit Refurbishment | - | 85,115 | 95,000 | 9,885 | 11.6% | - |

| Line No | Cost Centre | Cost Centre Description | Expense/Revenue | Capital Project # | Description | Adopted Budget | Carryover Revised Budget | Sep2016 Revised Budget | Movement Carryover Revised | % Variance | Delayed Cashflow |
|---------|-------------|-----------------------------------|-----------------|-------------------|---|----------------|--------------------------|------------------------|----------------------------|------------|------------------|
| 536 | CP785 | PROCESS SEWERAGE-ROC-GCE | Expenses | 1042122 | [R] NRSTP RAS pump replacement | - | 25,000 | 30,000 | 5,000 | 20.0% | - |
| 537 | CP785 | PROCESS SEWERAGE-ROC-GCE | Expenses | 1046379 | [R] SRSTP Replace handrails | 25,500 | 25,000 | 25,000 | - | 0.0% | - |
| 538 | CP785 | PROCESS SEWERAGE-ROC-GCE | Expenses | 1047157 | [N] NRSTP Inlet Flow Metering installation | - | 15,000 | 15,000 | - | 0.0% | - |
| 539 | CP785 | PROCESS SEWERAGE-ROC-GCE | Expenses | 1047158 | [R] NRSTP Inlet Works Flooring Covers Renewal | - | 25,000 | 25,000 | - | 0.0% | - |
| 540 | CP785 | PROCESS SEWERAGE-ROC-GCE | Expenses | 1047159 | [R] NRSTP Surface Protection for Oxidation Ditch Inlet Pipes and Other Ex | - | 15,000 | 10,000 | 5,000 | -33.3% | - |
| 541 | CP785 | PROCESS SEWERAGE-ROC-GCE | Expenses | 1047160 | [N] NRSTP Inlet Screen Generator Install | - | 15,000 | 27,000 | 12,000 | 80.0% | - |
| 542 | CP785 | PROCESS SEWERAGE-ROC-GCE | Expenses | 1047161 | [R] NRSTP Aerator Bridge Walkway Cover Renewal | 25,500 | 80,000 | 50,000 | - | 0.0% | - |
| 543 | CP785 | PROCESS SEWERAGE-ROC-GCE | Expenses | 1047162 | [N] SRSTP Inlet Screen Duty Standby Upgrade | - | 80,000 | 80,000 | - | 0.0% | - |
| 544 | CP785 | PROCESS SEWERAGE-ROC-GCE | Expenses | 1047163 | [N] SRSTP Inlet Screens Generator: installation | - | 20,000 | 31,500 | 11,500 | 57.5% | - |
| 545 | CP785 | PROCESS SEWERAGE-ROC-GCE | Expenses | 1047164 | [R] SRSTP Primary Sedimentation Tanks M&E renewal | 60,000 | 60,000 | 60,000 | - | 0.0% | - |
| 546 | CP785 | PROCESS SEWERAGE-ROC-GCE | Expenses | 1047165 | [R] SRSTP Primary Digesters Internal and Flare Renewal | 71,400 | 100,000 | 50,000 | - | -50.0% | 50,000 |
| 547 | CP785 | PROCESS SEWERAGE-ROC-GCE | Expenses | 1047167 | [R] R SPS Armstrong St Pump No 1 and 2 renewal | - | 60,000 | 60,000 | - | 0.0% | - |
| 548 | CP785 | PROCESS SEWERAGE-ROC-GCE | Expenses | 1047168 | [U] R SPS Jardine Park upgrade planning | 15,300 | - | - | - | - | - |
| 549 | CP785 | PROCESS SEWERAGE-ROC-GCE | Expenses | 1047169 | [R] R SPS Belmont Rd Complete Electrical Upgrade (Unlicensed) | - | 40,350 | 5,176 | 35,174 | -87.2% | - |
| 550 | CP785 | PROCESS SEWERAGE-ROC-GCE | Expenses | 1047170 | [R] R SPS Prestige Estate Complete Electrical Upgrade (Unlicensed) | - | 40,350 | 5,176 | 35,174 | -87.2% | - |
| 551 | CP785 | PROCESS SEWERAGE-ROC-GCE | Expenses | 1047171 | [U] R SPS Lakes Ck No 2 Civil & safety upgrade | - | 9,300 | 9,314 | 14 | 0.1% | - |
| 552 | CP785 | PROCESS SEWERAGE-ROC-GCE | Expenses | 1047172 | [R] R SPS Hadgraft St Electrical Isolators and PLC renewal | - | 28,998 | - | 28,998 | -100.0% | - |
| 553 | CP785 | PROCESS SEWERAGE-ROC-GCE | Expenses | 1047173 | [R] R SPS Hadgraft St Pump No 1 and 2 Renewal | - | 89,892 | - | 89,892 | -100.0% | - |
| 554 | CP785 | PROCESS SEWERAGE-ROC-GCE | Expenses | 1047174 | [R] R SPS Kerrigan St Comms Renewal (Unlicensed) | - | 10,000 | 10,000 | - | 0.0% | - |
| 555 | CP785 | PROCESS SEWERAGE-ROC-GCE | Expenses | 1047175 | [R] R SPS Lakes Creek No 1 Complete Electrical Renewal | - | 90,000 | 80,000 | 10,000 | -11.1% | - |
| 556 | CP785 | PROCESS SEWERAGE-ROC-GCE | Expenses | 1047176 | [R] G SPS Gavail Ck Rd Control Upgrade | - | 10,000 | 40,000 | 30,000 | 300.0% | - |
| 557 | CP785 | PROCESS SEWERAGE-ROC-GCE | Expenses | 1047177 | [R] G SPS Rossella St Control Upgrade | - | 10,000 | 40,000 | 30,000 | 300.0% | - |
| 558 | CP785 | PROCESS SEWERAGE-ROC-GCE | Expenses | 1047178 | [R] G SPS Tippett Ct Control Upgrade | - | 10,000 | - | 10,000 | -100.0% | 40,000 |
| 559 | CP785 | PROCESS SEWERAGE-ROC-GCE | Expenses | 1062796 | [R] SRSTP Primary and Secondary Sludge Pump Renewals | - | 68,267 | 65,000 | 3,267 | -4.8% | - |
| 560 | CP785 | PROCESS SEWERAGE-ROC-GCE | Expenses | 1064844 | [N] SRSTP PLC critical spares | - | 35,000 | 35,000 | - | 0.0% | - |
| 561 | CP785 | PROCESS SEWERAGE-ROC-GCE | Expenses | 1064845 | [R] NRSTP Grit lifter blower renewal | - | 20,000 | 20,000 | - | 0.0% | - |
| 562 | CP785 | PROCESS SEWERAGE-ROC-GCE | Expenses | 1064846 | [R] SPS Pump lifting chains renewal | - | 50,000 | 30,000 | 20,000 | -40.0% | - |
| 563 | CP785 | PROCESS SEWERAGE-ROC-GCE | Expenses | 1068714 | [R] R SPS No 1 & No 2 NRSTP Pump No 1 & 2 in each SPS | - | - | 204,000 | 204,000 | - | - |
| 564 | CP785 | PROCESS SEWERAGE-ROC-GCE | Expenses | 0590899 | [R] SRSTP Anoxic Mixers Renewal | - | - | 40,000 | 40,000 | - | - |
| 565 | CP790 | FITZROY RIVER WATER GENERAL ADMIN | Revenue | 0590899 | Capital Other Funding | - | 130,000 | 118,532 | 11,468 | -8.8% | - |
| 566 | CP790 | FITZROY RIVER WATER GENERAL ADMIN | Revenue | 0688556 | [N] Water Developer Contributions Received | - | 900,100 | 826,655 | 73,445 | -8.2% | 73,445 |
| 567 | CP790 | FITZROY RIVER WATER GENERAL ADMIN | Revenue | 0688557 | [N] Sewerage Developer Contributions Received | - | 650,100 | 614,714 | 35,386 | -5.4% | 35,386 |
| 568 | CP790 | FITZROY RIVER WATER GENERAL ADMIN | Revenue | 1017256 | [N] GIA Royalties for the Regions FRW | - | - | 1,119 | 1,119 | - | - |
| 569 | CP790 | FITZROY RIVER WATER GENERAL ADMIN | Revenue | 1057230 | [N] GWTP Cat D Betterment Funding | - | 210,000 | 210,000 | 90,000 | -30.0% | - |
| 570 | CP790 | FITZROY RIVER WATER GENERAL ADMIN | Revenue | 1061477 | [R] QRA RRC.111.15 Tropical Cyclone Marcia - Various projects | - | 975,946 | 796,245 | 179,701 | -18.4% | - |
| 571 | CP790 | FITZROY RIVER WATER GENERAL ADMIN | Revenue | 1061478 | [N] BoR Round1 funding Mt M Sewerage scheme | - | 700,000 | 900,000 | 200,000 | -77.8% | 400,000 |
| 572 | CP790 | FITZROY RIVER WATER GENERAL ADMIN | Revenue | 1061478 | [R] Yaamba Rd 600mm water main relocation | - | - | - | - | - | 1,500,000 |
| 573 | CP790 | FITZROY RIVER WATER GENERAL ADMIN | Expenses | 0959089 | [N] R - Misc Field Deployment System (DBYD/PTW) | - | 20,000 | - | 20,000 | -100.0% | - |
| 574 | CP790 | FITZROY RIVER WATER GENERAL ADMIN | Expenses | 1067619 | [R] Outdoor and Indoor Pallet Racking - FRW Stores | - | - | 60,000 | 60,000 | - | - |
| 575 | CP790 | FITZROY RIVER WATER GENERAL ADMIN | Expenses | 1067834 | [N] R Petrol generator Honda EU701 - Mt Archer comms hut | - | - | 6,892 | 6,892 | - | - |
| 576 | CP790 | FITZROY RIVER WATER GENERAL ADMIN | Expenses | 1068654 | [N] R GWTP New Storage Shed | - | - | 10,000 | 10,000 | - | 150,000 |
| 578 | CP910 | WHOLE OF COUNCIL | Revenue | 1065080 | 1516 Capital Budget Balancing Figure | - | 565,075 | - | 565,075 | -100.0% | - |
| 579 | CP910 | WHOLE OF COUNCIL | Expenses | 1065056 | [R] Division 6 - Bajool Amenities Building | 20,000 | 20,000 | 20,000 | - | 0.0% | - |
| 580 | CP910 | WHOLE OF COUNCIL | Expenses | 1033882 | [R] All Divisions: Contingency | 10,000 | 20,000 | - | 20,000 | -100.0% | - |
| 581 | CP910 | WHOLE OF COUNCIL | Expenses | 1047179 | Division 4 - Footpaths in Bouldercombe & Gracemere | 70,000 | 112,000 | 112,000 | - | 0.0% | - |
| 582 | CP910 | WHOLE OF COUNCIL | Expenses | 1047182 | Division 6 - Reseals | - | 50,000 | - | 50,000 | -100.0% | - |
| 583 | CP910 | WHOLE OF COUNCIL | Expenses | 1047184 | Division 7 - Allocation to Drainage in Wackford Street | - | 70,000 | - | 70,000 | -100.0% | - |
| 584 | CP910 | WHOLE OF COUNCIL | Expenses | 1047185 | Division 8 - Pathways | - | 3,900 | 3,900 | - | 0.0% | - |

| Line No | Cost Centre | Cost Centre Description | Expense/Revenue | Capital Project # | Description | Adopted Budget | Carryover Revised Budget | Sep2016 Revised Budget | Movement Carryover to Revised | % Variance | Delayed Cashflow |
|------------------|-------------|-------------------------|-----------------|-------------------|---|-------------------|--------------------------|------------------------|-------------------------------|---------------|-------------------|
| 585 | CP910 | WHOLE OF COUNCIL | Expenses | 1047187 | Division 9 - Judds Park Clubhouse | - | 35,000 | 35,000 | - | 0.0% | - |
| 586 | CP910 | WHOLE OF COUNCIL | Expenses | 1047189 | Division 9 - Amenities - German Street Park | - | 10,000 | - | 10,000 | -100.0% | - |
| 587 | CP910 | WHOLE OF COUNCIL | Expenses | 1047190 | Division 10 - Amenities - German Street Park | - | 10,000 | - | 10,000 | -100.0% | - |
| 588 | CP910 | WHOLE OF COUNCIL | Expenses | 1065050 | [R] Division 1 - Parks Improvement in Division 1 (CurrajongPark and Other) | 70,000 | 70,000 | 61,615 | - 8,385 | -12.0% | 8,385 |
| 589 | CP910 | WHOLE OF COUNCIL | Expenses | 1065051 | [R] Division 2 - Footpaths in Division 2 | 35,000 | 35,000 | 33,000 | - 2,000 | -5.7% | - |
| 590 | CP910 | WHOLE OF COUNCIL | Expenses | 1065052 | [R] Division 2 - Revegetation of Frenchmans Creek | 20,000 | 20,000 | 15,000 | - 5,000 | -25.0% | 5,000 |
| 591 | CP910 | WHOLE OF COUNCIL | Expenses | 1065053 | [R] Division 2 - Playground Equipment in Division 2 | 15,000 | 15,000 | 15,000 | - | 0.0% | - |
| 592 | CP910 | WHOLE OF COUNCIL | Expenses | 1065054 | [R] Division 3 - Shade Sail Elizabeth Park & Play Equipment | 30,000 | 30,000 | 27,375 | - 2,625 | -8.8% | - |
| 593 | CP910 | WHOLE OF COUNCIL | Expenses | 1065065 | [R] Division 3 - FP-Berserker St-Charles St-Rodboro St | 40,000 | 40,000 | 40,000 | - | 0.0% | - |
| 594 | CP910 | WHOLE OF COUNCIL | Expenses | 1065057 | [N] Division 6 - Enviro Resource Trailer - Including Fitout | 50,000 | 50,000 | 50,000 | - | 0.0% | - |
| 595 | CP910 | WHOLE OF COUNCIL | Expenses | 1065059 | [R] Division 7 - Kershaw Gardens Swings | 20,000 | 20,000 | - | - 20,000 | -100.0% | 20,000 |
| 596 | CP630 | LAND & PROPERTY | Expenses | | CBD Cultural Precinct - Land Acq | - | - | 600,000 | 600,000 | - | - |
| 597 | CP910 | WHOLE OF COUNCIL | Expenses | | CBD Cultural Precinct - Change of Current Contract to facilitate future use | - | - | 400,000 | 400,000 | - | - |
| Net Total | | | | | | 54,777,842 | 77,619,222 | 60,207,797 | - 17,411,425 | -22.4% | 12,260,608 |

2016-2017 REVISED BUDGET

2016-17 One Page September Revised Budget

Meeting Date: 24 January 2017

Attachment No: 2

Rockhampton Regional Council

2016/2017

| | Total 16/17 Adopted Budget | Total Carry Over Budget | Total September Revised Budget | Reallocating 16/17 Adopted Budget | Reallocating 16/17 September Revised Budget | Office of CEO 16/17 Adopted Budget | Office of CEO 16/17 Revised Budget | Community Services 16/17 Adopted Budget | Community Services 16/17 Revised Budget | Corporate Services 16/17 Adopted Budget | Corporate Services 16/17 Revised Budget | Regional Services 16/17 Adopted Budget | Regional Services 16/17 Revised Budget |
|---|----------------------------|-------------------------|--------------------------------|-----------------------------------|---|------------------------------------|------------------------------------|---|---|---|---|--|--|
| OPERATIONS | | | | | | | | | | | | | |
| <i>Operating Revenue</i> | (145,828,839) | (145,828,839) | (145,711,094) | (70,891,552) | (70,891,552) | 0 | 0 | 0 | 0 | 0 | 0 | (74,937,297) | (74,937,297) |
| Rates and Utility Charges | 11,111,111 | 11,111,111 | 11,111,111 | 5,944,370 | 5,944,370 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Fees and Discounts | (25,644,218) | (25,644,218) | (24,245,441) | 0 | 0 | (45,000) | (45,000) | (6,932,217) | (6,932,217) | (11,928,830) | (11,928,830) | (6,846,173) | (6,846,173) |
| Interest Received | (3,018,000) | (3,018,000) | (2,723,000) | (2,723,000) | (2,723,000) | (40,000) | (40,000) | (3,925,253) | (3,925,253) | (34,250) | (34,250) | (74,800) | (74,800) |
| Grants Subsidies and Contributions | (10,559,423) | (10,559,423) | (12,873,562) | (7,095,000) | (7,246,482) | (90,900) | (90,900) | (2,853,253) | (2,853,253) | (5,187,970) | (5,187,970) | (6,331,325) | (6,331,325) |
| Other Income | (6,387,377) | (6,387,377) | (6,314,325) | (10,300) | (10,300) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| State Contract and Recoverable Works | (186,516,876) | (186,516,876) | (186,552,374) | (73,276,473) | (73,276,473) | (175,900) | (175,900) | (12,120,442) | (12,120,442) | (17,494,005) | (17,494,005) | (82,950,659) | (82,950,659) |
| Total Operating Revenue | (145,828,839) | (145,828,839) | (145,711,094) | (70,891,552) | (70,891,552) | 0 | 0 | 0 | 0 | 0 | 0 | (74,937,297) | (74,937,297) |
| <i>Operating Expense</i> | 8,684,407 | 8,684,407 | 8,684,407 | 4,913,649 | 4,913,649 | 0 | 0 | 12,000 | 12,000 | 400,000 | 400,000 | 3,359,758 | 3,359,758 |
| Depreciation | 47,164,385 | 47,164,385 | 51,329,011 | 20,085 | 20,085 | 4,523 | 4,523 | 7,279,680 | 7,279,680 | 8,055,292 | 8,055,292 | 31,554,832 | 31,554,832 |
| Employee Costs | 76,845,985 | 76,845,985 | 78,633,384 | 20,085 | 20,085 | 5,019,519 | 5,019,519 | 27,609,839 | 27,609,839 | 26,177,433 | 26,177,433 | 22,580,130 | 22,580,130 |
| Materials and Services | 114,000 | 114,000 | 114,000 | 114,000 | 114,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Internal | (4,525,654) | (4,525,654) | (4,614,445) | 114,000 | 114,000 | 180,250 | 180,250 | 3,401,405 | 3,401,405 | (10,521,864) | (10,521,864) | 3,246,831 | 3,246,831 |
| Costs of Competitive Contract Adjustments | (3,059,173) | (3,059,173) | (2,759,173) | (24,339,364) | (23,632,258) | 0 | 0 | (308,811) | (308,811) | 3,375,888 | 3,375,888 | 20,172,435 | 20,172,435 |
| Commodity Overheads | (185,267,070) | (185,267,070) | (185,267,070) | (25,047,542) | (25,047,542) | 7,449,563 | 7,449,563 | 51,171 | 51,171 | 1,113,805 | 1,113,805 | 2,549,849 | 2,549,849 |
| Total Operating Expense | (145,828,839) | (145,828,839) | (145,711,094) | (70,891,552) | (70,891,552) | 7,449,563 | 7,449,563 | 57,071,319 | 57,071,319 | 36,228,242 | 36,228,242 | 105,176,552 | 105,176,552 |
| Net Operating (Profit)/Deficit | (1,043,837) | (1,043,837) | (93,251,121) | (88,984,977) | (88,984,977) | 7,449,514 | 7,449,514 | 44,890,476 | 44,890,476 | 18,433,912 | 18,334,208 | 28,573,463 | 28,573,463 |
| <i>Non-Capital Reserve Movements</i> | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| <i>Total Non-Capital Reserve Movements</i> | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Net Operating (Profit)/Deficit after Non-Capital Reserve Movements | (1,043,837) | (1,043,837) | (93,251,121) | (88,984,977) | (88,984,977) | 7,449,514 | 7,449,514 | 44,890,476 | 44,890,476 | 18,433,912 | 18,334,208 | 28,573,463 | 28,573,463 |
| CAPITAL | | | | | | | | | | | | | |
| <i>Capital Funding</i> | (7,613,457) | (7,613,457) | (684,351) | 4,383,740 | (6,590,209) | (195,477) | (195,477) | (2,866,571) | (2,866,571) | 473,262 | 473,262 | (9,588,139) | (9,588,139) |
| Capital Funding Carried Forward | (22,761,380) | (22,761,380) | (22,761,380) | 0 | (230,900) | 0 | 0 | (121,250) | (121,250) | 0 | 0 | (4,557,638) | (4,557,638) |
| Grants, Subsidies and Sales/Disposals | (30,026,787) | (30,289,613) | (33,465,773) | 0 | 0 | 0 | 0 | (1,533,432) | (1,533,432) | (339,374) | (339,374) | (29,493,355) | (29,493,355) |
| Developer Contributions | (3,925,700) | (3,925,700) | (1,446,024) | 0 | 0 | (4,554) | (4,554) | (322,300) | (322,300) | 0 | 0 | (3,805,400) | (3,805,400) |
| Other Income | (17,832,151) | (17,832,151) | (17,832,151) | (2,335,134) | (4,325) | (3,465) | (3,465) | (7,979,638) | (7,979,638) | (6,055,276) | (6,055,276) | (2,008,546) | (2,008,546) |
| New Loans 2016-2017 | (106,562,480) | (129,586,686) | (114,951,746) | (10,859,865) | (11,223,605) | (200,000) | (200,000) | (12,102,234) | (12,102,234) | (7,582,000) | (7,582,000) | (10,110,559) | (10,110,559) |
| Total Capital Funding | (107,672,347) | (130,636,935) | (116,935,997) | (10,390,900) | (10,153,739) | 7,449,514 | 7,449,514 | 32,788,162 | 32,788,162 | 17,853,337 | 17,853,337 | (49,622,939) | (49,622,939) |
| <i>Total Funds Available for Capital</i> | (107,672,347) | (130,636,935) | (116,935,997) | (10,390,900) | (10,153,739) | 7,449,514 | 7,449,514 | 32,788,162 | 32,788,162 | 17,853,337 | 17,853,337 | (49,622,939) | (49,622,939) |
| <i>Capital Expenditure</i> | 89,720,329 | 111,754,535 | 97,119,995 | 500,000 | 812,890 | 200,000 | 169,625 | 12,102,294 | 12,102,294 | 7,592,000 | 10,110,559 | 68,346,035 | 73,952,116 |
| Capital Expenditure | 106,562,480 | 129,586,686 | 114,951,746 | 10,859,865 | 11,165,242 | 200,000 | 169,625 | 12,102,294 | 12,102,294 | 7,592,000 | 10,110,559 | 75,816,321 | 81,061,915 |
| Total Capital Expenditure | 106,562,480 | 129,586,686 | 114,951,746 | 10,859,865 | 11,165,242 | 200,000 | 169,625 | 12,102,294 | 12,102,294 | 7,592,000 | 10,110,559 | 75,816,321 | 81,061,915 |
| Net Increase/(Decrease) of Accumulated Budget Funding | 6,863,931 | 6,863,931 | 0 | (103,884,481) | (80,869,209) | 8,144,991 | 7,909,573 | 47,857,349 | 47,857,349 | 18,982,645 | 18,982,645 | 38,704,065 | 29,049,545 |
| RESERVES | | | | | | | | | | | | | |
| <i>Opening Balance of Reserves</i> | 40,960,664 | 40,960,664 | 71,585,977 | 7,486,453 | 7,697,363 | (184,241) | (184,241) | 154,844 | 2,088,295 | 11,145,296 | 8,373,065 | 12,913,127 | 22,617,097 |
| Transfer to Operational Reserves | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Transfer from Operational Reserves | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Transfer to Capital Reserves | 1,995,391 | 1,995,391 | 4,341,797 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Transfer from Capital Reserves | (56,819,389) | (56,819,389) | (56,819,389) | (7,466,453) | (7,466,453) | (184,241) | (184,241) | (2,888,295) | (2,888,295) | 3,913,319 | 11,069,831 | 23,972,225 | 31,852,270 |
| Closing Balance of Reserves | (14,853,334) | (14,853,334) | 19,142,385 | 7,466,453 | 6,330,906 | (184,241) | (184,241) | 154,844 | 2,088,295 | 12,158,615 | 19,442,925 | 36,885,352 | 54,469,367 |
| <i>Debt</i> | 153,405,265 | 153,405,265 | 154,165,705 | 58,376 | 60,376 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Opening Balance (1/7/16) | 153,405,265 | 153,405,265 | 154,165,705 | 58,376 | 60,376 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Payments | (17,832,151) | (17,832,151) | (17,832,151) | (10,352,852) | (10,352,852) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Closing Balance | 153,405,265 | 153,405,265 | 139,165,776 | 95,368,092 | 82,886,511 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 56,276,765 |

Rockhampton Regional Council

| | Corporate Services | | | | Regional Services | | | | Other Regional Services 2016/17 Revised Budget |
|---|------------------------------|---|---|--|--|---|---|--|--|
| | Airport 16/17 Adopted Budget | Other Corporate Services 16/17 Adopted Budget | Other Corporate Services Decentralised 16/17 Revised Budget | Firefly River Water 16/17 Adopted Budget | Firefly River Water September Revised Budget | Waste and Recycling Services 16/17 Adopted Budget | Waste and Recycling Services Revised Budget | Other Regional Services 16/17 Adopted Budget | |
| OPERATIONS | | | | | | | | | |
| Operating Revenue | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Rates and Utility Charges | 0 | 0 | 0 | (60,143,217) | (60,143,217) | (14,794,070) | (14,676,325) | 0 | 0 |
| Grants and Discounts | 0 | 0 | 0 | (1,455,700) | (1,455,700) | (6,274,571) | (4,225,743) | (87,900) | (85,900) |
| Interest Received | (11,866,830) | (11,841,346) | (231,000) | (240,000) | (240,000) | 0 | 0 | 0 | 0 |
| Grants Subsidies and Contributions | (45,000) | (45,000) | (325,851) | 0 | 0 | (40,800) | (40,800) | (34,000) | (47,300) |
| Other Income | (4,092,292) | (4,069,629) | (1,095,100) | (1,112,868) | (1,112,868) | (50,799) | (50,799) | (2,105,125) | (2,105,125) |
| Salaries Contract and Renewable Works | 0 | 0 | 0 | (4,182,832) | (4,182,832) | (17,488,234) | (17,488,234) | (2,461,599) | (2,461,599) |
| Total Operating Revenue | (15,843,659) | (15,466,170) | (1,669,349) | (61,797,114) | (61,797,114) | (18,691,843) | (17,488,234) | (2,461,599) | (2,461,599) |
| Operating Expense | 0 | 0 | 400,000 | 2,544,912 | 2,544,912 | 853,846 | 853,846 | 0 | 0 |
| Depreciation | 2,855,623 | 2,861,641 | 5,469,468 | 5,100,922 | 5,100,922 | 1,384,233 | 1,020,426 | 17,044,477 | 20,896,363 |
| Employee Costs | 2,793,394 | 2,727,798 | 18,834,039 | 48,442,844 | 48,442,844 | 8,800,859 | 3,409,659 | 11,809,010 | 11,862,113 |
| Internal Services | 5,293,852 | 5,293,852 | 18,337,825 | 9,824,481 | 9,824,481 | 3,074,481 | 3,074,432 | 4,174,721 | 3,992,721 |
| Costs of Competitive Contract Adjustments | 3,935,690 | 3,932,868 | 0 | 21,069,706 | 21,069,706 | (357,211) | (489,850) | 0 | 0 |
| Corporate Overheads | 1,115,805 | 1,115,805 | 0 | 4,794,128 | 4,794,128 | 1,133,650 | 1,133,650 | (3,377,929) | (3,342,269) |
| Total Operating Expense | 15,843,659 | 15,466,170 | 21,069,687 | 56,671,993 | 56,671,993 | 15,958,726 | 15,697,718 | 36,975,864 | 39,704,072 |
| Net Operating (Profit)/Deficit | 0 | 0 | 18,384,208 | (5,185,121) | (5,469,746) | (2,733,217) | (2,400,516) | 34,114,265 | 37,443,735 |
| Non-Capital Reserve Movements | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Non-Capital Reserve Movements | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Net Operating (Profit)/Deficit after Non-Capital Reserve Movements | 0 | 0 | 18,384,208 | (5,185,121) | (5,469,746) | (2,733,217) | (2,400,516) | 34,114,265 | 37,443,735 |
| CAPITAL | | | | | | | | | |
| Capital Funding | 640,223 | 2,724,347 | (186,633) | 542,113 | (3,628,953) | (3,290,305) | (2,733,217) | (3,024,950) | 6,183,740 |
| Capital Funding Carried Forward | 0 | (1,680,559) | 0 | (2,877,079) | 0 | (3,210,733) | (1,670,968) | 0 | (6,283,510) |
| Grants, Subsidies and Sales/Disposals | 0 | 0 | (898,818) | (1,865,346) | (1,098,830) | 0 | 0 | (26,807,409) | (33,170,751) |
| Developer Contributions | (2,856,282) | (2,861,643) | (5,469,468) | (1,550,200) | (1,441,370) | (1,384,256) | (1,020,426) | (2,055,200) | (20,896,363) |
| New Loans 2016-2017 | 0 | 0 | (5,100,922) | (13,095,114) | 0 | (2,605,546) | (650,173) | 0 | 0 |
| Total Capital Funding | (1,945,600) | (1,807,853) | (5,336,400) | (8,302,706) | (20,361,250) | (6,746,016) | (4,622,081) | (48,731,055) | (54,137,284) |
| Total Funds Available for Capital | (1,945,600) | (1,807,853) | 13,798,937 | (25,546,371) | (27,772,300) | (9,459,233) | (7,022,897) | (14,616,790) | (16,693,549) |
| Capital Expenditure | 1,945,600 | 1,807,853 | 5,636,400 | 8,302,706 | 16,671,781 | 4,878,300 | 2,773,071 | 54,137,284 | 54,137,284 |
| Capital Expenditure Carried Forward | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Capital Expenditure | 1,945,600 | 1,807,853 | 5,636,400 | 8,302,706 | 16,671,781 | 4,878,300 | 2,773,071 | 54,137,284 | 54,137,284 |
| Net (Increase)/Decrease of Accumulated Budget Funding | (640,223) | (2,724,347) | 17,842,809 | (13,351,168) | (22,104,490) | 0 | 0 | 37,119,234 | 31,250,992 |
| RESERVES | | | | | | | | | |
| Opening Balance of Reserves | 4,083,861 | 5,126,468 | 4,289,226 | 7,786,656 | 14,584,111 | 21,477,486 | 888,270 | 1,559,236 | 16,640,757 |
| Transfer to Operational Reserves | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Transfer from Operational Reserves | 640,223 | 2,724,347 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Transfer to Capital Reserves | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Transfer from Capital Reserves | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Closing Balance of Reserves | 4,724,084 | 6,180,254 | 4,289,226 | 7,786,656 | 14,584,111 | 21,477,486 | 888,270 | 1,559,236 | 16,640,757 |
| Debit | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Opening Balance (1/7/16) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Payments | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Closing Balance | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

2016-2017 REVISED BUDGET

Financial Statements and Ratios 2016-17

Meeting Date: 24 January 2017

Attachment No: 3

**ROCKHAMPTON REGIONAL COUNCIL
FINANCIAL STATEMENTS - 2016/17 SEPTEMBER REVISED BUDGET**
Statement of Comprehensive Income

| | 2016-2017 | 2017-2018 | 2018-2019 | 2019-2020 | 2020-2021 | 2021-2022 | 2022-2023 | 2023-2024 | 2024-2025 | 2025-2026 |
|--|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| | \$000 | \$000 | \$000 | \$000 | \$000 | \$000 | \$000 | \$000 | \$000 | \$000 |
| Income | | | | | | | | | | |
| Revenue | | | | | | | | | | |
| Operating revenue | | | | | | | | | | |
| Net rates, levies and charges | 132,915 | 139,399 | 145,645 | 151,448 | 156,746 | 162,231 | 167,907 | 173,782 | 179,862 | 186,155 |
| Fees and charges | 24,246 | 24,920 | 25,697 | 26,499 | 27,326 | 28,178 | 29,056 | 29,964 | 30,900 | 31,864 |
| Rental income | 3,019 | 3,079 | 3,141 | 3,204 | 3,268 | 3,333 | 3,400 | 3,468 | 3,537 | 3,608 |
| Interest received | 3,018 | 2,687 | 2,666 | 2,626 | 2,566 | 2,687 | 2,799 | 3,092 | 3,248 | 3,334 |
| Sales revenue | 6,101 | 6,254 | 6,410 | 6,570 | 6,734 | 6,903 | 7,075 | 7,252 | 7,433 | 7,614 |
| Other income | 4,410 | 4,498 | 4,588 | 4,680 | 4,774 | 4,869 | 4,966 | 5,066 | 5,167 | 5,270 |
| Grants, subsidies, contributions and donations | 12,874 | 11,926 | 11,079 | 11,300 | 11,526 | 11,757 | 11,982 | 12,232 | 12,477 | 12,726 |
| Total operating revenue | 186,583 | 192,763 | 199,227 | 206,327 | 212,941 | 219,958 | 227,197 | 234,856 | 242,624 | 249,503 |
| Capital revenue | | | | | | | | | | |
| Grants, subsidies, contributions and donations | 36,904 | 23,610 | 7,213 | 7,610 | 7,304 | 7,486 | 7,674 | 7,865 | 8,062 | 8,264 |
| Total revenue | 223,487 | 216,373 | 206,440 | 213,937 | 220,244 | 227,445 | 234,870 | 242,721 | 250,686 | 257,766 |
| Total income | 223,487 | 216,373 | 206,440 | 213,937 | 220,244 | 227,445 | 234,870 | 242,721 | 250,686 | 257,766 |
| Expenses | | | | | | | | | | |
| Operating expenses | | | | | | | | | | |
| Employee benefits | 73,633 | 76,360 | 78,642 | 80,993 | 83,412 | 85,905 | 88,471 | 91,117 | 93,841 | 96,647 |
| Materials and services | 51,622 | 54,617 | 56,624 | 58,620 | 60,687 | 62,826 | 65,040 | 67,333 | 69,707 | 72,164 |
| Finance costs | 8,709 | 7,779 | 7,837 | 7,397 | 6,930 | 6,612 | 5,960 | 5,776 | 5,507 | 5,131 |
| Depreciation and amortisation | 51,329 | 52,878 | 55,096 | 56,993 | 59,046 | 61,039 | 62,764 | 64,514 | 66,361 | 68,128 |
| Other expenses | 305 | 315 | 327 | 338 | 350 | 362 | 375 | 388 | 402 | 416 |
| Total operating expenses | 185,598 | 191,950 | 198,516 | 204,342 | 210,424 | 216,744 | 222,612 | 229,129 | 235,817 | 242,486 |
| Total expenses | 185,598 | 191,950 | 198,516 | 204,342 | 210,424 | 216,744 | 222,612 | 229,129 | 235,817 | 242,486 |
| Net result | 37,889 | 24,423 | 7,924 | 9,595 | 9,820 | 10,700 | 12,258 | 13,593 | 14,869 | 15,281 |
| Operating result | | | | | | | | | | |
| Operating revenue | 186,583 | 192,763 | 199,227 | 206,327 | 212,941 | 219,958 | 227,197 | 234,856 | 242,624 | 249,503 |
| Operating expenses | 185,598 | 191,950 | 198,516 | 204,342 | 210,424 | 216,744 | 222,612 | 229,129 | 235,817 | 242,486 |
| Operating result | 985 | 813 | 711 | 1,985 | 2,517 | 3,214 | 4,585 | 5,727 | 6,807 | 7,017 |

| Statement of Financial Position | | | | | | | | | | |
|--|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| | 2016-2017 | 2017-2018 | 2018-2019 | 2019-2020 | 2020-2021 | 2021-2022 | 2022-2023 | 2023-2024 | 2024-2025 | 2025-2026 |
| | \$000 | \$000 | \$000 | \$000 | \$000 | \$000 | \$000 | \$000 | \$000 | \$000 |
| Assets | | | | | | | | | | |
| Current assets | | | | | | | | | | |
| Cash and cash equivalents | 78,941 | 70,837 | 62,652 | 66,010 | 62,234 | 64,654 | 66,424 | 70,591 | 71,483 | 73,653 |
| Trade and other receivables | 20,117 | 20,830 | 21,541 | 22,262 | 23,055 | 23,811 | 24,592 | 25,329 | 26,233 | 27,095 |
| Inventories | 2,151 | 2,151 | 2,151 | 2,151 | 2,151 | 2,151 | 2,151 | 2,151 | 2,151 | 2,151 |
| Other current assets | 2,260 | 2,260 | 2,260 | 2,260 | 2,260 | 2,260 | 2,260 | 2,260 | 2,260 | 2,260 |
| Non-current assets held for sale | - | - | - | - | - | - | - | - | - | 97 |
| Total current assets | 103,469 | 96,078 | 88,503 | 92,683 | 89,700 | 92,876 | 95,427 | 100,332 | 102,127 | 105,256 |
| Non-current assets | | | | | | | | | | |
| Property, plant & equipment | 2,511,743 | 2,622,538 | 2,704,973 | 2,781,208 | 2,873,531 | 2,953,045 | 3,035,543 | 3,120,516 | 3,209,523 | 3,300,827 |
| Other non-current assets | 734 | 734 | 734 | 734 | 734 | 734 | 734 | 734 | 734 | 734 |
| Total non-current assets | 2,512,477 | 2,623,272 | 2,705,707 | 2,781,942 | 2,874,265 | 2,953,779 | 3,036,277 | 3,121,250 | 3,210,257 | 3,301,561 |
| Total assets | 2,615,946 | 2,719,350 | 2,794,210 | 2,874,626 | 2,963,965 | 3,046,655 | 3,131,703 | 3,221,582 | 3,312,384 | 3,406,818 |
| Liabilities | | | | | | | | | | |
| Current liabilities | | | | | | | | | | |
| Trade and other payables | 19,525 | 20,470 | 21,163 | 21,802 | 22,583 | 23,329 | 24,099 | 24,827 | 25,718 | 26,568 |
| Borrowings | 19,089 | 22,052 | 24,330 | 26,976 | 30,159 | 26,515 | 11,714 | 10,611 | 10,836 | 11,235 |
| Provisions | 15,032 | 15,032 | 15,032 | 15,032 | 15,032 | 15,032 | 15,032 | 15,032 | 15,032 | 15,032 |
| Other current liabilities | 543 | 543 | 543 | 543 | 543 | 543 | 543 | 543 | 543 | 543 |
| Total current liabilities | 54,188 | 58,097 | 61,068 | 64,353 | 68,317 | 65,418 | 51,388 | 51,014 | 52,129 | 53,377 |
| Non-current liabilities | | | | | | | | | | |
| Borrowings | 120,015 | 131,911 | 129,365 | 127,374 | 130,266 | 129,290 | 137,106 | 131,502 | 120,667 | 109,432 |
| Provisions | 10,399 | 10,730 | 11,071 | 11,423 | 11,784 | 12,156 | 12,538 | 12,933 | 13,340 | 13,760 |
| Other non-current liabilities | 2,407 | 2,407 | 2,407 | 2,407 | 2,407 | 2,407 | 2,407 | 2,407 | 2,407 | 2,407 |
| Total non-current liabilities | 132,821 | 145,048 | 142,843 | 141,204 | 144,457 | 143,853 | 152,051 | 146,842 | 136,414 | 125,599 |
| Total liabilities | 187,009 | 203,145 | 203,911 | 205,557 | 212,774 | 209,271 | 203,439 | 197,856 | 188,542 | 178,976 |
| Net community assets | 2,428,937 | 2,516,205 | 2,590,300 | 2,669,069 | 2,751,191 | 2,837,383 | 2,928,264 | 3,023,726 | 3,123,841 | 3,227,841 |
| Community equity | | | | | | | | | | |
| Asset revaluation surplus | 1,054,230 | 1,117,076 | 1,183,247 | 1,252,421 | 1,324,723 | 1,400,215 | 1,478,837 | 1,560,707 | 1,645,953 | 1,734,672 |
| Retained surplus | 1,374,706 | 1,399,130 | 1,407,053 | 1,416,648 | 1,426,468 | 1,437,168 | 1,449,427 | 1,463,020 | 1,477,889 | 1,493,169 |
| Total community equity | 2,428,937 | 2,516,205 | 2,590,300 | 2,669,069 | 2,751,191 | 2,837,383 | 2,928,264 | 3,023,726 | 3,123,841 | 3,227,841 |

| Statement of Cash Flows | | | | | | | | | | |
|--|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| | 2016-2017 | 2017-2018 | 2018-2019 | 2019-2020 | 2020-2021 | 2021-2022 | 2022-2023 | 2023-2024 | 2024-2025 | 2025-2026 |
| | \$000 | \$000 | \$000 | \$000 | \$000 | \$000 | \$000 | \$000 | \$000 | \$000 |
| Cash flows from operating activities | | | | | | | | | | |
| Receipts from customers | 159,832 | 174,260 | 181,544 | 188,502 | 194,824 | 201,457 | 208,258 | 215,355 | 222,488 | 230,082 |
| Payments to suppliers and employees | (123,137) | (130,462) | (135,013) | (139,424) | (143,779) | (148,458) | (153,227) | (158,218) | (163,164) | (168,479) |
| Interest received | 3,018 | 2,687 | 2,666 | 2,626 | 2,566 | 2,687 | 2,799 | 3,092 | 3,248 | 3,334 |
| Rental income | 2,788 | 3,073 | 3,134 | 3,198 | 3,260 | 3,326 | 3,383 | 3,461 | 3,529 | 3,600 |
| Non-capital grants and contributions | 13,249 | 12,030 | 11,172 | 11,280 | 11,498 | 11,732 | 11,966 | 12,209 | 12,446 | 12,689 |
| Borrowing costs | (8,210) | (7,333) | (7,382) | (6,934) | (6,457) | (6,130) | (5,468) | (5,274) | (4,995) | (4,608) |
| Net cash inflow from operating activities | 47,540 | 54,254 | 56,120 | 59,247 | 61,912 | 64,515 | 67,721 | 70,627 | 73,562 | 76,629 |
| Cash flows from investing activities | | | | | | | | | | |
| Payments for property, plant and equipment | (97,119) | (100,828) | (71,850) | (64,554) | (79,586) | (65,561) | (67,140) | (68,119) | (70,621) | (72,386) |
| Proceeds from sale of property, plant and equipment | 7 | - | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 500 |
| Grants, subsidies, contributions and donations | 36,904 | 23,610 | 7,213 | 7,610 | 7,304 | 7,488 | 7,674 | 7,865 | 8,062 | 8,264 |
| Net cash inflow from investing activities | (60,208) | (77,218) | (64,137) | (56,444) | (71,782) | (57,575) | (58,966) | (59,753) | (62,059) | (63,623) |
| Cash flows from financing activities | | | | | | | | | | |
| Proceeds from borrowings | 2,965 | 33,897 | 21,750 | 24,947 | 33,000 | 25,500 | 19,500 | 5,000 | - | - |
| Repayment of borrowings | (17,894) | (19,037) | (22,019) | (24,292) | (26,925) | (30,120) | (28,465) | (11,706) | (10,611) | (10,836) |
| Net cash inflow from financing activities | (14,929) | 14,860 | (269) | 655 | 6,075 | (4,620) | (6,985) | (6,706) | (10,611) | (10,836) |
| Total cash flows | | | | | | | | | | |
| Net increase in cash and cash equivalent held | (27,597) | (8,104) | (8,286) | 3,458 | (3,775) | 2,420 | 1,770 | 4,167 | 882 | 2,170 |
| Opening cash and cash equivalents | 106,538 | 78,941 | 70,837 | 62,552 | 66,010 | 62,234 | 64,654 | 66,424 | 70,591 | 71,483 |
| Closing cash and cash equivalents | 78,941 | 70,837 | 62,552 | 66,010 | 62,234 | 64,654 | 66,424 | 70,591 | 71,483 | 73,653 |

| Statement of Changes in Equity | | | | | | | | | | |
|---------------------------------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| | 2016-2017 | 2017-2018 | 2018-2019 | 2019-2020 | 2020-2021 | 2021-2022 | 2022-2023 | 2023-2024 | 2024-2025 | 2025-2026 |
| | \$000 | \$000 | \$000 | \$000 | \$000 | \$000 | \$000 | \$000 | \$000 | \$000 |
| Asset revaluation surplus | | | | | | | | | | |
| Opening balance | 995,009 | 1,054,230 | 1,117,076 | 1,183,247 | 1,252,421 | 1,324,723 | 1,400,215 | 1,478,837 | 1,560,707 | 1,645,953 |
| Increase in asset revaluation surplus | 59,221 | 62,845 | 66,171 | 69,175 | 72,302 | 75,492 | 78,623 | 81,869 | 85,246 | 88,719 |
| Closing balance | 1,054,230 | 1,117,076 | 1,183,247 | 1,252,421 | 1,324,723 | 1,400,215 | 1,478,837 | 1,560,707 | 1,645,953 | 1,734,672 |
| Retained surplus | | | | | | | | | | |
| Opening balance | 1,336,817 | 1,374,706 | 1,399,130 | 1,407,053 | 1,416,648 | 1,426,468 | 1,437,168 | 1,449,427 | 1,463,020 | 1,477,889 |
| Net result | 37,889 | 24,423 | 7,924 | 9,595 | 9,820 | 10,700 | 12,258 | 13,593 | 14,869 | 15,281 |
| Closing balance | 1,374,706 | 1,399,130 | 1,407,053 | 1,416,648 | 1,426,468 | 1,437,168 | 1,449,427 | 1,463,020 | 1,477,889 | 1,493,169 |
| Total | | | | | | | | | | |
| Opening balance | 2,331,826 | 2,428,937 | 2,516,205 | 2,590,300 | 2,669,069 | 2,751,191 | 2,837,383 | 2,928,264 | 3,023,726 | 3,123,841 |
| Net result | 37,889 | 24,423 | 7,924 | 9,595 | 9,820 | 10,700 | 12,258 | 13,593 | 14,869 | 15,281 |
| Increase in asset revaluation surplus | 59,221 | 62,845 | 66,171 | 69,175 | 72,302 | 75,492 | 78,623 | 81,869 | 85,246 | 88,719 |
| Closing balance | 2,428,937 | 2,516,205 | 2,590,300 | 2,669,069 | 2,751,191 | 2,837,383 | 2,928,264 | 3,023,726 | 3,123,841 | 3,227,841 |

11.2 ROCKHAMPTON CBD REDEVELOPMENT FRAMEWORK - PUBLIC CONSULTATION

File No: 12020
Attachments: 1. Community Engagement Strategy
Authorising Officer: Scott Waters - Acting Executive Manager Regional Development
Author: Robert Truscott - Coordinator Strategic Planning

SUMMARY

Rockhampton Region Council has made the revitalisation of Rockhampton's CBD a major priority for Council. To this end Council has engaged consultants Urbis to support the preparation of a Redevelopment Framework to guide future redevelopment and activation strategies.

This report proposes that the draft CBD Redevelopment Framework as recently reviewed and updated by Councillors be released for community consultation for the period to 24 March 2017.

OFFICER'S RECOMMENDATION

THAT Council conduct Community Engagement as detailed in Attachment 1 for the proposed Rockhampton CBD Redevelopment Framework concluding on 24 March 2017.

COMMENTARY

The "Advance Rockhampton Region – Economic Action Plan" and the earlier Economic Development Strategy prepared in partnership with consultants RPS both make urban renewal with a particular focus of the CBD a central objective.

Council engaged consultants Urbis to prepare a Redevelopment Framework in early 2015. The Framework is to provide a comprehensive planning document to capture existing projects and guide the future redevelopment, renewal and economic revival of the CBD. The Framework is proposed to have a 20 year planning horizon to provide planning, funding and project development continuity in the medium to long term. To achieve this it will be a live document that is reviewed and updated on a regular basis.

The preparation of the document has now progressed through a number of policy development and consultative stages within Council to a point where a broad community engagement is necessary. The preparation of the Framework to date has given consideration to the outcomes of significant community consultation already completed on the future of the CBD.

The draft Framework has now been updated to incorporate the outcomes from recent discussions with Councillors. A Community Engagement Strategy is proposed in the attachment to this document.

DISCUSSION

Part 1 of the CBD Redevelopment Framework as currently drafted describes the CBD and provides a contextual summary of the current status of the CBD and identifies the many influences that will bear on future outcomes.

Part 2 includes a Vision, ten Objectives, three major Strategies and ten supporting Sub-Strategies. While some strategies are already underway, many require further development and testing before proceeding. Again it is important to remember the Framework has a 20 year planning horizon. Projects or ideas that may be difficult to progress in the current context may become feasible in the years to come. Equally some things that may be considered important now, may seem less so in the future.

Part 3 identifies six priority catalyst projects and next steps necessary to progress them. It also includes a number of other projects and activation strategies to be further developed. Importantly many amongst these are events and lower order place making strategies to bring life and interest back to the CBD in the short to medium term.

The way forward for many of the projects and strategies proposed will require strong community and local business support. A willingness to invest, politically support, become a resident or just simply be involved in the re-vitalisation of the CBD will go a long way towards assuring success. The Community Engagement Program proposed provides a detailed plan for giving the community the time and opportunity to understand the Framework and Council's approach to advancing it.

BUDGET

The estimated cost of the Community Engagement Strategy based on some assumptions is approximately \$10,000. This has been planned within the allocated budget for this project.

CONCLUSION

The future economic health of the region relies amongst other things on making Rockhampton and surrounds a preferred residential location. Global experience has demonstrated that a successful central business district is key to this.

Plans for the revitalisation and renewal of Rockhampton's CBD will require broad community support and participation to be successful. A comprehensive community engagement about the substance and implementation of the draft framework is necessary to ensure the community understand and support it as a long term strategy to revitalise the CBD.

Following review by Councillors the document is now ready for release for public review and input.

**ROCKHAMPTON CBD
REDEVELOPMENT FRAMEWORK -
PUBLIC CONSULTATION**

Community Engagement Strategy

Meeting Date: 24 January 2017

Attachment No: 1

Community Engagement Plan

*Economic Development – CBD Redevelopment Framework – draft Framework
Public Consultation*

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1. Trigger for Community Engagement

Rockhampton Regional Council has identified that a vibrant, strong and prosperous CBD is critical for the long-term economic success of the city of Rockhampton and the broader region. With this in mind, Council in conjunction with design partner, Urbis, is undertaking a signature project to lead the reinvigoration of the CBD through a comprehensive Rockhampton CBD Redevelopment Framework.

The Framework has been in development since early 2016, and initial community engagement has been conducted to gather input on the project's vision, objectives and priorities. The Framework is now in final draft form and is presented to Council for endorsement to proceed with public consultation.

2. Reason for Engagement

The CBD Redevelopment Framework has been developed to provide overarching rigour and structure to the activities undertaken in the process of revitalising the CBD. Council recognises the importance of facilitating community engagement and involvement throughout the development of the Framework in order to deliver an outcome that is reflective of the aspirations and goals of community users and business.

The Framework has been drafted in multiple Parts, including the vision and project objectives, technical investigations and key strategies, sub-strategies and priority projects. Engagement with relevant stakeholder groups has been embedded throughout each of these Parts to ensure community feedback has been incorporated on an ongoing basis.

Now that these Parts have been combined to generate the final draft Framework, an extensive and well-planned public consultation period is needed to confirm that the economic, community and cultural needs of the Rockhampton region have been heard and addressed.

3. Background

Rockhampton has recently experienced a notable decentralisation of attraction away from the CBD with investment focused predominantly in urban centres and on the outskirts and periphery of the principal centre.

Over the last few years, starting with the visit by Gilbert RocheCouste from Villagewell in 2014, Council has endeavoured to understand the CBD community's concerns and priorities and to respond to these as best as possible. These have included a number of projects, some involving significant community engagement processes, which potentially impact the future planning of the CBD:

- Smart Regional Centre Strategy
- Improving Way-finding and Walking in Rockhampton CBD
- Population Distributions and Residential Development Study
- Rockhampton Region Towards 2050 – Community Profile
- Riverfront Revitalisation Community Engagement Report
- CBD Revitalisation Survey Report – Resident and Stakeholder Survey
- Rockhampton: A Great Place. The Art & Science of Town Centre Renewal (Villagewell)
- Rockhampton Region Planning Scheme

- Rockhampton Region Economic Development Strategy and Economic Development Action Plan

Council's commitment to optimising the success of the CBD remains as strong as ever and to this end, has engaged Urbis to assist in crafting a redevelopment framework for the CBD. Grounded in extensive community engagement and input, the Framework contains strategic, long term directions for economic, community and cultural development to promote government and private sector investment in the CBD. Creating an accessible, sustainable and interesting place to visit, work and live are dominant themes.

4. Target audiences

The CBD Redevelopment Framework project has included a collaborative approach to community engagement as guided by Urbis. In their engagement proposal, Urbis identified a number of key stakeholders who were likely to have an interest in the preparation of the CBD Redevelopment Framework. This includes the following internal stakeholders within Council:

- Rockhampton Regional Council (organisational)
- Mayor Margaret Strelow
- Councillors

Through discussions with Council officers, the stakeholders external to Council likely to have an interest in the Framework were also identified and categorised into three target audiences. These groups are categorised according to their anticipated level of participation in the project.

| Target Group A – High priority <i>Identified groups that need to be informed, consulted, involved and collaborated with.</i> | Target Group B <i>Identified groups that need to be informed and consulted</i> | Target Group C <i>Identified groups that need to be informed</i> |
|---|--|--|
| <ul style="list-style-type: none"> • CBD External Reference Group (established August 2016 for the project) • CBD Business Operators and Traders • CBD Property Owners and Residents • Local Developers • The Darumbal People • State Government Representatives • Government Agencies (Environment Heritage and Protection, Department State Development and Infrastructure Planning) | <ul style="list-style-type: none"> • CBD Workers • Broader Rockhampton community (including CBD users) • Rockhampton Police • Transport and Main Roads • QLD Rail • Rockhampton City Centre Plaza Management • Fitzroy Basin Association • Rockhampton Access and Equity Group • Capricornia Chamber of Commerce • Rockhampton National Trust • Council Programs (Library, Art Gallery, Pilbeam Theatre) • Safe Night Precinct Committee | <ul style="list-style-type: none"> • Local Schools • Central Queensland University • Capricorn Enterprise • Rockhampton Base Hospital, Rockhampton Private Hospitals • Aged Care sector • Local Religious organisations • Other Local Gov't Jurisdictions |

5. Objectives

At the outset of the project, Urbis identified three key objectives to guide the overarching delivery of engagement and communication activities during the preparation and now the delivery of the Rockhampton CBD Redevelopment Framework. These objectives were based on a collaborative, proactive and meaningful and meaningful approach to engagement:

- Ensure that the development of the Framework is grounded in a thorough understanding of all stakeholders of the Rockhampton CBD (as identified above) gained through appropriate, accessible, well planned and integrated communication and engagement.
- Keep all stakeholder groups informed about issues, strategies or plans that may affect them and provide opportunities to inform and guide decision making where relevant.
- Enhance collaboration between relevant government agencies, local businesses, land and building owners, and other stakeholders by offering opportunities for discussion and collaboration.

Further to the overarching objectives identified above, the following will also be used to guide the consultation specific to each Stakeholder Target Group.

Target Group A:

- Identified as stakeholder groups to be informed, consulted, involved and collaborated with regarding the draft CBD Redevelopment Framework.
- Connect with this stakeholder group early and proactively to review and discuss the draft Framework and associated projects.
- Inform stakeholders of associated timelines, consultation progress and any relevant engagement opportunities regularly.
- Consult with and involve stakeholders throughout the consultation period by working directly with key representatives to understand and consider concerns, feedback and opinions.
- Facilitate collaboration throughout the consultation period to guide the development of alternatives, identification of preferred solutions and ultimate ownership of engagement outcomes.

Target Group B:

- Identified stakeholder groups to be informed and consulted regarding the draft CBD Redevelopment Framework.
- Inform stakeholders of associated timelines, consultation progress and key decisions as well as relevant engagement opportunities and prior engagement outcomes.
- Consult with stakeholders throughout relevant stages of the consultation period by facilitating formal feedback channels to understand and consider concerns, feedback and opinions.

Target Group C:

- Identified stakeholder groups to inform regarding the draft CBD Redevelopment Framework and outcomes.
- Connect with these stakeholders at relevant points of the consultation period to inform them of feedback progress, key decisions and community engagement outcomes.

6. Key messages

As an ongoing project that has spanned the course of almost 12 months, the key messages relevant to the CBD Redevelopment Framework have continued to evolve over time.

The draft Framework collated for public consultation includes significant detail that will form the basis of key messages and information disseminated to the community. This messaging relates to:

- Context of CBD Revitalisation, including global and national trends, opportunities and challenges
- The project vision and strategic redevelopment objectives as confirmed following community consultation.
- Three key redevelopment strategies and a number of sub-strategies to realise the project vision
- Six major projects to catalyse change, a number of projects for further investigation and a roadmap to implementation

While further detail relating to the above Framework Parts will be communicated as required by relevant target audiences, the following general messages will underpin all communications:

- Rockhampton Regional Council is embarking on a signature project to lead the reinvigoration of the CBD alongside design consultant, Urbis, through the preparation of the CBD Redevelopment Framework.
- The Rockhampton CBD Redevelopment Framework project involves the preparation of a redevelopment framework which will shape the strategic vision and long term sustainable growth for the Rockhampton CBD as well as identify a short list of projects which will attract new investment focus and bring life to the city centre. The projects will be a mix of hard property development or renewal and activation strategies such as an annual events calendar.
- Rockhampton Regional Council will undertake a comprehensive stakeholder engagement program with a variety of opportunities for public involvement. This will ensure the CBD Redevelopment Framework will deliver a plan which recognises and responds to Rockhampton's local identity and community values and aspirations to be a regional capital for Central Queensland.
- The CBD Redevelopment Framework will deliver high quality, sustainable, cost efficient and financially viable planning and design solutions that will meet the current and future needs of the CBD and Rockhampton Regional Council.

7. Level of Engagement

The following table outlines the different public participation levels relevant to each target group.

| | <i>Target Group A</i> | <i>Target Group B</i> | <i>Target Group C</i> |
|---|-----------------------|-----------------------|-----------------------|
| Inform - balanced and objective information is provided to the public to assist understanding. | ✓ | ✓ | ✓ |
| Consult – obtain public feedback through structured response and manage resulting data collection | ✓ | ✓ | |
| Involve – work directly with the community and key stakeholders on a continuous basis so that their concerns/issues and aspirations are understood and considered. | ✓ | | |
| Collaborate - partner with the community and key stakeholders in each aspect of the decision process - including the development of alternatives and identification of a preferred solution. | ✓ | | |

8. Methods of Engagement

To support the objectives of this consultation program, an engagement and communication strategy has been developed to ensure clear messages and information regarding the draft CBD Redevelopment Framework is delivered to the community, and that there is ample opportunity for the community to provide feedback and input.

The consultation period will run for a period of 2 months commencing Wednesday 1 February, concluding 24 March and will utilise a range of engagement activities and communication channels. The key methods of engagement will be face to face and online (via RRC website). Feedback regarding the draft Framework will be gathered predominantly via an online survey tool.

Engagement activities (face to face)

- Specific, focused meetings with priority stakeholder groups
- Attendance at scheduled meetings/ gatherings of other stakeholder groups
- Throughout the engagement period regular pop up consultation space in the CBD
- Shopping Centre display (City Centre Plaza) over 2 weeks; Week 4 (15 Feb) and Week 7 (8 Mar)

Online Communications

- Dedicated CBD Revitalisation webpage on RRC website
- Online survey/feedback collection
- Electronic Direct Mail (email) sent to key stakeholders throughout consultation period
- Feature article in electronic CBD Newsletter to promote engagement (special edition early February)

Print Communications

- Hardcopy CBD Framework and overview Fact Sheet available at key RRC locations and mailed to CBD residents and businesses
- Information flyers (DL size) displayed at RRC locations and key CBD businesses

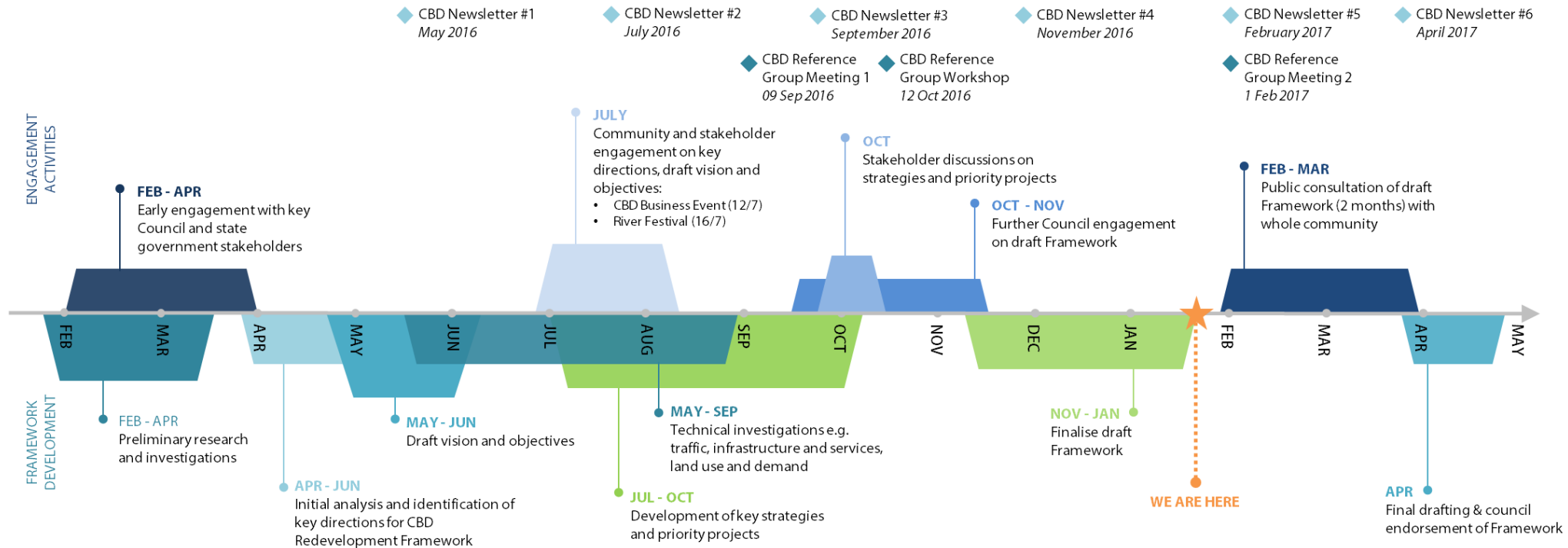
News and Media

- Scheduled media releases to drive press/media coverage
- Major media launch event to coincide with State Government visit in Jan/Feb
- Facebook/social media campaign to launch consultation and encourage continued feedback
- Radio advertising campaign
- Print advertising; 2 page spread to launch and summarize Framework

1.

9. Engagement Schedule

The overarching schedule of communication and engagement activities relating to the CBD Redevelopment Framework project is outlined below, highlighting the current phase of engagement.



The schedule of communication and engagement activities relating to the draft Framework public consultation will be delivered as follows (next page):

| Activity | Date | Audience (Target Group) | | | Channel | Responsible / Involved |
|--|-------|-------------------------|----------------|---|-----------------|---|
| | | A | B | C | | |
| Week 1 (23 Jan – 29 Jan) | | | | | | |
| Draft Framework & Community Engagement Plan approved at Council | 24/01 | | N/A (Internal) | | Council meeting | Mayor, Councillors, Coordinator Strategic Planning |
| Media Release - announce endorsement of Draft Framework consultation | 24/01 | ✓ | ✓ | ✓ | Media | Engagement Officer/Media Officer |
| Develop and print consultation collateral/messaging <ul style="list-style-type: none"> A5 Framework overview booklet RRC Website content & feedback tool Core flute prints of design images DL information flyer | 24/01 | | N/A (Internal) | | N/A | Engagement Officer/Media Officer/Strategic Planning team |
| Week 2 (30 Jan – 5 Feb) | | | | | | |
| Engagement with State Government | 30/01 | ✓ | | | Face to face | Mayor, Councillors |
| Media Release - announce official launch of public consultation and summary of Framework | 30/01 | ✓ | ✓ | ✓ | Media | Engagement Officer/Media Officer |
| Dedicated CBD Revitalisation webpage launched with online survey tool | 31/01 | ✓ | ✓ | ✓ | RRC Webpage | Engagement Officer |
| Forward online survey to Regional Voice and other key stakeholder groups – A & B. | | ✓ | ✓ | | Email | Engagement Officer |
| Engagement with CBD Reference Group via breakfast meeting launch of draft Framework | 01/02 | ✓ | | | Face to face | Mayor, Coordinator Strategic Planning, Engagement Officer |
| News article on RRC website to launch consultation | 01/02 | ✓ | ✓ | ✓ | RRC Webpage | Media Officer |
| Facebook post to launch consultation | 01/02 | ✓ | ✓ | ✓ | Facebook | Engagement Officer/Marketing |
| Launch radio advertising campaign (Feb) | 01/02 | ✓ | ✓ | ✓ | Radio | Engagement Officer/Marketing |
| Hardcopy Framework overview posted to CBD residents and businesses | 01/02 | ✓ | ✓ | | Postal | Engagement Officer |
| CBD Newsletter – feature article, Framework overview and upcoming consultation | 01/02 | ✓ | | | CBD News | Engagement Officer, Coordinator Strategic Planning |

| Activity | Date | Audience (Target Group) | | | Channel | Responsible / Involved |
|--|-------|-------------------------|---|---|--------------|---|
| | | A | B | C | | |
| Engagement with local Developers via Developers Forum | 02/02 | ✓ | | | Face to face | Coordinator Strategic Planning, Planning and Reg team, Engagement Officer |
| Placement of consultation collateral at City Hall Customer Service and City Library. | | ✓ | ✓ | ✓ | Outdoor | Engagement Officer |
| 2 page spread in The Morning Bulletin – Framework overview and how to get involved | 03/02 | ✓ | ✓ | ✓ | Print | Engagement Officer/Marketing |
| Week 3 (6 Feb – 12 Feb) | | | | | | |
| Information flyers distributes to key CBD businesses | 06/02 | ✓ | ✓ | | CBD Business | Engagement Officer |
| Facebook post – how to get involved and have your say on the CBD Redevelopment Framework | 06/02 | ✓ | ✓ | ✓ | Facebook | Engagement Officer/Marketing |
| Engagement with CBD Business & Property Owners via business forum (Walter Reid) | 07/02 | ✓ | | | Face to face | Mayor, Coordinator Strategic Planning, Engagement Officer |
| Pop up consultation space in CBD shopfront | 08/02 | ✓ | ✓ | | Face to face | Strat Planning team |
| Engagement with Darumbal People via meeting | 09/02 | ✓ | | | Face to face | Council, Coordinator Strat Planning, Engagement Officer |
| Pop up consultation space in CBD shopfront | 10/02 | ✓ | ✓ | | Face to face | Strat Planning team |
| Week 4 (13 Feb – 19 Feb) | | | | | | |
| Pop up consultation space in CBD shopfront | 14/02 | ✓ | ✓ | | Face to face | Strat Planning team |
| Shopping centre display – City Centre Plaza | 15/02 | ✓ | ✓ | ✓ | Face to face | Strat Planning team |
| Pop up consultation space in CBD shopfront | 16/02 | ✓ | ✓ | | Face to face | Strat Planning team |
| Week 5 (20 Feb – 26 Feb) | | | | | | |
| Pop up consultation space in CBD shopfront | 21/02 | ✓ | ✓ | | Face to face | Strat Planning team |
| Pop up consultation space in CBD shopfront | 23/02 | ✓ | ✓ | | Face to face | Strat Planning team |
| Week 6 (27 Feb – 5 Mar) | | | | | | |

| Activity | Date | Audience (Target Group) | | | Channel | Responsible / Involved |
|--|-------|-------------------------|---|---|--------------|----------------------------------|
| | | A | B | C | | |
| Pop up consultation space in CBD shopfront | 28/02 | ✓ | ✓ | | Face to face | Strat Planning team |
| Launch radio advertising campaign (Mar) | 01/03 | ✓ | ✓ | ✓ | Radio | Engagement Officer/Marketing |
| Pop up consultation space in CBD shopfront | 02/03 | ✓ | ✓ | | Face to face | Strat Planning team |
| Week 7 (6 Mar – 12 Mar) | | | | | | |
| EDM to CBD business and property owners, have you had your say? How to get involved – reminder | 06/03 | ✓ | | | EDM | Engagement Officer |
| Facebook post – one month left to provide your feedback on the CBD Redevelopment Framework | 06/03 | ✓ | ✓ | ✓ | Facebook | Engagement Officer/Marketing |
| Pop up consultation space in CBD shopfront | 07/03 | ✓ | ✓ | | Face to face | Strat Planning team |
| Shopping centre display – City Centre Plaza | 08/03 | ✓ | ✓ | ✓ | Face to face | Strat Planning team |
| Pop up consultation space in CBD shopfront | 09/03 | ✓ | ✓ | | Face to face | Strat Planning team |
| Week 8 (13 Mar – 19 Mar) | | | | | | |
| Media Release – last chance to submit feedback on the CBD Redevelopment Framework | 13/03 | ✓ | ✓ | | Media | Engagement Officer/Media Officer |
| Facebook post – last chance to provide feedback | 13/03 | ✓ | ✓ | | Facebook | Engagement Officer/Marketing |
| Pop up consultation space in CBD shopfront | 14/03 | ✓ | ✓ | | Face to face | Strat Planning team |
| Pop up consultation space in CBD shopfront | 16/03 | ✓ | ✓ | | Face to face | Strat Planning team |
| Week 9 (20 Mar – 26 Mar) | | | | | | |
| Pop up consultation space in CBD shopfront | 21/03 | ✓ | ✓ | | Face to face | Strat Planning team |
| Pop up consultation space in CBD shopfront | 23/03 | ✓ | ✓ | | Face to face | Strat Planning team |
| <i>Public consultation concludes Friday 24 March</i> | | | | | | |

| Post-consultation Activities | | | | | | |
|--|---------------|---|-----------------------|---|--------------|---|
| Media Release – Thank you to community for providing feedback, outline of next steps | 03/04 | ✓ | ✓ | ✓ | Media | Engagement Officer/Media Officer |
| Collate feedback report and individual responses/further consultation where required (3 weeks) | 03/04 - 21/04 | | <i>N/A (Internal)</i> | | N/A | Strategic Planning team |
| Present consultation outcomes to Council for consideration and inclusion in final Framework | 25/04 | | <i>N/A (Internal)</i> | | N/A | Mayor, Councillors, Coordinator Strategic Planning |
| Media Release – consultation outcomes | 25/04 | ✓ | ✓ | ✓ | Media | Engagement Officer/Media Officer |
| Finalise CBD Redevelopment Framework consultation feedback report (2 weeks) | 25/04 – 09/05 | | <i>N/A (Internal)</i> | | N/A | Engagement Officer |
| Incorporate Council and community feedback into final CBD Redevelopment Framework document (4 weeks) | 25/04 – 23/05 | | <i>N/A (Internal)</i> | | N/A | Strategic Planning team |
| Update CBD Revitalisation webpage with consultation outcomes and feedback report | 09/05 | ✓ | ✓ | ✓ | RRC Webpage | Engagement Officer |
| 2 page spread in the Morning Bulletin – Community feedback on the CBD Redevelopment Framework | 12/05 | ✓ | ✓ | ✓ | Print Media | Engagement Officer/Marketing |
| Present final Framework to Council for endorsement | 23/05 | | <i>N/A (Internal)</i> | | N/A | Mayor, Councillors, Coordinator Strategic Planning |
| Media Release – final Framework adoption and release | 23/05 | ✓ | ✓ | ✓ | Media | Engagement Officer/Media Officer |
| Facebook post – final Framework adoption and release | 23/05 | ✓ | ✓ | ✓ | Facebook | Engagement Officer/Marketing |
| Update CBD Revitalisation webpage with final Framework | 24/05 | ✓ | ✓ | ✓ | RRC Webpage | Engagement Officer |
| Engagement with CBD Reference Group to present and discuss consultation outcomes and implementation | 25/05 | ✓ | | | Face to face | Mayor, Coordinator Strategic Planning, Engagement Officer |

11.3 THE QUAY STREET CULTURAL PRECINCT - ROCKHAMPTON CBD

File No: 12155
Attachments: 1. Locality Plan

Authorising Officer: Peter Kofod - General Manager Regional Services
Author: Andrew Collins - Special Projects Officer

SUMMARY

This report seeks endorsement to commence the design of the Quay Street Cultural Precinct. The Quay Street Cultural Precinct has been identified as one of the six key catalyst projects in the Draft Rockhampton Redevelopment Framework. The report also seeks endorsement to proceed with the refurbishment of the Bond Store which is currently in the design phase.

OFFICER'S RECOMMENDATION

THAT Council

1. Endorses the design of the Quay Street Cultural Precinct in the CBD based on the key design principles identified in the CBD Framework and the concept designs outlined in the feasibility assessment, and acquire property in line with the budget allocation.
2. Allocates \$300,000 for preparation of detailed concept designs and project plans and progress the project to a point of investment ready for potential funding applications.
3. Endorse the refurbishment of the Bond Store to allow construction to commence following the completion of the design documentation.

BACKGROUND

The Quay Street Cultural precinct has been identified as one of the six key catalyst projects in the Draft Rockhampton CBD Redevelopment Framework. The project's objective is to create a cultural hub in the CBD around Customs House, Quay Laneway and Quay Street. A feasibility assessment on the adaptation potential, functional requirements and costs associated with the potential re-use of Customs House and Bond Store, the former SGIO building and the former Rockhampton Enterprise Centre Inc (RECI) building has been completed.

The feasibility assessment carried out has been undertaken in the context of spatial requirements for a new Regional Art Gallery and Smart Working Hub, to maximize Council owned assets.

The available floor area when assessed against industry provisions and best practices would be sufficient to accommodate the new Regional Art Gallery and Smart Working Hub.

A successful Regional Art Gallery requires at least 3000m² of gross floor area. The assessment of the Quay Street buildings has shown that spatially the floor area demands for a Regional Art Gallery would easily be accommodated in both the former SGIO building and Customs House.

COMMENTARY

The feasibility study confirmed the suitability of the Quay Street buildings for redevelopment. This project will create an integrated hub of activation focused on culture and art, which captures the unique qualities of the CBD.

212 Quay Street - the former SGIO building

This building is proposed to be adaptively redeveloped to accommodate the Art Gallery to produce a contemporary Show Piece building that is respectful with the adjacent magnificent and historic Customs House.

The building will be adaptively reused to include functional requirements for:

- Entry foyer
- Galleries of varying sizes and volumes
- Back of house and support areas
- Administration Offices.

To achieve the required Gallery capacity, it is proposed to raise the roof level and to provide voids in the existing floors. This will provide three (3) double volume Galleries and two (2) single storey Galleries.

A unique façade treatment would be proposed for the Art Gallery Building to promote it as an iconic public building and itself as an attractor to the cultural precinct.

208 Quay Street – Customs House

A key outcome of the feasibility study identified the ideal use for Customs House is to reflect its original purpose in elevating the profile of the city through ceremonial, display, and exhibition activities that are all open to the public.

The Customs House is not large enough to accommodate the Art Gallery in its entirety. It is proposed to link the Customs House with the SGIO building and use Customs House to provide a complementary function to the Art Gallery.

Bond Store

Council has commenced detailed design for the redevelopment of the bond store to become Council's "Smart Working Hub".

The fit out for the Smart Working Hub will include the following spatial areas / zones:

Ground floor

- New entry area, reception lift and amenities;
- RRC office;
- A sound proof meeting room that doubles as a green room;
- Server room and
- Open plan work area.

First floor

Mostly open plan, with operable walls to provide a flexible space. Also to include:

- Smart hub lounge;
- Quiet areas;
- Touch down space; and
- Open plan work area.

214 Quay Street - the former Rockhampton Enterprise Centre Inc (RECI) building

The redevelopment of this building has been assessed against the key design principles for the Quay Street Cultural Precinct. This building was originally considered for office accommodation, but it is now proposed to convert the building into a covered market place.

This will require the investigation into the viability of using the structure (outside fabric to remain) and converting the building into a covered market area, providing a warehouse atmosphere and linkages to the broader CBD.

Pedestrian Linkages

A key design principle for this precinct is "Connected to Context". This principle highlights the importance of linking the precinct to the broader CBD with laneways and pedestrian linkages. The feasibility assessment also explored a number of options to help create these linkages. A pedestrian linkage between East Street and Quay Street was identified as one desirable connection.

The creation of the pedestrian link may require the acquisition of property on East Street between East Street and Quay Lane.

The most effective pedestrian linkages and streetscape interfaces will be determined as part of the design process.

PREVIOUS DECISIONS

The following resolution was made at the ordinary Council meeting held on the 13/12/2016 in relation to the Bond Store and the Cultural Precinct.

COUNCIL RESOLUTION

1. THAT Council officers seek to enter into contracts subject to Council approval on identified land; and
2. THAT design work proceed for the Smart Hub in the Bond Store.

BUDGET IMPLICATIONS

The project cost estimates for the individual work packages are listed in the following table:

| Existing Building | Project | Area | Rate \$/m2 | Cost Estimate |
|--|-------------------------|----------------|------------|---------------------|
| Bond Store | Smart Working Hub | 420m2 | \$4,800 | \$2,016,000 |
| RECI | Market Warehouse | | | \$700,000 |
| SGIO | Art Gallery | 2900m2 | \$5,5000 | \$16,000,000 |
| Customs House | Vis Theatre / Reception | | | \$1,000,000 |
| Total Construction Cost | | | | \$19,716,000 |
| <i>Contingency</i> | | <i>App 15%</i> | | <i>\$4,000,000</i> |
| <i>Project Design & Management Cost`</i> | | <i>App 12%</i> | | <i>\$3,000,000</i> |
| Total Probable Project Cost | | | | \$26,716,000 |

The next design stage will further refine these estimates and provide greater certainty on the overall project costs.

DESIGN DEVELOPMENT COSTS

The design fees for the Cultural Precinct have been assessed using the fee guidelines set out in the Rawlinson Australian Construction Handbook. This reference guide indicates a fee percentage of around 12% for professional design services. Based on the estimated construction cost of \$26M, the design services fees are estimated to be \$3M. The \$26M is for all building works excluding the Bond Store which is currently funded.

It is recommended that Council commence the detailed concepts designs for the precinct. This will allow designs for the key buildings and associated streetscape to be integrated. It will provide a detailed understanding of the works, more accurate project costs and reduce project risks. The estimated cost to prepare these designs is \$300,000.

CONCLUSION

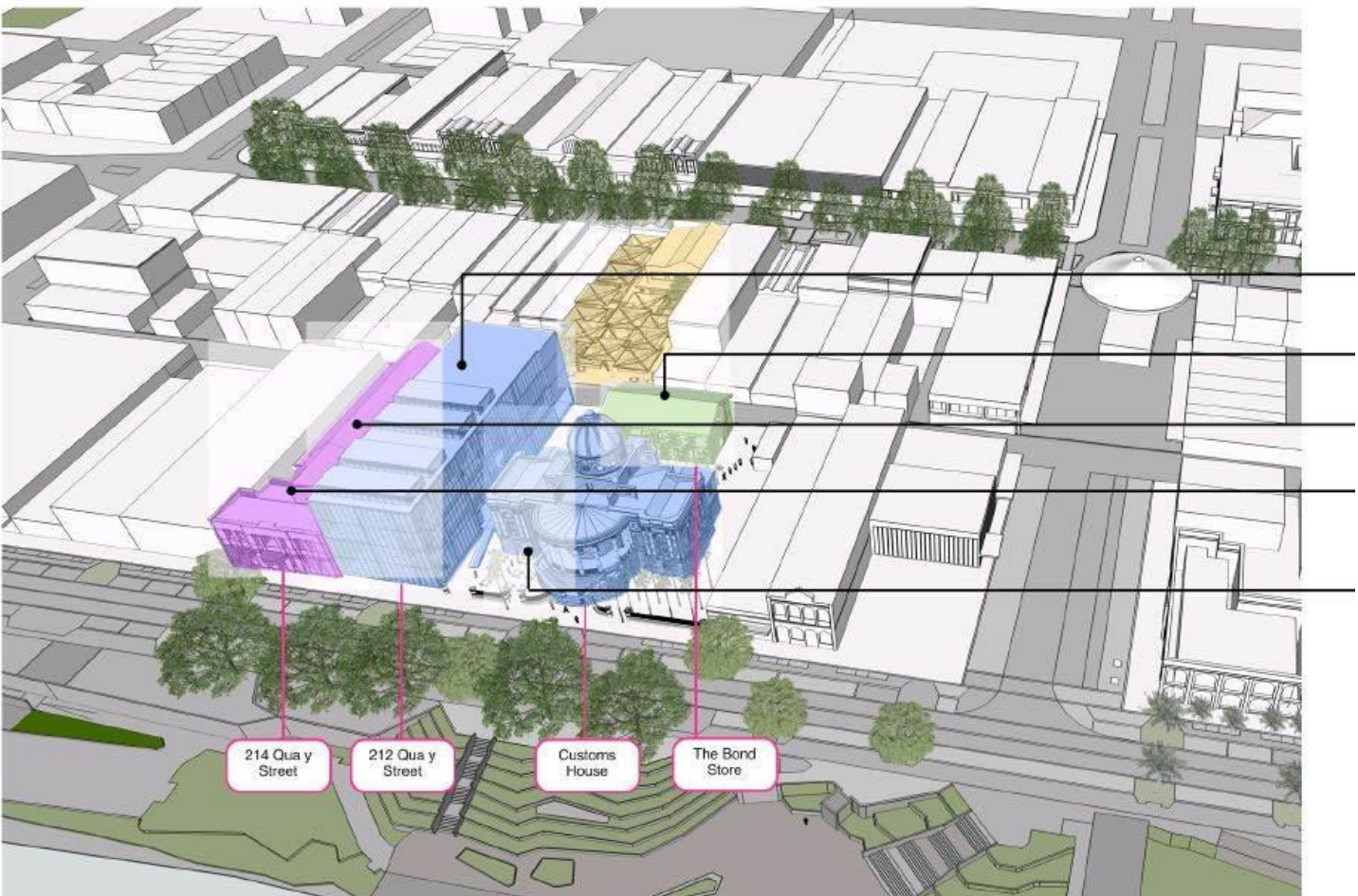
This report seeks Council's endorsement to commence the design of the Quay Street Cultural Precinct. This project has been identified as one of the key Catalyst Projects within the CBD Framework. The project has the potential to create a vibrant cultural precinct and play an important role in the revitalisation of the city heart. The completed design and project plans will more accurately define project costs and sequencing options and will support future grants submission.

THE QUAY STREET CULTURAL PRECINCT - ROCKHAMPTON CBD

Locality Plan

Meeting Date: 24 January 2017

Attachment No: 1



11.4 MOUNT MORGAN STREETScape IMPROVEMENTS

| | |
|-----------------------------|--|
| File No: | 7141 |
| Attachments: | Nil |
| Authorising Officer: | Margaret Barrett - Manager Parks Michael Rowe - General Manager Community Services |
| Author: | Brett Nicholls - Coordinator Parks Planning and Projects |
| Previous Items: | 9.5.2 - Final concept for Mount Morgan Streetscape - Parks, Recreation and Sport Committee - 07 Dec 2016 12.30 pm |

SUMMARY

The Mount Morgan Streetscape Improvements project involves the full redevelopment of the Morgan Street centre median in the CBD of Mount Morgan (between East and Central Streets). This report provides information on the revised costings for this project and requests an increased budget allocation for the works.

OFFICER'S RECOMMENDATION

THAT Council approve an increase to the approved budget in 2016/17 of \$264,050 and to approve an allocation of \$1,040,686 for the 2017/18 capital budget in order to fund the revised costed project, as outlined in the report.

COMMENTARY

Morgan Street is the Central Business District for the historic town of Mount Morgan. Following a period of community consultation and engagement, a new design has been completed that will invigorate the area, protect and enhance the heritage artefacts, improve the amenity of the area and improve the options for the community in delivering events. This design has been approved by Council and is supported by the local community.

All planning and approval works are being progressed with revised costings being secured for the finalised design. The original approved budget and indicative costings did not make allowance for the cost of relocating the overhead electricity to underground power or full refurbishment of the existing amenities building.

PREVIOUS DECISIONS

The final concept design for the Mount Morgan Streetscape was endorsed by Council on 13 December 2016.

BUDGET IMPLICATIONS

The Mount Morgan Streetscape project has an allocation of \$230,000 in the approved 2016/2017 Parks capital budget.

Council has been successful in securing DILGP funding of \$348,000 towards this project.

Council has also secured \$10,000 for the Mafeking Bell restoration and \$20,000 (held in reserve) for decorative lighting and general safety upgrades, through the Stronger Communities Program.

Total combined approved funding for this project to date is \$608,000.

2016/2017 Financial Year and Budget

| Activity | Estimated Cost | Funding (inc Revenue) |
|--|-----------------------|------------------------------|
| Design and Documentation | 25,000 | |
| Civil works | 241,050 | |
| Mafeking Bell - (Aust) DIRD Funding | 25,000 | 10,000 |
| Relocation of External Services (by Ergon) | 455,000 | |
| Electrical, Communication Conduits & Pits (by Council) | 106,000 | |
| DILGP Funding | | 348,000 |
| Approved Capital Budget | | 230,000 |
| Total | \$852,050 | \$588,000 |

2017/2018 Financial Year and Budget

| Activity | Estimated Cost | Revenue |
|--|-----------------------|-----------------|
| Civil Works | 437,686 | |
| Street lighting | 100,000 | |
| Landscape construction - (Aust) DIRD Funding | 193,000 | 20,000 |
| Public space furniture | 80,000 | |
| Public Art (including Arbors) | 80,000 | |
| Refurbishment of the existing amenities building | 170,000 | |
| Total | \$1,060,686 | \$20,000 |

To be noted in relation to the tables:

- Estimates listed above that are indicative currently, and require further confirmation are the *Relocation of External Services (by Ergon)* and the *Refurbishment of the existing amenities building*.
- Contingency of 10% is included in the estimates.

Developing the Ergon works along with the amenities refurbishment into a separate package of works will enable Council to apply for future funding opportunities towards these works, which should reduce the total Council contribution required.

CONCLUSION

Considering the adjustment to the budget ahead of the 2016-2017 Revised Budget will enable the works to be commenced after the Golden Mount Festival and completed before the end of the 2017 calendar year.

11.5 VICTORIA PARK SPORT LIGHTING AND ELECTRICAL SERVICES

File No: 2253

Attachments: 1. **Map of Brothers Rugby League Football Club Rockhampton Inc at Victoria Park**

Authorising Officer: **Margaret Barrett - Manager Parks**
Michael Rowe - General Manager Community Services

Author: **Brett Nicholls - Coordinator Parks Planning and Projects**

SUMMARY

Brothers Rugby League Football Club Rockhampton Inc located at Victoria Park uses land controlled by Council and also land leased directly from the State Government by CQ Leagues Club. This report provides information on the current position of CQ Leagues Club, Brothers Rugby League Football Club Rockhampton Inc and requests budget allocation for an upgraded electrical supply.

OFFICER'S RECOMMENDATION

THAT Council approve an increase to the approved budget in 2016-17 of \$100,000 in order to provide a separate and upgraded electrical supply to the existing rugby league field lighting at Victoria Park.

COMMENTARY

The Brothers Rugby League Football Club Rockhampton Inc (the 'Club') has a trustee permit from Council over the football field at Victoria Park, which expires on 30 June 2018. Refer to the attached map. The Club also uses facilities on adjoining land leased from the State Government (represented by the Department of Natural Resources and Mines) to the CQ Leagues Club. The CQ Leagues Club, formerly known as Brothers Leagues Club, was formed in 2009 in support of the CQ National Rugby League Bid.

On 10 January 2017 the CQ Leagues Club ceased trading and entered voluntary administration.

Power for the rugby league field lighting was derived from the switchboard on the adjacent CQ Leagues Club building. The switchboard has been removed from the CQ Leagues Club building and a separate connection is now required for the Club. It has been identified that the existing cabling around the field and switchboard configurations are not compliant and need to be replaced.

BACKGROUND

Late last year, the Club contacted Council advising that the adjoining lessee, being the CQ Leagues Club, was considered to be financial difficulty and that receivers could be appointed at any time, which may result in the building being locked up until resolution of any financial issues. The concern was that, due to renovations to the CQ Leagues Club some years ago, the switchboard for the rugby league field lighting was internal to the building, and access to this may be denied.

The Club requested that Council remove the Club's portion of the switchboard from within the building to ensure ongoing access to field lighting. The works to remove the switchboard have been completed. The Club has also secured and installed its own power pole and has applied to Ergon for their own connection to the football field.

When reviewing the works required to reconnect power from the external Ergon supply directly to the field lighting, it was found that the existing electrical works are not compliant. The electrical cables circumnavigating the field to service the four light towers are laid in the earth without being installed in conduit and the switchboards on each of the light towers are not compliant.

While Council owns the lighting poles, all previous electrical works performed on this site have been performed by the Club. It is not possible to connect the new electrical supply to the existing cabling and switchboards due to their non-conformance with current standards.

In order to remedy this situation, Council engaged a local electrical engineer to design and scope the required works, which includes the following:

- Provide new consumers mains;
- Provide new main switchboard;
- Install property pole provided by the Club;
- Provide new sub-mains from the main switchboard to each of the pole distribution switchboards;
- Provide new pole distribution switchboards; and
- Provide new underground conduits and cable pits.

Working with Council's Facilities Team and Procurement Team, the 'Invitation To Quote' terms and conditions have been settled and are ready for release once funding is approved.

The field lighting, once reconnected, should not be impacted by CQ Leagues Club's recent status; however the Club does have assets located within the area leased by CQ Leagues Club. The full impact on the Club is yet to be determined and Council Officers are working with the Club where possible to ensure it can continue to provide services to the community. The sporting field is used regularly by many other groups including several schools.

The Club is organising an alternative site to train until the lighting is re-established. The Club has paid for the supply and install of the power pole, and will pay for the electricity connection and the ongoing electricity supply.

BUDGET IMPLICATIONS

The local electrical engineer who designed and scoped the electrical works required for this project has indicated that the works should contract out for \$100,000, which includes a 20% contingency. This would be a one-off cost to Council to remedy this situation.

The current approved budget does not include a project or funding for upgrading non-compliant electrical installation to field lighting at the rugby league field in Victoria Park. Considering this adjustment to the budget ahead of the 2016-17 Revised Budget will enable the works to be completed in time for the 2017 rugby league season.

CONCLUSION

The approval of the budget required to provide a separate and compliant electrical supply to the existing rugby league field lighting at Victoria Park will remove the reliance on the adjoining property while ensuring a safe and reliable lighting supply for the sporting field in time for the 2017 rugby league season.

VICTORIA PARK SPORT LIGHTING AND ELECTRICAL SERVICES

Map of Brothers Rugby League Football Club Rockhampton Inc at Victoria Park

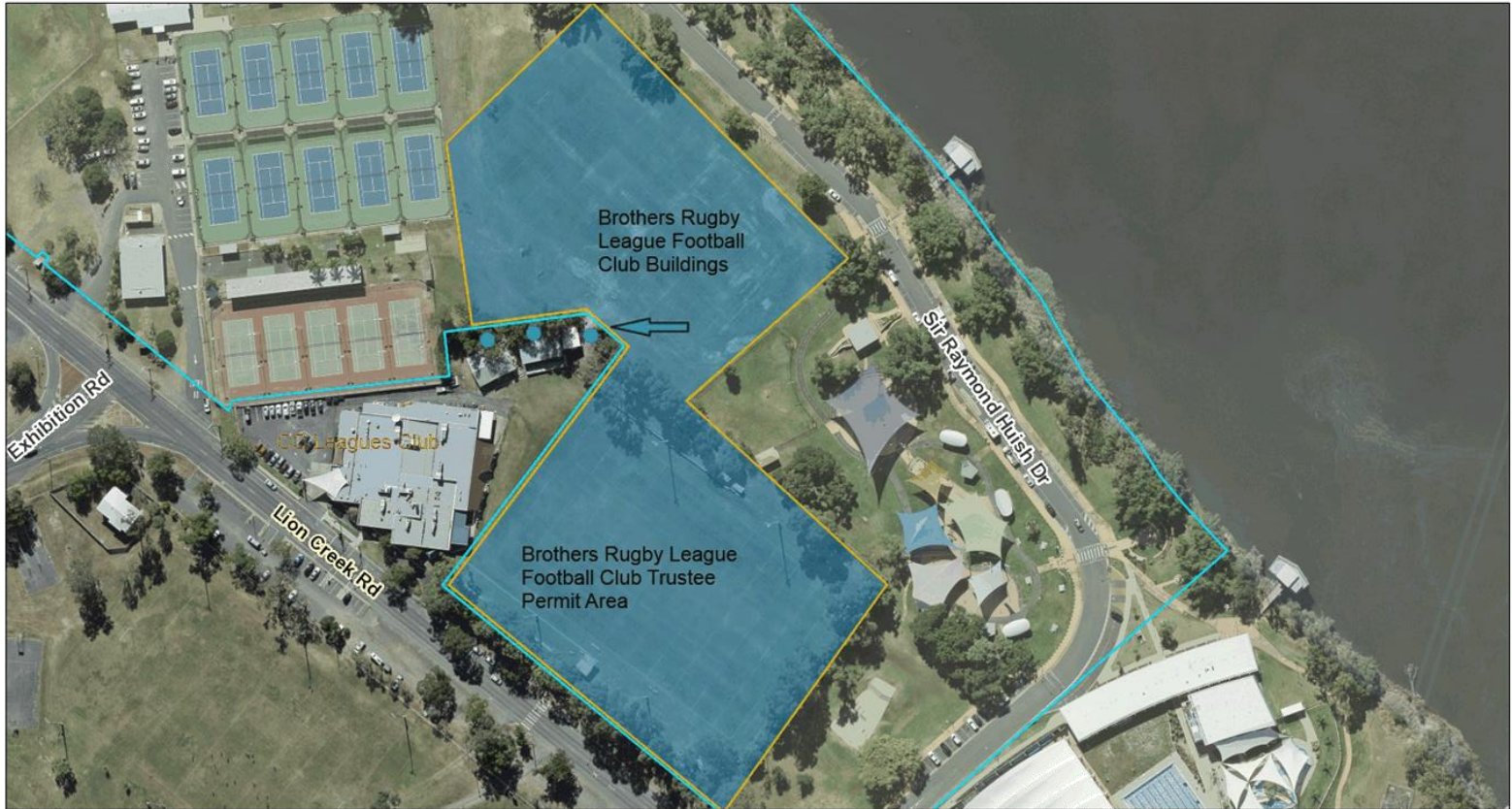
Meeting Date: 24 January 2017

Attachment No: 1

Brothers Rugby League Football Club Rockhampton Inc at Victoria Park



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11.6 CYCLE NETWORK LOCAL GOVERNMENT GRANTS PROGRAM

| | |
|-----------------------------|---|
| File No: | 5732 |
| Attachments: | 1. North Street Concept Plans 2. Canning Street Concept Plans |
| Authorising Officer: | Martin Crow - Manager Engineering Services Peter Kofod - General Manager Regional Services |
| Author: | Angus Russell - Coordinator Strategic Infrastructure |

SUMMARY

The Department of Transport and Main Roads have recently called for funding submissions under the Cycle Network Local Government Grants Program. Council Officers are proposing to submit two projects under this program.

OFFICER'S RECOMMENDATION

THAT Council

1. Endorse the submission of the following projects for the Cycle Network Local Government Grants Program.
 - a. North Street upgrade of on-road cycle facilities from Victoria Parade to Campbell Street
 - b. Canning Street upgrade of on-road cycle facilities from Derby Street to Cambridge Street
2. Agree to fund 50% of the project cost should a funding submission be successful.

COMMENTARY

The Queensland Government is seeking project applications for the 2017-18 Cycle Network Local Government Grants Program. Applications close on 27 January 2017 with successful projects anticipated to be announced in June/July 2017.

Local governments that have formally endorsed their region's Principal Cycle Network Plan are eligible to apply for a 50% grant for the design and/or construction of cycling infrastructure that contributes to the delivery of their regional cycle network. Council endorsed the *Central Queensland Principal Cycle Network Plan* in June 2014 and associated Priority Route Maps in June 2016.

Since June 2015, Council Officers have been working with the Department of Transport and Main Roads (TMR) and their consultants on three priority routes / areas. TMR's consultants were asked to look at gaps or deficiencies and make some recommendations in relation to the three priority routes or areas nominated by Council Officers.

The three areas that were nominated form the spine of the cycle network in Rockhampton are:

- Norman Road and Moores Creek Road through to the Fitzroy River crossings (Route 1);
- North Street into Canning Street and into and along Upper Dawson Road (Route 2); and
- Cycle access on the three Fitzroy River crossings and the interconnectivity between them (Route 3).

These priority routes are also now identified in and supported by a *Central Queensland Cycle Options Analysis Planning Report* (December 2015).

Council successfully submitted the following three projects to the previous round of the Program:

- Moores Creek Road upgrade of on-road cycle facilities from Norman Road to Yaamba Road. Works will include approximately 650 m² of green surface paint, 140 m of off-road
-

bicycle path, pavement symbols and signage. The total estimated cost is \$178,400 with 50% funding from the Program.

- Norman Road upgrade of on-road cycle facilities from Yeppoon Road to Moores Creek Road. Works will include approximately 2400 m of line marking, 1200 m² of green surface paint, pavement symbols and signage. The total estimated cost is \$146,200 with 50% funding from the Program.
- Construct an underpass at Kerrigan Street between Moores Creek Road and Moores Creek. The total estimated cost of these works is \$600,000 with 50% funding from the Program.

Detail design for the Norman Road and Moores Creek Road projects is being finalised with the Kerrigan Street underpass design expected to be completed by May 2017.

The following projects are now proposed to be submitted to the current round of the Program:

- North Street upgrade of on-road cycle facilities from Victoria Parade to Campbell Street. Works will include line marking, green surface paint treatment, pavement symbols, signage and drainage modifications. In addition, a section of raised pavement is proposed for the corner of North Street and Victoria Parade to encourage a low speed environment and provide a safer crossing for pedestrians and cyclists. The raised area will consist of granite pavers in keeping with the planned Victoria Parade / Quay Street streetscape. The total cost for this project is estimated at \$384,000.
- Canning Street upgrade of on-road cycle facilities from Derby Street to Cambridge Street. Works will include line marking, green surface paint treatment, pavement symbols, signage and asphalt re-surfacing. The existing angle carparks on the northern side of Canning Street between William Street and Derby Street may require conversion to parallel parking to accommodate on-road cycle lanes. This will result in the loss of a number of carparks. Consultation will be undertaken with adjacent business owners to inform them of the proposed works and seek their feedback. The total cost for this project is estimated at \$275,000.

BACKGROUND

The Cycle Network Local Government Grants Program allows the Queensland Government to work with local governments to deliver best practice, high quality and safe cycling infrastructure and facilities on principal cycle networks across Queensland.

Projects eligible for this funding include the detailed design and/or construction of:

- off-road exclusive use bikeways
- off-road shared paths
- physically separated on-road bicycle lanes
- advisory lanes
- on-road facilities, including shoulder widening, line marking, lane and intersection reconfiguration and priority signalling
- crossing provisions including at-grade treatments, bridges or underpasses
- mid-trip facilities and end-of-trip facilities.

All project applications are assessed and prioritised against the following 6 selection criteria:

- Connectivity – identifies the number and diversity of trip attractors that will be made accessible by the project, providing connectivity for the local and regional community.
- Demand – measures the population surrounding the project to determine the anticipated demand and potential benefit of the project.

- Network Enhancement – measures the contribution of the project to the principal cycle network and evaluates the positive physical impact of the project in terms of addressing barriers in the network.
- Safety – measures the safety and usability of a project by assessing the technical aspects of the project proposal, including design treatments for cyclists and crime prevention.
- Cost Effectiveness – assesses the cost effectiveness of a project by measuring the benefits of the project against the project cost.
- Strategic Importance – evaluates the project against current strategic priorities of both the department and council to ensure infrastructure is delivered where it will have the most positive impact on the principal cycle network.

Further details of the Program and guidelines can be seen on the Department's web site at <http://www.tmr.qld.gov.au/Travel-and-transport/Cycling/Cycling-infrastructure-grants.aspx>.

PREVIOUS DECISIONS

On 4 June 2014, Council resolved that the Rockhampton sub-region section of the *Central Queensland Principal Cycle Network Plan* be endorsed. On 21 June 2016 Council also resolved to endorse the Priority Route Maps for the Principle Cycle Network. The projects proposed to be submitted to the grants program form part of the Priority A Routes.

On 8 September 2015, Council resolved to submit the Upper Dawson Road (Nathan Street to Blackall Street) and North Street (Canning Street to West Street) projects to the 2015/16 round of the Cycle Network Local Government Grants Program, and agreed to fund 50% of the project costs should the funding submissions be successful.

On 27 January 2016, Council resolved to submit the Norman Road (Yeppoon Road to Moores Creek Road), Moores Creek Road (Norman Road to Yaamba Road) and Kerrigan Street underpass projects to the 2016/17 round of the Cycle Network Local Government Grants Program, and agreed to fund 50% of the project costs should the funding submissions be successful.

BUDGET IMPLICATIONS

Indicative estimates indicate the North Street project will cost in the order of \$384,000. Council will need to allocate \$192,000 over the 2017/18 and 2018/19 budgets to fund it's 50% share of this project should the application be successful.

Indicative estimates indicate the Canning Street project will cost in the order of \$275,000. Council will need to allocate \$137,500 over the 2017/18 and 2018/19 budgets to fund it's 50% share of this project should the application be successful.

If both project funding applications were successful, the cumulative impact on Council's Budget would be \$329,500 over two years.

LEGAL IMPLICATIONS

Council will be required to enter into funding agreements with the State Government if funding submissions are successful.

RISK ASSESSMENT

The existing angle carparks on the northern side of Canning Street between William Street and Derby Street may require conversion to parallel parking. This will result in the loss of a number of on-street car parks. Consultation will be undertaken with adjacent business owners to inform them of the proposed works and seek their feedback.

CORPORATE/OPERATIONAL PLAN

The endorsement of the CQPCNP and associated Priority Route Maps and the delivery of projects on the network support Strategy 3 within the Community Plan: "A community that enjoys a range of strategically placed and integrated pedestrian and cycle paths".

CONCLUSION

With the endorsement of the *Central Queensland Principal Cycle Network Plan* in June 2014, Council is in a position to submit applications to the current round of the Cycle Network Local Government Grants Program.

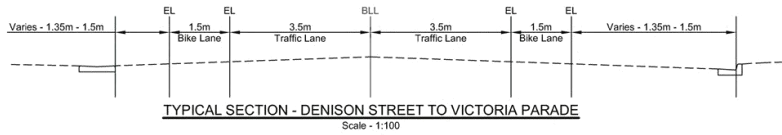
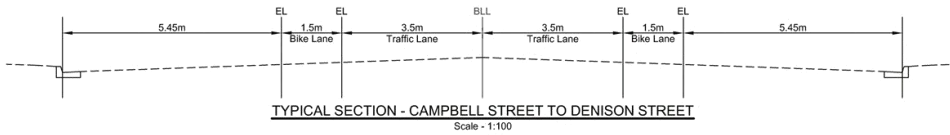
Three priority routes have been identified and projects have been identified on these routes that meet the funding program guidelines. If all project submissions are successful, Council will need to allocate \$329,500 capital funds to meet its 50% funding obligations.

CYCLE NETWORK LOCAL GOVERNMENT GRANTS PROGRAM

North Street Concept Plans

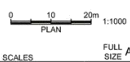
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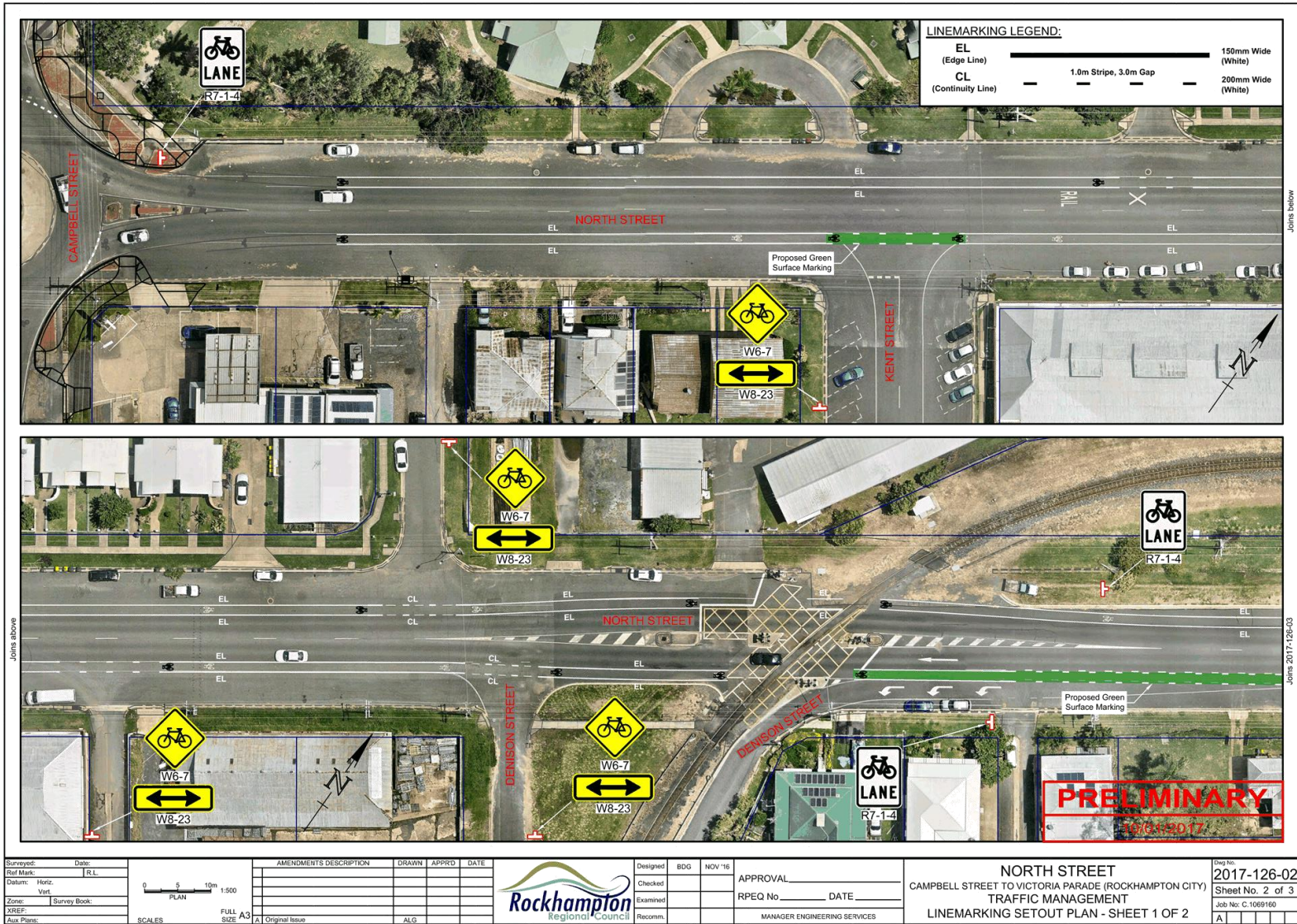


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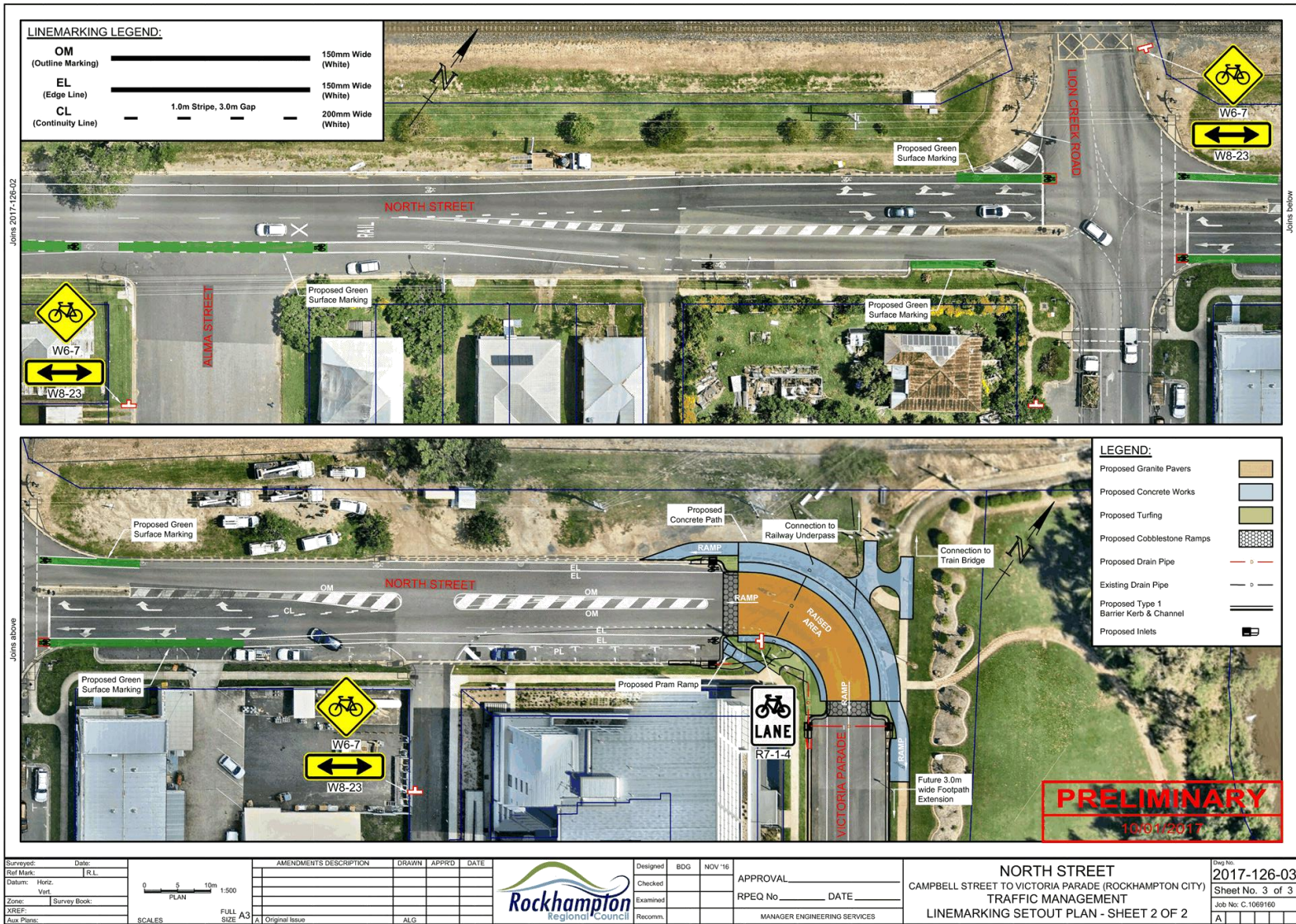
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TRAFFIC MANAGEMENT
OVERALL LAYOUT PLAN

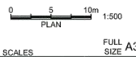
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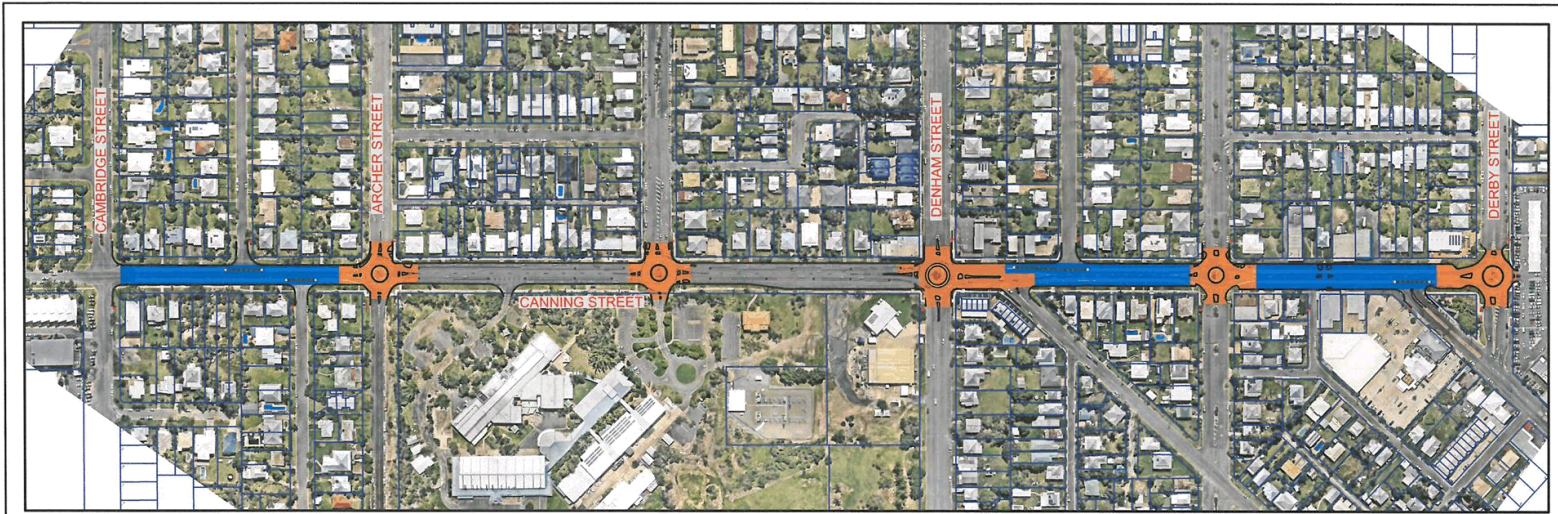
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CYCLE NETWORK LOCAL GOVERNMENT GRANTS PROGRAM

Canning Street Concept Plans

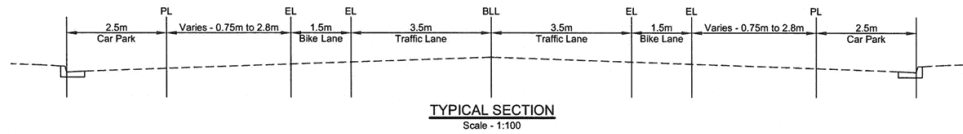
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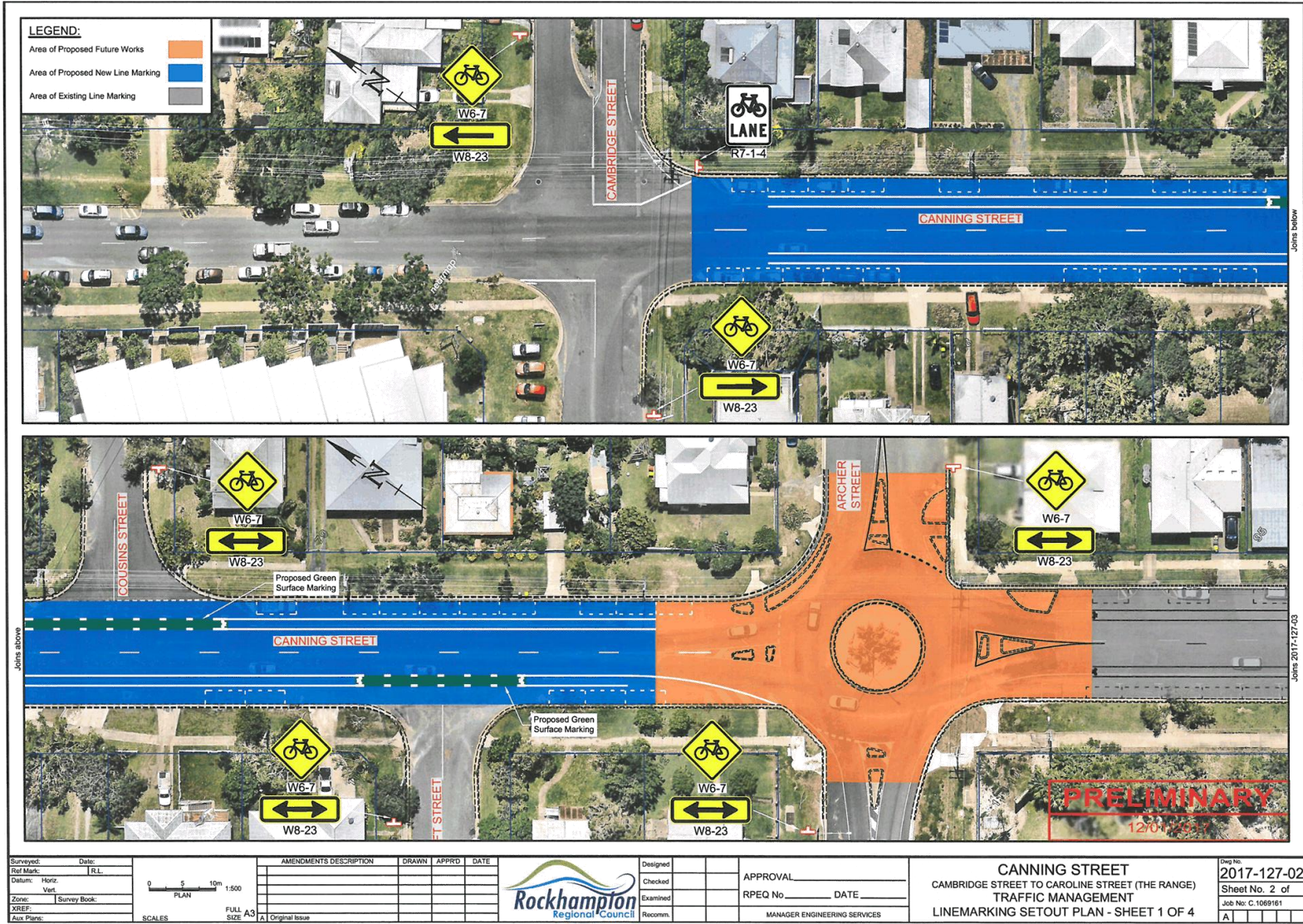
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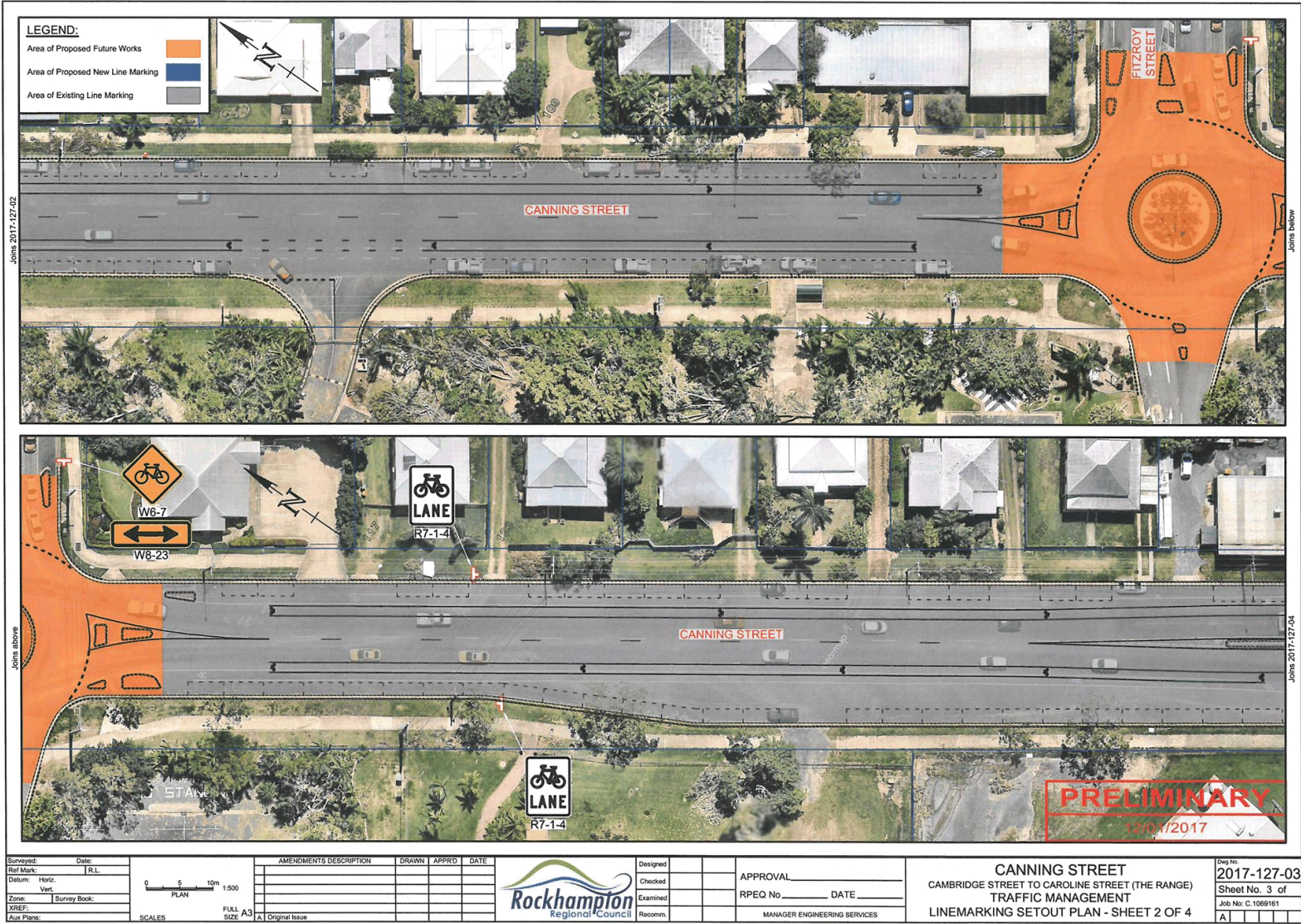
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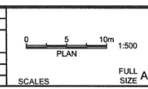
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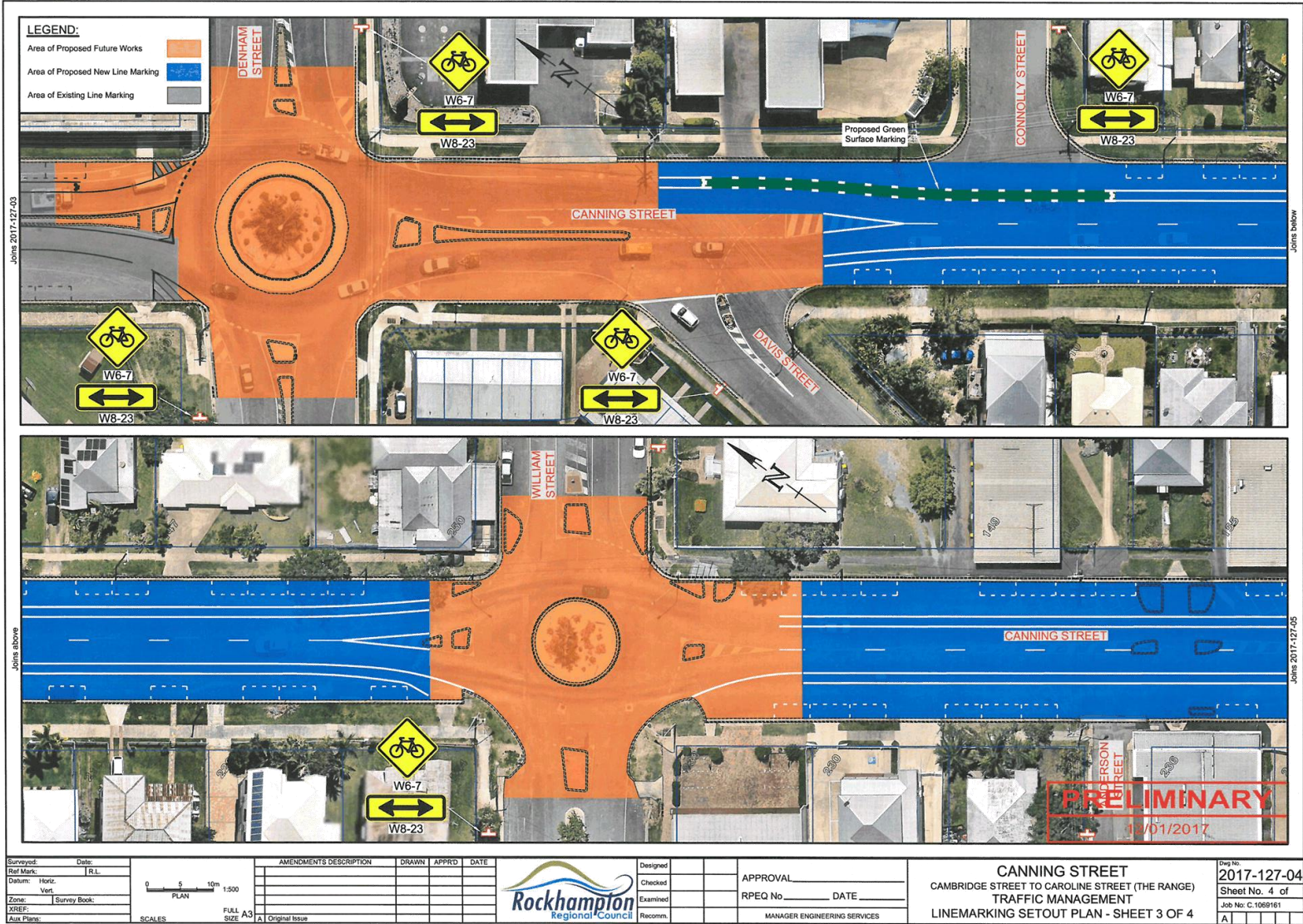
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 CAMBRIDGE STREET TO CAROLINE STREET (THE RANGE)
 TRAFFIC MANAGEMENT
 LINEMARKING SETOUT PLAN - SHEET 2 OF 4

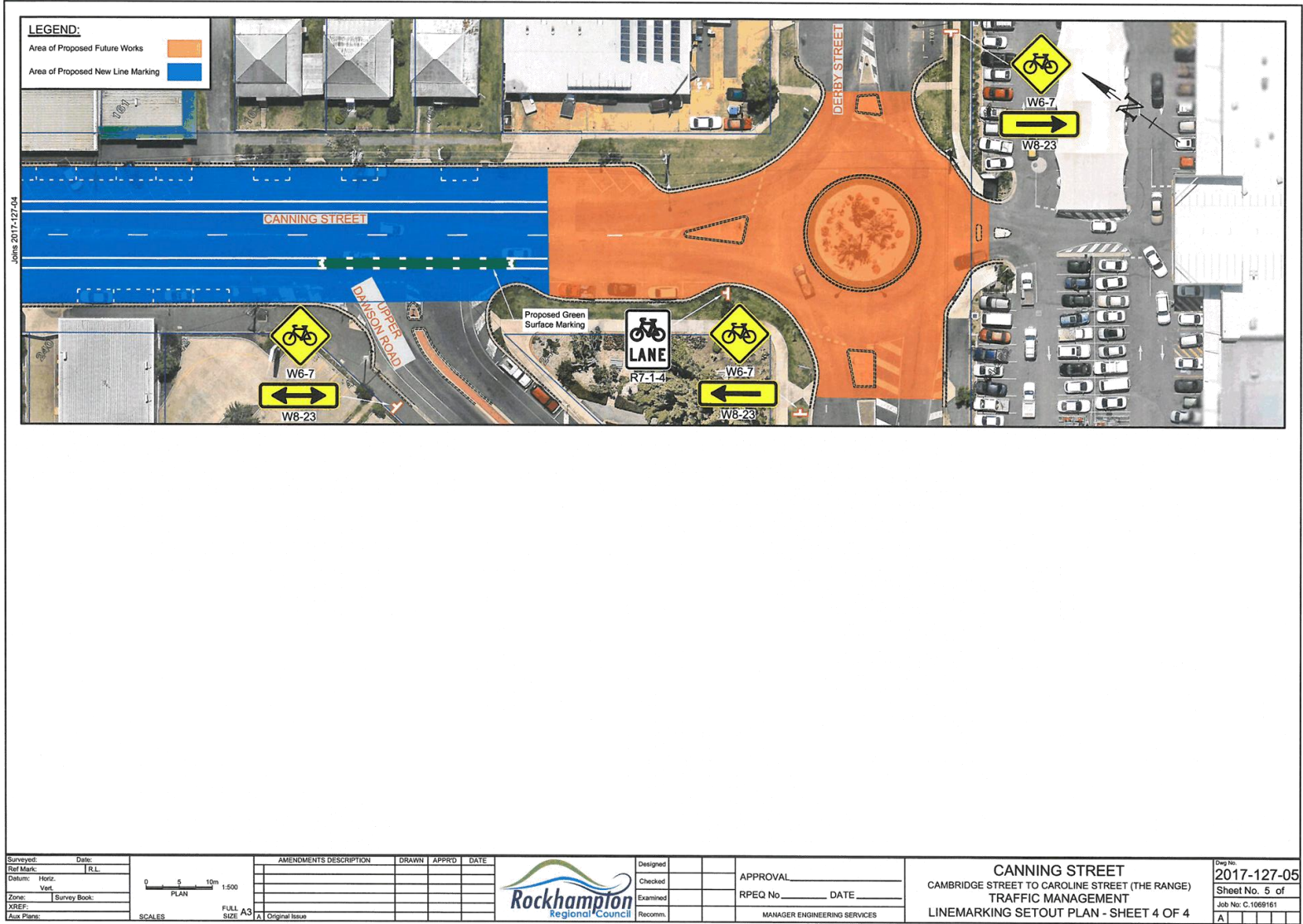
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11.7 2017 '7ROCKY RIVER RUN' - SPONSORSHIP PROPOSAL

| | |
|-----------------------------|--|
| File No: | 7822 |
| Attachments: | 1. Action Sheet - 27 January 2016 - Multi Year Funding Agreements 2. 2017 '7Rocky River Run' sponsorship proposal - CTC |
| Authorising Officer: | Evan Pardon - Chief Executive Officer |
| Author: | Scott Waters - Acting Executive Manager Regional Development |

SUMMARY

Council has received correspondence regarding an opportunity to sponsor the '7Rocky River Run' event for 2017 being held on Sunday 28th May 2017.

OFFICER'S RECOMMENDATION

THAT Council sponsor the 2017 '7Rocky River Run' event and agree to provide sponsorship contribution of \$35,000 (plus GST) cash and in kind support as outlined in business case attached to this report.

COMMENTARY

The '7Rocky River Run' is an iconic regional event supporting charity and attracting thousands of local, regional, and interstate participants each year. The aim of the '7Rocky River Run' is to raise funds for youth mental health and the prevention of youth suicide.

BACKGROUND

The '7Rocky River Run' is run by Capricornia Training Company (CTC). CTC is a local not-for-profit labour hire, recruitment, apprenticeship, and training organisation based in Rockhampton.

Previously run by the Rotary Club of Rockhampton, CTC took over the event in 2016 due to the growing organisational requirements for the event. Since the inception race in 2006, to the most recent race in 2016, the event has grown enormously from 358 participants to over 2,000 participants and has provided positive economic and community benefits for the Region.

CTC have partnered with Channel 7 as naming sponsors for the event and have engaged Atlas Multisports (AM) to assist with running the event. AM also organise the '7 Sunshine Coast Marathon & Community Run Festival' – a world class marathon and festival.

The successful event management experience offered by AM, combined with Channel 7's hugely recognised brand will ensure the '7Rocky River Run' continues to sustainably grow and expand over the next three years.

THE OPPORTUNITY

The opportunity offered to Rockhampton Regional Council is to sponsor the 2017 '7Rocky River Run' for \$35,000 (plus GST) in addition to in-kind support.

In return for Council's sponsorship, the following entitlements are offered:

- Branding rights
 - Logo placement and branding on all relevant publications, reports communications and marketing materials including:
 - Social media event pages
 - Official merchandise
 - Event eDM
 - Advertising (TV/Print/radio/online)
 - Media backdrop
-

- Event website
- Finishers tape
- Crew and volunteer tee's that are event specific
- Logo and advertising placement.

Onsite branding should include but is not limited to:

- Signage on course and in the precinct
- Street banners
- Corflute
- Website
- Merchandise
- Event day – Council has the opportunity to erect inflatables at the event/onsite activation in the general public precinct.

In addition to the above sponsorship entitlements, Council will also be granted access to pre and post event activation opportunities such as:

- On course signage including race village signage
- Activation zone at the village and on track to be agreed to by both parties
 - Infrastructure, branding, Volunteer & Merchandise costs paid by Council
- Cross promotional opportunities
- Merchandise opportunities

PREVIOUS DECISIONS

Ordinary Council Meeting – 27 January 2016 – Multi Year Funding Agreements

“THAT the Multi-Year Funding Agreements as outlined in the report be approved, with the exception of the Rocky River Run, with a view to it being supported on an annual basis.”

BUDGET IMPLICATIONS

For 2017, CTC is seeking a sponsorship contribution of \$35,000 (plus GST) which can be accommodated for in the current operational budget.

CONCLUSION

Given the positive economic and community benefits the Rocky River Run event has delivers to the Rockhampton Region, it is recommended that Council avails itself the opportunity to sponsor the 2017 '7Rocky River Run' event.

2017 '7ROCKY RIVER RUN' - SPONSORSHIP PROPOSAL

Action Sheet - 27 January 2016 – Multi Year Funding Agreements

Meeting Date: 24 January 2017

Attachment No: 1

FOR ACTION

ORDINARY COUNCIL

27/01/2016

TO: Manager Communities and Facilities (Cheryl Haughton)

Subject: Multi-Year Funding Agreements
Target Date: 10/02/2016
File Reference 7822

Notes:

COUNCIL RESOLUTION

THAT the Multi-Year Funding Agreements as outlined in the report be approved, with the exception of the Rocky River Run, with a view to it being supported on an annual basis.

Moved by: Mayor Strelow
Seconded by: Councillor Swadling
MOTION CARRIED UNANIMOUSLY

[Open Item in Minutes](#)

**Please Note: This document is for information only.
All notes and actions must be completed via the InfoCouncil system.**

**2017 '7ROCKY RIVER RUN' -
SPONSORSHIP PROPOSAL**

**2017 '7Rocky River Run' sponsorship
proposal - CTC**

Meeting Date: 24 January 2017

Attachment No: 2

7Rocky River Run – ready for its 10th year

Purpose of the business case

To highlight the benefits of the 7Rocky River Run (7RRR) for 2017 and what it can do for the Rockhampton region in terms of placing the region on the map, strengthening community and attracting tourists.

Background

After eight years of organising Rockhampton's hugely successful community fundraising event, The Rocky River Run (RRR), the Rotary Club of Rockhampton passed the baton to CTC in 2016 due to greater organisational demands. CTC were pleased to carry on the event's legacy and produced a whole weekend dedicated to the run which saw over 2,000 participants and supporters this year.

Now in its 10th year, Channel 7 Rockhampton will proudly take over naming rights of the event and use its hugely recognised brand to promote the charity run across Queensland with an aim to grow attendance and participation numbers from outside of the Rockhampton catchment area. 7RRR is a prominent event in Rockhampton since the Rotary Club established it in 2006. The first run attracted 358 runners which has grown substantially over eight years with enormous community support.

The RRR and Rotary have donated over a quarter of a million dollars to local causes and groups since 2006 and are proud of their achievements. Channel 7 Rockhampton looks forward to continuing this fundraising aspect of the event for another year as well as continuing to obtain majority of equipment and manpower from local sources.

Why Channel 7

Seven is Australia's most-watched broadcast television platform driving leadership in the creation of content while delivering that content anywhere, anytime, on any device to the biggest audiences.

Seven Queensland is the top performing regional television network in the country out-rating our rivals in both share and Top 10 Programs. Seven News Queensland bulletins, weeknights at 6pm, are the most watched local news services with their success underpinned by the growing online and digital presence.

Seven Queensland has a long-held tradition of supporting regional communities. Doing this for decades, Seven Queensland are proud to play a role in enhancing the welfare and development of local business, sporting, cultural and tourism industries.

Community support

CTC has already received support from a variety of sectors, including the local Chamber of Commerce along with already signing on a major sponsor. CTC will be bringing on Atlas Multisport to assist with the roll out of the 7RRR and to ensure we lift the professional and keep improving this destination event year after year.

Atlas Multisport

Experience Atlas Multisports (AM) has been engaged as the event organiser for the world class running festival, the 7 Sunshine Coast Marathon & Community Run Festival. This festival has seen over 28,000 runners compete, over \$16 million economic benefit for the Sunshine Coast Community and over \$1 million donated to Charity and local Community groups in its first five years. With the added exposure Channel 7 will bring to the event, AM will provide assistance in delivering a seamless running festival. A running 'experience' for the participants and over the next three years create the must-see event in town and help to build long term sustainable growth of the event and a process that can be managed by another party if required.

Benefits to the community

7RRR is a great tourist attraction for Rockhampton and is a major contributor to funding local community groups. The event supported an eagerly awaited annual stimulus to the local economy in the order of \$280,000 for 2016.

With a dedicated marketing strategy in place for the event, the promotion of the 7RRR for 2017 will aim to increase the number of attendees from around Australia and even internationally. In 2016, there was interest from Ethiopia. Already a hit with the locals, the event will bring the community together and offer a chance to celebrate everything that Rockhampton has to offer.

7RRR is committed to creating community events that will make Rockhampton the place to visit and live in. With more spend in local products, investment goes back into the workforce with workers needed to cope with the customer demand.

Marketing/advertising

Part of the marketing strategy will include heavy promotion through advertising and media opportunities across Queensland. With the help of CTC's big sponsors including Channel 7 Rockhampton, advertising will be implemented across various businesses targeting Queensland as a whole market to join Rockhampton in this iconic sports tourism event.

Event enhancements

7RRR is well known on the national runners' circuit. Local residents know it as an event that raises money for benefit of the community but it's also promoted to individuals and families as a way to help improve physical and mental wellbeing.

Along with ensuring that 7RRR continues as the robust, well patronised event that it has grown to become, Channel 7 Rockhampton is excited to be exploring more possibilities that will build the event into a bigger and better full weekend festival that celebrates healthy living and wellness:

- Sporting festival.
- Promote as a pathway to other running events.
- Set ourselves the goal to increase numbers to 5,000 - one way is to increase the prize money.
- Expand the event to a festival weekend that will include the councils Wholly Cow Month festivities.
- Friday night with sponsors.
- Tie it in with a Saturday Food and Wine festival on East Street
- Sunday main event - 7Rocky River Run.
- Sunday afternoon concert on the new.
- Review of sponsorship arrangements.
- Prize monies.

Acknowledgements

Sponsored Party agrees to grant to Council the following rights:

- Branding
- Logo placement and branding on all relevant publications, reports communications and marketing materials including:
- Social media event pages.
- Official merchandise.
- Event eDM.
- Advertising (TV/Print/radio/online).
- Media backdrop.
- Event website.
- Finishers tape.
- Crew and volunteer tee's that are event specific.
- Logo and advertising placement.

Onsite branding should include but is not limited to:

- Signage on course and in the precinct.
- Street banners
- Corflute
- Website
- Merchandise
- Event day – Council has the opportunity to erect inflatables at the event/onsite activation in the general public precinct.

Activation Opportunities

Council will have access to activation opportunities before during and post event. This is to include but is not limited to:

- On course signage including race village signage.
- Activation zone at the village and on track to be agreed to by both parties. Infrastructure, branding, Volunteer & Merchandise costs paid by Council.
- Cross promotional opportunities.
- Merchandise opportunities.

Future of 7RRR

After CTC successfully delivered the 2016 RRR event, it envisions that the coordination and implementation of the event will be handled confidently by Channel 7 Rockhampton.

The trust and dedication of the Channel 7 and CTC Rockhampton's event team will give confidence to businesses hoping to organise their own community event. Giving local businesses work will ensure that they are given routine, keep them off the streets and ideally lower the risk of depression and youth suicide in this regional area.

The outcomes and benefits of the 7RRR will continue as it progresses into the years to come, creating a respected name and image, well known by the community. The goal is to create a highly anticipated event that has a significant place on the Australian running calendar.

Opportunity

We are looking for the Rockhampton Regional Council to join 7 and its partners by contributing \$35,000 plus in kind for Rockhampton Regional Councils costs to host the event.

11.8 BOWEN BASIN MINING CLUB - OPPORTUNITY TO BE HELD IN ROCKHAMPTON

File No: 8444
Attachments: Nil
Authorising Officer: Evan Pardon - Chief Executive Officer
Author: Scott Waters - Acting Executive Manager Regional Development

SUMMARY

The Bowen Basin Mining Club has contacted Rockhampton Regional Council regarding the opportunity for a future function in 2017 to be held in the Rockhampton Region.

OFFICER'S RECOMMENDATION

THAT Council support the opportunity for a Bowen Basin Mining Club (BBMC) function to be held in Rockhampton and negotiates suitable dates with BBMC in June or July 2017.

BACKGROUND

The Bowen Basin Mining Club (BBMC) was established to open communication across all facets of the resources section. BBMC Bi-Monthly Networking Luncheons are currently hosted in Mackay, Moranbah and Emerald. The BBMC luncheons host key personnel from mining companies and industry stakeholders to share important announcements, project updates, supply chain information, and relevant topics of interest.

COMMENTARY

Rockhampton Regional Council has a strong, established presence within the BBMC network with Councillors and Officers attending on a regular basis over the last several years. Through networks built at the BBMC luncheons and Council's rapidly expanding involvement with the resources industry, Rockhampton has been identified as a potential location for a BBMC luncheon in 2017.

Whilst no dates have been formally set, it is proposed that the luncheon be scheduled during either June 2017 or July 2017. Council Officers will continue to liaise appropriately with the BBMC to find a mutually suitable date.

LINKS TO ECONOMIC DEVELOPMENT ACTION PLAN

- Strategic Opportunity: Resources

CONCLUSION

Due to the number of attractive economic benefits the BBMC luncheon will bring to the Region, such as solidifying Rockhampton's presence in resources sector, the opportunity to showcase our region, and the opportunity to host key resource sector personnel, it is recommended that Council support a BBMC luncheon in Rockhampton.

11.9 ATTENDANCE AT QLD LOCAL CONTENT LEADERS NETWORK MEETINGS

| | |
|-----------------------------|---|
| File No: | 1219 |
| Attachments: | Nil |
| Authorising Officer: | Evan Pardon - Chief Executive Officer |
| Author: | Scott Waters - Acting Executive Manager Regional Development |

SUMMARY

Approval is sought for Officers within the Regional Development Team to attend Queensland Local Content Leaders Network meetings on a rotating basis to gain valuable connections with regional economic development organisations and industry representatives, and to further solidify Rockhampton's position in Queensland's resources industry.

OFFICER'S RECOMMENDATION

THAT Council endorse the Executive Manager Regional Development and Senior Executive Officers attendance at Queensland Local Content Leaders Network meetings, conferences, or events on a rotational basis.

COMMENTARY

The Queensland Local Content Leaders Network (QLCLN) provides the opportunity for experienced individuals from economic development organisations, local governments, and industry groups to share advances on local content, industry involvement, procurement, purchasing, and regional development.

Regular attendance at the QLCLN meetings offers advantageous networking opportunities and industry updates within Queensland's resources sector. Rockhampton Regional Council, as a key Local Government stakeholder in the resources industry, will gain great benefit from continued regular attendance at the QLCLN meetings.

The QLCLN meetings are held four times annually with ad-hoc conferences and events held throughout the year. It is recommended that Officers within the Regional Development Team attend QLCLN meetings and occasional conferences or events on a rotating basis, availing each member an opportunity to attend.

BACKGROUND

Run by the Central Highlands Development Corporation (CHDC), the QLCLN is a collective of Regional Local Governments, industry stakeholders, and economic development representatives from the Bowen, Galilee and Surat Basins' working towards progressing opportunities and strengthening local content outcomes.

CHDC is a not for profit organisation leading the economic and tourism development agency for the Central Highlands region of Queensland. CHDC facilitates a wide range of economic projects and initiatives across the region, providing advice, statistics, workshops, and networks to support business, industry, government, and the community.

BUDGET IMPLICATIONS

Implications to budget include travel costs associated with Officer's attendance at QLCLN meetings or events.

LINKS TO ECONOMIC DEVELOPMENT ACTION PLAN

- Strategic Opportunity: Resources

LINKS TO CORPORATE/OPERATIONAL PLAN**Corporate Plan Link – Economy**

Outcome: Grow a strong, resilient and diversified economy

- Service: Economic Development
Provide strategic stakeholder liaison and development on regional matters

Operational Plan Link – Regional Development

- Act as a Council ambassador to support development of key projects across the Region, in line with Council's strategic direction
- Collaborate with government agencies to identify and foster the development of new industries in the Region

CONCLUSION

In addition to solidifying Rockhampton Regional Council's presence in the Queensland resources sector, Officer's attendance at the QLCLN meetings and events allows the opportunity to secure a number of advantageous partnerships with resource industry and economic organisation's representatives. It is recommended that Council Officers regularly attend QLCLN meetings and events as key Local Government stakeholder's within the network.

11.10 SUMMARY BUDGET MANAGEMENT REPORT FOR THE PERIOD ENDED 31 DECEMBER 2016

File No: 8148
Attachments: 1. Income Statement - December 2016
2. Key Indicator Graphs - December 2016
Authorising Officer: Ross Cheesman - Deputy Chief Executive Officer
Author: Alicia Cutler - Manager Finance

SUMMARY

The Manager Finance presenting the Rockhampton Regional Council Summary Budget Management Report for the period ended 31 December 2016.

OFFICER'S RECOMMENDATION

THAT the Rockhampton Regional Council Summary Budget Management Report for the Period ended 31 December 2016 be 'received'.

COMMENTARY

The attached financial report and graphs have been compiled from information within Council's Finance One system. The reports presented are as follows:

1. Income Statement (Actuals and Budget for the period 1st July 2016 to 31 December 2016), Attachment 1.
2. Key Indicators Graphs, Attachment 2.

Council should note in reading this report that normally after the completion of the first six months of the financial year, operational results should be approximately 50% of budget. All percentages for operational revenue and operational expenditure are measured against the proposed revised budget.

The percentages reported for capital revenue and capital expenditure are measured against the August revised budget with carryovers i.e. carry-over capital budgets from 2015/16. The net carry over Capital budget is \$22.8M, comprising carry over expenditure budgets totalling \$23.0M less carry over revenue budgets totaling \$0.2M.

The following commentary is provided in relation to the Income Statement:

Total Operating Revenue is reported at 48% of adopted budget. Key components of this result are:

- Private and Recoverable Works revenue is behind budget at 38%. This is offset by a reduction in related operational expenditure.
- Grants and Subsidies are slightly behind proposed revised budget expectations at 46% due to the timing of receipt of NDRRA grants towards the restoration of Kershaw Gardens.
- Interest Revenue is ahead of budget at 53%. Interest revenue historically remains ahead of budget for the first six months of the financial year and then moves closer to budget during the second half of the financial year.
- Other revenue items are all in proximity to budget year to date.

Total Operating Expenditure is at 52% of proposed revised budget with committals, or 47% of budget without committals. Key components of this result are:

- Contractors and Consultants expenditure is ahead of budget at 66%. This is solely due to committed expenditure, as actual expenditure is 41% of budget.
- Materials and Plant is at 54% of budget. Similar to Contracts and Consultants, this result is heavily influenced by committals as actual expenditure is at 42% of budget.
- Asset Operational Expenditure is ahead of budget at 56%. Again, committals are driving up the year to date percentage as the actual result is 49% of budget.

- Administrative Expenses are ahead of budget at 60%. Committals for some annual items such as lease agreements are influencing the year to date percentage as the actual result is 45% of budget. Actual costs include the payment of annual software support agreements.
- Other Expenses is behind budget expectations at 34% mainly due to the ongoing rollout of the community sponsorship program.

The following commentary is provided in relation to capital income and expenditure, as well as investments and loans:

Total Capital Income is at 34% of budget. Receipt of Capital Income is anticipated to increase in coming months as restoration works in relation to TC Marcia are completed and the Riverbank Redevelopment progresses and claims for reimbursement are submitted.

Total Capital Expenditure is at 75% of budget with committals, or 42% of budget without committals.

Total Investments are approximately \$89.8M as at 31 December 2016.

Total Loans are \$145.2M as at 31 December 2016 after the second quarterly loan repayment was made during December 2016.

CONCLUSION

After six months of the financial year, it would appear that both operational revenue and expenses are mostly in line with budget expectations.

Capital Revenue is behind budget at 34%, however is anticipated to improve with the receipt of progress claims for NDRRA works and the Riverfront Development.

Capital Expenditure excluding committals is currently at 42% of the August Carry-Over Revised Budget. Recent months have seen acceleration in Capital Expenditure with the ongoing roll out of the capital works program for 2016/17.

**SUMMARY BUDGET MANAGEMENT
REPORT FOR THE PERIOD ENDED
31 DECEMBER 2016**

Income Statement - December 2016

Meeting Date: 24 January 2017

Attachment No: 1



Income Statement
For Period July 2016 to December 2016
50% of Year Gone

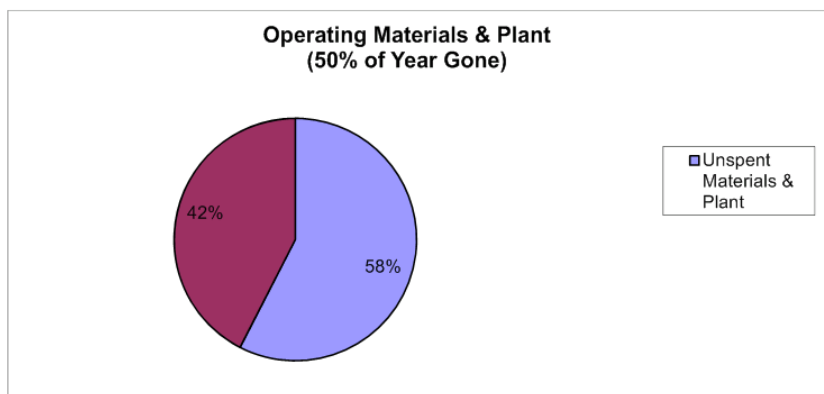
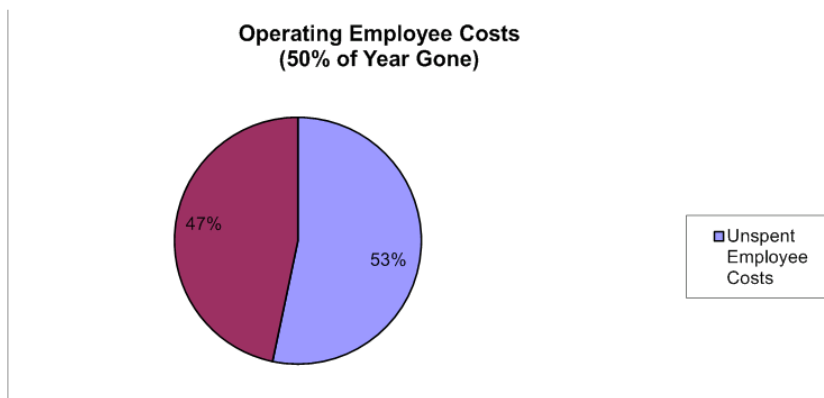
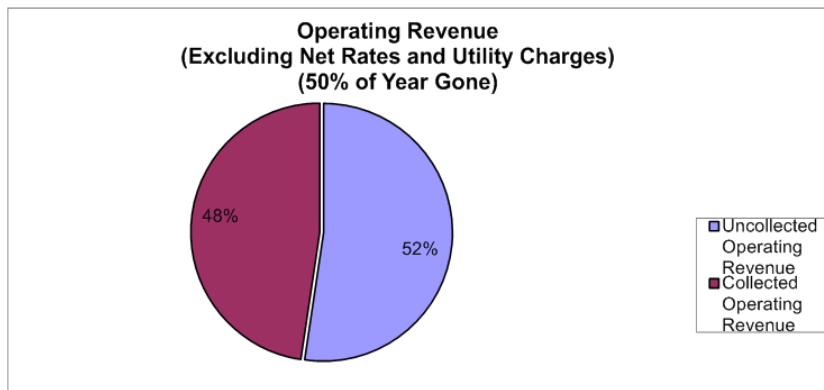
| | Adopted Budget | Proposed Revised Budget | YTD Actual | Commitments | YTD Actuals (inc commitments) | % of Proposed Revised Budget | |
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| | \$ | \$ | \$ | \$ | \$ | | |
| OPERATING | | | | | | | |
| Revenues | | | | | | | |
| Net rates and utility charges | (133,058,706) | (132,915,844) | (64,665,761) | 0 | (64,665,761) | 49% | 49% |
| Fees and Charges | (25,644,218) | (24,245,341) | (11,926,098) | 3,002 | (11,923,096) | 49% | 49% |
| Private and recoverable works | (6,387,977) | (6,101,325) | (2,328,777) | 0 | (2,328,777) | 38% | 38% |
| Rent/Lease Revenue | (3,050,752) | (3,018,652) | (1,429,125) | 0 | (1,429,125) | 47% | 47% |
| Grants Subsidies & Contributions | (10,559,423) | (12,873,662) | (5,890,075) | 0 | (5,890,075) | 46% | 46% |
| Interest revenue | (3,018,000) | (3,018,000) | (1,611,924) | 0 | (1,611,924) | 53% | 53% |
| Other Income | (4,797,801) | (4,409,650) | (2,391,308) | 1,926 | (2,389,382) | 54% | 54% |
| Total Revenues | (186,516,876) | (186,582,374) | (90,243,067) | 4,928 | (90,238,139) | 48% | 48% |
| Expenses | | | | | | | |
| Employee Costs | 76,845,985 | 73,633,384 | 34,391,521 | 168,444 | 34,559,965 | 47% | 47% |
| Contractors & Consultants | 17,324,546 | 16,407,638 | 6,702,865 | 4,195,109 | 10,897,974 | 66% | 41% |
| Materials & Plant | 10,700,883 | 10,343,311 | 4,391,785 | 1,215,753 | 5,607,538 | 54% | 42% |
| Asset Operational | 18,663,845 | 18,283,420 | 8,962,297 | 1,325,178 | 10,287,475 | 56% | 49% |
| Administrative Expenses | 12,435,624 | 12,855,088 | 5,738,984 | 1,910,943 | 7,649,927 | 60% | 45% |
| Depreciation | 47,164,385 | 51,329,011 | 25,664,742 | 0 | 25,664,742 | 50% | 50% |
| Finance costs | 8,684,407 | 8,684,407 | 4,405,623 | 0 | 4,405,623 | 51% | 51% |
| Other Expenses | 1,381,963 | 1,415,783 | 486,808 | 818 | 487,627 | 34% | 34% |
| Total Expenses | 193,201,637 | 192,952,042 | 90,744,626 | 8,816,245 | 99,560,871 | 52% | 47% |
| Transfer / Overhead Allocation | | | | | | | |
| Transfer/Overhead Allocation | (7,734,627) | (7,353,918) | (4,502,087) | 4,075 | (4,498,012) | 61% | 61% |
| Total Transfer / Overhead Allocation | (7,734,627) | (7,353,918) | (4,502,087) | 4,075 | (4,498,012) | 61% | 61% |
| TOTAL OPERATING POSITION (SURPLUS)/DEFICIT | (1,049,867) | (984,251) | (4,000,528) | 8,825,248 | 4,824,720 | -490% | 406% |
| CAPITAL | | | | | | | |
| | Adopted Budget | August Revised (inc Carry Forward) | YTD Actual | Commitments | YTD Actuals (inc commitments) | % of Revised Budget | |
| Total Developers Contributions Received | (3,925,700) | (3,925,700) | (1,120,527) | 0 | (1,120,527) | 29% | 29% |
| Total Capital Grants and Subsidies Received | (30,026,787) | (30,289,613) | (10,551,552) | 0 | (10,551,552) | 35% | 35% |
| Total Proceeds from Sale of Assets | 0 | 0 | (6,818) | 0 | (6,818) | 0% | |
| Total Capital Income | (33,952,487) | (34,215,313) | (11,678,897) | 0 | (11,678,897) | 34% | 34% |
| Total Capital Expenditure | 88,730,329 | 111,754,535 | 47,270,070 | 36,964,130 | 84,234,200 | 75% | 42% |
| Net Capital Position | 54,777,842 | 77,539,222 | 35,591,173 | 36,964,130 | 72,555,303 | 94% | 46% |
| TOTAL INVESTMENTS | | | 89,826,060 | | | | |
| TOTAL BORROWINGS | | | 145,246,852 | | | | |

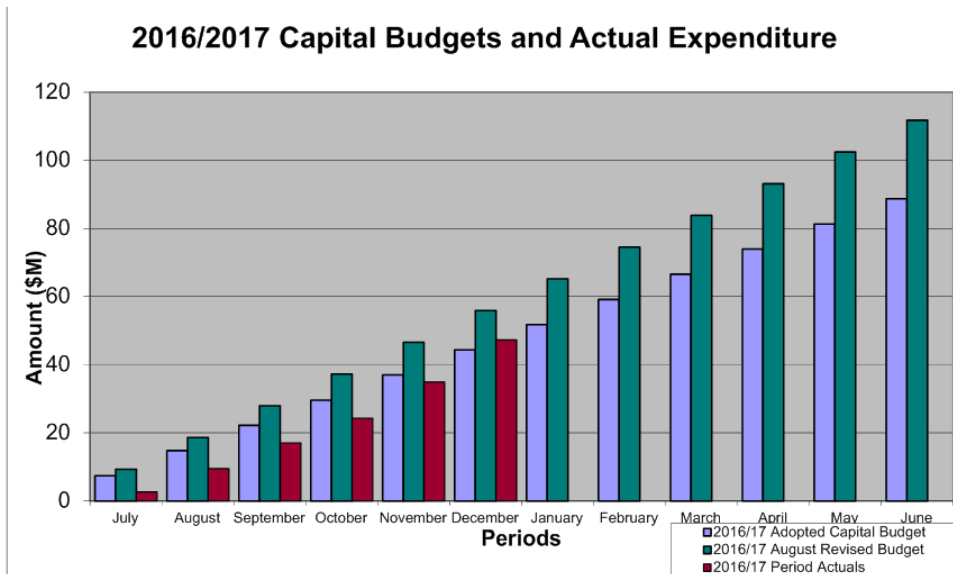
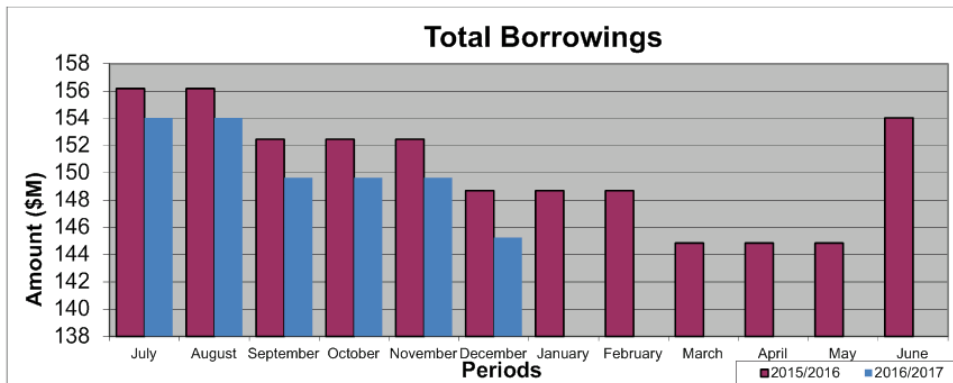
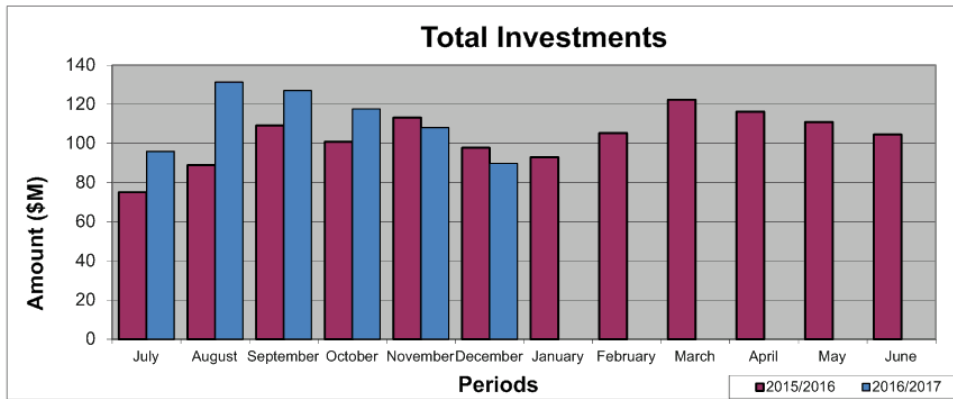
**SUMMARY BUDGET MANAGEMENT
REPORT FOR THE PERIOD ENDED
31 DECEMBER 2016**

Key Indicator Graphs - December 2016

Meeting Date: 24 January 2017

Attachment No: 2





**11.11 CORPORATE SERVICES DEPARTMENT - MONTHLY OPERATIONAL REPORT
DECEMBER 2016****File No:** 1392**Attachments:**

1. CTS Monthly Report - December 2016
2. Finance Monthly Report - December 2016
3. Workforce & Strategy Monthly Report - December 2016

Authorising Officer: Evan Pardon - Chief Executive Officer**Author:** Ross Cheesman - Deputy Chief Executive Officer

SUMMARY

The monthly operations report for the Corporate Services department as at 31 December 2016 is presented for Councillor's information.

OFFICER'S RECOMMENDATION

THAT the Corporate Services Departmental Operations Report as at 31 December 2016 be "received".

COMMENTARY

It is recommended that the monthly operations report for Corporate Services department as at 31 December 2016 be received.

**CORPORATE SERVICES
DEPARTMENT - MONTHLY
OPERATIONAL REPORT DECEMBER
2016**

CTS Monthly Report - December 2016

Meeting Date: 24 January 2017

Attachment No: 1

MONTHLY OPERATIONS REPORT
CORPORATE & TECHNOLOGY SECTION
Period Ended December 2016

VARIATIONS, ISSUES AND INNOVATIONS**Section Update****RTI / IP Application Status**

One new application was received under the Right to Information Act/Information Privacy Act this month. No applications were completed during the month, leaving two outstanding

No requests for documents were released administratively, and two external reviews were received, leaving three outstanding.

All current applications are progressing in accordance with legislative timeframes.

CBD Smart Technologies and Working Hub Project*CBD Smart Technologies*

Five (5) pole top modules and one (1) gateway were installed into Stage 1a of the Riverbank Revitalisation ready for the opening on 9th December 2016. Free Public Wi-Fi was also activated during December through the commissioning of four (4) Wi-Fi access points and underlying network infrastructure. Local contractors have been approved for the future stages of this project.

Smart Working Hub

Council has invited quotes for the design consultancy requirements for Bond Store Fit out – Smart Working Hub. This closes on the 13 January 2017. The location of the Smart Working Hub at the Bond Store is pending revised capital approval.

Smart On-Street Parking Sensor Solution

A contract has been executed with DCA (Database Consultants Australia) for the provision of this solution. Planning has commenced on detailing the location of sensors in the nominated areas.

LINKAGES TO OPERATIONAL PLAN

1. COMPLIANCE WITH CUSTOMER SERVICE REQUESTS

The response times for completing the predominant customer requests in the reporting period for December 2016 are as below:

| | Balance B/F | Completed in Current Mth | Current Month NEW Request | | TOTAL INCOMPLETE REQUESTS BALANCE | Under Long Term Investigation | Completion Standard (days) | Avg Completion Time (days) Current Mth | Avg Completion Time (days) 6 Months | Avg Completion Time (days) 12 Months | Avg Duration (days) 12 Months (complete and incomplete) | Avg Completion Time (days) Q2 |
|---|-------------|--------------------------|---------------------------|-----------|-----------------------------------|-------------------------------|----------------------------|--|-------------------------------------|--------------------------------------|---|-------------------------------|
| | | | Received | Completed | | | | | | | | |
| Accounts Payable Enquiry | 0 | 0 | 0 | 0 | 0 | 0 | 2 | ● 0.00 | ● 0.00 | ● 1.50 | 0.00 | ● 0.00 |
| Bookings Enquiry | 0 | 0 | 1 | 1 | 0 | 0 | 5 | ● 1.00 | ● 1.78 | ● 1.31 | 0.96 | ● 3.33 |
| Insurance: Mower / Slasher / Whipper / Snipper | 2 | 2 | 0 | 0 | 0 | 0 | 90 | ● 0.00 | ● 10.27 | ● 12.91 | 13.75 | ● 8.71 |
| Insurance: Personal Accident / Injury | 1 | 1 | 1 | 0 | 0 | 0 | 120 | ● 0.00 | ● 27.33 | ● 22.92 | 31.37 | ● 10.67 |
| Insurance: Public Liability / Property Damage Public Property | 4 | 2 | 7 | 4 | 2 | 0 | 90 | ● 2.00 | ● 5.68 | ● 14.68 | 20.67 | ● 5.09 |
| Leased Premises - General Enquiry | 0 | 0 | 0 | 0 | 0 | 0 | 5 | ● 0.00 | ● 0.68 | ● 1.25 | 1.25 | ● 0.00 |
| Rates Searches | 17 | 17 | 113 | 100 | 13 | 0 | 4 | ● 1.21 | ● 1.32 | ● 1.32 | 1.31 | ● 1.30 |

2. COMPLIANCE WITH STATUTORY AND REGULATORY REQUIREMENTS INCLUDING SAFETY, RISK AND OTHER LEGISLATIVE MATTERS

Safety Statistics

The safety statistics for the reporting period are:

| | Third Quarter | | |
|--|---------------|----------|----------|
| | October | November | December |
| Number of Lost Time Injuries | 1 | 0 | 0 |
| Number of Days Lost Due to Injury | 9 | 0 | 4 |
| Total Number of Incidents Reported | 4 | 3 | 0 |
| Number of Incomplete Hazard Inspections | 1 | 0 | 0 |

Risk Management Summary

Section Risk Register (excludes risks accepted/ALARP)

| Potential Risk | Current Risk Rating | Future Control & Risk Treatment Plans | Due Date | % Completed | Comments |
|--|---------------------|---|--------------------------|-------------|--|
| Corporate Recordkeeping software (ECM) doesn't meet strategic records management requirements in relation to systematic electronic records archival and disposal resulting in failure to dispose/archive eRecords. | High | The Records Archiving, Retention and Disposal (RARRD) project commenced in 2012 to develop a corporate solution to cover eRecords (including more effective hardcopy disposal recording). | TBA | 90% | Hardcopy records retention and disposal processes documented and implemented. ECM 4.03 Live, new File Plan (90% complete). |
| Operational degradation or failure of Council's Two-way radio communications system resulting in failed regional communications for daily operations and emergency disaster management. | High | Commence planning and implement a replacement RRC regional two-way radio communications system. Two stage plan- 1. Replace the Rockhampton City Two-way system. 2. Integrated regional solution taking in the Gracemere infrastructure. | (1) Jun 16 (2) Jun 17 | 100% 65% | Contract awarded to a local company – Beaney's Communications Stage 1 completed. Stage 2 delayed for land tenure issues with Mt Pinnacle communications tower. |
| Ensure Council operations are performed considering and addressing all potential risk occurrences to Council and the community. | Mod | Research and implement a risk management software application to support ERM functions. | 30/06/17 | 10% | TechnologyOne software suitability assessment underway. |

Legislative Compliance & Standards

| Legislative Compliance Matter | Due Date | % Completed | Comments |
|---|----------|-------------|----------|
| A local government must review its procurement policy annually. | 30/06/17 | | |

3. ACHIEVEMENT OF CAPITAL PROJECTS WITHIN ADOPTED BUDGET AND APPROVED TIMEFRAME

| Project | Start Date | Expected Completion Date | Status | Budget Estimate | YTD actual (incl committals) |
|--|------------|--------------------------|---------|-----------------|------------------------------|
| CAPITAL WORKS PROGRAM | | | | | |
| FLEET (CP440) | | | | | |
| Fleet Asset Renewal Program | 1/07/2015 | 30/06/2016 | Ongoing | \$6,055,000 | \$4,344,728 |
| Comment: Carry over committals included in the actual YTD. | | | | | |
| INFORMATION TECHNOLOGY (CP230) | | | | | |
| IT Asset Renewal & Upgrade Program | 1/07/2015 | 30/06/2016 | Ongoing | \$1,551,715 | \$503,151 |
| Comment: | | | | | |
| BUSINESS SUPPORT & DEVELOPMENT (CP630) | | | | | |
| Property Sales | 1/07/2015 | 30/06/2016 | Ongoing | \$906,764 | \$361,692 |
| Comment: | | | | | |

4. ACHIEVEMENT OF OPERATIONAL PROJECTS WITHIN ADOPTED BUDGET AND APPROVED TIMEFRAME

As at period ended December 50% of year elapsed.

| Project | 2015/16 Budget | Actual (incl. committals) | % budget expended | Explanation |
|--|----------------|---------------------------|-------------------|---|
| Customer Service After Hours Operation | \$60,000 | \$29,512 | 49% | Propel after hours call centre service. |

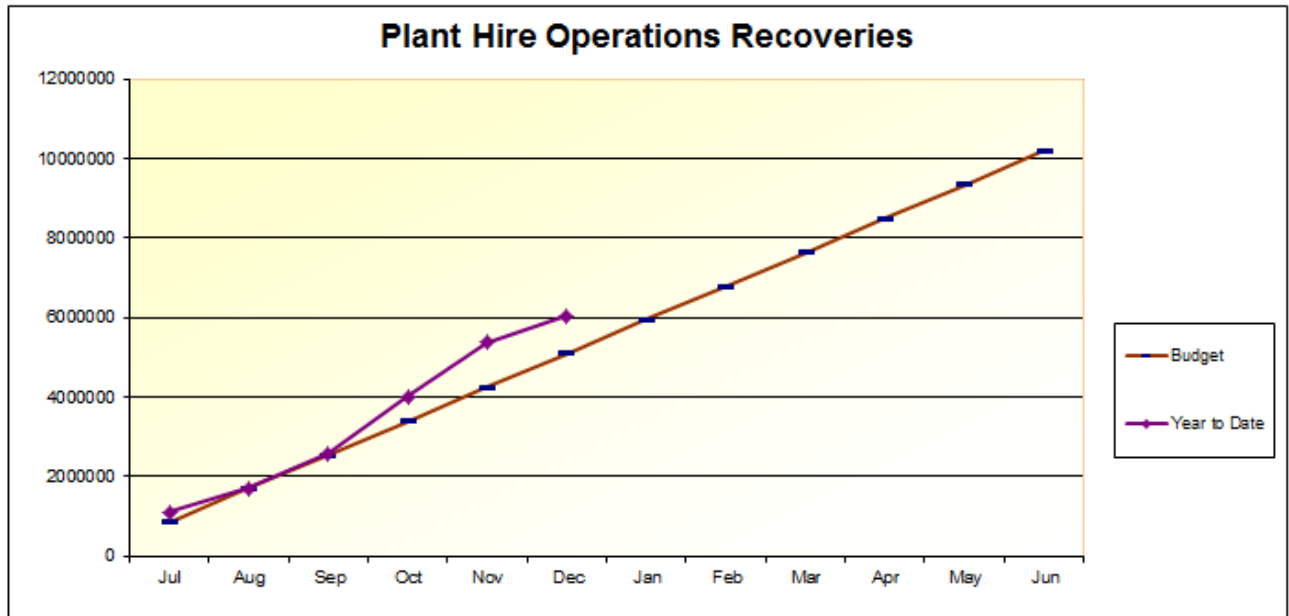
| Project | Project Start Date | Project Completion Date | % Completed | Comments |
|--|--------------------|-------------------------|-------------|---|
| Planned implementation of Aurion System Improvement Project recommendations | Aug 2016 | Jun 2017 | 25% | Planning for Web Recruitment underway. Aurion upgrade required to progress. |
| Phase 2 eServices implementation of ePathway and Pathway mobile improvements throughout 2016/17. | Jul 2016 | Jun 2017 | 15% | A proof of concept is underway for applications |
| Develop and implement a solution for managing and processing tax invoices in digital format. | Sep 2016 | March 2017 | 40% | Planning for implementation well underway. Vendor onsite during January for detailed design and configuration. |
| Smart Hub design and fitout. | Sep 2016 | Nov 2017 | 5% | <p>Concept plans developed and detailed consultancy design submissions close 13 January 2017.</p> <p>Revised capital budget approval sought to locate the Smart Hub at the Bond Store.</p> <p>Project completion date modified to Nov 2017.</p> |

5. **DELIVERY OF SERVICES AND ACTIVITIES IN ACCORDANCE WITH COUNCIL'S ADOPTED SERVICE LEVELS**

| Service Delivery Standard | Target | Current Performance |
|---|---------------|----------------------------|
| IT support services provided within service levels outlined in the IT Service Catalogue. | 95% | 95% |
| Ensure availability of system up-time during core business hours (excluding planned outages). | 99% | 100% |
| Maintain the ratio of customer queries satisfied by Customer Service Officers, without referral to departments. | 80% | 90% |
| Customer Service Call Centre answering 75% of incoming calls within 45 seconds. | 75% | 85% |
| Process records on the day of receipt as per Recordkeeping Charter. | 95% | 100% |
| Process Right to Information/Information Privacy (RTI/IP) applications within legislative timeframes. | 100% | 100% |
| Manage centralised tendering and contracting functions in accordance with legislative requirements and Council policy. | 100% | 100% |
| Ensure supplier payments are made within stated trading terms. | 90% | 90% |
| Ensure staff purchasing activity is compliant with legislation and policy. | 100% | 100% |
| Ensure top 100 suppliers by dollar value under formal purchasing agreements (contracts). | 90% | 95% |
| Maximise Council property occupancy rates. | 98% | 100% |
| Ensure tenanted properties in any month, have current lease agreements and public liability insurance. | 80% | 91% |
| Process insurance claims within procedural timeframes. | 100% | 100% |
| Maintenance of the risk monitoring and reporting regime by providing a quarterly risk report to the Council and Leadership Team on all current high and very high risks assessed as not ALARP (unacceptable). | 100% | 100% |

Fleet Services

Ensure internal plant hire operations deliver budgeted net surplus.



| | |
|---|---------------------|
| Plant Hire Operations Budget (Surplus) | \$10,183,500 |
| Year to Date (Surplus) | \$ 6,050,654 |

Procurement & Logistics

Contracts Awarded for December Qty: 14

| |
|---|
| 12164 - Smart On-Street Parking Sensor Solution - Sarb Management Group P/L T/as Database Consultants Australia - \$406,500 |
| 12336 - Riverside Precinct Stage 2 Redevelopment - TF Woollam & Son Pty Ltd - \$12,090,105 |
| 12366 - Printing & Distribution of Animal, Water & Rates Notices - SEMA Operations Pty Ltd - SOR |
| 12385 - ITQ Sewer Pipeline CCTV Media Storage - Retic Manager Ltd - SOR |
| 12389 - Lift Upgrades for City Hall & Dooley St Admin Building - Otis Elevator Company Pty Ltd - \$78,000 |
| 12409 - Council Land for Grazing Pink Lilly - J & K Thompson Family Trust - \$6,552 |
| 12414 - Flood Plain Management Services - AECOM Australia Pty Ltd - \$397,920 |
| 12440 - ITQ Demolition or Removal of Kershaw Gardens Railway Station - JAL Concrete Works Pty Ltd - \$31,700 |
| 12439 - ITQ Maintain Drinking Water Quality at Saddle Tank Mt Archer - CQG Consulting - \$10,025 |
| 12418 - ITQ Construction of Lean Mix Riverside Precinct Stage 1B - Busby Contracting Pty Ltd - SOR |
| 12438 - ITQ Drainage Works for the Kershaw Gardens Redevelopment - Bellequip Pty Ltd T/as Bell's Plant Hire - \$83,600 |
| 12338 - Manufacture of Stainless Steel Cable - Everything Marine Australia Pty Ltd - \$61,543 |
| 12294 - Consultancy Services - Panel of Providers - SOR |
| 12469 - Asset Management Systems Review - Ecksaction Pty Ltd - \$42,000 |

| Customer Requests Completed Monthly & Top 5 Customer Requests | | | | | | | | | | | | | | | | | | | | | | | | |
|---|--|--|--|--|---|---|--|--|--|--|---|---|------|------------------------|---|------------------------------------|--|-----------------------|-----------------------------|---------------------|--|---------------------------|---------------------------------|-------------------------------|
| | January | February | March | April | May | June | July | August | September | October | November | December | | | | | | | | | | | | |
| Requests Logged | 3243 | 4062 | 3935 | 3171 | 3335 | 3393 | 3745 | 4155 | 3429 | 3163 | 3011 | 2565 | | | | | | | | | | | | |
| Same month Completed | 2559 | 3035 | 3052 | 2519 | 2731 | 2842 | 2940 | 3337 | 2903 | 2604 | 2449 | 1839 | | | | | | | | | | | | |
| % completed same month | 78% | 86% | 75% | 79% | 81% | 83% | 78% | 80% | 84% | 82% | 81% | 71% | | | | | | | | | | | | |
| Completed Total for Month | 2968 | 3502 | 4056 | 3321 | 3736 | 3342 | 3481 | 4175 | 4029 | 3169 | 3041 | 2383 | | | | | | | | | | | | |
| Total Pending | 1928 | 2410 | 2271 | 2045 | 1660 | 1645 | 2102 | 2183 | 1572 | 1607 | 1195 | 1419 | | | | | | | | | | | | |
| Top 5 Requests for Month | W/Leak An/Dogr D/Plan Inf Enq T/Trim | An/Dogr W/Leak P/Gen D/Plan T/Trim | O/Allot P/Gen W/Leak T/Trim D/Plan | P/Gen W/Leak D/Plan An/Dogr Wan/An | W/Leak F/Enq P/Gen An/Dogr P/Trim | An/Dogr F/Enq W/Ani D/Plan T/Trim | An/Dogr F/Enq T/Trim W/Ani D/Plan | An/Dogr D/Plan T/Trim W/Leak W/Ani | An/Dogr P/Gen W/Leak D/Plan M/Mtce | An/Dogr T/Trim Bin RRC W/Leak D/Plan | An/Dogr W/Leak D/Plan P/Gen W/Ani | W/Leak An/Dogr T/Trim W/Animal D/Plan | | | | | | | | | | | | |
| Total uncompleted customer requests up to 3 months old: | | | | | 902 | | Conquest Work Order & Investigation Long Term up to 3 months old: | | | | | 283 | | | | | | | | | | | | |
| Total uncompleted customer requests between 3 to 6 months old: | | | | | 173 | | Conquest Work Order & Investigation Long Term between 3 to 6 months old: | | | | | 94 | | | | | | | | | | | | |
| Total uncompleted customer requests greater than 6 months old: | | | | | 111 | | Conquest Work Order & Investigation Long Term greater than 6 months old: | | | | | 56 | | | | | | | | | | | | |
| Request Completed: Requested task or action has been completed (not just work order raised), or complaint has been investigated, action taken and correspondence finalised. | | | | | | | | | | | | | | | | | | | | | | | | |
| Conquest Work Order: A Work Order has been raised for maintenance, repair or future planned action. | | | | | | | | | | | | | | | | | | | | | | | | |
| Investigation Long Term: Requested task, action or complaint assigned to internal or external investigation, may include, but not limited to: Insurance, Planning, Legal, Civil or Domestic matter | | | | | | | | | | | | | | | | | | | | | | | | |
| <table border="1"> <tr> <td>Key:</td> <td>T/Trim - Tree Trimming</td> <td>Inf Enq - Infringement Enquiry - Local Laws</td> <td>An/Dogr - Dog Registration Enquiry</td> </tr> <tr> <td></td> <td>D/Plan - Duty Planner</td> <td>W/Animal - Wandering Animal</td> <td>W/Leak - Water Leak</td> </tr> <tr> <td></td> <td>Bin RRC - Replace Bin RRC</td> <td>D/Plan - Duty Planner (New Enq)</td> <td>P/Gen - Parks General Enquiry</td> </tr> </table> | | | | | | | | | | | | | Key: | T/Trim - Tree Trimming | Inf Enq - Infringement Enquiry - Local Laws | An/Dogr - Dog Registration Enquiry | | D/Plan - Duty Planner | W/Animal - Wandering Animal | W/Leak - Water Leak | | Bin RRC - Replace Bin RRC | D/Plan - Duty Planner (New Enq) | P/Gen - Parks General Enquiry |
| Key: | T/Trim - Tree Trimming | Inf Enq - Infringement Enquiry - Local Laws | An/Dogr - Dog Registration Enquiry | | | | | | | | | | | | | | | | | | | | | |
| | D/Plan - Duty Planner | W/Animal - Wandering Animal | W/Leak - Water Leak | | | | | | | | | | | | | | | | | | | | | |
| | Bin RRC - Replace Bin RRC | D/Plan - Duty Planner (New Enq) | P/Gen - Parks General Enquiry | | | | | | | | | | | | | | | | | | | | | |

FINANCIAL MATTERS

Operational Budget Status for month ending December 2016

| | Adopted Budget | Revised Budget | EOM Commitments | YTD Actual | Commit + Actual | Var | On target |
|--|--------------------|--------------------|------------------|--------------------|--------------------|------------|------------------|
| | \$ | \$ | \$ | \$ | \$ | % | 50% of Year Gone |
| CORPORATE AND TECHNOLOGY | | | | | | | |
| <i>Fleet</i> | | | | | | | |
| Revenues | (263,000) | (263,000) | 0 | (198,323) | (198,323) | 75% | ✓ |
| Expenses | 12,631,419 | 11,504,619 | 684,853 | 5,631,748 | 6,316,600 | 50% | ✗ |
| Transfer / Overhead Allocation | (16,966,000) | (16,573,000) | 0 | (8,980,071) | (8,980,071) | 53% | ✓ |
| Total Unit: Fleet | (4,597,581) | (5,331,381) | 684,853 | (3,546,646) | (2,861,794) | 62% | ✓ |
| <i>Property & Insurance</i> | | | | | | | |
| Revenues | (607,500) | (607,500) | 0 | (275,431) | (275,431) | 45% | ✗ |
| Expenses | 3,070,923 | 3,032,111 | 28,013 | 2,231,072 | 2,259,085 | 74% | ✗ |
| Transfer / Overhead Allocation | 9,940 | 9,940 | 0 | 3,277 | 3,277 | 33% | ✓ |
| Total | 2,473,363 | 2,434,551 | 28,013 | 1,958,919 | 1,986,932 | 80% | ✗ |
| <i>Corporate & Technology Management</i> | | | | | | | |
| Revenues | 0 | 0 | 0 | (76) | (76) | 0% | ✓ |
| Expenses | 680,113 | 632,929 | 23,006 | 306,815 | 329,821 | 48% | ✓ |
| Transfer / Overhead Allocation | 0 | 0 | 0 | 545 | 545 | 0% | ✗ |
| Total | 680,113 | 632,929 | 23,006 | 307,285 | 330,291 | 49% | ✓ |
| <i>Information Systems</i> | | | | | | | |
| Revenues | (20,000) | (25,792) | 0 | (13,480) | (13,480) | 67% | ✓ |
| Expenses | 6,727,476 | 6,907,285 | 320,024 | 3,806,277 | 4,126,300 | 61% | ✗ |
| Transfer / Overhead Allocation | 19,000 | 24,034 | 0 | 11,651 | 11,651 | 61% | ✗ |
| Total | 6,726,476 | 6,905,527 | 320,024 | 3,804,448 | 4,124,472 | 61% | ✗ |
| <i>Procurement & Logistics</i> | | | | | | | |
| Revenues | (11,100) | (2,658) | 0 | (2,658) | (2,658) | 24% | ✗ |
| Expenses | 1,677,234 | 1,804,218 | 2,046 | 855,880 | 857,927 | 51% | ✗ |
| Transfer / Overhead Allocation | 36,000 | 36,074 | 0 | 21,945 | 21,945 | 61% | ✗ |
| Total | 1,702,134 | 1,837,633 | 2,046 | 875,167 | 877,213 | 52% | ✗ |
| <i>Customer Service</i> | | | | | | | |
| Revenues | (210,000) | (210,909) | 0 | (110,332) | (110,332) | 53% | ✓ |
| Expenses | 1,758,969 | 1,674,035 | 4,240 | 754,728 | 758,968 | 43% | ✓ |
| Transfer / Overhead Allocation | 0 | (208) | 0 | (35) | (35) | 0% | ✓ |
| Total | 1,548,969 | 1,462,918 | 4,240 | 644,361 | 648,601 | 42% | ✓ |
| <i>Smart Regional Centre</i> | | | | | | | |
| Revenues | (45,000) | (18,750) | 0 | (4,314) | (4,314) | 10% | ✗ |
| Expenses | 354,776 | 300,069 | 2,705 | 115,852 | 118,557 | 33% | ✓ |
| Transfer / Overhead Allocation | 0 | 0 | 0 | 15 | 15 | 0% | ✗ |
| Total | 309,776 | 281,319 | 2,705 | 111,553 | 114,258 | 37% | ✓ |
| Total Section: | 8,843,250 | 8,223,495 | 1,064,886 | 4,155,086 | 5,219,972 | 59% | ✗ |

**CORPORATE SERVICES
DEPARTMENT - MONTHLY
OPERATIONAL REPORT
DECEMBER 2016**

**Finance Monthly Report - December
2016**

Meeting Date: 24 January 2017

Attachment No: 2

MONTHLY OPERATIONS REPORT
FINANCE SECTION
Period Ended December 2016

VARIATIONS, ISSUES AND INNOVATIONS***Section News***

Councils new External Auditors being, Thomas Noble and Russell attended Council offices for the week of the 28th November for their planning session. A draft Audit Plan has been received and will be finalised during January.

Rates Notices are planned to issue on the 30th January 2017 to fall due on the 1st March 2017.

A Budget Workshop is planned for the 16th January to work through the revised budget as well as the budget parameters for the 17/18 Budget commencement.

LINKAGES TO OPERATIONAL PLAN

1. COMPLIANCE WITH CUSTOMER SERVICE REQUESTS

The response times for completing the predominant customer requests in the reporting period for *Finance* are as below:

| | Balance B/F | Completed in Current Mth | Current Month NEW Requests | | TOTAL INCOMPLETE REQUESTS BALANCE | Under Long Term Investigation | Completion Standard (days) | Avg Completion Time (days) Current Mth | Avg Completion Time (days) 6 Months | Avg Completion Time (days) 12 Months | Avg Duration (days) 12 Months (complete and incomplete) | Avg Completion Time (days) Q2 |
|---------------|-------------|--------------------------|----------------------------|-----------|-----------------------------------|-------------------------------|----------------------------|--|-------------------------------------|--------------------------------------|---|-------------------------------|
| | | | Received | Completed | | | | | | | | |
| Rates Enquiry | 2 | 1 | 26 | 22 | 5 | 0 | 3 | ● 1.55 | ● 1.29 | ● 1.67 | 1.25 | ● 1.49 |

Comments & Additional Information

Nil.

2. COMPLIANCE WITH STATUTORY AND REGULATORY REQUIREMENTS INCLUDING SAFETY, RISK AND OTHER LEGISLATIVE MATTERS

Safety Statistics

The safety statistics for the reporting period are:

| | FIRST/SECOND QUARTER | | |
|--|----------------------|----------|----------|
| | October | November | December |
| Number of Lost Time Injuries | 0 | 0 | 0 |
| Number of Days Lost Due to Injury | 0 | 0 | 0 |
| Total Number of Incidents Reported | 1 | 0 | 0 |
| Number of Incomplete Hazard Inspections | 0 | 0 | 0 |

Risk Management Summary

All Finance's Risks are now ALARP

Legislative Compliance & Standards

| Legislative Compliance Matter | Due Date | % Completed | Comments |
|--|----------|-------------|--|
| Audited Statement completed by end of October | 31/10/16 | 100% | Final Audited Statements now certified by CEO & mayor on 14 October. |
| Annual Budget adopted by 1 August | 01/08/16 | 100% | Budget adopted in July |
| Asset Register must record its non-current physical assets | 30/06/17 | 100% | Completed |
| A community financial report must be prepared for the Annual Report | 30/10/16 | 100% | Completed |
| A Local Government must have a Debt Policy, Investment Policy and a Revenue Policy | 01/08/16 | 100% | All policies now adopted. |
| Trust Fund Management in accordance with the Local Government Regulation | 30/06/17 | 100% | Completed |
| Monthly Financial report prepared for the monthly meeting of Council | 30/06/16 | 100% | Completed |
| A Local Government must set an Asset Recognition threshold | 30/06/17 | 0% | Not yet reviewed for year. |

3.ACHIEVEMENT OF CAPITAL PROJECTS WITHIN ADOPTED BUDGET AND APPROVED TIMEFRAME

No capital projects are relevant to the Finance Section.

4.ACHIEVEMENT OF OPERATIONAL PROJECTS WITHIN ADOPTED BUDGET AND APPROVED TIMEFRAME

No Operational Projects to highlight within the Adopted Budget.

5. DELIVERY OF SERVICES AND ACTIVITIES IN ACCORDANCE WITH COUNCIL'S ADOPTED SERVICE LEVELS

Adopted/Operational Service Level Standards & Performance

| Service Level | Target | Current Performance |
|---|--------|--|
| Levy rates within 1 week of predicted dates in revenue statement | 100% | 100% |
| Manage the recovery of unpaid rates and charges in accordance with the Revenue Management Policy, achieving an overdue balance of less than 3% at its lowest point. | <3% | 3.36% achieved in December, however this percentage should reduce further at end of January. |

Please note the service levels depicted in the above table are operational standards only and have not been formally adopted by Council.

6. 'LIVE' GRANT APPLICATIONS: AS AT 07 SEPTEMBER 2016

Attached is a summary provided by the Grants Officer on Council's current application.

Grants Report: As at 12 January 2017

Rockhampton Regional Council has applied for the following grants, for which a decision remains pending:

| # | Project Name | Project Inclusions | Part of a Council Strategy? | Project Total (\$Million) | Fund | Funding Sought | Final Decision ESTIMATED |
|---|---|--|-----------------------------|---|--|---|--------------------------|
| 1 | Derby & East Street Intersection | Upgrade to single lane roundabout. | | \$921,537 | (Cth) Black Spot | \$921,537 | May 2017 |
| 2 | Alma & Stanley Street Intersection | Construct kerb islands to bring forward hold line. | | \$935,719 | (Cth) Black Spot | \$935,719 | May 2017 |
| 3 | Denham & Campbell Street Intersection | Upgrade to single lane roundabout. | | \$222,162 | (Cth) Black Spot | \$222,162 | May 2017 |
| 4 | Rockhampton Kennel Club Facility Replacement Project | Removal of existing timber Kennel Club structure and installation of new 28m x 8m colour band steel cyclone rated structure on the existing slab at the Rockhampton Showgrounds. | | \$35,000 (Plus \$7k in-kind = \$42000) | Gambling Community Benefit Fund (Queensland Government) | \$34,000 (The club is contributing \$1000 cash.) | June 2017 |

Note: Work is currently underway to prepare for multiple funding submissions that will open over the next two months (e.g. Building Better Regions Fund will open 18th of January 2017).

Recent funding letters of offer received by Council include:

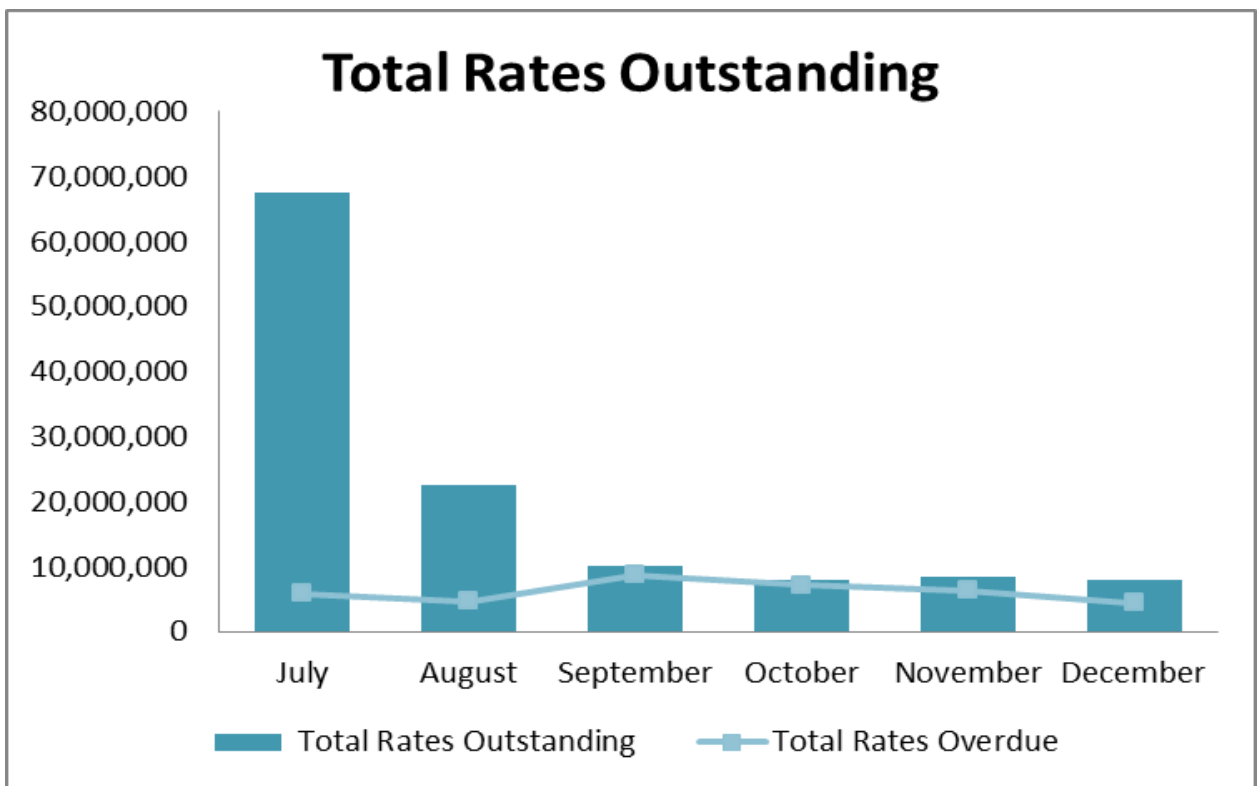
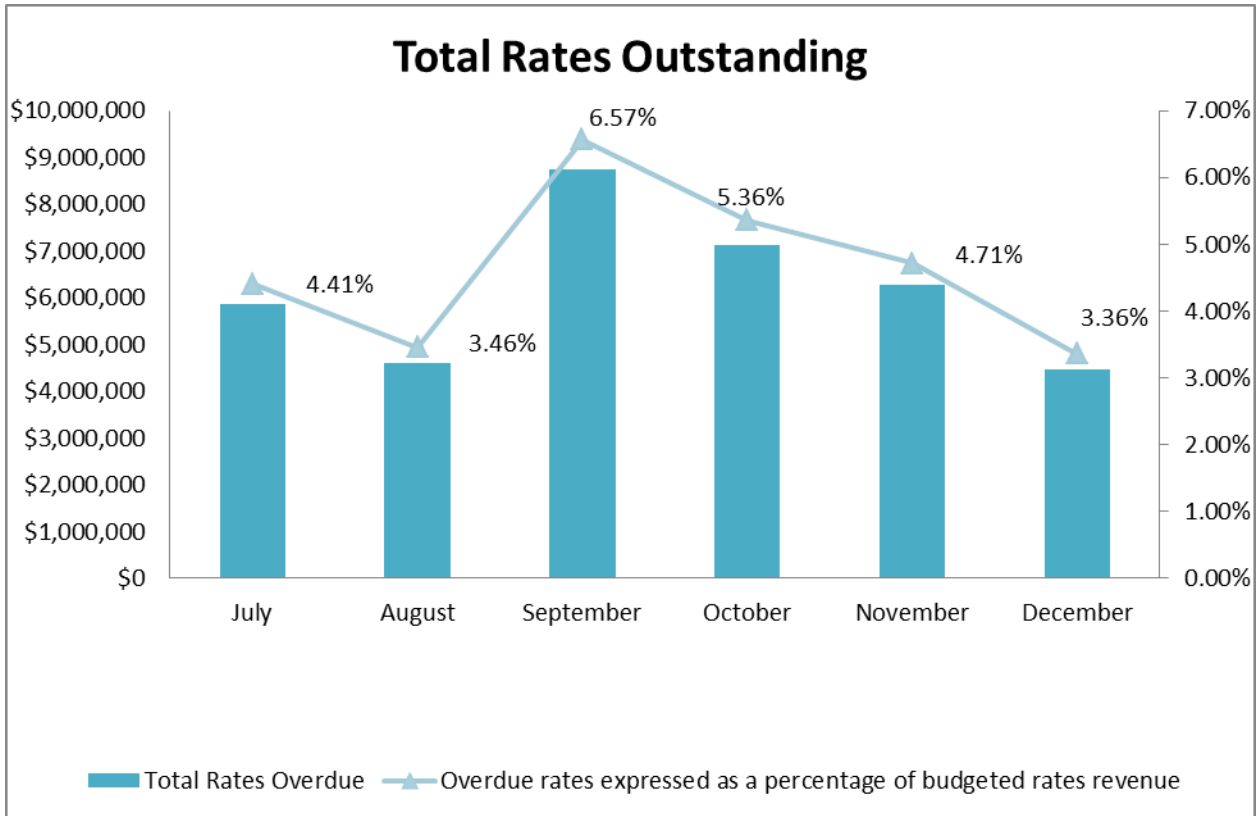
| Project Name | Project Description | Supporting Council Strategy | Project Total | Fund | Funding Awarded |
|--|--|---|---------------------------------|---|------------------|
| 1 Rockhampton Heritage Village Boardwalk and Viewing Platform Project | Boardwalk and viewing platform at the Heritage Village to establish an access walkway. | N/A | \$13,502 (RRC \$7560 In-Kind) | Commonwealth Government's Stronger Communities Programme (M.Landry MP) | \$5,942 |
| 2 Mafeking Bell Revitalisation Project | Restoration and re-establishment of the Mafeking Bell Monument in Mount Morgan | Mount Morgan Streetscape Redevelopment | \$20,000 (RRC \$10,000 In-Kind) | Commonwealth Government's Stronger Communities Programme (K.O'Dowd MP) | \$10,000 |
| 3 Pilbeam Walkway - Stage 1 | Delivery of the first stage of the Pilbeam Walkway. | Mount Archer Activation Masterplan | \$1.5 million | Community Development Grants Programme (Landry MP & Senator Nash) | \$1.5 million |
| 4 Schotia Place Lighting Modernisation Project | Safer and better lighting for Schotia Place, via LED Lighting Ceiling Panels and other improvements. | Schotia Place Heritage Management Plan | (\$15,664) | Ergon Energy Community Fund | \$4950 |
| 5 Rockhampton CBD Smart Technologies & Working Hub | Smart Poles, Free Wi-Fi, CCTV, Smart Lighting, Digital Signage, Parking Sensors, Smart Working Hub. | Smart Way Forward | \$4.54 | (QG) Building our Regions: Regional Capital Fund | \$2.28 m |
| 6 First Turkey Mountain Bike Reserve | Mountain bike trails, toilet, vehicular access causeway, and area for events/education. | Mount Archer Activation Master Plan | \$500,000 | (QG) Building our Regions: Regional Capital Fund | \$250,000 |
| 7 Stanwell-Waroula Road Upgrades | Paving and sealing of 4.5 km of gravel road and reconstruction and widening of 2 m of narrow sealed pavement on Stanwell Waroula Rd. | | \$1.62 | 2016-17 Local Government Grants & Subsidies Programs | \$900,000 |
| 8 Nine Mile Floodway Reconstruction & Widening | Reconstruction and widening of 1.4km of concrete floodway along Nine Mile Road. | | \$1.56 m | 2016-17 Local Government Grants & Subsidies Programs | \$870,000 |
| 9 Rockhampton River Festival 2017 | | | | Tourism and Events Queensland's (TEQ) Queensland Destination Events Program | \$15,000 |
| 10 Rockhampton Cultural Festival 2017 | | | | Celebrating Multicultural Queensland grants program. | \$10,000 |
| 11 Mount Morgan Streetscape Improvements | To upgrade the Morgan St median and streetscape (between East and Central Streets), in Mount Morgan. (A key project within the wider Mount Morgan Streetscape Program of work.) | Mount Morgan Streetscape Redevelopment Plan | \$610,000 | 2016-17 Local Government Grants & Subsidies Programs | \$348,000 |
| 12 Remembering Alton Downs and District Veterans | Photographic display and biographical record booklets commemorating World War One & Two Servicemen, for display in Rockhampton Library History Centre Collection and Community Hall. | | \$8,340 | Queensland Centenary Grants Program – Spirit of Service | \$8,340 |
| Total FY2016/17 To-Date: | | | | | \$6.203 M |

FINANCIAL MATTERS

End of Month Job Costing Ledger - (Operating Only) - FINANCE
AND BUSINESS
As At End Of December

Report Run: 06-Jan-2017 12:24:38 Excludes Nat Accs: 2802,2914,2917,2924

| | Adopted Budget \$ | Revised Budget \$ | EOM Commitments \$ | YTD Actual \$ | Commit + Actual \$ | Variance % | On target 50% of Year Gone |
|---|-------------------------|-------------------------|--------------------------|------------------|--------------------------|---------------|----------------------------------|
| CORPORATE SERVICES | | | | | | | |
| FINANCE | | | | | | | |
| <i>Finance Management</i> | | | | | | | |
| Expenses | 714,676 | 590,632 | 47,289 | 277,677 | 324,966 | 45% | ✓ |
| Transfer / Overhead Allocation | 0 | 0 | 0 | 699 | 699 | 0% | ✘ |
| Total Unit: Finance Management | 714,676 | 590,632 | 47,289 | 278,376 | 325,666 | 46% | ✓ |
| <i>Accounting Services</i> | | | | | | | |
| Expenses | 1,281,051 | 1,259,134 | 0 | 599,771 | 599,771 | 47% | ✓ |
| Transfer / Overhead Allocation | 0 | 0 | 0 | 30 | 30 | 0% | ✘ |
| Total Unit: Accounting Services | 1,281,051 | 1,259,134 | 0 | 599,801 | 599,801 | 47% | ✓ |
| <i>Financial Systems</i> | | | | | | | |
| Expenses | 440,439 | 379,877 | 0 | 175,089 | 175,089 | 40% | ✓ |
| Transfer / Overhead Allocation | 0 | 300 | 0 | 273 | 273 | 0% | ✘ |
| Total Unit: Financial Systems | 440,439 | 380,177 | 0 | 175,362 | 175,362 | 40% | ✓ |
| <i>Assets & GIS</i> | | | | | | | |
| Revenues | 0 | 0 | 0 | (2,263) | (2,263) | 0% | ✓ |
| Expenses | 2,025,782 | 1,847,590 | 82,936 | 756,686 | 839,622 | 41% | ✓ |
| Transfer / Overhead Allocation | 36,485 | 36,485 | 0 | 16,744 | 16,744 | 46% | ✓ |
| Total Unit: Assets & GIS | 2,062,267 | 1,884,075 | 82,936 | 771,168 | 854,104 | 41% | ✓ |
| <i>Rates & Revenue</i> | | | | | | | |
| Revenues | (419,500) | (439,000) | 1,456 | (320,806) | (319,351) | 76% | ✓ |
| Expenses | 1,676,037 | 1,796,664 | 148,892 | 947,491 | 1,096,384 | 65% | ✘ |
| Transfer / Overhead Allocation | 750 | 750 | 0 | 151 | 151 | 20% | ✓ |
| Total Unit: Rates & Revenue | 1,257,287 | 1,358,414 | 150,348 | 626,836 | 777,184 | 62% | ✘ |
| Total Section: FINANCE | 5,755,720 | 5,472,432 | 280,573 | 2,451,543 | 2,732,117 | 47% | ✓ |
| Total Department: CORPORATE SERVICES | 5,755,720 | 5,472,432 | 280,573 | 2,451,543 | 2,732,117 | 47% | ✓ |
| Grand Total: | 5,755,720 | 5,472,432 | 280,573 | 2,451,543 | 2,732,117 | 47% | ✓ |



**CORPORATE SERVICES
DEPARTMENT - MONTHLY
OPERATIONAL REPORT
DECEMBER 2016**

**Workforce & Strategy Monthly Report -
December 2016**

Meeting Date: 24 January 2017

Attachment No: 3

MONTHLY OPERATIONS REPORT
WORKFORCE AND STRATEGY SECTION
Period Ended 31 December 2016

VARIATIONS, ISSUES AND INNOVATIONS

Innovations:

Organisational Development

The following workshops were held in December:

- 5 December – CEO, GM's and Managers attended 4 hour Leading the Culture Workshop
- 6 & 7 December – 4 x ½ day workshop for Supervisors
- 13 December – 3 hour Cultural Champion Workshop

360 Degree Feedback

360 Degree surveys and feedback have been completed for senior management.

Debriefs for the majority of Managers have been completed.

Coordinators feedback process is currently underway

Individual debrief for coordinators will commence between 16 and 31 January.

Pulse Survey

The first pulse survey from Team Leaders to Leadership Team was launched on 16 November and closed on 28 November.

A brief summary of the Pulse Survey results is follows:

| Question | Disagree/Strongly Disagree | Neutral | Agree/Strongly agree |
|---|----------------------------|---------|----------------------|
| I am aware of the RRC Values of Accountable, Customer Focused, One Team, Continuous Improvement and People Development. | 1.8 | 1.3 | 96.9 |
| I understand what these values mean. | 0.6 | 8.2 | 91.2 |
| I am personally committed to the Culture and Values that RRC is aiming to achieve. | 1.9 | 3.8 | 94.3 |
| I am personally working toward aligning my behaviour to the Culture and Values. | 2.5 | 6.9 | 90.6 |
| I have observed RRC Leaders working to align their behaviours to the Culture and Values. | 10.7 | 35.0 | 54.3 |
| I have observed people throughout the Council working to align their behaviours to the Culture and Values. | 8.7 | 41.3 | 50.0 |
| I believe we are making progress towards improving the RRC Culture and Values. | 6.3 | 29.6 | 64.1 |

Improvements / Deterioration in Levels of Services or Cost Drivers**Safety Audit**

An audit of Council's Safety Management System was conducted by auditors from Local Government Workcare with the assistance of the Safety Unit. The audit was conducted between 15 - 17th August 2016 and was to assess Council's level of compliance against an industry benchmark which is set at 70%. A positive result for Council was achieved with a final score of **82%** compliance rate. This result confirms Council's Safety Management System is meeting National requirements.

In comparison to the November 2014 Safety audit where an overall score of 76.1% was achieved, it is clear that Council's overall position with safety compliance is now in a much stronger position.

A number of corrective actions and improvements were identified during the audit process and therefor a rectification action plan is currently under development for implementation across Council.

This is a great result for Council and it is anticipated that once the rectification action plan is implemented, Council will be in a position to score 85% or above which we will then be eligible to receive a "Gold Safety Award of Excellence".

LINKAGES TO OPERATIONAL PLAN

1. COMPLIANCE WITH CUSTOMER SERVICE REQUESTS

The response times for completing the predominant customer requests in the reporting period for Workforce and Strategy are as below:

| | Balance B/F | Completed in Current Mth | Current Month NEW Requests | | TOTAL INCOMPLETE REQUESTS BALANCE | Under Long Term Investigation | Completion Standard (days) | Avg Completion Time (days) Current Mth | Avg Completion Time (days) 6 Months | Avg Completion Time (days) 12 Months | Avg Duration (days) 12 Months (complete and incomplete) | Avg Completion Time (days) Q2 |
|---|-------------|--------------------------|----------------------------|-----------|-----------------------------------|-------------------------------|----------------------------|--|-------------------------------------|--------------------------------------|---|-------------------------------|
| | | | Received | Completed | | | | | | | | |
| Administrative Action Complaints | 0 | 0 | 0 | 0 | 0 | 0 | 36 | ● 0.00 | ● 0.00 | ● 0.00 | 0.00 | ● 0.00 |
| W&S - Complaints Management Process (NOT CSO USE) | 7 | 5 | 4 | 1 | 5 | 0 | 30 | ● 3.00 | ● 8.03 | ● 9.62 | 7.65 | ● 8.06 |

COMMENTS

Matters are being addressed within the set timeframes.

2. COMPLIANCE WITH STATUTORY AND REGULATORY REQUIREMENTS INCLUDING SAFETY, RISK AND OTHER LEGISLATIVE MATTERS

Safety Statistics

The safety statistics for Workforce & Strategy in the reporting period are:

| | October 16 | November 16 | December 16 |
|--|------------|-------------|-------------|
| Number of Lost Time Injuries | 0 | 1 | 0 |
| Number of Days Lost Due to Injury | 0 | 5 | 0 |
| Total Number of Incidents Reported | 0 | 8 | 0 |
| Total Number of Incomplete Hazard Inspections | 0 | | |

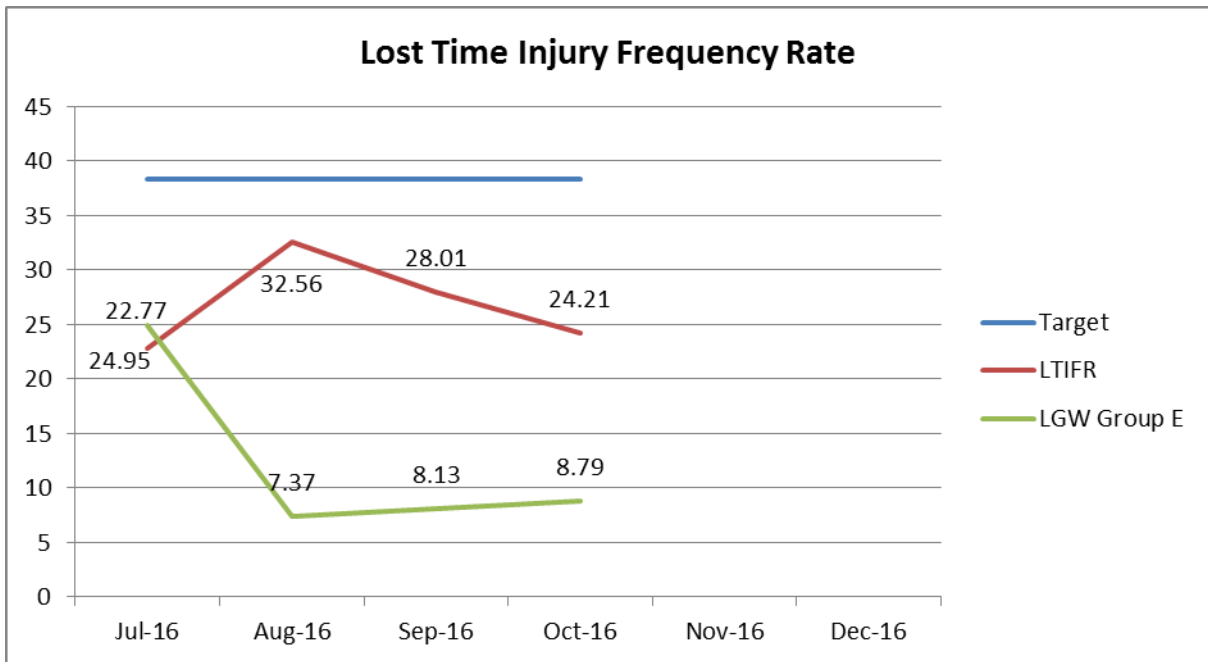
The safety statistics for All of Council in the reporting period are:

| | Oct 16 | Nov 16 | Dec 16 | Total 16/17 YTD |
|--|--------|--------|--------|-----------------|
| Number of Lost Time Injuries | 2 | 5 | 0 | 18 |
| Number of Days Lost Due to Injury | 78 | 60 | 51 | 327 |
| Total Number of Injuries Reported | 17 | 24 | 8 | 117 |
| Total number of Incomplete Hazard Inspections | 3 | | | |

Incomplete hazard inspections have been reported to the appropriate operational areas for action.

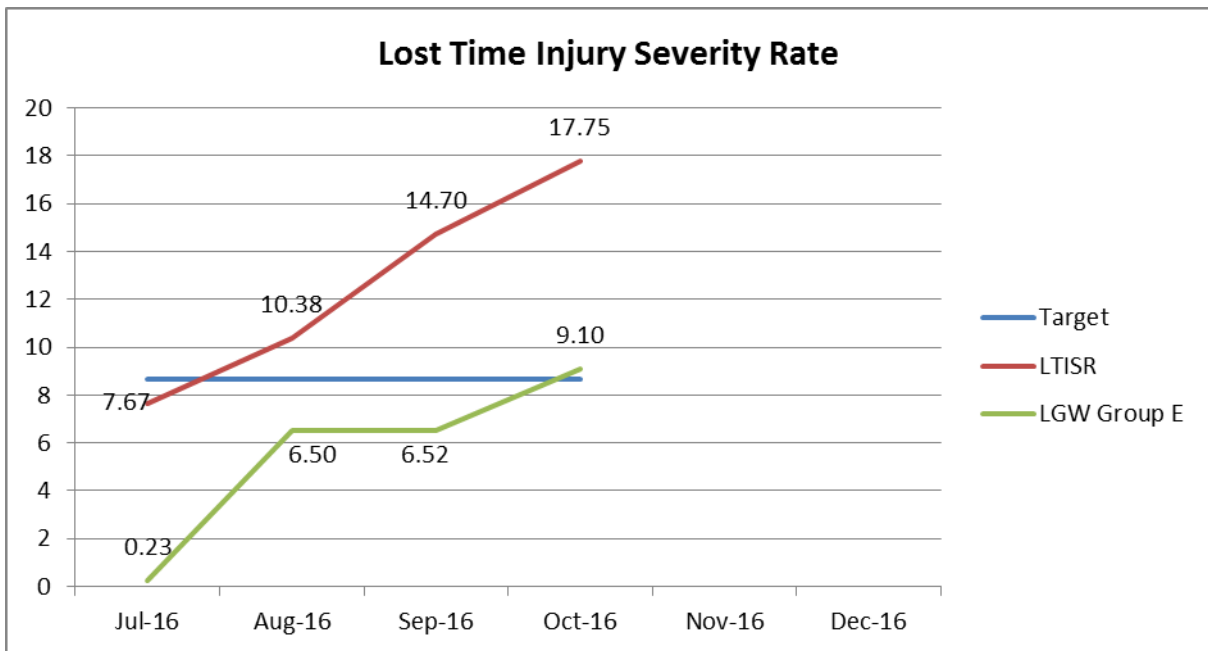
Lost Time Injury Frequency Rate

Lost Time Injury Frequency Rate figures represent the average number of lost time injuries incurred per 1,000,000 employee hours worked (No of LTI's x 1,000,000 / actual employee hours).



Lost Time Injury Severity Rate

Lost Time Injury Severity Rate figures represent the average number of lost time days per lost time injury (No of lost time days / no of lost time injuries).



Risk Management Summary

Example from Section Risk Register (excludes risks accepted/ALARP):

| Potential Risk | Current Risk Rating | Future Control & Risk Treatment Plans | Due Date | % Comp | Comments |
|--|---------------------|---|--------------------------------------|--------|---|
| Corporate Risks | | | | | |
| A legislatively compliant SafePlan is not implemented, monitored and reviewed effectively, for the whole of council, its workers and contractors, to achieve the acceptable compliance level with annual WH&S audits resulting in: increased worker injuries, legislative breaches/legal action, reputational damage, reduced service levels, increased costs and non-compliance with a key council objective. | Low | Ongoing annual audits will be conducted. Work will commence to rectify the actions from the 2016 Safety Audit. Rectifications resulting from the Workplace Health & Safety system audit will be addressed and assessed in the annual internal audit of the Workplace Health & Safety systems. | To be advised once RAP is completed. | 95% | Actions identified in the 2016 Safety Audit are being included into an Audit Rectification Action Plan. |

Legislative Compliance & Standards

| Legislative Compliance Matter | Due Date | % Completed | Comments |
|--|-----------------------------------|-------------|---|
| Quarterly written assessment of progress towards implanting the 2016/17 annual operational plan | 22 November 2016 – Council Agenda | 100% | The first quarter review of the 2016/17 Operational Plan was presented and adopted at the Ordinary Council meeting on 22 November 2016. |
| Report on the results of the implementation of the annual operational plan | August 2017 | 0% | The 2016/17 report will be combined with the Quarter 4 assessment will be presented at the Ordinary Council meeting in August 2017. |
| Update of Workplace Health & Safety documents to meet the new legislative requirements | 2017 | 95% | Documents continue to be updated so that Council remains compliant. |
| Report breaches of the Workplace Health & Safety Act and Regulation as necessary to the division within specified legislative timeframes | As soon as practicable | 100% | Council has been compliant in this regard for the current reporting period. |
| Workplace Health and Safety Audit | 2017 (date to be advised) | 100% | RAP is being developed for implementation. |

| Legislative Compliance Matter | Due Date | % Completed | Comments |
|--|------------------------|-------------|--|
| Rectification Action Plan (2016 Audit) | As soon as practicable | 95% | RAP is being developed for implementation. |
| WHS Infringement Notices issued to Council are remedied within required timeframes | As per notice | 100% | Nil. |

3. ACHIEVEMENT OF CAPITAL PROJECTS WITHIN ADOPTED BUDGET AND APPROVED TIMEFRAME

No capital projects are relevant to the Workforce and Strategy Section.

4. ACHIEVEMENT OF OPERATIONAL PROJECTS WITHIN ADOPTED BUDGET AND APPROVED TIMEFRAME

As at period ended December 2016 – 50% of year elapsed.

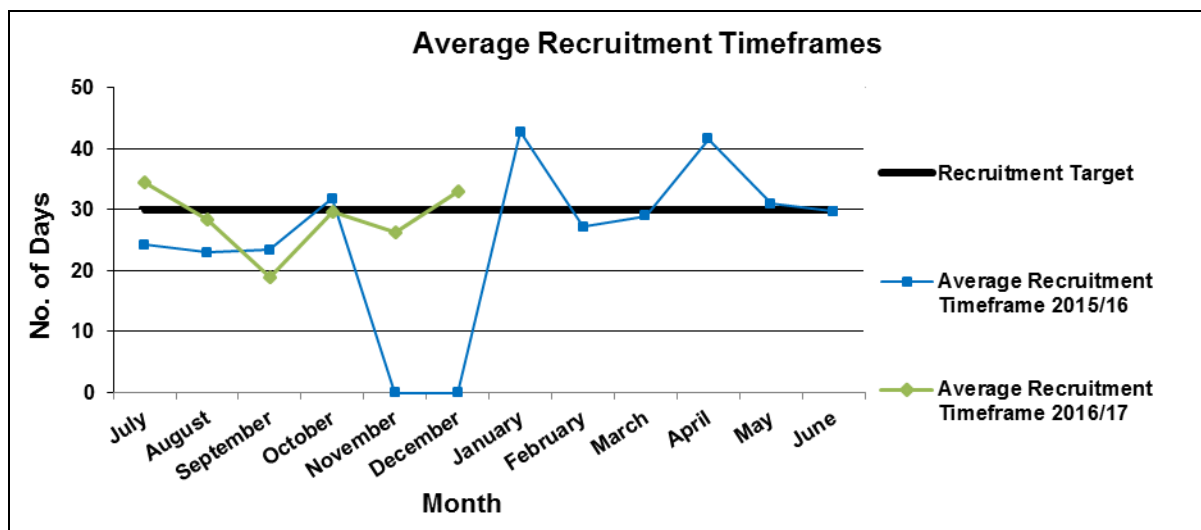
| Project | Explanation |
|------------------------------------|--|
| WHS Data Management System | The claims module undergoing some final configuration to suit operational needs. Have commenced to load back log of claims data from 2014 to bring in line with Incident data. 39% of back log has been entered into the system. |
| Service Level Review Project (SLR) | A report is being prepared by the General Manager Community Services on the schedules, costs and resources for Parks mowing to be presented to Council. No further action will be taken on this project until that report has been presented. |
| Aurion Project | Initial discussions have taken place with Aurion in relation to the implementation of Web Recruitment in 2017 |
| Strategic Framework Project | At the Councillor forum held on 6 September 2016, the concept and themes for the 2017 – 2022 Corporate Plan was presented. The legislatively required community consultation has commenced with the submission period concluding on 2 December 2016. |

5. DELIVERY OF SERVICES AND ACTIVITIES IN ACCORDANCE WITH COUNCIL'S ADOPTED SERVICE LEVELS

| Service Delivery Standard | Target | Current Month's Performance |
|---|--------|-----------------------------|
| Recruitment positions finalised within 30 working days (refer graph below) | 100% | 54% |
| Policies reviewed within 10 working days | 100% | 100% |
| Acknowledge job applications within 2 working days of the advertising close date. (as per policy/procedure) | 100% | 100% |
| Employee pays processed and paid within 3 working days after the period end date | 100% | 100% |
| Payroll accuracy | 100% | 99.95% |
| Hazard Inspections completed as per the adopted Matrix | 100% | 77% |

Recruitment Timeframes

Some delays in recruitment have occurred during the reporting period. Of the 24 positions recruited in the reporting period, 11 were not finalised within the 30 day timeframe. This delay is due to panel members unavailable for interviews and large applicant pools to shortlist and interview.



Establishment

| FTE Positions | Period | Workforce & Strategy | Council |
|-------------------------|------------------|----------------------|---------|
| Same Time Previous Year | 31 December 2015 | 33 | 864.73 |
| July 2016 | 31 July 2016 | 36 | 882.07 |
| Previous Month | 30 November 2016 | 33 | 883.17 |
| Current Month | 31 December 2016 | 33 | 887.17 |

FTE Positions is the total full time equivalent positions approved and recorded in Aurion excluding casual positions and including approved vacancies.

FTE positions include 26 supplementary positions which have been created for a number of reasons including: short term projects, co-op students and funded positions. All of these positions have an end date and will reduce the FTE once the tenure has been completed.

The FTE positions also include the following apprentices and trainees across Council:

| Apprentices | Trainees |
|-------------|----------|
| 12 | 13 |

Changes to Workforce & Strategy Establishment

There have been no changes to the Workforce & Strategy FTE.

Changes to Council Establishment

The following changes have resulted in an decrease to the Establishment by 4:

- One supplementary Project Manager Parks (3620) created for a 2 year period to support effective delivery of capital and renewal projects.

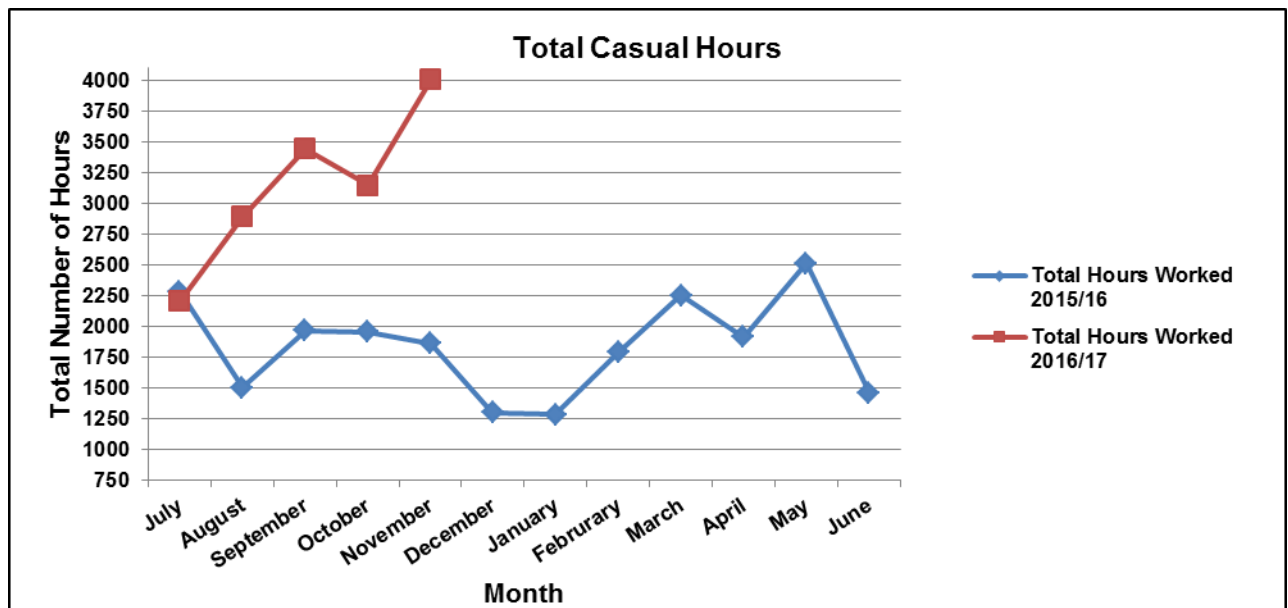
- Two supplementary Labourers (3611 & 3612) created in Civil Operations to assist with projects on Stanwell-Waroula Road for six months.
- One supplementary Plant Operator/Labourer (3615) created in Civil Operations to assist with projects on Stanwell-Waroula Road for six months.
- One supplementary Contract Engineer (3610) created for consulting engineering from Dileigh Consulting engaged to backfill seconded employee.
- Supplementary Corporate Applications Officer (3563) abolished. Initially created until February 2017.

FTE Positions Internal / External Split

The percentage split for approved full time equivalent positions excluding casual positions and including approved vacancies currently sits at 58% (511.43) internal and 42% (374.74) external.

Casual Hours – November 2016

There are currently a total of 67 casuals actively employed by Council of which 55 were engaged during the reporting period. The engaged casual employees collectively have worked the total number of 2771.91 hours during the month of December 2016 (period does not cover data from Payroll 2 employees from 25 December 2016 due to pay periods).



Casual Hours by Section – November 2016

The following list shows the total number of hours worked by casual employees by Section and Unit in the reporting period as provided by the responsible operational area. (Period does not capture data from Payroll 2 employees from 25 December 2016 due to pay periods). A significant increase in casual hours is a result of the development of casual pools for labourers and gardeners. This initiative has been implemented to provide access to trained resources during periods of staff shortages or high work demands as well as reduce the use of external labour hire.

| Section | Unit | Commentary | No. of hours | Percentage of cost recovery |
|-----------------------------------|----------------------------|---|----------------|-----------------------------|
| Arts and Heritage | Art Gallery | To cover vacancies and ensure the delivery of ongoing programs including the LEGO Towers of Tomorrow exhibition | 132.5 | 0% |
| Arts and Heritage | Heritage Services | Food and Beverage roles for catered functions | 202 | 100% |
| Arts and Heritage | Major Venues | Casual staff used by hirers, wages costs in box office and production departments are fully recovered | 358.25 | 81.0% |
| Communities and Facilities | City Child Care Centre | To cover for staff leave and TOIL to maintain required staff to child ratios | 154.5 | |
| Communities and Facilities | Client Services | To cover for staff leave and delivering 'Tech Savvy' program | 281.75 | 7% from grant funding |
| Communities and Facilities | Facilities | To cover annual leave, RDOs and Saturday cleaning roster | 117.4 | |
| Parks | Parks and Visitor Services | To backfill employees on leave and acting in other and/ or higher positions, backfilling current vacancies | 180.15 | |
| Parks | Parks Operations | To backfill employees on leave and acting in other and/ or higher positions, backfilling current vacancies | 305.3 | |
| Corporate and Technology Services | Customer Service Centre | Call center support for low staff numbers and induction and start of training for new HERO | 34.5 | |
| Corporate and Technology Services | Property and Insurance | To backfill employees on leave | 85.5 | |
| Office of the CEO | Governance Support | Additional hours for content writing required for a number of projects including My Rockhampton and some media releases | 61.5 | |
| Civil Operations | Urban & Rural Operations | Utilised to cover unexpected absences and to assist with a backlog of jobs which needed completion | 630.83 | |
| RRWR | Collections | To cover periods of unplanned leave | 118.8 | |
| Fitzroy River Water | Network Operations | To provide additional support to crews due to staff leave and low resources | 108.93 | |
| TOTAL | | | 2771.91 | |

It should be noted that labour hire is also utilised in addition to casual labour in some areas of the organisation to support staff shortages and special project requirements.

Volunteer Hours by Section – December 2016

The following list shows the total number of hours worked by volunteers by Section and Unit in the reporting period as provided by the responsible operational area.

| Section | Unit | No. of Hours |
|--------------------------|------------------|--------------|
| Arts & Heritage | Art Gallery | 439 |
| Arts & Heritage | Heritage Village | 2818 |
| Arts & Heritage | Pilbeam Theatre | 116 |
| Communities & Facilities | Libraries | 291 |
| Parks | Rockhampton Zoo | 186 |
| TOTAL | | 3850 |

Work Experience Placements – December 2016

| | | |
|--|---------------------|-----------------|
| Work Experience Applications Received During the Month of September 2016 | | 1 |
| Placement Type | Section | Placed |
| Water Treatment | Fitzroy River Water | Yes |
| Work Experience Placements Occurring During the Month of September 2016 | | 3 |
| Placement Type | Section | Dates |
| Construction | Facilities | 5-9 December 16 |

FINANCIAL MATTERS

Financial performance as expected for reporting period.

End of Month Job Costing Ledger - (Operating Only) - FINANCE AND BUSINESS

As At End Of December

Report Run: 04-Jan-2017 13:06:27 Excludes Nat Accs: 2802,2914,2917,2924



| | Adopted Budget | Revised Budget | EOM Commitments | YTD Actual | Commit + Actual | Variance % | On target 50% of Year Gone |
|--|-------------------|-------------------|--------------------|------------------|--------------------|---------------|-------------------------------|
| | \$ | \$ | \$ | \$ | \$ | | |
| CORPORATE SERVICES | | | | | | | |
| WORKFORCE & STRATEGY | | | | | | | |
| <i>Human Resources and Payroll</i> | | | | | | | |
| Revenues | 0 | (27,490) | 0 | (26,635) | (26,635) | 0% | ✓ |
| Expenses | 1,610,882 | 1,577,059 | 120,888 | 703,481 | 824,369 | 51% | ✘ |
| Transfer / Overhead Allocation | 21,000 | 21,000 | 0 | 3,070 | 3,070 | 15% | ✓ |
| Total Unit: Human Resources and Payroll | 1,631,882 | 1,570,569 | 120,888 | 679,916 | 800,804 | 49% | ✓ |
| <i>Safety & Training</i> | | | | | | | |
| Revenues | (74,250) | (74,250) | 0 | (170,347) | (170,347) | 229% | ✓ |
| Expenses | 1,315,785 | 1,283,937 | 34 | 545,424 | 545,458 | 41% | ✓ |
| Transfer / Overhead Allocation | 55,000 | 55,000 | 0 | 16,330 | 16,330 | 30% | ✓ |
| Total Unit: Safety & Training | 1,296,535 | 1,264,687 | 34 | 391,407 | 391,441 | 30% | ✓ |
| <i>Corporate Improvement & Strategy</i> | | | | | | | |
| Expenses | 585,369 | 512,277 | 6,000 | 146,894 | 152,894 | 26% | ✓ |
| Transfer / Overhead Allocation | 0 | 0 | 0 | 554 | 554 | 0% | ✘ |
| Total Unit: Corporate Improvement & Strategy | 585,369 | 512,277 | 6,000 | 147,448 | 153,448 | 26% | ✓ |
| <i>Workforce & Strategy Management</i> | | | | | | | |
| Expenses | 353,837 | 444,754 | 679 | 148,699 | 149,378 | 42% | ✓ |
| Transfer / Overhead Allocation | 0 | 0 | 0 | 14 | 14 | 0% | ✘ |
| Total Unit: Workforce & Strategy Management | 353,837 | 444,754 | 679 | 148,713 | 149,392 | 42% | ✓ |
| <i>Investigations and Industrial Relations</i> | | | | | | | |
| Expenses | 353,972 | 341,726 | 4,195 | 129,239 | 133,435 | 38% | ✓ |
| Transfer / Overhead Allocation | 0 | 0 | 0 | 98 | 98 | 0% | ✘ |
| Total Unit: Investigations and Industrial Relations | 353,972 | 341,726 | 4,195 | 129,338 | 133,533 | 38% | ✓ |
| Total Section: WORKFORCE & STRATEGY | 4,221,594 | 4,134,014 | 131,797 | 1,496,822 | 1,628,619 | 39% | ✓ |
| Total Department: CORPORATE SERVICES | 4,221,594 | 4,134,014 | 131,797 | 1,496,822 | 1,628,619 | 39% | ✓ |
| Grand Total: | 4,221,594 | 4,134,014 | 131,797 | 1,496,822 | 1,628,619 | 39% | ✓ |

11.12 REGIONAL DEVELOPMENT - OPERATIONAL REPORT - OCTOBER, NOVEMBER, DECEMBER 2016

File No: 1860
Attachments: 1. Regional Development - Operational Report -Q4 (Closed Session)
Authorising Officer: Evan Pardon - Chief Executive Officer
Author: Scott Waters - Acting Executive Manager Regional Development

SUMMARY

This report provides information on the activities of the Regional Development Unit over the months of October, November, and December 2016.

OFFICER'S RECOMMENDATION

THAT the Regional Development Operational report for Q4 – October, November, December 2016 be received.

11.13 RISK REGISTERS - QUARTERLY UPDATE AS AT 2 DECEMBER 2016 & SOFTWARE UPDATE

| | |
|-----------------------------|---|
| File No: | 8780 |
| Attachments: | <ol style="list-style-type: none">1. Potential and Current Risk Exposure Profile as at 2 December 20162. Comparison of Current and Potential Exposure Risk Ratings Broken Down by Level of Consequence as at 2 December 20163. Corporate Risk Register - Quarterly Update as at 2 December 20164. Operational Risk Register - Quarterly Update as at 2 December 2016 |
| Authorising Officer: | John Wallace - Chief Audit Executive Evan Pardon - Chief Executive Officer |
| Author: | Kisane Ramm - Senior Risk and Assurance Advisor |

SUMMARY

Submission of the quarterly risk register updates, as at 2 December 2016, for adoption.

OFFICER'S RECOMMENDATION

THAT Council receive the quarterly risk register updates as at 2 December 2016, as presented in the attachments to this report.

LEGISLATIVE CONTEXT

The Local Government Regulation 2012, Chapter 5, s164, requires... (1) a local government must keep a written record stating (a) the risks the local government's operations are exposed to...; and (b) the control measures adopted to manage the risks.

BACKGROUND

Council has in place an overarching Enterprise Risk Management Framework, Policy, and Procedure developed in line with the *AS/NZS ISO 31000:2009 Risk Management – Principles and Guidelines* standard.

Council's *Enterprise Risk Management Framework*, section 8.5 *Monitor and Review*, requires the following to be presented to Council quarterly:

- all risk with high and very high current risk ratings; as well as
- any risks, regardless of their risk rating, that have been identified as requiring treatment.

To assist and comply with the requirements of the: Legislation; Standard; and Council's own processes the quarterly updates, as attached, are presented for Council's consideration.

CORPORATE/OPERATIONAL PLAN

The 2017-2022 Corporate Plan has been released for public comment in preparation for adoption. This could have an impact on the risk registers. Once adopted management will need to work through the objectives outlined in the plan, identifying and recording the risks to achieving those objectives in the risk registers and checking to see if any currently identified objectives have become obsolete, resulting in the objective and risk being removed from the register.

COMMENTARY

In consideration of comments from the Audit and Business Improvement Advisory Committee this quarter sees the trialing of combining the individual departments' risk registers into a single document representing the organisation as a whole. It is hoped that this will help commence breaking down what was seen as a siloed approach to risk management. Therefore instead of 6 registers being presented annually, only 3 will, being: the Corporate Risk Register; the Fraud and Corruption Risk Register; and the Operational Risk Register (formerly the four Departmental Risk Registers).

Two new graphs have also been presented for the Council's interest. One showing the Categories of Risk as a percentage of Council's Operational Current Risk Profile total (153 risks); and now that the risks are no longer being presented in separate departmental registers, the second graph highlights which department holds what percentage of the organisation's risks. These graphs exclude the Corporate Risks.

The following table highlights some of the changes in this quarter's updates:

| RISK NUMBER | CHANGE | RISK OWNER |
|--------------------|--|---|
| 236 | <i>Risk: Incorrect or fraudulent payments made for goods/services...</i> Current risk rating reassessed from High 4 (4 C) to Moderate 6 (3 B) having implemented the Future Risk Controls, and the Evaluation changing from Treat to Accept (ALARP). This has been removed from the Further Treatment Summary Table and the High and Very High Summary Table unless it falls within the reporting parameters at a later date. | Manager Corporate and Technology Services |
| 244 | Completion date extended from 30/11/16 – 31/3/17 | Manager Rockhampton Airport |
| 245 | Completion date extended from 30/6/16 to 31/7/17 | Manager Rockhampton Airport |
| 324 | Completion date extended from 30/6/16 to 30/6/17 | Manager Fitzroy River Water |
| 326 | Completion date extended from 31/12/16 to 30/6/18 | Manager Fitzroy River Water |
| 327 | Completion date extended from 30/6/16 to 30/6/18 | Manager Fitzroy River Water |
| 407 | Completion date extended from 31/12/16 to 30/3/17 and percentage completed moved from 70% to 85%. | Manager Arts and Heritage |
| 411 | Completion date extended from 30/9/16 to 30/6/17 | General Manager Community Services |
| 439 | <i>Risk: Lack of fire management planning...</i> Current risk rating reassessed from High 4 (4 C) to | Manager Parks |

| RISK NUMBER | CHANGE | RISK OWNER |
|-------------|---|--|
| | Moderate 5 (3 C) having implemented the Future Risk Controls and considering the Control Effectiveness now as Substantially Effective, changing the Evaluation from Treat to Accept (ALARP). This has been removed from the Further Treatment Summary Table and the High and Very High Summary Table unless it falls within the reporting parameters at a later date. | |
| 440 | Completion date extended from 30/4/16 to 28/2/17 | Manager Parks |
| P 447 | Completion date extended from 30/6/17 to 31/12/17 | Manager Planning & Regulatory Services |
| 304 | This risk potentially will be reassessed from a Very High 2 (5 D) to a High 4 (5 B) next reporting period [Senior Risk and Assurance Advisor awaiting confirmation from Manager Civil Operations]. | Manager Civil Operations |

Software Update

Progress is continuing with the investigation of TechnologyOne's Performance Planning software as Council's risk management solution, with a platform demonstration to be given on 18 January.

CONCLUSION

The risk registers, having undergone their quarterly review conducted by the respective managers and the Leadership Team, are now presented for the Council's consideration.

**RISK REGISTERS - QUARTERLY
UPDATE AS AT 2 DECEMBER 2016 &
SOFTWARE UPDATE**

**Potential and Current Risk Exposure
Profile as at 2 December 2016**

Meeting Date: 24 January 2017

Attachment No: 1

POTENTIAL EXPOSURE RISK RATINGS as at 2 DECEMBER 2016

(Management's rating considering the maximum plausible level of consequence for a risk, assuming controls fail or there are no controls in place)

| | 1 Insignificant | 2 Minor | 3 Moderate | 4 Major | 5 Catastrophic |
|--------------------|--------------------|------------|---------------|------------|-------------------|
| Corporate Risks | 0 | 0 | 2 | 6 | 3 |
| Community Services | 0 | 6 | 21 | 23 | 1 |
| Corporate Services | 0 | 6 | 12 | 38 | 2 |
| Office of the CEO | 0 | 1 | 5 | 7 | 0 |
| Regional Services | 0 | 0 | 12 | 16 | 3 |
| Total | 0 | 13 | 52 | 90 | 9 |

| Risk Rating | Number of Risks This Period | Number of Risks Last Period | % |
|------------------------------|-----------------------------|-----------------------------|-------|
| Catastrophic | 9 | 9 | 5.49 |
| Major | 90 | 90 | 54.88 |
| Moderate | 52 | 52 | 31.71 |
| Minor | 13 | 13 | 7.93 |
| Insignificant | 0 | 0 | 0.00 |
| Total number of risks | 164 | 164 | |

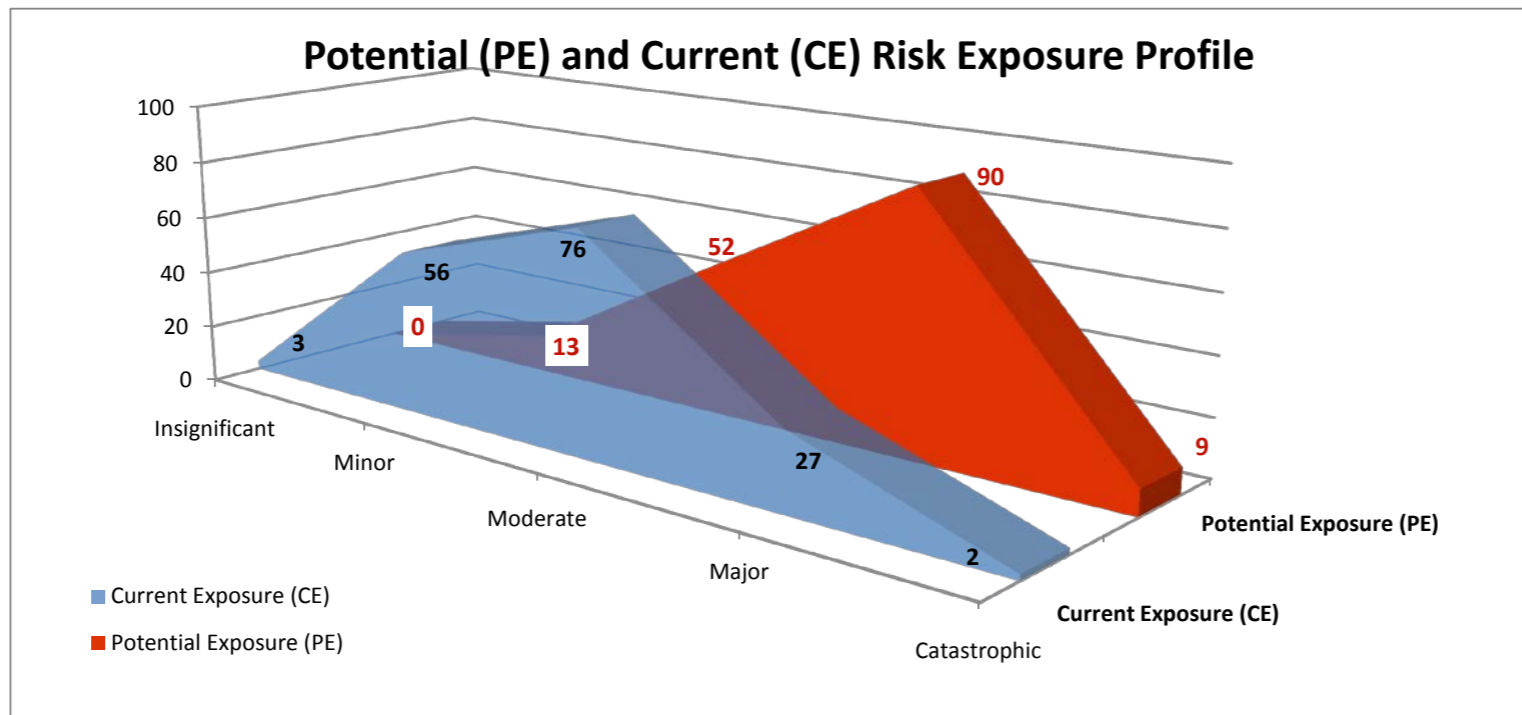
CURRENT RISK RATINGS as at 2 DECEMBER 2016

(Management's rating after considering any Existing Controls and the severity and likelihood of the consequence) *

| | 1 Insignificant | 2 Minor | 3 Moderate | 4 Major | 5 Catastrophic |
|--------------------|--------------------|------------|---------------|------------|-------------------|
| Corporate Risks | 0 | 2 | 5 | 4 | 0 |
| Community Services | 1 | 20 | 26 | 4 | 0 |
| Corporate Services | 1 | 29 | 25 | 3 | 0 |
| Office of the CEO | 1 | 2 | 6 | 4 | 0 |
| Regional Services | 0 | 3 | 14 | 12 | 2 |
| Total | 3 | 56 | 76 | 27 | 2 |

| Risk Rating | Number of Risks This Period | Number of Risks Last Period | % |
|------------------------------|-----------------------------|-----------------------------|-------|
| Catastrophic | 2 | 2 | 1.22 |
| Major | 27 | 29 | 16.46 |
| Moderate | 76 | 74 | 46.34 |
| Minor | 56 | 56 | 34.15 |
| Insignificant | 3 | 3 | 1.83 |
| Total number of risks | 164 | 164 | |

* To get a Current Risk Rating the Risk Owner has also considered the effectiveness of the existing controls to mitigate against the consequence and likelihood of the risk event occurring.



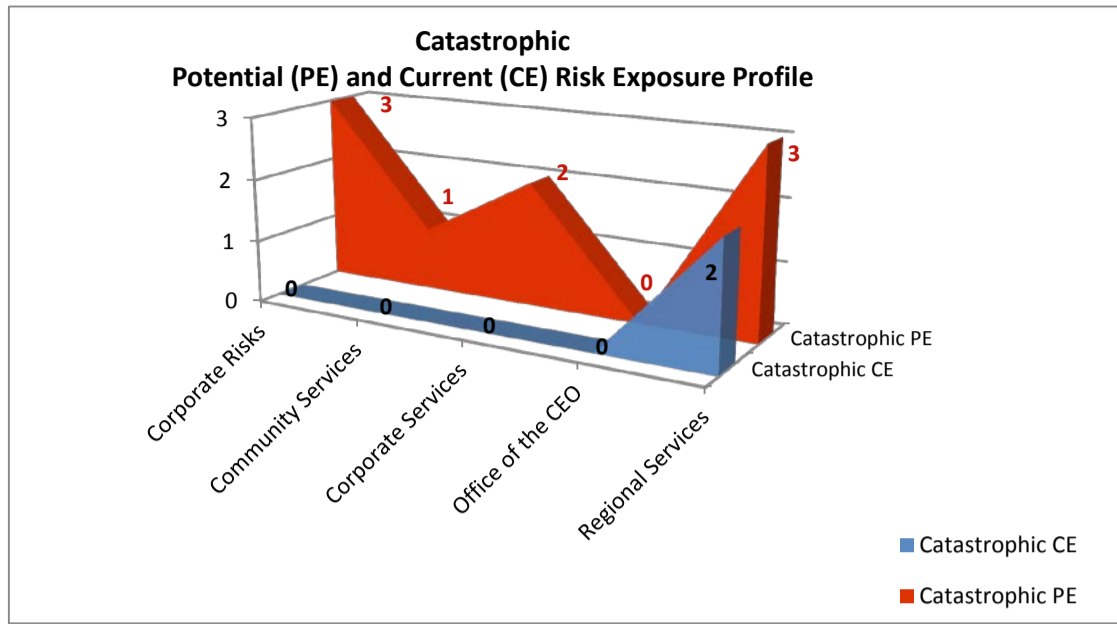
**RISK REGISTERS - QUARTERLY
UPDATE AS AT 2 DECEMBER 2016 &
SOFTWARE UPDATE**

**Comparison of Current and Potential
Exposure Risk Ratings Broken Down
by Level of Consequence as at 2
December 2016**

Meeting Date: 24 January 2017

Attachment No: 2

COMPARISON OF CURRENT AND POTENTIAL EXPOSURE RISK RATINGS BROKEN DOWN BY CATEGORY as at 2 DECEMBER 2016



| | PE | CE |
|-----------|----|----|
| CORP RISK | 3 | 0 |
| Com Serv | 1 | 0 |
| Corp Serv | 2 | 0 |
| Reg Serv | 3 | 2 |

| | Risk # | |
|-----------|--------|-----|
| CORP RISK | 3 | |
| | 9 | |
| | 10 | |
| Com Serv | 410 | |
| Corp Serv | 214 | |
| | 244 | |
| Reg Serv | 304 | 304 |
| | 308 | 308 |
| | 321 | |

Catastrophic Potential Exposure Risks

#304 - Failure of operation asset condition (road, drainage, etc) leading to: injury or death of public/staff; damage to property equipment - resulting in legal outcomes, financial impacts and negative publicity for Council.

308 - Landslip and/or rocks on road along Pilbeam Drive at Mt Archer - poses as threat to safety of road users resulting in public liability.

321 - Failure to document and implement disaster management policy, framework and arrangements...resulting in: a lack of leadership and poor decision making in disaster events; major financial losses; damage to reputation; potential increased effects on a disaster event upon the community; and potential loss of funding opportunity (NDRRA).

214 - Loss, theft, corruption of data resulting in failure to deliver services, reduced staff productivity, and negative impact on Council reputation.

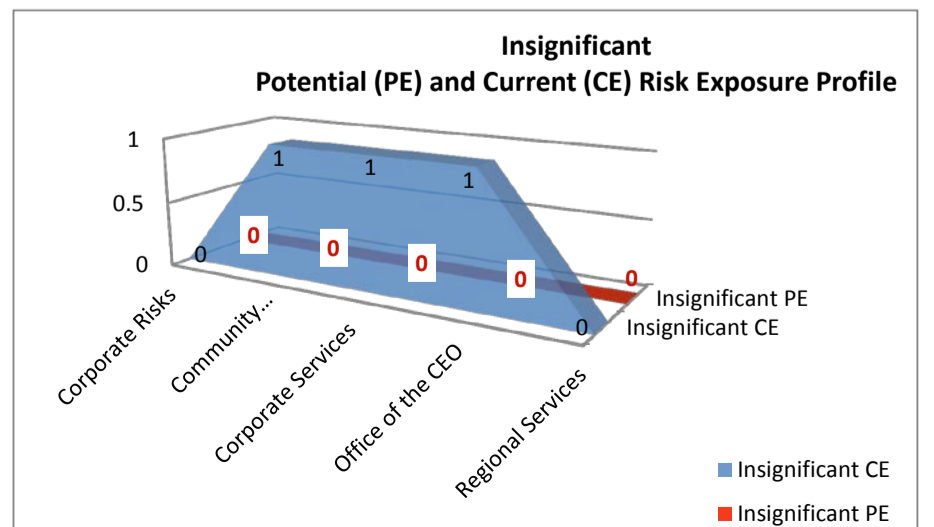
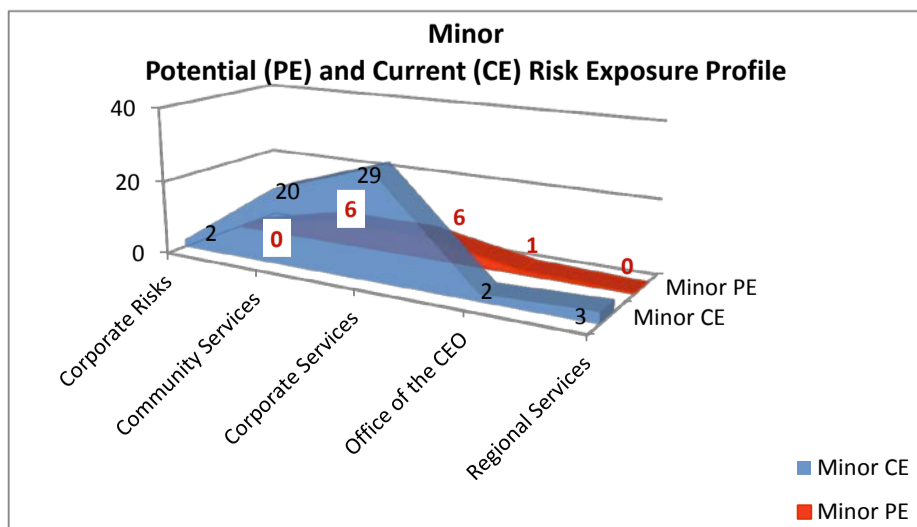
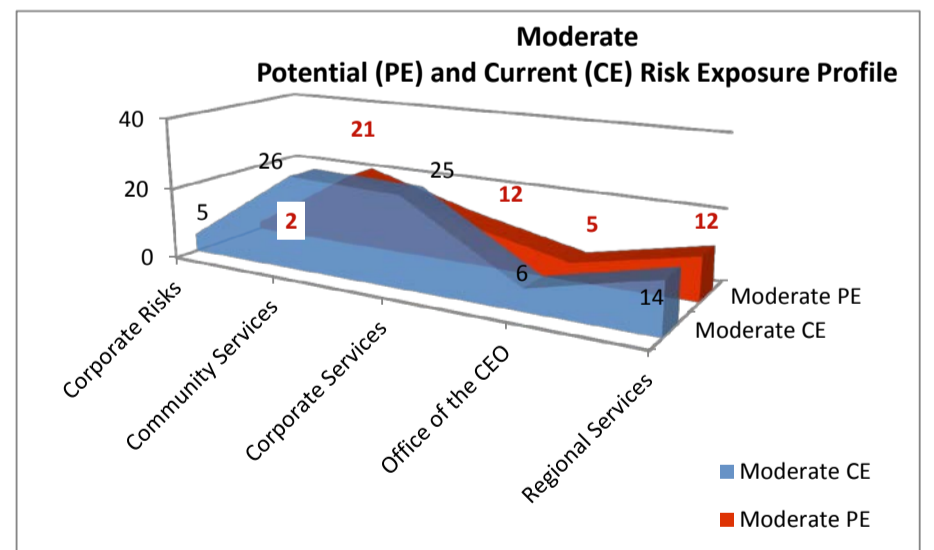
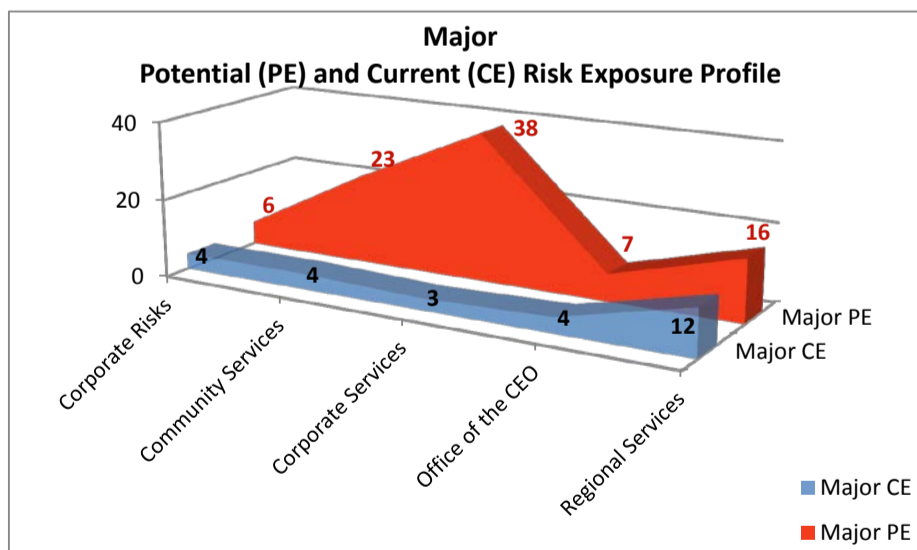
244 - Aircraft accident, incident or malfunction occurs within the Rockhampton airport precinct resulting in possible death or injury, financial loss, interruption to airline service delivery, damage to infrastructure and reputation damage to the airport.

#410 - Catastrophic rail event resulting in death or serious injury to staff and legal proceeding against Council. (Rail Safety - Heritage Village)

#3 A legislatively compliant SafePlan is not implemented, monitored and reviewed effectively, for the whole of council, its workers and contractors, to achieve the acceptable compliance level with annual WH&S audits resulting in: increased worker injuries, legislative breaches/legal action, reputational damage, reduced service levels, increased costs and non-compliance with a key council objective.

#9 Council's financial operations fail to support and sustain Council's service provision, financial sustainability and the community's expectations resulting in revenue shortfalls, increased debt, reduced service levels, loss of reputation and community discontent.

#10 Actions of Council, Councillors or employees that fail to meet the standards of behaviour outlined in the Local Government Act and other Legislation, Council's Code of Conduct and other associated policies or procedures resulting in damage to Council's reputation, complaints, investigations, financial losses and regulatory breaches against Council or individuals.



**RISK REGISTERS - QUARTERLY
UPDATE AS AT 2 DECEMBER 2016 &
SOFTWARE UPDATE**

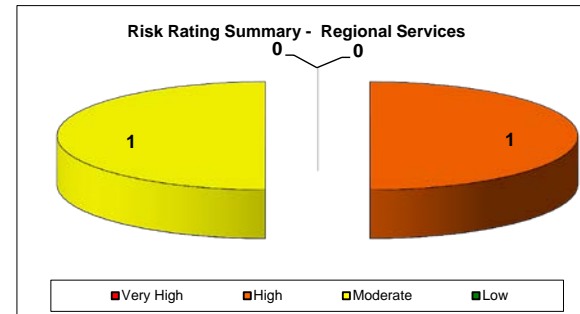
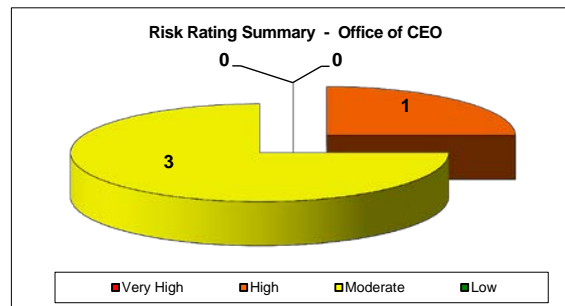
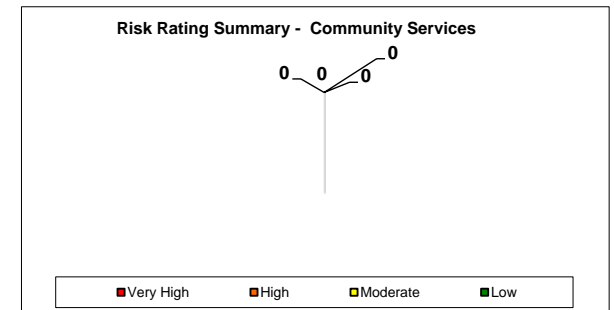
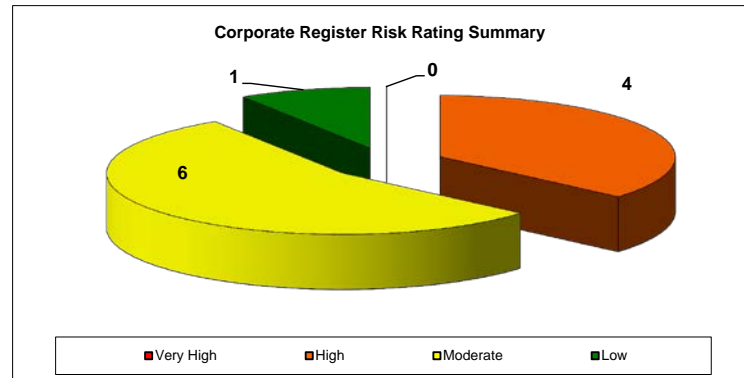
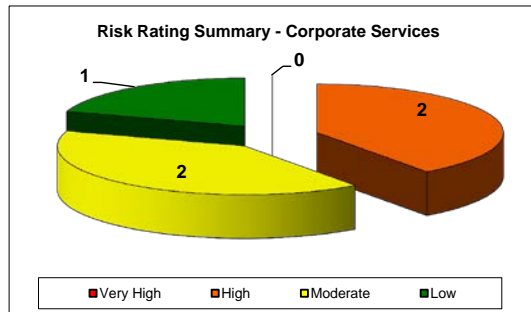
**Corporate Risk Register - Quarterly
Update as at 2 December 2016**

Meeting Date: 24 January 2017

Attachment No: 3

ERM RISK SUMMARY REPORT

Corporate Current Risk Rating Profile as at 2/12/2016



CORPORATE RISKS

Very High' and 'High' as at 2/12/16

| Risk No. | Risk | Current Risk Rating | Current Controls | Risk Evaluation |
|----------|---|---------------------|---|---------------------|
| 1 | Council processes and services are provided without due recognition of economy, efficiency and effectiveness (value for money) exposing Council to increased costs, loss in reputation and ratepayer confidence and impacting service delivery. | High 5 | (1) Established Asset Management plans. (2) Non-priced based selection criteria included in the tender / quote assessment process to assist in the value for money assessment. (3) Tender evaluation plans with weighted selection criteria assessment that does not rely on price as having the highest weighting. (4) Capital Projects evaluation process includes whole of life cycle cost considerations. (4) Fleet asset assessment utilises a whole of life cost model as part of the acquisition and operations process. (5) Long term financial forecasts based around asset management plans adopted. | Accept Risk (ALARP) |
| 8 | Identified Disaster Mitigation Strategies not actioned resulting in increased impact/effect of disaster events on the community and potential for increased costs to Council in recovery and restoration costs. | High 5 | (2) Identified disaster mitigation strategies implemented where possible within disaster management budget. (2) Appropriate funding opportunities identified and sourced to implement identified disaster mitigation strategies. 19/2/16: (1) Disaster mitigation strategies reviewed and reported on annually. (2) Forward works program for disaster mitigation strategies developed and considered through Council's Capital Project budget evaluation by 1 July each year. (2) Funding is pursued under Natural Disaster Relief, or similar program, if and when State Government make the funding available. | Accept Risk (ALARP) |
| 9 | Council's financial operations fail to support and sustain Council's service provision, financial sustainability and the community's expectations resulting in revenue shortfalls, increased debt, reduced service levels, loss of reputation and community discontent. | High 5 | (1) Council's Long Term Financial Forecast includes forecasts from asset management plans. (2) Long Term Financial Forecasts are reviewed annually. (3) Asset Management Plans reviewed regularly. (4) Finance staff are adequately qualified as per the respective Position Descriptions. (5) Council lobbies other levels of government for appropriate grants and subsidies. (5) Council financially operates in a surplus position. (6) Financial controls are monitored. Finance also works closely with Internal and External Audit in regards to internal controls. (7) Project Delivery procedure developed. | Accept Risk (ALARP) |
| 10 | Actions of Council, Councillors or employees that fail to meet the standards of behaviour outlined in the Local Government Act and other Legislation, Council's Code of Conduct and other associated policies or procedures resulting in damage to Council's reputation, complaints, investigations, financial losses and regulatory breaches against Council or individuals. | High 4 | (1-4) Policy implemented. (3) Controls within Local Government Act and policy. (2-3) Training in obligations undertaken. 30/1/15: (4) Management's ongoing review/update of authorisations and delegations (including signing of correspondence) 2/10/15: (1) Fraud and Corruption risk assessment undertaken annually by managers. 19/2/16: (5) Complaints Management Process adopted by Council. (5) Industrial Relations and Investigations Unit investigate and monitor administrative action complaints. (2, 4, 3) Councillors and staff are regularly reminded of obligations under LGA and Council's Code of Conduct along with other relevant legislation and policies. | Accept Risk (ALARP) |

CORPORATE RISKS

Corporate Risks Requiring Further Treatment (ALL) as at 2/12/2016

| Risk No. | Risk | Current Risk Rating | Future Risk Control(s) | Resources / Budget | Performance / Constraints | % Complete | Completion Date | Management's Comments |
|----------|---|---------------------|--|--------------------------------|---|----------------|-----------------|--|
| 2 | Non-existent or inadequate business continuity initiatives leading to prolonged service / process disruptions resulting in adverse community reactions and possible financial loss. | Moderate 5 | 1. Business Continuity Framework to be developed and used to draft standardised Sectional BCPs. 2/10/15 Completed. 2. Additional continuity plans to be implemented across the organisation. 3. Regular review and testing required. | Additional resources required. | BCP Management policy and procedures adopted August 2015. Responsible areas to draft identified critical function BCPs. Constraint - Lack of Resources. | (30/1/15: 80%) | 30/06/2016 | Existing Controls now also cover BCPs for Community Functions - Library operations and Rockhampton Zoo operations. |

Office of the CEO

**RISK REGISTERS - QUARTERLY
UPDATE AS AT 2 DECEMBER 2016 &
SOFTWARE UPDATE**

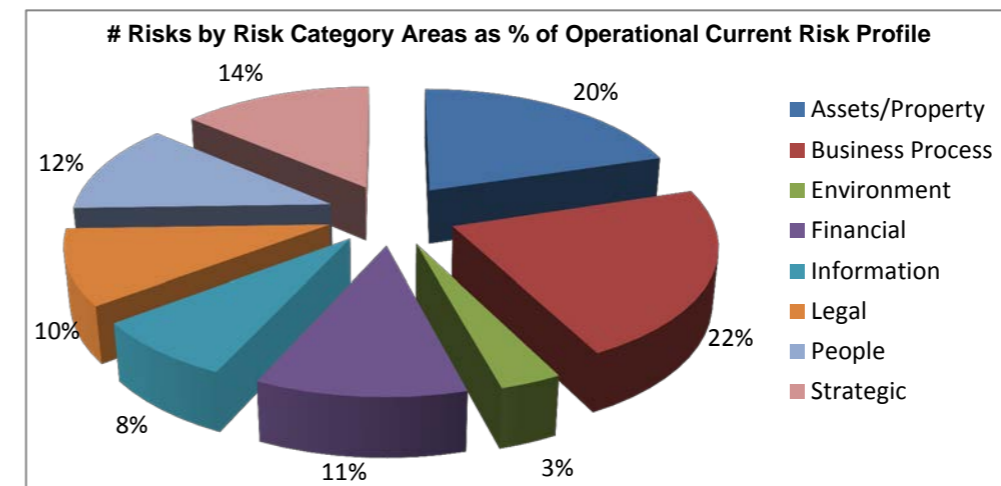
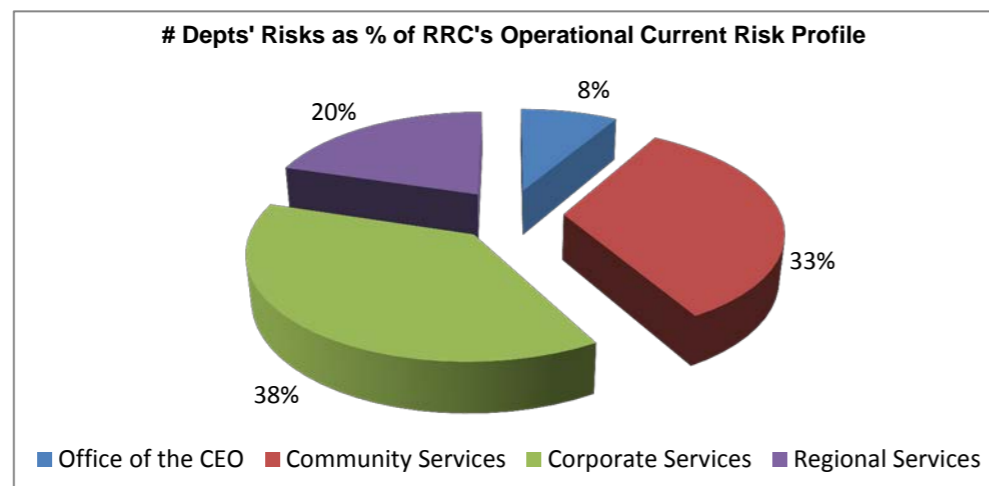
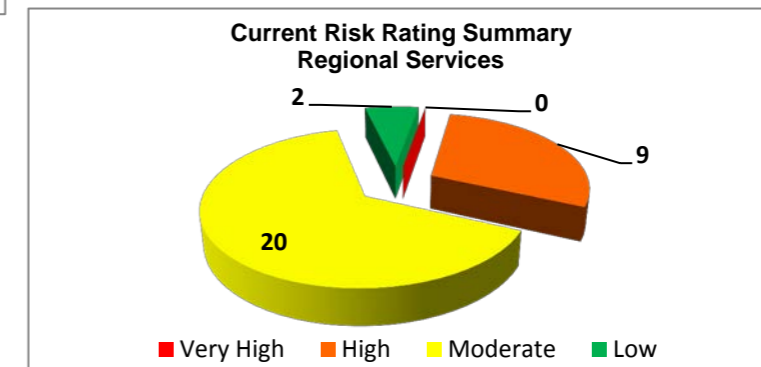
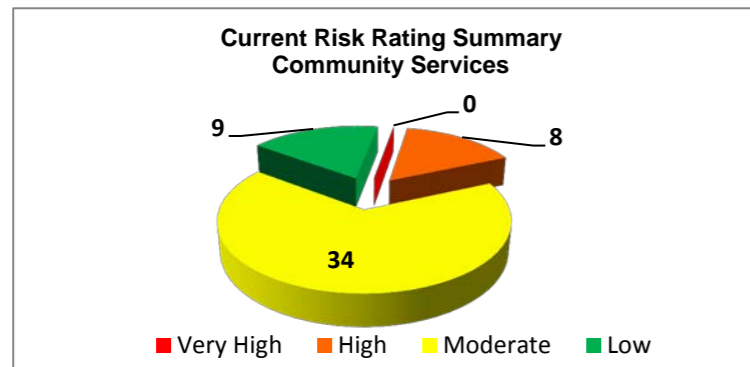
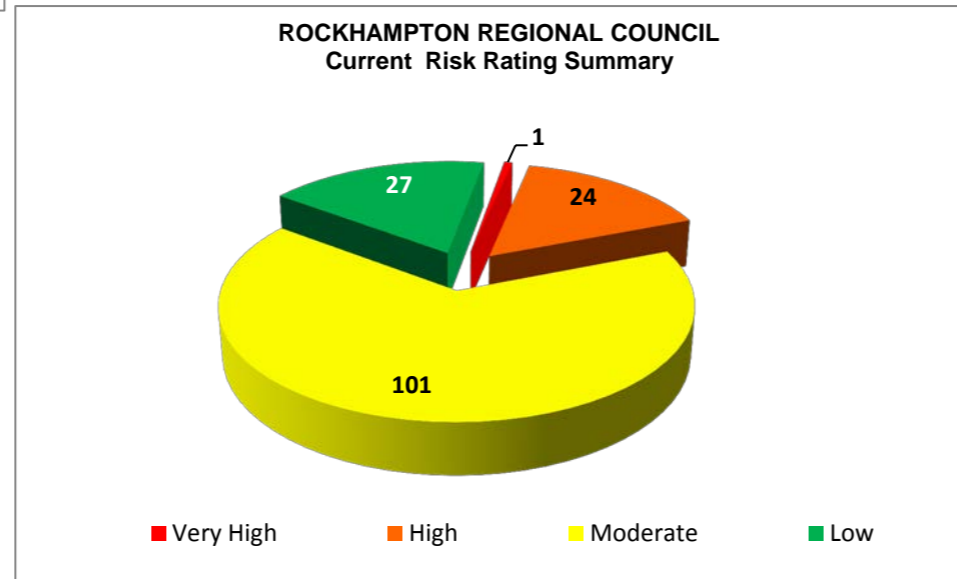
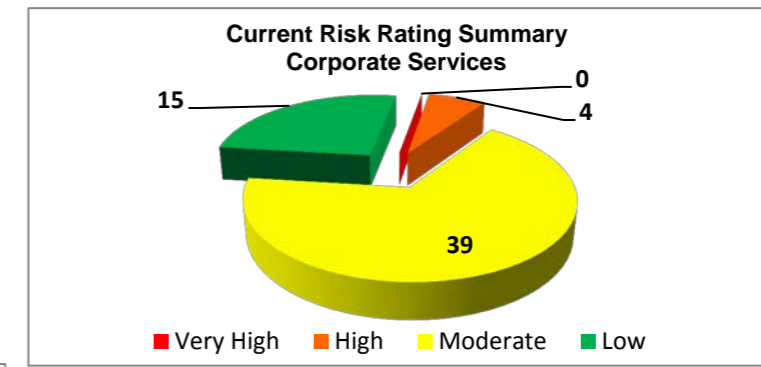
**Operational Risk Register - Quarterly
Update as at 2 December 2016**

Meeting Date: 24 January 2017

Attachment No: 4

ERM RISK SUMMARY REPORT

Rockhampton Regional Council's Current Risk Rating Profile based on the Operational Register as at 2/12/16



ROCKHAMPTON REGIONAL COUNCIL

Very High and High Current Risk Ratings as at 2/12/16

| Risk Identification | Links To Planning | Risk/Failure (including consequence/s) | Existing Controls Implemented By Risk Owner | CURRENT RISK RATING | Risk Evaluation (don't proceed to Column N if risk is accepted as per results of ACTION TABLE and/or Cost-Benefit Analysis) | Risk Owner |
|---------------------|--|--|---|---------------------|--|----------------------------------|
| 101 | Provide assurance, consulting and assigned investigation services. | Service delivery coverage, quality or correct balance of these audit services may not meet the requirements of the organisation, or may conflict. | (1) & (2) Annual risk based audit planning highlights risks vs the required or appropriate need for internal audit coverage. (4) External Consultants (4) Audit Committee | High 4 | Accept Risk (ALARP) | Chief Audit Executive |
| 109 | Assist industry and developers with business expansion within the Region and advocate associated benefits. | Failure to take advantage of Rockhampton Region's economic development opportunities which can result in limited growth of Council's rate base. | 1. Appointment of Manager Economic Development. 2. Appointment of Senior Resource Advisor to focus on opportunities arising for the Rockhampton Region from the Central Queensland resource sector. 3. Working with the Commonwealth and Queensland Governments and the Rockhampton Region community to maximise economic development opportunities. 4. Promotion of regional economic development opportunities in the media and at appropriate conferences and other forums. | High 5 | Accept Risk (ALARP) | Manger Economic Development |
| 115 | Provide assurance, consulting and assigned investigation services. | Gaps in Council's assurance program, are/will lead to: incorrect audit focus; Council reputation damage, missed opportunity to save/redirect \$ and increase efficiency and effectiveness. | 1. (2) Audit Planning Process 2. (1) Management independently undertaking assurance activities 3. (2) Audit Committee oversight of audit process 4. Corporate/Operational Plan reporting | Very High 3 | Treat Risk | Chief Audit Executive |
| 213 | Deliver fleet and plant asset management in an efficient operating environment. | Operational degradation or failure of Council's Two-way radio communication system resulting in failed regional communications for daily operations and emergency / disaster response. | 1. Vendor support for current technology (due to expire Dec 14). 2. Maintenance of adequate spares in-house (limited). 3. Some internal system redundancy. 4. Use of mobile phones in service areas. | High 4 | Treat Risk | Manager Corporate and Technology |
| 223 | Ensure Council's recordkeeping practices are in accordance with legislative, policy obligations and Council's Recordkeeping Charter. | Corporate Recordkeeping software (ECM) doesn't meet strategic records management requirements in relation to systematic electronic records archival and disposal resulting in failure to dispose/archive eRecords. | Manual system in place for the disposal of hardcopy documents only (electronic documents continue to grow exponentially) | High 4 | Treat Risk | Manager Corporate and Technology |
| 251 | Provide professional accounting and financial management functions and ensure statutory compliance is met. | The loss of revenue impacting on Council's financial position potentially resulting in higher future rate rises, additional borrowings or service level reductions. | 1. Undertaken training workshops with Council on Financial Sustainability and implications of change. 2. Include a lower reliance on grants and subsidies from other levels of government in Council's long term financial forecast. 3. Conservative financial forecast estimates. 4. Conservative estimates used in conjunction with DA applications. 5. Align related capital expenditure directly with developer contributions. 6. Using historical forecasts trending with wetter seasons. | High 5 | Accept Risk (ALARP) | Manager Finance |
| 237 | Deliver a range of individual and organisational development services and programs. | Failure to implement the outcomes of the Smart Way Forward Strategy leading to failure to capitalise on the opportunities presented by the smart/digital economy and loss of reputation. | 1. Council adopted Smart Way Forward Strategy. 2. Smart Way Forward Action Plan developed to implement/commence implementing the outcomes 2016 to 2020. 3. Smart Regional Centre budget adopted including human resourcing. 4. Council approved the development of the Smart Hub - 212Quay 5. Proactive approach to seeking out and submitting relevant funding applications. 6. Ongoing engagement with the community, business and government promoting the strategy. | High 5 | Accept Risk (ALARP) | Manager Corporate and Technology |
| 301 | Provide value for money construction, maintenance and community response services for transport and drainage assets. | Budget overrun (Capital Projects) resulting in inability to complete project to specification impacting on end user/fit for purpose, seeing corporate/operational plan objectives not being addressed and Council's credibility with the community being impacted. | (1) Oversee and report to General Manager Regional Services: (1a) Review fortnightly expenditure reports. (1b) Close supervision of site activities. (1c) Monitor resource utilisation onsite. (2) Funding shortfall on overall program requiring reprioritisation of projects. | High 4 | Treat Risk | Manager Civil Operations |
| 302 | Provide value for money construction, maintenance and community response services for transport and drainage assets. | Increased input costs not factored in to budgets thus resulting in inability to fully complete stated work programs. | 1. Anticipate increased input costs when drafting budget. 2. When preparing budget for main material and resource components, forecast costs are obtained where possible. | High 4 | Accept Risk (ALARP) | Manager Civil Operations |

| Risk Identification | Links To Planning | Risk/Failure (including consequence/s) | Existing Controls Implemented By Risk Owner | CURRENT RISK RATING | Risk Evaluation (don't proceed to Column N if risk is accepted as per results of ACTION TABLE and/or Cost-Benefit Analysis) | Risk Owner |
|---------------------|--|---|---|---------------------|--|--------------------------------|
| 304 | Provide value for money construction, maintenance and community response services for transport and drainage assets. | Failure of operation asset condition (roads, drainage, etc.) leading to: injury or death of public/staff; damage to property/equipment - resulting in legal outcomes, financial impacts and negative publicity for Council. | (1) Routine and reactive inspections to identify defects. (2a) Improved inspection systems and resourcing (previous risk treatment plan) (2b) Safety matters discussed at all Toolbox sessions. | High 4 | Treat Risk | Manager Civil Operations |
| 308 | Provide value for money construction, maintenance and community response services for transport and drainage assets. | Landslip and/or rocks on road along Pilbeam Drive at Mt Archer - poses a threat to safety of road users resulting in public liability. | 1. Shut road to traffic in significant rain events. 2. Speed restricted to 40 kmh. 3. Fallen rocks warning signs installed. 4. Inspect road after major rain events and at monthly intervals to remove rocks and check that 40 kmh speed restriction and Fallen rocks warning signs are in place. | High 5 | Accept Risk (ALARP) | Manager Civil Operations |
| 310 | Provide engineering, infrastructure planning and project management services to meet the current and future needs of the community and organisation. | Inability of Engineering Services to provide or maintain adequate levels of service for infrastructure planning, development assessment and infrastructure design resulting in reduced productivity, inadequate infrastructure, risk to the general public and workers and financial loss for Council. | (2.) Production of specific training & development plans for technical & professional staff has commenced for Design Services only at this stage. | High 4 | Treat Risk | Manager Engineering Services |
| 311 | Provide engineering, infrastructure planning and project management services to meet the current and future needs of the community and organisation. | Breach of the Professional Engineers Act resulting in installation of unsafe infrastructure or infrastructure that does not meet legislative requirements causing the following possible impacts to Council: Service delivery delays; negative financial impacts; possible serious harm to public/workers; and reputation tarnished. | 1. Employment of some RPEQ's in required positions. 2. Quality Assurance (QA) System implemented in Design Office. 3. Professional Indemnity insurance coverage. 4. Public Liability Insurance coverage. | High 4 | Treat Risk | Manager Engineering Services |
| 312 | Provide engineering, infrastructure planning and project management services to meet the current and future needs of the community and organisation. | Inadequate Developer Contributions for Infrastructure resulting in a cost impost on ratepayers and reduction in funds available for other projects. | 1. The Adopted Infrastructure Charges Resolution (AICR) under State Planning Regulatory Provisions (SPRP) has been adopted by Council. 2. 28/10/16 - Local Government Infrastructure Plan (LGIP) adopted with new planning scheme, and AICR amended to reflect changes. | High 5 | Accept Risk (ALARP) | Manager Engineering Services |
| 313 | Provide engineering, infrastructure planning and project management services to meet the current and future needs of the community and organisation. | Poor records and information management retrieval and storage capabilities (hardcopy and electronic) resulting in an inability to find and retrieve critical infrastructure planning information resulting in reduced productivity, inadequate infrastructure, risk to the general public and workers and financial loss for Council. | 1. Drawing Register database has been developed. 2. Design Office engineering drawings are being electronically stored and made accessible through GIS. 3. As-Constructed processes are in place through the operational works process. | High 4 | Treat Risk | Manager Engineering Services |
| 315 | Provide engineering, infrastructure planning and project management services to meet the current and future needs of the community and organisation. | Failure to maintain accuracy and value of the forward works program and adequately provide for the annual capital program resulting in projects nominated for delivery being deferred to accommodate increased costs within annual capital program and the Long Term Financial Strategy (LTFS). | 1. (1.) Corporate capital planning framework currently in place. 2. (2.) Pre-project planning and design program initiated to provide early design of known fixed year projects. 3. (2.) Project Scoping confirmation process developed and implemented as part of design process. | High 4 | Treat Risk | Manager Engineering Services |
| 330 | Assist in the implementation of a growth management framework which facilitates economic growth whilst preserving the region's character. | Failure to address general long term planning needs for the community will result in lower quality development, less development overall, continued poor economic and community performance indicators, and lost opportunities in pursuit of achieving elevation of Rockhampton's reputation to an exceptional regional city. | 1. (1) Have staff employed working in this field. 2. (2) Have budget allocated for training. 30/1/15: 3. (1) Use attrition opportunities to hire new staff with required skill sets. 4. (2) Train existing staff to pursue strategic planning functions. 5. (3) Reduce time devoted to low risk, low value, tasks to free more time for strategic and placemaking planning. 6. (4) Continue to liaise with State Govt officers to ease regulatory burden on RRC's capacity for self determination. 7. (5) Pursue all opportunities to educate all sectors of the community on the benefits of quality targeted planning initiatives. 8. (5) Develop partnerships with business and community groups to pursue initiatives of joint benefit. | High 4 | Accept Risk (ALARP) | Coordinator Strategic Planning |

| Risk Identification | Links To Planning | Risk/Failure (including consequence/s) | Existing Controls Implemented By Risk Owner | CURRENT RISK RATING | Risk Evaluation (don't proceed to Column N if risk is accepted as per results of ACTION TABLE and/or Cost-Benefit Analysis) | Risk Owner |
|---------------------|---|---|---|---------------------|--|--|
| 414 | Deliver a range of individual and organisational development services and programmes. | Council fails to maintain, train and supervise adequate numbers of volunteers to assist with operations across its sites resulting in inability to deliver some services, or injury to volunteers or public. | 1. Development and implementation of processes for engagement and training of volunteers. 2. Supervision of volunteer work on Council sites. | High 4 | Treat Risk | Manager Communities and Facilities |
| 417 | Deliver a range of individual and organisational development services and programmes. | Grant and sponsorship programs not delivered in accordance with regulations, policy and procedures resulting in loss of reputation for Council with community concerns about disbursement of funds, and withdrawal of matching funding from other levels of government meaning grant is unable to be offered. | 1. Policy, procedure and funding regulations implemented and reviewed regularly. | High 4 | Accept Risk (ALARP) | Manager Communities and Facilities |
| 422 | Deliver Facilities maintenance programmes and projects. | Inability to comply with regulatory obligations and conservation of heritage assets, asbestos inspections and treatment, resulting in facilities being non-compliant and deemed unsafe and unusable, with loss of service to community, possible injury to staff and public, and damage to reputation of Council. | 1. Partial completion of conservation management plan (CMP) program, however not funded in 13-14 and 15-16 budget. 2. Identified assets requiring inspection included in planned maintenance subject to funding. 19/2/16 - 3. Forward budget submission referencing Risk Register, Corporate Plan and legislative requirement developed. 19/2/16 - 4. Conservation and Maintenance plans incorporated into Asset Register and Management Plan. | High 4 | Treat Risk | Manager Communities and Facilities |
| 427 | Provide compliance and regulatory services inline with legislative and community standards. | Council does not meet its legislative and service delivery responsibilities for Local Laws' community compliance leading to the possibility of legal action, significant damage to Council's reputation with multiple complaints, and general public dissatisfaction. | 1. Budget submission for appropriate resources to address required compliance service levels. 2. Infringement financial management system (Pathways module). | High 4 | Treat Risk | Manager Planning and Regulatory Services |
| 429 | Plan and deliver Local Laws programmes, partnerships, regulation and education. | Inconsistent regulation and enforcement of local laws and legislation resulting in poor service and considerable public dissatisfaction. | 1. Staff trained. 2. Local Law review. 3. Process and procedure review. | High 4 | Treat Risk | Manager Planning and Regulatory Services |
| 331 | Provide regulatory and compliance services in line with statutory requirements and best practice. | Changes to State law that reduce revenues for essential Council services, e.g. Development Assessment will result in less capacity to provide planning services, requiring supplemental funding from other sources, e.g. increased rates. | Current fees address service level requirements. | High 4 | Accept Risk (ALARP) | Manager Planning and Regulatory Services |
| 332 | Provide regulatory and compliance services in line with statutory requirements and best practice. | Failure to collect revenue results in less funds available and lack of confidence in Council business practices. | (1) Customer financial management system (Pathway) | High 5 | Treat Risk | Manager Planning and Regulatory Services |
| P 447 | Provide compliance and regulatory services in line with legislative and community standards. | Pound facility not being fit for purpose and able to fulfil expectations leading to: Council's reputation being tarnished; additional funding required to rectify; and Corporate/Operational Plan objectives not effectively addressed. | 1. (1 & 2) Capital budget and assorted asset policies and processes followed; 2. (2) Appropriate planning and development; 3. (1) Council informed of budget limitations associated with this project. | High 4 | Treat Risk | Manager Planning & Regulatory Services |

ROCKHAMPTON REGIONAL COUNCIL
Risks Requiring Further Treatment as at 2/12/16

| Risk Identification | Links To Planning | Risk/Failure (including consequence/s) | CURRENT RISK RATING | Future Risk Control/s | Resource / Budget Needed | Performance / Constraints | % Complete | Completion Date | Risk Owner | MANAGEMENT'S COMMENTS/NOTES ON ANY CHANGES TO BE MADE TO DETAILS IN COLUMNS B - Q, T and/or U - W |
|---------------------|---|---|---------------------|--|---|---|---|---|----------------------------------|--|
| 112 | Deliver and facilitate community events and celebrations | River Festival has low attendance or is cancelled resulting in loss of revenue and reputational damage. | Moderate 6 | (1) Investigate insurance cost/benefit | Budget allocation | | 0% | 26/8/16: 30/10/2016 19/2/16: 30/05/2016 04/08/2015 | Manager Regional Promotions | 2/12/16: |
| 114 | Provide assurance, consulting and assigned investigation services. | Non Conformance with IPPF; Act or Reg. | Low 7 | External Assessment (Mandatory every 5 years) | Budget allocation \$20,000 | | 0% | 31/12/2016 | Chief Audit Executive | 2/12/16: No changes required. Increase of < 1/2 Professional FTE to IA from February 2017. |
| 115 | Provide assurance, consulting and assigned investigation services. | Gaps in Council's assurance program, are/will lead to: incorrect audit focus; Council reputation damage, missed opportunity to save/redirect \$ and increase efficiency and effectiveness. | Very High 3 | (5) Educating the relevant managers what assurance is and what is required. | | Budget | 0% | 31/12/2018 | Chief Audit Executive | 2/12/16: No changes required. Increase of < 1/2 Professional FTE to IA from February 2017, may permit some time to be directed to education, and assistance with improving controls effectiveness. |
| 213 | Deliver fleet and plant asset management in an efficient operating environment. | Operational degradation or failure of Council's Two-way radio communication system resulting in failed regional communications for daily operations and emergency / disaster response. | High 4 | Commence planning and implement a replacement RRC regional two-way radio communications system. Two stage plan - 1. Replace the Rockhampton City Two-way system (26/8/16 - Completed) . 2. Integrated regional solution taking in the Gracemere infrastructure. | 19/2/16: \$855,000 | 2/12/16: Council resolved compulsory land acquisition for comms tower site. DNRM advised gazettal to occur Feb 2017. Design and construction planned after that time. 19/2/16: Contract awarded to a local company – Beaney's Communications Construction work completed; installed communications antennae at repeater sites. Commissioning first batch of 40 radio units (25%) for Rockhampton City area. Stage 2 delays due to land tenure issues for repeater infrastructure installation. | 19/2/16: 60% 02/10/15: 45% 40% | 19/2/16: Stage 1 – 30/6/16 (26/8/16 - Completed) Stage 2 - 30/10/16 02/10/15: Expected completion June 2016. | Manager Corporate and Technology | 2/12/16: Council resolved compulsory land acquisition for comms tower site. DNRM advised gazettal to occur Feb 2017. Design and construction planned after that time. |
| 223 | Ensure Council's recordkeeping practices are in accordance with legislative, policy obligations and Council's Recordkeeping Charter. | Corporate Recordkeeping software (ECM) doesn't meet strategic records management requirements in relation to systematic electronic records archival and disposal resulting in failure to dispose/archive eRecords. | High 4 | The Records Archiving, Retention and Disposal (RARRD) project commenced in 2012 to develop a corporate solution to cover eRecords (including more effective hardcopy disposal recording). | Resources available. Requirements analysis to be undertaken. | 19/2/16: ECM 4.03 Live, new draft File Plan 80% complete. Disposal schedule under review in line with State Archives requirements. | 27/5/16: 90% 19/2/16: 80% 30% | 26/8/16: 31/12/16 27/5/16: 30/06/2016 To be advised | Manager Corporate and Technology | 2/12/16: |
| 235 | Ensure Council operations are performed considering and addressing all potential risk occurrences to Council and the community. | Failure to have an efficient and effective Enterprise Risk Management system integrated and embedded through the whole of Council resulting in ineffective decision making having strategic, financial, legal, compliance, safety and service delivery impacts. | Moderate 5 | 17/4/15: Research and implement a risk management software application to support ERM functions | 26/8/16: Budget proposed 2016/17. 17/4/15: Budget proposed 2015/16 | 26/8/16: Risk Management Officer has met with Corporate Applications to discuss how to progress this. Corporate Applications to get back to Risk Management Officer week of 29/8/16. 02/10/15: ISSG approved as a project to assess the suitability of either the TechnologyOne solution or the RiskWare solution. | | 26/8/16: 30/06/2017 (30/06/2016) | Manager Corporate and Technology | 2/12/16: Corporate Applications and Risk Management Officer have now met and investigation into software suitability is progressing. Initial contact made with Tech1 (Performance Planning software) to try to gauge suitability with a tentative date made for demonstration of the software under consideration. |
| 244 | Operate and maintain the Rockhampton Airport to meet the transport needs of the regional community and in a manner that provides a commercial return. | Aircraft accident, incident or malfunction occurs within the Rockhampton airport precinct resulting in possible death or injury, financial loss, interruption to airline service delivery, damage to infrastructure and reputation damage to the airport. | Moderate 6 | Upgrade airport lighting system. | Budget of \$7.5m over three years has been allocated | 17/7/2015 - Stage 3 delayed due to military exercise Talisman Sabre. Commissioning now due late September. 17/4/15: Cyclone Marcia has delayed works but still tracking for June 30 completion. In order to reduce risk main runway transformers replaced in the interim and circuit reliability improved from 0 megahms to 0.3 megahms. Contract awarded for stage 3 and contractors to commence Feb 2015. | 19/2/2016: 90% 2/10/2015: 85% 80% (17/4/2015: 70%) | 2/12/16: 31/3/17 26/8/16: 30/11/2016 27/5/16: 31/07/2016 17/7/15: 31/12/2015 (Stage 3: 30/6/2016) | Manager Rton Airport | 2/12/16: Completion date now expected end of March 2017 due to failure of the contractor to supply the required documentation to submit to CASA and delays to decommissioning with the start of Exercise Wallaby. |
| 245 | Operate and maintain the Rockhampton Airport to meet the transport needs of the regional community and in a manner that provides a commercial return. | Security breach or threat at the airport resulting in possible death or injury, reputation damage to the airport, additional costs, disruption to airline services due to airport closure, infrastructure damage, fines in relation to a regulatory breach. | Moderate 6 | Replace hard key system on all gates and access points with proxcad electronic card system so lost cards can have access withdrawn. | Budget has been provided under Security upgrade | 17/7/2015: Locks acquired however installation of the Hot spot readers to enable update of access cards has been delayed due to technical IT issues experienced by Chubb expected. | 19/2/2016: 90% 2/10/2015: 85% 75% (17/4/2015: 60%) | 2/12/16: 31/07/2017 19/2/16: 30/06/2016 17/7/15: 31/12/2015 (17/11/14: 30/06/2015) | Manager Rton Airport | 2/12/16: Unchanged as a number of locks have failed and a cause needs to be identified by the manufacture before the roll-out of the balance of the locks is done.) |
| 248 | Operate and maintain the Rockhampton Airport to meet the transport needs of the regional community and in a manner that provides a commercial return. | Airport assets not maintained, upgraded, inspected or monitored effectively in accordance with regulatory requirements resulting in possible death or injury, reputational damage, compliance failure, reduced service delivery, WH&S fine. | Moderate 6 | Facility maintenance and condition assessment inspection schedules are in the process of being completed and detailed in conquest. Consultant engaged to identify critical infrastructure and to load into Conquest to ensure regular maintenance is performed. | Facilities Co-ordinator providing resources. Budget funds are available over next few years for consultant to complete critical infrastructure assets in Conquest. | 2/10/15: Apron lighting for Royal Flying Doctor Service and Code B aircraft parking area completed. 17/7/15: Additional budget provided for upgrade of Regular Public Transport and General Aviation apron lights in 2016/17. | 2/12/16 : 80% 2/10/2015: 80% 80% (21/1/15: 80%) | 17/7/15: 30/6/2017 (17/11/14: Stage 1: 30/06/2015) | Manager Rton Airport | 2/12/16: Draft AMP completed. To be worked through by Airport Facilities Team |

| Risk Identification | Links To Planning | Risk/Failure (including consequence/s) | CURRENT RISK RATING | Future Risk Control/s | Resource / Budget Needed | Performance / Constraints | % Complete | Completion Date | Risk Owner | MANAGEMENT'S COMMENTS/NOTES ON ANY CHANGES TO BE MADE TO DETAILS IN COLUMNS B - Q, T and/or U - W |
|---------------------|--|---|---------------------|---|---|--|--|--|------------------------------|--|
| 301 | Provide value for money construction, maintenance and community response services for transport and drainage assets. | Budget overrun (Capital Projects) resulting in inability to complete project to specification impacting on end user/fit for purpose, seeing corporate/operational plan objectives not being addressed and Council's credibility with the community being impacted. | High 4 | 1. (2) Design Services to design high risk projects prior to drafting budget to provide design estimates. Apply cost indexation to design estimates to update estimate to proposed budget period. 2. (2) Coordinators Urban and Rural Operations to prepare estimates for new projects and the Manager Civil Operations to review estimates. 3. Project management framework including project plans to be implemented. | Additional Design resources required to provide designs and estimates for critical projects prior to drafting budget. | (17/11/14: No additional design staff appointed. Forward planning for 2016/17 Capital Works Budget has not commenced). | 17/7/15: 90% (47/4/15- 40%) | 17/4/15: 30/12/16 (31/1/15- 30/06/2014) | Manager Civil Operations | 2/12/16: |
| 303 | Provide value for money construction, maintenance and community response services for transport and drainage assets. | Loss of/damage to office and depot facilities with an impact on ability to coordinate and deliver services. | Moderate 6 | Obtain generator to provide emergency power to depots - liaise with Facilities to achieve outcome. | Budget required to provide connection and test run hired generator. | (17/11/14: Not carried out) | 0% | 19/2/16: 30/06/2016 30/06/2015 | Manager Civil Operations | 2/12/16: |
| 304 | Provide value for money construction, maintenance and community response services for transport and drainage assets. | Failure of operation asset condition (roads, drainage, etc.) leading to: injury or death of public/staff; damage to property/equipment - resulting in legal outcomes, financial impacts and negative publicity for Council. | High 4 | (1) Fine tune and review the ongoing Civil Operation asset condition inspections, which are conducted in conjunction with Council's Asset Management Unit for assets, facilities & major projects. (Note - Civil Operations inspect rural roads but the Asset Management Unit inspect urban roads) | Staff Resources | Lack of staff in Assets - Provision of inspection services by Asset Services and reporting of defects identified has not progressed significantly and it is doubtful it will under the current structure. No change to status. | 17/7/15: 50% (47/4/15- 40%) | 19/2/16: 31/12/2016 17/4/15- 31/12/2015 28/02/2015 | Manager Civil Operations | 2/12/16: (Note from Risk Management Officer for 2/12/16 period - David as per earlier conversation - please confirm that you want this risk likelihood amended from a D to a B, changing the Current Risk Rating from a VH2 to High 4)) |
| 310 | Provide engineering, infrastructure planning and project management services to meet the current and future needs of the community and organisation. | Inability of Engineering Services to provide or maintain adequate levels of service for infrastructure planning, development assessment and infrastructure design resulting in reduced productivity, inadequate infrastructure, risk to the general public and workers and financial loss for Council. | High 4 | 1. (1.) Undertake staffing level review and business planning for Engineering Services. 2. (2.) Improve focus on professional development and training (including graduate development program) by management implementing appropriate training and development plans and staff completing them. | Professional Development Training Budgets required | Lack of resources and higher priorities impacting on time available for implementation and completion. | 26/8/16: 70% 2/10/15- 60% 30/1/15- 40% | 17/7/15: 1/7/2016 (30/1/15- 31/12/2015) | Manager Engineering Services | 2/12/16: |
| 311 | Provide engineering, infrastructure planning and project management services to meet the current and future needs of the community and organisation. | Breach of the Professional Engineers Act resulting in installation of unsafe infrastructure or infrastructure that does not meet legislative requirements causing the following possible impacts to Council: Service delivery delays; negative financial impacts; possible serious harm to public/workers; and reputation tarnished. | High 4 | 1. (1.) Make RPEQ qualification mandatory for some positions in the future. 2. (2.) Request technical staff to obtain their RPEQ if possible. | Resources required through the Training Assistance process | 1. Requires study assistance. 2. Lack of incentive to obtain RPEQ qualification - owing to the level of responsibility and potential liability that attaches to the RPEQ rather than the organisation. | 17/7/15: 50% (30/1/15- 40%) | 31/12/2016 | Manager Engineering Services | 2/12/16: |
| 313 | Provide engineering, infrastructure planning and project management services to meet the current and future needs of the community and organisation. | Poor records and information management retrieval and storage capabilities (hardcopy and electronic) resulting in an inability to find and retrieve critical infrastructure planning information resulting in reduced productivity, inadequate infrastructure, risk to the general public and workers and financial loss for Council. | High 4 | 1. Plan and implement completion and population of central registry for planning studies. 2. (1.) Continued population of drawing register database and scanning and loading of engineering drawings into GIS. 3. (2.) Retrieval of historical development plans to be scanned and loaded into GIS. 4. Identify and acquire (if necessary) appropriate storage areas for records. | Require dedicated Project Admin/technical librarian support | Lack of a plan and resources. | 26/8/16: 50% 30/1/15- 30% | 30/06/2018 | Manager Engineering Services | 2/12/16: |
| 315 | Provide engineering, infrastructure planning and project management services to meet the current and future needs of the community and organisation. | Failure to maintain accuracy and value of the forward works program and adequately provide for the annual capital program resulting in projects nominated for delivery being deferred to accommodate increased costs within annual capital program and the Long Term Financial Strategy (LTFS). | High 4 | 1. Continued refinement of forward works program. 2. (2. & 3.) Development of indicative estimating tool. 3. Develop Network specific prioritisation processes. | Budget, IT Support, Software. | Availability of personnel to do this work. | 17/7/15: 75% (50%) | 01/07/2016 | Manager Engineering Services | 2/12/16: 26/8/16: |
| 322 | Operate water supplies and networks to ensure future regional water demand (potable water) is sustainable. | Failure to comply with legislative requirements for water and sewerage services resulting in fines, loss of reputation and environment or health impacts. | Moderate 5 | 1. Conduct condition assessment and review maintenance strategy for monitoring equipment. 2. Alternative power supply to be installed at critical sites. 3. Seek Council approval, and implement Sewerage Treatment Plant Strategy. | (1, 2 & 3) Budget (3) Project delivery staff | (30/1/15: (1) High level risk condition assessment completed by Assets during financial valuation of water and sewerage assets. (3) STP strategy adopted by Council and projects underway.) 17/11/14: (1) Staff availability. (2 & 3) Budget. (3) Staff capacity and capability. | 17/7/15: 20% (30/1/15- 15%) | 31/12/2019 | Manager FRW | 2/12/16: All future risk controls currently being developed for implementation by the targeted 2019 date. |
| 323 | Operate water supplies and networks to ensure future regional water demand (potable water) is sustainable. | Failure to adequately maintain process assets resulting in fines, loss of revenue, disruption to services and loss of reputation. | Moderate 5 | 1. Seek Council approval and implement Sewerage Treatment Plant Strategy. 2. Implement rolling condition assessment program. | 1. Project Delivery Staff 2. Budget | 2/10/15: Progress with the decommissioning of the West Rockhampton STP potentially delayed by 12 months with the deferment of the commencement of construction of a new sewer rising main by Council despite budget being approved. 17/7/15: Constraint - securing Council support for continuation of previously adopted recommendations to proceed with the decommissioning of the West Rockhampton STP. 30/1/15: (1) STP strategy adopted by Council and projects underway. (2) High level risk condition assessment completed by Assets during financial valuation of water and sewerage assets. 17/11/14: 1. Budget. 2. Staff capacity & capability. | 17/7/15: 15% (30/1/15- 40%) | 31/12/2019 | Manager FRW | 2/12/16: (1) Approval received and strategy being implemented, target date still remains as 2019. (2) Rolling condition assessment program implemented. This will now become an existing control. |

| Risk Identification | Links To Planning | Risk/Failure (including consequence/s) | CURRENT RISK RATING | Future Risk Control/s | Resource / Budget Needed | Performance / Constraints | % Complete | Completion Date | Risk Owner | MANAGEMENT'S COMMENTS/NOTES ON ANY CHANGES TO BE MADE TO DETAILS IN COLUMNS B - Q, T and/or U - W |
|---------------------|--|--|---------------------|--|---|---|---|---|--|--|
| 324 | Operate water supplies and networks to ensure future regional water demand (potable water) is sustainable. | Inadequate physical security resulting in disruption or loss of critical services and supply, serious injury or death, damage to assets, theft; and damage to reputation. | Moderate 5 | 1. Conduct audit of signage at all sites and update as necessary. 2. Finalise and implement FRW Maintenance Strategy. | (1 & 2) Staff (1) Budget | Staff availability | 17/7/15: 75% (20%) | 2/12/16: 30/06/2017 4/9/2/16: 30/06/2016 17/7/15: 31/12/2015 (31/12/2014) | Manager FRW | 2/12/16: Implementation of future risk controls well underway with security fencing and signage audit each expected to be completed within the next 6 months. Recommend changing the completion date to 30/06/2017. |
| 325 | Operate water supplies and networks to ensure future regional water demand (potable water) is sustainable. | Failure of Water Treatment Plant resulting in loss of supply for extended period, financial loss, loss of reputation, public health risk, safety risk; and breach of license conditions. | Moderate 6 | 1. Security cameras and equipment to be installed and monitored via SCADA software. 2. FRW Maintenance Strategy. 3. Investigate backup power options. | (1, 2 & 3) Staff (1) Budget | (1) Awaiting budget approval. (2 & 3) Staff availability. | 17/7/15: 50% (30/1/15: 20%) | 2/10/15: 30/6/2016 17/7/15: 31/12/2015 (31/12/2014) | Manager FRW | 2/12/16: Future risk controls currently being implemented as part of the capital budget program. This work will be ongoing for a number of financial years and should be considered as a work in progress as part of normal core business. |
| 326 | Operate and maintain sewerage network and treatment assets including re-use schemes. | Failure of Sewerage Treatment Plant resulting in breach of EPA license; serious disruption of services; serious litigation and financial loss; loss of reputation. | Moderate 5 | 1. Site specific SOPs. 2. Investigate backup power options. 3. Implement RRC's STP upgrade strategy. | (1, 2, 3) Staff. (3) Budget. | (1, 2) Staff availability. (3) Project staff. (3) Budget. | 19/2/16: 60% 17/7/15: 40% (30/11/15: 35%) | 2/12/16: 30/06/2018 4/9/2/16: 31/12/2016 02/10/15: 30/06/2018 30/06/2017 | Manager FRW | 2/12/16: Future risk controls currently being implemented as part of the capital budget program. This work will be ongoing for a number of financial years and should be considered as a work in progress as part of normal core business. |
| 327 | Operate and maintain sewerage network and treatment assets including re-use schemes. | Failure to supply safe drinking water due to contaminated raw water resulting in health related issues; serious disruption to services; financial loss; loss of reputation. | Moderate 6 | 17/4/15: 1. GM to present report to Council from independent review undertaken of FRW water treatment processes in dealing with high organic/manganese load in raw water supply. 2. FRW to prepare all hazards treatment option report for Council consideration. | | | 02/10/15: 80% 17/04/15: 30% | 2/12/16: 30/06/2018 2/10/15: 30/06/2016 30/06/2015 | Manager FRW | 2/12/16: Future risk controls currently being implemented as part of the capital budget program. This work will be ongoing for a number of financial years and should be considered as a work in progress as part of normal core business. |
| 336 | Provide waste management facilities and services which meet the community's needs through the development and implementation of a Strategic Waste Management Plan. | Failure to undertake long-term planning for the provision of future landfill airspace and or alternative waste technologies beyond the operational life of the existing facilities-which would result in the community not having any location to effectively dispose of its waste causing possibly a decrease in public health and a significant potential for large scale environmental harm to be caused. | Moderate 6 | 1. Education of Councillors and community on need for, and costs associated with, waste management. Dependent on site and or technology identified... 2. Controls to be decided and put in place within 15 years (current site has a 20 year life - 2035) 3. Once site and or technology identified, increased intensity and focus of education of Councillors and community. | TBA | | | 19/2/16: 1. Continuous 2. 2021 3. TBA 26/02/2016 | General Manager Regional Services | 2/12/16: |
| 339 | Provide waste management facilities and services which meet the community's needs through the development and implementation of a Strategic Waste Management Plan. | The objectives, targets and actions plans contained in Council's Waste Reduction and Recycling Plan 2015-2024 (WRRP) [Strategic Waste Management Plan] are not realised affecting Council's reputation through broadening negative publicity with loss of customer confidence in the ability to manage a large facility/process on behalf of the community. | Moderate 5 | 1. Develop plans and budget to fulfil actions listed in the WRRP | \$200,000 | Lack of resources | | 21/12/2016 | Manager Rockhampton Regional Waste and Recycling | 2/12/16: Actions from the Waste Reduction and Recycling Plan have commenced being enacted. |
| 407 | Develop and deliver targeted arts and heritage programmes. | Damage to Council facilities and equipment due to non-compliance by Hirers resulting in financial loss and loss of reputation. | Moderate 6 | (17/11/14 Improved business systems in the Venue Operations Unit) | (1) Capital budget provided for new venue management system. | Suitability of existing commercial venue management systems. | 2/12/16: 85% 27/5/16: 70% 25% | 2/12/16: 30/03/2017 26/8/16: 31/12/2016 27/5/16: 30/06/2016 30/06/2015 | Manager Arts and Heritage | 2/12/16: Completion date now 30/03/17 - build of system delayed due to other workload - Control Owner - change of position title to - Coordinator Major Venues. |
| 411 | Deliver targeted social programmes relating to child care, youth and aged services. | Child and youth risk management strategies not in place for regulated businesses, high risk activities and special events in accordance with the requirements of the Children and Young People and Child Guardian Act 2000 resulting in children being exposed to harm, Council being exposed to liability issues and reputational damage. | Moderate 5 | 1. Implementation of blue card policy and procedure throughout Council; 2. Development of child and youth risk management strategy; 3. Development and implementation of risk management plan for special events. (17/11/14: 4. Blue Cards needs assessment for individual on expiry of current card.) | Staff time. | 1. Managers not updating PDs for Blue Card requirement; 2. HRA not supplying information to Senior Admin Officer. | 17/7/15: 75% 17/4/15: 70% | 2/12/16: 30/06/2017 27/5/16: 30/09/2016 17/7/15: 31/12/2015 17/4/15: 30/06/2015 (30/1/15: 30/06/2014) | General Manager Community Services: 30/1/15 | 2/12/16: Policy and Procedure with CIS. Adoption by 30.06.2017. Completion date to be amended to 30/6/17. |
| 414 | Deliver a range of individual and organisational development services and programmes. | Council fails to maintain, train and supervise adequate numbers of volunteers to assist with operations across its sites resulting in inability to deliver some services, or injury to volunteers or public. | High 4 | 1. Training procedures for volunteers being updated; 2. Responsibility for volunteers at some sites being transitioned to community organisations. | Staff time to deliver training. | 1. Ability to provide training at suitable times for volunteers; 2. Staff resource to supervise work at some sites. | 26/8/16: 60% 50% | 02/10/15: 31/12/2016 17/7/15: 30/6/2016 (30/6/2015) | Manager Communities and Facilities | 2/12/16: |
| 422 | Deliver Facilities maintenance programmes and projects. | Inability to comply with regulatory obligations and conservation of heritage assets, asbestos inspections and treatment, resulting in facilities being non-compliant and deemed unsafe and unusable, with loss of service to community, possible injury to staff and public, and damage to reputation of Council. | High 4 | (2) Develop a 5-10 year maintenance and renewal strategy based on valuations and condition assessments. | To be determined based on strategy. | Insufficient budget resource to complete Conservation Management Plans and undertake required works. | 70% | 02/10/15: 30/06/2017 (30/1/15: 30/06/2016) | Manager Communities and Facilities | 2/12/16: Remedial action occurring on an ad hoc basis. Funding significant constraint. |
| 427 | Provide compliance and regulatory services inline with legislative and community standards. | Council does not meet its legislative and service delivery responsibilities for Local Laws' community compliance leading to the possibility of legal action, significant damage to Council's reputation with multiple complaints, and general public dissatisfaction. | High 4 | 1. Effective Infringement financial management process to be put in place. 2. Internal Audit Process Review. | (1) System update budget. (2) Existing staff and resources. | Available budget | 17/7/15: 30% (25%) | 26/8/16: 30/06/2017 17/4/15: 30/06/2016 (30/06/2015) | 26/8/16: Manager Planning and Regulatory Services Manager- Community- Standards and Compliance- | 2/12/16: |
| 429 | Plan and deliver Local Laws programmes, partnerships, regulation and education. | Inconsistent regulation and enforcement of local laws and legislation resulting in poor service and considerable public dissatisfaction. | High 4 | 1. Reviews to be completed - 1a) Internal Audit Process Review; 1b) Legal review of Local Laws. 2. Membership subscription to LGAQ's Legislation Compliance Service. 3. Join SEQ Regional Animal Management group (SEGRAM). | 1a) Existing staff and resources. 1b - 3) Review of budget required. | 19/2/16 : (1a) Review of Council's Animal Management function currently being undertaken - scheduled to be completed by May 2016. 19/2/16: (1b) Additional project officer employed to conduct legal review of Local Laws - to be completed June 2017. Constraint: Available budget | 5% | 27/5/16: 31/01/2017 (17/4/15: 30/12/2016) 31/12/2014 | 26/8/16: Manager Planning and Regulatory Services Manager- Community- Standards and Compliance- | 2/12/16: |

| Risk Identification | Links To Planning | Risk/Failure (including consequence/s) | CURRENT RISK RATING | Future Risk Control/s | Resource / Budget Needed | Performance / Constraints | % Complete | Completion Date | Risk Owner | MANAGEMENT'S COMMENTS/NOTES ON ANY CHANGES TO BE MADE TO DETAILS IN COLUMNS B - Q, T and/or U - W |
|---------------------|---|--|---------------------|--|--|--|-----------------------|---|--|---|
| 431 | Provide a well maintained and managed zoological collection. | Animal housing at the Zoo does not meet the required standard (inclusive of; animal husbandry, record keeping, staffing & asset renewal) resulting in: Loss of zoo licences / closure of facility; Injury or death to an animal; Negative public perception; Staff turnover; Injury or death to zookeepers. | Moderate 6 | 1. Documented procedures rolling review. 2. Develop, implement, and annually review development plan (linkage to budget required) to upgrade exhibitions and achieve implementation of the approved/ultimate zoo master plan. 3. Staff to monitor and contribute to review/formation of industry guidelines standards. | Annual Budget External contractors to be used. Staff time and management overview. | (17/11/14 Procedure Manual review / update is continuing.) | 19/2/16: 20% 40% | 26/8/16: 30/11/2016 (30/06/2016) | Manager Parks | 2/12/16: |
| 440 | Maintain the Region's sports fields, parks, gardens, playgrounds and open spaces. | Tree falls resulting in: injury/death; damage to property; damage to Council's reputation; negative financial impact. | Low 7 | 1. Review and update Street Tree Policy and Procedure. 2. Programmed maintenance works to be implemented to full capacity. 3. Ergon Service Level Agreement is to be in place and implemented. | Staff time and management overview, possible external review and update Nil | Nil | 60% | 2/12/16: 28/02/2017 19/2/16: 30/04/2016 31/12/2015 | Manager Parks | 2/12/16: Street Tree Policy undergoing internal peer review. Completion date 28.02.2017 |
| 443 | Ensure botanical collections are maintained and developed. | Loss of significant/ historic/ iconic botanical collections resulting in negative publicity and loss of: reputation; region's "green" status; iconic material; and research opportunities. | Moderate 6 | 1. Review, update and implement existing land- & conservation-management & succession plans. 2. Complete the identification of the current collection as part of the succession plan. | Staff time and management overview. | | 26/8/16: 80% (40%) | 26/8/16: 30/06/2017 (30/06/2016) | Manager Parks | 2/12/16: |
| 444 | Plan for appropriate open space within the Region. | Inadequate/ inappropriate open space does not meet the community's requirements/ expectations resulting in lack of: standardised infrastructure charges; consistency and quality of the asset including land; lack of benchmark for Council/ developer Standards; unwanted contributed assets; leading to reputational damage; social problems and; financial impacts. | Moderate 5 | 1. Develop & implement a Parks Infrastructure Strategy for conditioning of new development. 2. Develop a local parks contribution policy. 3. Complete & implement Landscape Guidelines (as part of CMDG). 4. Open Space Strategy to be reviewed and implemented (inc service levels). | | 26/8/16: Sport, Parks, Active Recreation and Community (SPARC) Strategy currently in preparation | 70% | 26/8/16: 30/04/2017 (31/12/2016) | Manager Parks | 2/12/16: |
| 446 | Maintain the Region's sports fields, parks, gardens, playgrounds and open spaces. | Integrity of land-fill caps, where Council is now using the space for public use (eg: parks), is impacted through an event occurring causing exposure of toxins, hazards etc (eg: TC Marcia causing tree fall and erosion) resulting in: public health and safety; financial; and environmental repercussions. | Moderate 7 | 1. Continuous review and updating of Site Management Plan. 2. Site remediation priorities to be determined, planned and implemented. | Yet to be determined (Kershaw remediation is now estimated at \$8.4m. The amount for other sites is hard to assess generically.) | Public perception Funding | 02/10/2015: 15% 2% | 19/2/16: 30/06/2017 04/12/2015 | Manager Parks | 2/12/16: Remediation Plan for Kershaw Gardens in effect. |
| 332 | Provide regulatory and compliance services in line with statutory requirements and best practice. | Failure to collect revenue results in less funds available and lack of confidence in Council business practices. | High 5 | 1. Develop process and workflow to facilitate collection. 2. Review with Council re threshold for collection activity. | Can be done with existing resources. | Constraints - age of some overdue payments may make collection difficult. | (30/1/15: 90%) | 26/8/16: 30/6/2017 19/2/16: 30/06/2016 31/12/2015 | Manager Planning and Regulatory Services | 2/12/16: |
| P 447 | Provide compliance and regulatory services in line with legislative and community standards. | Pound facility not being fit for purpose and able to fulfil expectations leading to: Council's reputation being tarnished; additional funding required to rectify; and Corporate/Operational Plan objectives not effectively addressed. | High 4 | (1) Pound constructed and operated in line with Council's and community's expectations. (2) Appropriate budget provided. | In current budget. | (1) Appropriate site (2 & 3) Appropriate resourcing (1) Budget | 5% | 2/12/16: 31/12/2017 30/06/2017 | Manager Planning & Regulatory Services | 2/12/16: Development Application being formulated for assessment. Completion date 31.12.2017. |

12 NOTICES OF MOTION

Nil

13 QUESTIONS ON NOTICE

Nil

14 URGENT BUSINESS/QUESTIONS

Urgent Business is a provision in the Agenda for members to raise questions or matters of a genuinely urgent or emergent nature, that are not a change to Council Policy and can not be delayed until the next scheduled Council or Committee Meeting.

15 CLOSED SESSION

In accordance with the provisions of section 275 of the *Local Government Regulation 2012*, a local government may resolve to close a meeting to the public to discuss confidential items, such that its Councillors or members consider it necessary to close the meeting.

RECOMMENDATION

THAT the meeting be closed to the public to discuss the following items, which are considered confidential in accordance with section 275 of the *Local Government Regulation 2012*, for the reasons indicated.

16.1 Request for Write Off Water Consumption Account

This report is considered confidential in accordance with section 275(1)(h), of the *Local Government Regulation 2012*, as it contains information relating to other business for which a public discussion would be likely to prejudice the interests of the local government or someone else, or enable a person to gain a financial advantage.

16.2 Legal Matters as at 31 December 2016

This report is considered confidential in accordance with section 275(1)(f), of the *Local Government Regulation 2012*, as it contains information relating to starting or defending legal proceedings involving the local government.

16.3 Bad Debt Write Offs

This report is considered confidential in accordance with section 275(1)(h), of the *Local Government Regulation 2012*, as it contains information relating to other business for which a public discussion would be likely to prejudice the interests of the local government or someone else, or enable a person to gain a financial advantage.

16.4 Confidential Staff Matter

This report is considered confidential in accordance with section 275(1)(h), of the *Local Government Regulation 2012*, as it contains information relating to other business for which a public discussion would be likely to prejudice the interests of the local government or someone else, or enable a person to gain a financial advantage.

16.5 Organisational Structure

This report is considered confidential in accordance with section 275(1)(a) (h), of the *Local Government Regulation 2012*, as it contains information relating to the appointment, dismissal or discipline of employees ; AND other business for which a public discussion would be likely to prejudice the interests of the local government or someone else, or enable a person to gain a financial advantage.

16 CONFIDENTIAL REPORTS

16.1 REQUEST FOR WRITE OFF WATER CONSUMPTION ACCOUNT

File No: 1117

Attachments:

1. Correspondence to Ratepayer
2. Water Usage Notice
3. Undetected Leak Rebate Policy - Residential

Authorising Officer: Ross Cheesman - Deputy Chief Executive Officer

Author: Alicia Cutler - Manager Finance

This report is considered confidential in accordance with section 275(1)(h), of the *Local Government Regulation 2012*, as it contains information relating to other business for which a public discussion would be likely to prejudice the interests of the local government or someone else, or enable a person to gain a financial advantage.

SUMMARY

Manager Finance submitting a request made by a Ratepayer for water charges to be waived following a theft and break-in at their vacant home.

16.2 LEGAL MATTERS AS AT 31 DECEMBER 2016

File No: 1392
Attachments: 1. Legal Matters as at 31 December 2016
Authorising Officer: Tracy Sweeney - Manager Workforce and Strategy
Ross Cheesman - Deputy Chief Executive Officer
Author: Travis Pegrem - Coordinator Industrial Relations and Investigations

This report is considered confidential in accordance with section 275(1)(f), of the *Local Government Regulation 2012*, as it contains information relating to starting or defending legal proceedings involving the local government.

SUMMARY

Coordinator Industrial Relations and Investigations presenting an update of current legal matters that Council is involved in as at 31 December 2016.

16.3 BAD DEBT WRITE OFFS**File No:** 1117**Attachments:** 1. Write Offs Over \$1000**Authorising Officer:** Ross Cheesman - Deputy Chief Executive Officer**Author:** Alicia Cutler - Manager Finance

This report is considered confidential in accordance with section 275(1)(h), of the *Local Government Regulation 2012*, as it contains information relating to other business for which a public discussion would be likely to prejudice the interests of the local government or someone else, or enable a person to gain a financial advantage.

SUMMARY

Manager Finance submitting a schedule of amounts considered to be uncollectable for approval to be written off as bad debts.

16.4 CONFIDENTIAL STAFF MATTER**File No:** 1392**Attachments:** Nil**Authorising Officer:** Evan Pardon - Chief Executive Officer**Author:** Ross Cheesman - Deputy Chief Executive Officer

This report is considered confidential in accordance with section 275(1)(h), of the *Local Government Regulation 2012*, as it contains information relating to other business for which a public discussion would be likely to prejudice the interests of the local government or someone else, or enable a person to gain a financial advantage.

SUMMARY

Deputy CEO seeking endorsement from Council regarding a staffing matter.

16.5 ORGANISATIONAL STRUCTURE**File No:** 289**Attachments:** Nil**Authorising Officer:** Evan Pardon - Chief Executive Officer**Author:** Evan Pardon - Chief Executive Officer

This report is considered confidential in accordance with section 275(1)(a) (h), of the *Local Government Regulation 2012*, as it contains information relating to the appointment, dismissal or discipline of employees ; AND other business for which a public discussion would be likely to prejudice the interests of the local government or someone else, or enable a person to gain a financial advantage.

SUMMARY

The Chief Executive Officer is seeking Council consideration of the organisational structure to meet Council's operational needs.

17 CLOSURE OF MEETING